1962 Annual Report

FARM MANAGEMENT PROGRAM NORTHEASTERN MINNESOTA

Iron Range Resources and Rehabilitation Commission

In Cooperation with

Minnesota Department of Education Vocational Division

and

University of Minnesota Institute of Agriculture

and

Area Vocational – Technical School Duluth, Minnesota

1962 FEPORT OF THE VOCATION L ACKE WE FULL FARM MANAGEMENT PROGRAM IN MONTHEAS FORM MIDNESOTA

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STATE OF NINDESOTA

DEPARTMENT OF IRON RANGE RESOURCES AND REHABILITATION

> 60 State Office Building Saint Paul 1, Minnesota

FOREWORD

This report is a summary of the seventh straight year of the Farm Management Program study for Northeastern Minnesota sponsored by Iron Range Resources and Rehabilitation in cooperation with the Minnesota Department of Education, Vocational Division, University of Minnesota, Institute of Agriculture, and the Area Vocational-Technical School of Duluth, Minnesota.

We hope that a study of this type will make it possible for people engaged in farming to improve their present programs and increase production and annual income. This study encourages the use of farm land for farm wood lot management for additional income through the sale of forest products.

The value of this service is in the continuous operation of the program over a period of years. This being the seventh straight year of the program makes the present study of great importance. It also emphasizes the need for the continuation of the project in future years. I have recommended additional funds for the continuation of the project for the next fiscal year and would encourage a summary of all previous studies at some future date.

We wish to commend Mr. Leo Keskinen, Area Vocational Agriculture Coordinator, Area Vocational-Technical School, Duluth, who was director and supervisor of this project since its inception in 1956. His interest in this project, which demands extra time and effort on his part, in addition to his regular duties, has made this project possible. We hope the people in the area who will benefit from the studies appreciate his efforts.

The success of the project is possible because of the fine cooperation given to Mr. Keskinen by the participating farmers, by the vocational agriculture instructors, instructors of veterans agriculture, county agents, and county rural development agents.

This report is offered with the best wishes of this department and with the hope that it will be of some help to farmers of the area toward a more efficient, successful, and prosperous agriculture program.

Copies of this report will be available to anyone interested at no charge.

A. M. DEYOANNES, Sommissioner

INTROTUCTION

The Duluth Area Vocational Technical School, in cooperation with the University of Minnesota and the Vocational Division of the Minnesota State Department of Education, is charged with the responsibility for operation and maintenance of the Vocational Agriculture Farm Management Program in Northeastern Minnesota. This 1962 report represents the seventh annual report for the area.

The main purposes of the program of farm record analysis are: (1) To provide case study materials that can be used by farmers and farm groups in the study of farm management problems, (2) To aid individual farmers in the study of their farm business through analysis reports, (3) To provide information related to the adaptability and success of various farm enterprises in the area, (4) To provide a basis for determining the possibilities of encouraging or discouraging new agricultural enterprises for the area, (5) To secure information on farm management practices that tend to increase farm income, and (6) To provide a profile of agricultural production and income in the area.

The report and analysis of records were completed under the direction of Leo Keskinen, Area Vo Ag Coordinator at the Duluth Area Vocational Technical School. Clerical assistance was provided by Mrs. Nellie Hopper and Mrs. Ruby Maslund. Financial assistance has been obtained from Iron Range Resources and Rehabilitation Commission.

Directing locally in a supervisory capacity were: Dr. L. V. Rasmussen, Superintendent of Duluth Public Schools and Mr. Harold Hill, Director of the Duluth Area Vocational Technical School.

Cooperating agencies were represented by: Mr. G. R. Cochran, Mr. Robert Van Tries, and Mr. S. K. Wick, of the Vocational Division, State Department of Education, and Dr. Milo J. Peterson and Dr. Paul Marvin of the Agricultural Education Department of the University of Minnesota. Special acknowledgement is made of the excellent professional assistance rendered by Dr. Truman Nodland of the University Agricultural Economics Department.

We are thankful for and indebted to the Iron Range Resources and Rehabilitation for their interest and financial assistance in the farm management program. We wish to express also, our appreciation to Mr. Arthur Vieira, Printing Instructor, Duluth Public Schools, and to his class for their help in the publishing of this report.

This report deals with farmers enrolled in adult programs of schools shown below. Forty-five records were submitted for analysis with averages of forty farms included in this report. 1962 records for analysis were received from:

Clayton Bray, Vo Ag Instr., Northome Don Erickson, Vo Ag Instr., Staples Robert Johnson, Vo Ag Instr., Barnum Wilho Kemp, Vo Ag Instr., Little Fork Donald Larsen, Vo Ag Instr., Meadowlands Lennen Naley, Vc Ag Instr., Eagle Bend Sulo Ojakangas, Vo Ag Instr., Eagle Bend Sulo Ojakangas, Vo Ag Instr., Willow River Dalton Seeling, Vo Ag Instr., Bemidji Ed Takala, Vo Ag Instr., Embarrass Bob Underwood, Vo Ag Instr., Park Rapids Anthony Grebenc, Vo Ag Instr., Cook

The cooperating centers submitted records from nine counties for analysis with some centers having participating farmers in more than one county. The number of farm records submitted from each county is shown below:

Becker	1	Hubbard	8
Beltrami	4	Koochiching	11
Carlton	1	Pine	1
Cass	2	St. Louis	4
Todd	13		
		TOTAL	43

The records submitted included farm inventories, cash receipts, and expenses. Also included were feed consumed by the various classes of livestock, family living from the farm, household and personal expenses and receipts, and the operators' liabilities and assets other than farm sapital.

FARM INVENTORIES

The capital investment per farm varied from \$5609 to \$70886. The average investment for all farms included in this report and for the one-third high and the one-third low in operators' labor earnings is shown in Table I.

