

1964 Annual Report

FARM MANAGEMENT PROGRAM NORTHEASTERN MINNESOTA

**Iron Range Resources and Rehabilitation
Commission**

In Cooperation with

**Minnesota Department of Education
Vocational Division**

and

**University of Minnesota
Institute of Agriculture**

and

**Area Vocational – Technical School
Duluth, Minnesota**

June, 1965

1964 REPORT OF THE VOCATIONAL AGRICULTURE FARM MANAGEMENT
PROGRAM IN NORTHEASTERN MINNECOTA

ROBERT G. ANDERSON
Duluth Area Vocational School

INDEX

| | |
|---|----------|
| Introduction | 1,2,3 |
| Farm Inventories | 4 |
| Farm Earnings, Cash Statement | 5 |
| Farm Earnings, Enterprise Statement | 6 |
| Household and Personal Expenses and Receipts | 7 |
| Net Worth | 7,8 |
| Earnings by Tenure | 9,10 |
| Range in Earnings | 11 |
| Explanation of "Work Units" | 12 |
| Measures of Farm Organization and Management Efficiency | 13 |
| Thermometer Chart | 14 |
| Distribution of Acres and Crop Yields | 15,16,17 |
| Total Feed Costs and Returns from Livestock Enterprise | 18 |
| Hog Returns | 19 |
| Dairy Cattle Returns | 20 |
| Other Dairy Cattle Returns | 21 |
| All Cattle Returns | 21 |
| Beef Cattle Returns | 22 |
| Feeder Cattle | 22 |
| Sheep Returns | 23 |
| Labor Earnings Correlated with Excelled Factors | 24 |
| Farm Earnings Summaries | 25 |
| Average Prices Used for Feed | 26 |
| Net Returns Per Acre on Crops | 27 |
| Returns from Crops and Livestock | 28 |

S T A T E O F M I N N E S O T A
DEPARTMENT OF
IRON RANGE RESOURCES AND REHABILITATION

60 State Office Building
Saint Paul 1, Minnesota

F O R E W O R D

This report is a summary of the ninth straight year of the Farm Management Program study for Northeastern Minnesota sponsored by Iron Range Resources and Rehabilitation in cooperation with the Minnesota Department of Education, Vocational Division, University of Minnesota, Institute of Agriculture, and the Area Vocational-Technical School of Duluth, Minnesota.

We hope that a study of this type will make it possible for people engaged in farming to improve their present programs and increase production and annual income. This study encourages the use of farm land for farm wood lot management for additional income through the sale of forest products.

The value of this service is in the continuous operation of the program over a period of years. This being the ninth straight year of the program makes the present study of great importance. It also emphasizes the need for the continuation of the project in future years. I have recommended additional funds for the continuation of the project for the next fiscal year and would encourage a summary of all previous studies at some future date.

We wish to commend Mr. Robert G. Anderson, Area Vocational Agriculture Coordinator, Area Vocational-Technical School, Duluth. His interest in this project, which demands extra time and effort on his part, in addition to his regular duties, has made this project possible. We hope the people in the area who will benefit from the studies appreciate his efforts.

The success of the project is possible because of the fine cooperation given to Mr. Anderson by the participating farmers, by the vocational agriculture instructors, instructors of veterans agriculture, county agents, and county rural development agents.

This report is offered with the best wishes of this department and with the hope that it will be of some help to farmers of the area toward a more efficient, successful, and prosperous agriculture program.

Copies of this report will be available to anyone interested at no charge.


A. M. DeYONNES, Commissioner

INTRODUCTION

The Duluth Area Vocational Technical School, in cooperation with the University of Minnesota and the Vocational Division of the Minnesota State Department of Education, is charged with the responsibility for operation and maintenance of the Vocational Agriculture Farm Management Program in Northeastern Minnesota. This 1964 report represents the ninth annual report for the area.

The main purposes of the program of farm record analysis are: (1) To provide case study materials that can be used by farmers and farm groups in the study of farm management problems, (2) To aid individual farmers in the study of their farm business through analysis reports, (3) To provide information related to the adaptability and success of various farm enterprises in the area, (4) To provide a basis for determining the possibilities of encouraging or discouraging new agricultural enterprises for the area, (5) To secure information on farm management practices that tend to increase farm income, and (6) To provide a profile of agricultural production and income in the area.

The report and analysis of records were completed under the direction of Robert G. Anderson, Area Vo Ag Coordinator at the Duluth Area Vocational Technical School. Clerical assistance was provided by Mrs. Sandy Wrenfrow. Financial assistance has been obtained from Iron Range Resources and Rehabilitation Commission.

Directing locally in a supervisory capacity were: Dr. L. V. Rasmussen, Superintendent of Duluth Public Schools and Mr. Harold Hill, Director of the Duluth Area Vocational Technical School.

Cooperating agencies were represented by: Mr. G. R. Cochran, Mr. S. K. Wick and Mr. Robert Van Tries of the Vocational Division, State Department of Education, and Dr. Milo J. Peterson and Dr. Paul Marvin and Mr. Edgar Persons of the Agricultural Education Department of the University of Minnesota. Special acknowledgement is made of the excellent professional assistance rendered by Dr. Truman Nedland of the University Agricultural Economics Department.