FARM EARNINGS

Operators' earnings are a measure of relative financial success of a farmer as compared with other farmers and represents the returns above all farm expenses and a charge for the use of farm capital and family labor. There are two methods of computing labor earnings. Table II shows the earnings statement on a case basis while Table III shows the earnings on an enterprise or accoust basis. The principal difference in the two statements is in the method of handling the net increase or decrease in farm capital. In the cash statement, the net increase or decrease in farm capital is entered as one item. In the enterprise statement the net change in the inventory has been included in each enterprise in order to compute "total returns and net increases," or "total expenses and net decreases" by enterprises.

FORESTRY INCOME

A portion of the farm income in Northeastern Minnesota is obtained from the sale of forestry products. Eleven farms out of those represented in this report indicated some form of forestry income ranging from a low of '140 to a high of (3368 per farm. Forestry income is included as farm income in this report.

NON-FARM INCOME

Numerous Northeastern Minnesota farmers, in addition to their regular farm income are earning additional income in full or part time work not related to farming. Records submitted for this report cannot be considered as completely reliable in respect to non-farm income as this entry can be frequently omitted from the farm account books. However, twenty-five fa is in this report showed outside income ranking from a low of (11 to a high of (7311 per farm involved. Non-farm income is not included in this report as farm labor earnings.

TAPLE I. SUMMARY OF FARM INVENTED IES, 196	TAPLE I.	SUMMA R	Y OF	TA RM	INVENTO	HES,	1962
--------------------------------------------	----------	---------	------	-------	---------	------	------

Items	Jan.		r farn Dec.				LO far Dec.	
Size of farm (acres) Size of business (work units)		-			309 364			
Dairy and dual purpose cows Other dairy & dual purpose cattle Boof cattle (incl. feeders) Hogs Sheep (incl. feeders) Poultry P {ODUCTIVE LIVESTOCK (TOTAL) Horses Crop, seed and feed Power machinery (farm share) Crop and general machinery Livestock equipment MACHINERY AND EQUIPMENT (TOTAL) Miscellaneous					2678 1576 1516 588 87 6453 1991 2477 2369 672 5518	÷	2722 1795 2032 547 77 10 7183 32 21:07 2482 2621 775 5878	
Land Buildings, fences, etc. TOTAL FARM CAPITAL	<u>.</u> 1967	-		-	5811 <u>4879</u> 24665		5992 <u>5130</u> 26622	

	13 m	ost	profi	tabl	.e 13	least profit- able
Items	Jan.	1	Dec.	31	Jan.	<u>l Dec. 31</u>
Size of farm (acres) Size of business (work units)	287 1109				325 320	
Dairy & dual purpose cows Other dairy & dual purpose cattle Beef cattle (incl. feeders Hogs Sheep (incl. feeders) Poultry PRODUCTIVE LIVESTOCK (TOTAL) (Horses Crop, seed and feed Power machinery (farm share) Crop and general machinery Livestock equipment MACHINERY AND EQUIPMENT (TOTAL Miscellaneous Land Buildings, fences, etc. TOTAL FARM CAPITAL	1918 1918 278 - 6087 15 2151 2158 2818 983		3647 2170 606 369 - 7 6799 2089 2039 2039 2039 2093 2093 2093 2093 209	2 	$1784 \\ 1236 \\ 1830 \\ 1014 \\ 157 \\ 6038 \\ 2143 \\ 2358 \\ 2358 \\ 6578 \\ 5692 \\ 5692 \\ 1236 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 \\ 157 $	1409

TABLE II. SUG MRY OF FARM EARNINGS (C OF CRATCHT), 1962

TAGE FL. Contact I PART 2 SHOP POLL (ly i bag i a ana i a na	vora	ge 13 mo.	st 13 least	
Iters	feur	of 40		t- profit-	
FARM RECEIPTS	farm	farn:s	able	able	
Uiry and dral purpose cattle	11. 11.	\$ 1173	0 1526	\$ 900	
Dairy products		1,794	7564	2314	
Beef cattle (incl. feeders)		1060	217	1779	
Hogs		1313	816	2247	
Sheep and wool (incl. feeders)		70	-	148	
Horses		.7	6	_	
Plultry		5	5	9	
Eggs		32	32	55	
Corn and shall grain		161	24	205	
Other crops		109	234	92	
Forestry products		259	146	300	
Mach. & equip. sold & gas tax ref.		145	220	100	
Income from work off the farm		261	167	240	
Miscellaneous		308	5 76	217	
(1) Total farm sales	(\$9797	\$1 <u>1554</u>	\$ 8605	
(2) Increase in farm capital		1957	2778	2445	
(3) Family living from the farm	42	341	437	296	
(4) Total farm receipts $(1)/(2)/(3)$		\$12095	\$14769	\$1 <u>131</u>	
FARM EXPENSES					
Tairy and dual-purpose cattle bought		138	172	187	
Beef cattle bought (incl. feeders)		708	37	2030	
Hogs bought		40	60	34	
Sheep bought (incl. feeders) Horses bought		-	-	-	
Poultry bought		16	31	-	
Misc. livestock expense	-	6	3	12	
Feed bought	<u>L</u> ,	235	365	217	
Vertilizer	-	1678	1717	1933	
Other crop expenses		334	395	212	
Custom work hired		308	341	265	
		582	744	363	
Gas, oil & grease bought (farm share) Repair of mech. power (farm share)	-	606	640	529	
Reprir and upkeep of real estate	-	303	312	249	
Repair & upkcep crop & gen. mach.		98 195	126	104	
Repair & upkeep livestock equip.	4) For environmentations	195	233	190	
Wages of hired labor	·	64	82	67	
Electricity expanse (farm share)		300	443	254	
Real estate & pers. prop. taxes		225 408	281 409	215	
General farm expense		408 161	408	384	
(5) total cash operating expense		÷ 6461	170 (6560	157 \$ 7402	
(6) Cap. purch. mech. power (farm sh)		524	376 g		
(7) " " crop & gen. mach.		732	654	579 1050	
(8) " " livestock equip.		223	272	323	
(9) " " bldgx. & fencing		805	1530	771	
(10) Total farm purch. (5) to (9)	7	\$ 8745	\$ <u>9392</u>	\$10125	
(11) Decrease in farm capital			Ψ / <i>J/~</i>	φτοτο	
(12) Interest on farm capital		1303	125 8	1409	
(13) Unpaid family labor	alata alian dali 190 meta linan	352	157	405	
(14) Board furnished hired labor		40	32	23	
(15) Total farm exp. (10) to (14)		10440	10039	11962	
(16) Labor earnings (4) - (15)	- <u></u>	\$ 1655	\$ 3930	\$ -615	
		(Ŧ J /JŸ	φ υ -υ	

TABLE III. SUMMARY OF FARM EXTENS	<u>os (en</u>	TERPRISE), 1962
		Average		13 least
	Your	of LO		profitable
	farm	farms	<u>able far</u>	ms farms
RETURNS AND NET INCREASES Dairy and dual-purpose cows Other dairy & dual-purpose cattle Beef breeding herd Feeder cattle Hogs Sheep - farm flock Chickens ALL PRODUCTIVE LIVESFOCK Value of feed fed to livestock Return over feed from livestock Crop, seed and feed Income from labor off the farm Agricultural conserv. payments Miscellaneous (1) Total returns & net increases		$\begin{array}{c} 4917\\ 1530\\ 559\\ 259\\ 1274\\ 59\\ 53\\ 8651\\ 1399\\ 1252\\ 3019\\ 151\\ 230\\ 162\\ 7810\\ \end{array}$	7886 1976 356 887 - 47 11152 1790 6362 3376 121 304 283 10146	 2391 1025 124 789 2275 19 7001 1316 2685 2293 130 61 156 5325
EXPENSES AND NET DECREASES Horses Truck Auto Tractor Elec. & gas ongine exp.(farm share Hired power TOTAL POWER Crop and general machinery Livestock equipment Buildings, fencing & tiling Misc. productive livestock exp. Labor Real estate taxes Personal property taxes Insurance General farm Interest on farm capital (2) Total expenses & net decreases		7 267 279 839 149 582 2109 582 185 285 285 285 285 259 149 76 85 1303 6159	$ \begin{array}{c} 11\\ 232\\ 271\\ 936\\ 160\\ 764\\ 2354\\ 689\\ 275\\ 363\\ 365\\ 634\\ 241\\ 167\\ 77\\ 93\\ 1258\\ 6516\\ \end{array} $	$ \begin{array}{r} 301\\ 292\\ 714\\ 124\\ 363\\ 649\\ 134\\ 515\\ 217\\ 681\\ 255\\ 129\\ 74\\ 83\\ 1409\\ 65940\\ \end{array} $
(3) LABOR EARNINGS (1) - (2)		1655	\$ 3930	-615

OTTA A OT

*

Cash receipts and expenses are adjusted for changes in inventory for each enterprise and for each item of expense in order to show total receipts and net increases, and total expenses and net decreases. The operator's earnings are the same as those on page 5.

FAMILY LIVING FROM THE FARM

The family living from the farm is the estimated value of the farm produce used in the house and shorter furnished the farmer and his family by the farm. It is a part of the income of the farm and a part of the expense of operating the household even though cash transactions are not involved. The omission of the farm produce used in the home results in an incomplete record of both farm income and personal expense.

The value of the family living as shown in Table IV amounts to 2.8 per cent of the total farm receipts on those farms. The values assigned are a conservative market price on the farm. If these products had been purchased the amount paid out would have been considerably higher.

Items	You r farm	Average of 38 farms	Your farm	Average of 38 farms
Number of persons in family		1. A	and a second	
Number of persons in family Adult equivalent-family		4.7		
dure equivarent-rainry	*****	3.5		
hole milk	f in t	1206 gts.		\$86
lkim milk		47 qts.	and the strength of the streng	φ 00
ream		6 pts.		2
Putter		7 lbs.		- 4
eef		559 "bs.		116
ogs		234 Its.		34
amb and mutton		-		
oultry	and the second se	52 lbs.		16
ggs		18 d oz .		5
otatoes	and designed of the second	l bu.		ī
egetables and fruit				50
arm fuel				43
TCTAL				
ICIAL				\$ 358

TABLE IV. FAMILY LIVING FROM THE FARM, 1962

Thirty-eight farmers reported complete records on family living from the farm.

HOUSEHOLD AND DRUMAL EXPENSES

Household and personal accounts are important if the family is to manage its financial affairs wisely. The household and personal are needints are presented in Table V. These farmers spent an avorage of \$257 per month for family living in addition to the food, fuel and housing furnished by the farm.

TABLE V. HOUSEHOLD AND PERSONAL EN	PENSES F	OR THOSE	FARMS W	HJCH
KEPT COMPLETE ACCOUNTS OF	Thase e	X PINSES,	1962	
Itema	Your farm	Average of 22 farm	7 most Profit-	Profit- able
Number of persons - family		L.9	5.9	3.9
Number of adult equiyfamily		3.5	1.2	3.0
other*		.1	.2	.1
Food and meals boucht Operating and supplies Furnishings and equipment Clothing and clothing materials Personal care, personal spending Education, recreation & development Gifts and special events Medical care & health insurance Church, Welfare Personal share of auto expense Operator's share upkeep on dwelling Household share of electric expense TOTAL CASH LIVING EXPENSE H.H. and pers. share of new auto New dwelling Taxes and other deductions Life insurance Other savings and investments TOTAL HOUSEHOLD & PERS. CASH EXP	{	59 250 79 10Ц 16	- 500 106 98 89	785 146 194 215 36 78 30 59 160 1320 286 39 62 553
Total family living from the farm	¢	<u>L05</u>	<u>181</u>	<u>387</u>
TOTAL CASH EXP. & TERQUISITES		3L93 \$	1222 \$	29110
Receipts: Return to Capital & family labor Income from investments Miscellaneous income		3234 53 569	579li \$ 125 93	804 1 1011

"Hired help or others boarded

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NET VOETH

A net worth statement includes a listing of all the assets and liabilities as of a given date. The difference between the farmer's total assets and his liabilities is his net worth. A net worth statement is presented in Table VI. Both the farm and personal assets and liabilities are included.

The difference between the operator's net worth at the beginning and at the end of the year shows the gain in net worth. It represents the financial progress that has been made during the year.

TABLE VI.	NET WORTH	STATEMENT FOR	THOSE FARMERS	WHO KEPT A COMPLETE
	RECORD OF	ALL ASSETS AND	D LIABILIPIES.	1962

(BOUTD OF AND ADDRIG PA	Your			35	Owners		
Items		Dec.		Jan.	<u> </u>	Dec.	31
Total acres in farm Owned Rented		-		315 258 57			
Total farm capital Stocks and bonds Life insurance Accounts receivable Shares in mktg. organizations Outside real estate Total cutside investments Cash on hand and in bank Other H.H. & personal assets Dwelling: Total non-farm assets			- (1	5398 208 646 34 131 51 590 590 590 590 590 590 590 590 590		7189 228 692 33 145 51 1149 501 1733 3320 6703	
TOTAL ASSETS			32	2010	r ¹ -	33892	
Federal Land Bank Mortage Other mortgage on farm operated Loans on other real estate				.932 .648		1733 1842	
P.C.A. Loans Chattel mortgage Notes payable Accounts payable			- 2	155 158 901 756		103 3068 829 756	
TOTAL LIABILITIES			. 5 7	853	č,	8331	
Farmer's net worth Gain in net worth			<u>(21</u>)	157		2 <u>5561</u> 1404	

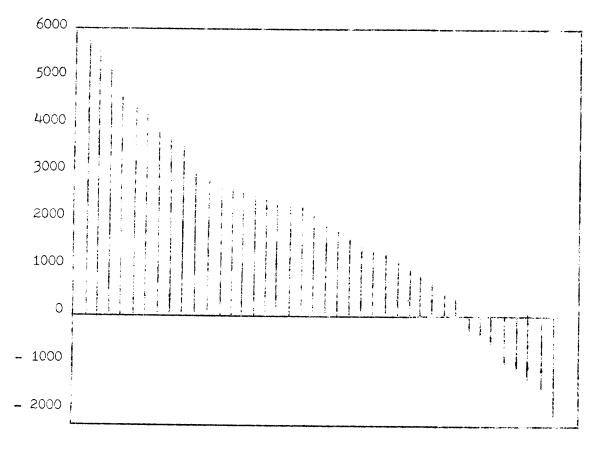
The return to capital and family labor represents the amount available to the operator for living expenses, payment on indebtedness, and savings.

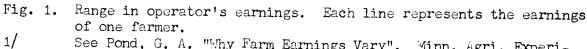
RANGE IN ELRNINGS

Every study of farm earnings shows a wide variation in earnings among farmers in a given year. The overage operator's earnings of farmers ranking in the upper third of the range according to earnings was 3930 and of those in the lower third was -615. This is a range of 4545 between the average earnings of these two groups. Some of the causes for these differences in earnings, such as weather, may be beyond the control of the individual farmer. Other factors are within his control. The more important management factors affecting earnings are as follows: These factors vary from year to year in their relative influence on earnings. 1/

1. Crop yields2. Choice of crops3. Return from livestock4. Amount of livestock5. Size of business6. Work units per worker7. Control over expenses

Operator's Earnings





See Pond, G. A. "Why Farm Earnings Vary". Minn. Agri. Experimental Sta., Dul. 386, June, 1945 Item

The total "work units" for any one farm is a measure of the size of that farm business. A work unit as used in this report is the average accomplishment of a farm worker, in a ten hour day, working on crops and productive livestock at an average efficiency, or ten hours of work off the farm for pay. The number of work units for each class of livestock and each acre of crop are presented in Table VII below.

No. of work Units

TABLE VII. NUMBER OF WORK UNITS FOR EACH CLASS OF LIVESTOCK AND GROP AGRE

*Animal unit represents one dairy cow or bull, two other dairy cattle, l_{4}^{1} beef cows or bull, 1 feeder steer or heifer, 3 1/3 other beef cattle, 7 sheep, l_{4}^{1} lambs. $2\frac{1}{2}$ hogs, 5 pigs, 50 hens, or 1,100 lbs. of turkeys produced.

Measures used in chart on page 13	Your form	Avorage of 40 farms	profi	st 13 least table profitable farms
Operator's labor earnings		a 165 5	\$ 3930	\$ -615
(1) Crop yields *		100	111	ĉ4
(2) % till. land in high rat. crops**		48.7	51.4	50.6
(3) Ret. per 2100 feed to productive livestock ***		100	121	84
(4) Prod. livestock units per 100 acres ****		23.1	24.3	25.5
(5) Size of business - work units		364	409	320
(6) Work units per worker		250	264	236
(7) Power, mach., equip., & bldg. expense per work unit		\$ 9.1 8	\$ 8 .59	\$10.05
<pre>Items related to some of the above meas (3) Index of return for \$100 feed from Dairy cattle (see pp 18-19)</pre>		\$ 100	\$ <u>111</u>	\$ <u>6</u> 8
Beef cattle-breeding herd (see p 20) Hogs (see p 17)		100 100	125 142	81 73
Sheep-farm flock (see p 20)		100	-	100
Chickens (see page 21)		100	106	97
(4) Number of animal units		44.2	45.3	45.3
(5) Work units on crops Work units on prod. livestock Other work units		104 245 15	97 300 12	101 206 13
(6) Number of family workers Number of hired workers Total number of workers		1.3 .1 1.4	1.3 .2 1.5	1.3 .1 1.4
 (7) Power expense per work unit Crop mach. exp. per work unit Livestock equip. exp. per work unit Bldg. & fencing exp. per work unit 		\$ 5.81 1.62 .45 1.30	\$ 5.56 1.55 .59 .89	\$ 5.05 1.91 .38 1.91

TABLE VIII. MEASURES OF FARM CAGANILATION AND ASTAGENET ENTROPY, 1962

Given as a percentage of t e average.
 ** Crops are marked in Table TX as (A), (B), (C) and (D). All of acres in (A) crops, one-half of acres in (B) crops, and one-fourth of acres in (C) crops are used in calculating per cent of till. land in high return crops.
 *** An index weighted by the animal mits of livestock.

**** Acres in timber not pastured, roads, waste and farmstead not included.

- 13 -THERMOMETER CHART

Using your figures from page 12. locate your standing with respect to the various measures of farm organization and management efficiency. The averages for the farms included in this summary are located between the dotted lines across the center of the page.

	Labor				<u>High</u>	Re	turn om pr		r.L.S nits	3.			ork nits		.E.& exp.
	earn-	С	rop		ret.	du	ctive	e p	er		ork	р	er	per	
	ings	У	ields		crops	; li	vesto	ck 1	00 Á.	u	nits	W	orker	W.	<u>U.</u>
5650		148		89		140		47		645		410		4.38	
5150		142		84	+	135		44		610		390		4.98	
4650		136	••••	79		130		41		575		370		5.58	
4150		130		74		125		<u>j</u> 8		540		350		6.18	
3650		124	n := . 	69		120		35		505		330		6.78	!
3 150		118		64		115		32		470		310		7.38	
2650		112		59		110		29		435	m	290	a antra france.	7.98	
2150		106		54		105		26		400		270		8.58	
1650		100		49		100		23		365		250	-	9.18	
1150		9 4		44		 95	- +	20	- +	330		230		9.78	+ - ·
650		88		39		90		17		295		210		10.38	
150		82		34		85		14		260		190		10.98	
-350	-	76		29		80		11		225		170		11.58	
-850		70		24		75		8		190		150		12.18	
1350		64		19		70		5		155		130		12.78	
(() (

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TABLE IX. DISTRIBUTION OF ACRES IN FARM, 1962

	Crop *	Your	Average
ITEMS	Ratings	farm	40 farms
Soybeans	C		
Flax	С		2.4
Barley	С		1.7
Cats	С	×.,	22.6
Oat silage	В		1.4
Wheat	С	·	1.0
Rye	D		•5
TOTAL SMALL GRAIN			29.6
Garden-Seed Potatces	А		-
Potatoes	В	an ann an Anna Anna Anna Anna Anna Anna	-
Corn silage	В		14.5
Corn fodder	D		-
Corn grain	C & D **		11.4
TOTAL CULTIVATED CROPS			25.9
Alfalfa and mixtures	۸		37.0
Other legumes and mixtures	В		26.3
Legumes for seed	С		1.3
fimothy for seed	С		
Fimothy and/or brome hay	D	And an efficiency of the state	•5 •8
Other annual hay	D		3.9
Wild hay on till. land	D		.2
Grass silage	B		
TOTAL TILLABLE LAND IN HAY	Ð		$\frac{1.3}{71.3}$
Alfalfa & alfalfa mixture pasture	A		.4
Other legume & mixture pasture	B	**	1.8
Other tillable pasture	D		
TOTAL TILLABLE PASTURE	τ,		$\frac{17.2}{19.4}$
TOTAL TILEADLE PASTURE			19.4
Soil bank	C		8.7
Fillable land not cropped	D	deterter-mant gift southers	6.8
TOTAL TILLABLE LAND			161.7
/ild hay - non-tillable			1.6
on-tillable pasture			59.1
limber (not pastured)			62.6
loads and waste			18.0
farmstead			5.9
TOTAL ACRES IN FARM			308.9
Per cent of land tillable		18 y	54.4
Per cent of land in high return crop	e		48.7

* The crops are classified as A, B, C, or D crops on the basis of their average net return per acre.

** Corn for grain rated a "C" crop for southern portion of area covered by this report and as a "D" crop for the northern area. % of tillable land in high return crops determined separately for southern and northern area.

TABLE A. CRUP IIGLUS PER AGRE, 19	, , , , , , , , , , , , , , , , , , ,	Average of
Crop	Number growing	farms growing each crop
Soybeans	<u> </u>	~
Flax, bu.	3	15.6
	Z	52.0
Barley and oats, bu.	30	37.2
Cats, bu.	6	6.4
Oat silage, ton		15.8
Wheat, bu		14.0
Rye, bu.	1	14.0
Potatoes, bu.		-
Corn silage, ton	23	6.8
Corn fodder, ton		-
Corn grain, bu.	17	39.2
Legume silage, ton	_	-
Grass silage, ton		6.3
Alfalfa hay, ton	31	2.0
Other legumes & mixtures, ton	14	1.6
Legumes for seed, lbs.	2	116.9
Timothy for seed, lbs.	1	100.0
Timothy or brome hay, ton	2	•5
Other annual hay, ton		1.0
Wild hay, ton	1	2.5
Oat hay, ton		-

TABLE X. CROP YIELDS PER ACRE, 1962

POWER AND MACHINERY EXPENSES

Power and machinery expense per crop acre is an indication of the economy with which capital is invested in these items. Expenses are high on the 'rms with a small acreage. In some cases low expense for labor might be offset by higher equipment costs. The farmer is interested in operating at the lowest cost for power, machinery, and labor combined.

TABLE XI. POWER AND MACHINERY EXPENSES PER CROP ACRF. 1962

Item		Your farm	Avg. 0 40 farms	13 most prof.farms	13 least prof.
Crop acres per farm	· ····································		162	166	143
Tractor & horse exp. per Crop & gen.mach.exp. per	-	and the second se	\$ 5.82 4.20	\$ 6.47 4.70	\$ 5.70 5.26

ar i shahadagaaatay ola kayaatayaa a shaharaanaada ku ar su kuka sada sada sada aa a

AMOUNT OF LIVESTOCK

A large proportion of the farmers maintained some dairy cattle with smaller number maintaining hogs and poultry.

TABLE XII. AMOUNT OF LIVESTOCK, 1962

	Your	Average	13 most	13 least
Item	farm	40 farms	prof.farms	prof.farms
Number of milk cows	<u> </u>	16.4	22.7	10.7
Number of other dairy cattle		20.4	28.3	14.7
Number of beef cattle		12.6	5.2	19.2
Number of sheep		6.8	-	12.4
Number of hens		3.6	4.3	22.0
Litters of pigs raised		10.7	7.2	19.9
Pounds of hogs produced		5985	4137	10060

TOTAL FEED COSTS AND RETURNS FROM YOUR LEVESTOCK ENTERPRISES

The total "return over feed costs" for each class of livestock is shown in Table XIII. This differs from the "return over feed" shown in the enterprise statement in that it is the total for each class of livestock instead of a return "per head", "per unlt,", or "per 100 lbs". These data indicate the relative importance of different classes of livestock as a source of income and as a market for feed. The total return is the same as the returns and net increases shown on p. 6. The return over feed is not a net return, but rather the amount available from the gross income after paying the feed bill, to cover the outlay for hired labor, power, equipment, taxes, insurance, interest, and veterinary bills and to provide a return for the use of femily labor and capital.

TABLE XUII. TOTAL FEED COSTS AND RETURNS FROM YOUR LIVESTOCK ENTERPRISES, 1962

	Dairy o	Beef		
	Cows	Cther	<u>All</u>	Breeding
Total returns			y •	
Total feed cost			• ••••••••••••••••••••••••••••••••••••	
Total return over feed				
	Hogs	Sheep	Chickens	
Total returns				9-14-14-5
Total feed cost	an a			
Total return over feed				

Feed is the largest single item of cost for all classes of livestock. However, the proportion of the total cost represented by feed varies between classes of livestock. Feed makes up approximately 45 per cent of the total costs of maintaining dairy cattle and poultry, 50 per cent for sheep, and 75 to 90 per cent for hogs, feeder cattle, and feeder lambs. Consequently, it is necessary to secure a relatively higher return over feed from dairy cattle and poultry than from the other livestock enterprises in order to be able to cover all the costs other than feed.

HOGS

The return over feed cost per cwt. of hogs produced varied from \$6.06 for those farmers in the lower one-third in feeding efficiency to a return of \$15.73 for those in the highest one-third. Responsible factors affecting return over feed were:

1. Quantity of feed required to produce 100 pounds of pork.

- 2. Price received.
- 3. Number of pigs born per litter.
- 4. Number of pigs weaned per litter.

TABLE XIV. FEED COSTS AND RETUR	<u>ang tran</u> t	HCGS, 1962		
Itams	Your farm	nvg. of 18 farms	6 farms highest in return above feed	6 farms lowest in return above feed
Feed per cwt. hogs produced, lbs. Corn Small grains Commercial feeds TOTAL CONCENTRATES Skim milk & buttermilk Alfalfa & silage		232 193 67 492 144 57	195 223 94 512 7 71	191 173 42 406 424 15
Feed cost per cwt. hogs produced: Concentrates (incl.alf.& silage Skim milk & buttermilk Pasture TOTAL FEED COSTS Net increase in value per cwt. hogs produced RETURNS ABOVE FEED COST PER CWT. HOGS PRODUCED			\$ 11.62 .19 .13 \$ 11.94 \$ 27.67 \$ 15.73	\$ 9.20 2.20 $\frac{.17}{11.57}$ \$ 17.63 \$ 6.06
RETURNS FOR \$100 OF FEED	\$	\$ 180	\$ 232	\$ 152
Price received per cwt. hogs sold	\$ <u></u>	\$ 22.93	\$ 26.62	\$ 21.37
No. of spring litters raised No. of fall litters raised Total no. of litters raised		14.0 <u>9.9</u> 23.9	11.0 9.0 20.0	19.0 10.0 29.0
No. of pigs born per litter No. of pigs weaned per litter		9.3 7.8	9.7 7.7	9.5 8.1
POUNDS OF HOGS PRODUCED		13300	8268	19455

TABLE XIV. FEED COSTS AND RETURNS FROM HCGS, 1962

DAIRY AND DUAL PURPOSE CATTLE

The quantity of feed consumed, value in feeds and returns from dairy cattle are presented in Tables XV, XVI, and XVII. The statements include several herds which were classified as dual purpose cattle. The return over feed cost per cow varied from \$15 to \$291 among the herds covered by this study. Some of the important factors that affected the return over feed were:

- 1. Rate of production
- 2. Price received for butterfat
- 3. Feeding efficiency
- 4. Economy of ration
- 5. Quality of ration

TABLE XV. FACTORS OF COUTS AND BUT	Your farm	Average of 32 farms	11 farms highest in B. F.	B. F.
Pounds of milk per cow Pounds of butterfat per cow Price rec. per lb. B.F. sold (cents)		8267 310 89.8	10436 395 92.6	6003 228 82.9
Feed per cow, lbs.: Corn Small grain Commercial feeds		9 32 887 854	1381 937 1123	645 931 349
Legume hay Other hay Fodder and stover		3660 1750	3271 1540 	3460 2237
Total concentrates, lbs. Total dry roughage, lbs. Silage and green chop		2673 5410 8150	3441 4811 7695	1925 5697 7092
Feed cost per cow:				
Concentrates Roughages Pasture TOTAL FEED COST		\$ 63.23 69.94 6.63 \$139.80	\$ 82.84 67.53 <u>6.65</u> \$ 157.02	\$ 40.84 65.84 <u>6.75</u> \$ 113.43
Value of produce per cow:				
Butterfat sales Dairy produce used in house Milk fed to livestock Net increase in value of cows TUTAL VALUE PRODUCED		\$267.13 9.47 8.43 - 5.06 \$279.97	\$ 349.59 4.65 6.90 - 3.10 \$ 355.04	\$ 171.13 16.95 14.12 - 4.52 \$ 197.68
RETURNS ABOVE FEED COST PER COW	5	\$140.17	\$ 201.02	\$ 84.25
RETURNS FOR \$100 SPENT FOR FEED	5	\$ 200	\$ 228	\$ 174
Feed cost per 1b. B. F. (cents) Number of cows *	-	45.8 20.4	40.1 28.0	48.8 14.7

* All dairy cows which have at some time in the past freshened are included in the dairy herd, and affect the average number of cows used in computing this table. There is some variation in the number of months of dry period per cow, however, this variation is small for the majority of farms.

TABLE AVI. FEED COSIS AND ADIONAS				1962
Items	Your farm	nverage of 32 farms	11 farms highest in butterfat per cow	11 farms lowest in butterfat per cow
Feeds per head, lbs.: Concentrates Hay and fodder Silage Whole Milk Skim milk		495 2027 2484 154 87	338 1803 1843 175 27	564 1867 3069 124 225
Feed cost per head: Concentrates Roughages Milk Pasture TOTAL FEED COST PER HEAD	\$ *	\$ 12.68 22.56 4.67 2.76 \$ 42.67	\$ 10.53 19.88 5.26 <u>3.05</u> \$ <u>38.72</u>	\$ 10.72 23.15 4.46 2.76 \$ 41.09
Net increase in value of other catt	le	\$ 87.71	\$ 69.18	\$ 86.30
RETURNS ABOVE FEED COST PER HEAD	\$	\$ 45.04	\$ 30.46	\$ 45.21
RETURNS FOR \$100 of FEED	\$	\$ 206	\$ 179	\$ 210
Number of head of other cattle		25.1	36.2	18.8

TABLE XVI. FEED COSTS AND RETURNS FROM OTHER DAIRY AND DUAL PURPOSE CATTLE, 1962

TABLE XVII. FEED COSTS AND RETURNS	FROM COMBI	NED DAIRY	AND OTHER D	AIRY CATTLE
Itom	Your farm		highest in butterfat per cow	lowest in
Feeds based on a "per cow" unit, 1 Concentrates Hay and fodder Silage	bs.:	3303 7898 10889	3885 6987 10072	2667 8790 10127
TOTAL FEED COSTS PER COW UNIT	\$	\$ 186.17	\$ 198.48	\$ 162.89
Value of produce per cow unit: Delty products Net increase in value TOTAL VALUE PRODUCED	\$	\$ 276.57 \$ 95.44 \$ 372.01	\$ 354.16 \$ 83.93 \$ 438.09	\$ 188.08 \$ <u>122.12</u> \$ <u>310.20</u>
RETURNS ABOVE FEED PER COW UNIT	¢	\$ 185.85	\$ 239.61	\$ 147.31
RETURNS FOR \$100 OF FEED ™umber of cow units Animal units of cattle	\$	\$ 200 20.4 32.9	\$ 221 28.0 46.1	\$ 190 14.7 24.1

TABLE XVIII. FEED COSTS AND RETURNS D	FRCA BEEF BREE	DING HERD, 1962
	Your	Average of
Items	farm	6 farms
Feeds per animal unit, lbs.:		
Concentrates		337
Legume hay	and the second s	3179
Other hay		2214
Silage		3150
Whole milk		
Feed cost per animal unit:		
Concentrates		\$ 6.86
Roughages		52.24
Pasture		12.24
Milk		-
TOTAL FEED COST		\$ 71.34
Value of produce per animal unit:		
Dairy products		-
Net increase in value of animals	and an an art of a state of the	\$ 105.32
TOTAL VALUE PRODUCED		\$ 105.32
RETURNS ABOVE FEED COST PER ANIMAL UNIT	ſ	\$ 33.98
RETURNS FOR \$100 OF FEED		\$ 147
Number of animal units in the herd		33.7
		۱ • در

TABLE XVIII. FEED COSTS AND RETURNS FROM BEEF BREEDING HERD, 1962

TABLE XIX. FEED COST AND RETURNS FROM SHEEP, 1962

Items	Your farm	Average of 4 farms
Feeds par awa, 1bs.:		n, ang mang sang na pang sang sang sang sang sang sang sang s
Concentrates		108
Legume hay		493
Other hay		344
Silage		191
Fodder		-
Feed cost per ewe:		
Concentrates		\$ 2.10
Roughages		7.02
Pasture		2.59
TOTAL FEED COSTS		\$ 11.71
Value of produce per ewe:		
Wool		\$ 5.61 \$ 5.62
Net increase in value of sheep		\$ 5.62
TOTAL VALUE PRODUCED		\$ 11.23
RETURNS ABOVE FEED COST PER EVE		\$48
RETURNS FOR \$100 OF FEED		\$ 96
lumber of ewes		48.0
umber of lambs		30.1

Items	Your farm	Average of 3 farms	
Feed per hen, 1bs.:			
Grain		88	
Commercial feeds		_53	
TOTAL CONCENTRATES		141	
Milk		-	
TOTAL FEED COST PER HEN	\$	\$ 4.18	
Value of produce per hen:			
Eggs sold and used in house	\$	\$ 4.69	
Net increase in value of chickens	\$.91	
FOTAL VALUE PRODUCED	\$	\$ 5.60	
RETURNS ABOVE FEFD COST PER HEN	\$	\$ 1.42	
	*	φ - •·-	
RETURNS FOR \$100 CF FEED	\$	\$ 134	
Price rec'd.per doz. eggs sold (cent:	5)	29.8	
Eggs laid per hen	·	181	
verage number of hens during year		1 14	

TABLE XX. FEED COSTS AND RETURNS FROM CHICKENS, 1962

LABOR EARNINGS CORRELATED WITH EXCELLED FACTORS

The thermometer chart on page shows seven major management factors that influence farm earnings within a given year. These seven factors are: 1. Crop yields 2. Choice of crops 3. Returns from livestock 4. Amount of livestock 5. Size of business 6. Work units per worker, and 7. Control over expenses. The combined effect of these management factors as related to farm earnings is shown below. Attention is called to the fact that farmers exceeding the average in most of the seven management factors are also those reporting the highest labor earnings.

TABLE XXI

No. of factors in which farmers excelled	NC. of farms	0 ' 1000 ' 2000 ' 3000 ' 4000 ' 5000	\$
0 or 1	7	<u>7</u> 2	\$ 204
2 Or 3	13	T LATELITAN	1497
4 or 5	17	and the and the second	1797
6 or 7	3	MAR DIVITED STATUTE AND ANT THE	4924

SUMMARY OF FARM EARNINGS 1958 - 1962

FARM RECEIPTS	<u>1958</u>	1959	1960	1961	1962
	304 123 8987 821 385	\$ 1322 5106 65 941 123 8 12 42 240 121 232 156 262 262 262 8836 682 343 \$ 9866	<pre>\$ 1077 4961 135 1117 120 5 6 6 246 136 219 155 246 166 8651 1560 445 \$10656</pre>	\$ 977 5068 79 1673 84 - 37 174 .62 180 169 202 291 8999 973 425 \$10397	$\begin{array}{c} \$ 1173 \\ 4794 \\ 1060 \\ 1313 \\ 70 \\ 7 \\ 5 \\ 32 \\ 181 \\ 109 \\ 259 \\ 145 \\ 261 \\ 388 \\ 9797 \\ 1957 \\ 341 \\ \$12095 \end{array}$
FARM EXPENSES Dairy & dual-purpose cattle bought Beef cattle bought (incl. feeders) Hogs bought Sheep bought (incl. feeders) Horses bought Poultry bought Misc. livestock expense Feed bought Fertilizer Other crop expenses Custom work hired Gas, oil & grease bought (farm share) Repair of mech. power (farm share) Repair & upkeep of real estate Repair & upkeep of crop & gen. mach. Repair & upkeep livestock equip. Wages of hired lebor Electricity expense (farm share) Real estate & pers. property taxes General farm expense (5) Total cash operating expense (6) Cap. purch. mech. power (farm sh) (7) " " crop & gen. mach. (8) " " livestock equip. (9) " " bldgs. & fencing (10) Total farm purch. (5) to (9) (11) Decrease in farm capital (12) Interest on farm capital (13) Unpaid family labor (14) Board furnished hired labor (15) Total farm exp. (10) to (14) (16) Labor earnings (4) - (15) \$	281 84 155 62 253 175 262 115 4663	$\begin{array}{c} 263\\ 101\\ 35\\ 8\\ 2\\ 10\\ 229\\ 1305\\ 211\\ 304\\ 526\\ 548\\ 292\\ 104\\ 163\\ 57\\ 265\\ 208\\ 260\\ 138\\ 5069\\ 501\\ 494\\ 67\\ 461\\ \overline{6592}\\ 1104\\ 413\\ 37\\ \overline{6146}\\ \$1720\\ \end{array}$	$ \begin{array}{r} 109 \\ 15 \\ 40 \\ 53 \\ 1 \\ 8 \\ 260 \\ 1225 \\ 267 \\ 216 \\ 522 \\ 607 \\ 286 \\ 47 \\ 195 \\ 55 \\ 405 \\ 197 \\ 311 \\ 152 \\ \overline{5058} \\ 534 \\ 684 \\ 134 \\ 559 \\ \overline{5059} \\ \overline{1085} \\ 177 \\ 78 \\ \overline{8309} \\ $2347 \end{array} $	$ \begin{array}{c} 101\\ 112\\ 45\\ 3\\ -6\\ 241\\ 1468\\ 274\\ 253\\ 557\\ 565\\ 308\\ 126\\ 180\\ 72\\ 348\\ 217\\ 315\\ 181\\ \overline{5392}\\ 664\\ 454\\ 112\\ 714\\ \overline{7336}\\ -1070\\ 282\\ 8768\\ $1629\end{array} $	$ \begin{array}{r} 138\\ 708\\ 40\\ -16\\ 6\\ 285\\ 1673\\ 334\\ 308\\ 582\\ 606\\ 308\\ 98\\ 195\\ 64\\ 300\\ 225\\ 408\\ 161\\ 524\\ 732\\ 223\\ 805\\ 8745\\ -1303\\ 352\\ 40\\ 10440\\ $1655 \end{array} $