We are thankful for and indebted to the Iron Range Resources and Rehabilitation for their interest and financial assistance in the farm management program. We wish to express also, our appreciation to Mr. Arthur Vieira, Printing Instructor, Duluth Public Schools, and to his class for their help in the publishing of this report.

Special thanks are also extended to William Guelker, Vo Ag Coordinator from Staples.

This report deals with farmers enrolled in adult programs of schools and county agent programs shown below. Sixty records were submitted for analysis with averages of fifty two farms included in this report.

1964 records for analysis were received from:

Robert Johnson, Vo Ag Instructor, Barnum
 Dalton Seeling, Vo Ag Instructor, Bemidji
 Donald Barstad, Vo Ag Instructor, Clarissa
 Anthony Grebenc, Vo Ag Instructor, Cook
 Lennen Maley, Vo Ag Instructor, Eagle Bend
 Ed Takala, Vo Ag Instructor, Embarrass
 Sulo Ojakangas, Vo Ag Instructor, Hibbing
 Wilho Kemp, Vo Ag Instructor, Little Fork
 Donald Larsen, Vo Ag Instructor, Meadowlands
 Paul Jourdan, Vo Ag Instructor, Northome
 Martin Klingenberg, Vo Ag Instructor, Park Rapids
 Chris Back, Vo Ag Instructor, Staples
 Erv Prachar, Vo Ag Instructor, Willow River

County Agents:

John Eix, Park Rapids (Hubbard)
 Otto Lee, Baudette (Lake of the Woods)

The cooperating centers submitted records from 12 counties for analysis with some centers having participating farmers in more than one county. The number of farm records submitted from each county is shown below.

| | | | |
|----------|----|-------------------|----|
| Becker | 3 | Koochiching | 4 |
| Beltrami | 4 | Lake of the Woods | 3 |
| Carlton | 1 | Pine | 3 |
| Cass | 5 | St. Louis | 9 |
| Hubbard | 12 | Todd | 14 |
| Itasca | 1 | Wadena | 1 |
| | | TOTAL | 67 |

Records this year, for the first time, were analyzed by electronic data processing with the work being done at Madison, Wisconsin. Many problems need to be resolved using these procedures, but the future looks bright for this electronic method.

The records submitted included farm inventories, cash receipts, and expenses. Also included were feed consumed by the various classes of livestock, family living from the farm, household and personal expenses and receipts, and the operators' liabilities and assets other than farm capital.

FARM INVENTORIES

The capital investment per farm varied from \$5,698 to \$120,566. The average investment for all farms included in this report and for the one-fourth high and the one-fourth low in operators' labor earnings is shown in Table I.

FARM EARNINGS

Operators' earnings are a measure of relative financial success of a farmer as compared with other farmers and represents the returns above all farm expenses and a charge for the use of farm capital and family labor.

There are two methods of computing labor earnings. Table II shows the earnings statement on a cash basis while Table III shows the earnings on an enterprise or accrual basis. The principal difference in the two statements is in the method of handling the net increase or decrease in farm capital. In the cash statement, the net increase or decrease in farm capital is entered as one item. In the enterprise statement the net change in the inventory has been included in each enterprise in order to compute "total returns and net increases" or "total expenses and net decreases" by enterprises.

FORESTRY INCOME

A portion of the farm income in Northeastern Minnesota is obtained from the sale of forestry products. Nine farms out of those represented in this report indicated some form of forestry income ranging from a low of \$135 to a high of \$2629 per farm. The average forestry income per farm (average of all 60 farms) amounted to \$120, or 1.0% of the total farm income received. Forestry income is included as farm income in this report.

NON-FARM INCOME

Numerous Northeastern Minnesota farmers, in addition to their regular farm income are earning additional income in full or part time work not related to farming. Records submitted for this report cannot be considered as completely reliable in respect to non-farm income as this entry can be frequently omitted from the farm account books. However, 26 farms in this report showed outside income ranging from a low of \$6 to a high of \$5632 per farm involved. Non-farm income is not included in this report as farm labor earnings.

BEEF INCOME

There is much interest in beef production in Northeastern Minnesota and beef cattle numbers are on the increase. Eleven of the records submitted indicated beef as one of the major enterprises, or in some cases beef was the only livestock enterprise. Animal units of beef on these 11 farms averaged 31.7. The average return per cwt. of beef produced was \$9.25. The range of earnings was (minus) -\$4,277 through \$5,283. It appears that there is a place for beef cattle in this area, especially for the maintaining of a beef cow herd to raise feeders for corn belt farmers. Good management in the saving of a large percentage of the beef calves is a very vital part of any success in the beef business.

TABLE I. SUMMARY OF FARM INVENTORIES, 1964

| Items | Adjustments | Average 52 farms | |
|-------------------------------|-------------|------------------|-----------|
| | | Jan. 1 | Dec. 31 |
| Size of farm (acres) | | | 409 |
| Size of business (work units) | | | 449 |
| Dairy cattle | | \$ 3,055 | \$ 3,018 |
| Other dairy cattle | | 1,555 | 1,605 |
| Beef cattle (incl. feeders) | | 3,597 | 4,121 |
| Hogs | | 235 | 332 |
| Sheep (incl. feeders) | | 98 | 107 |
| Poultry (incl. turkeys) | | 57 | 55 |
| TOTAL PRODUCTIVE LIVESTOCK | | \$ 8,597 | \$ 9,238 |
| Crops (seed and feed) | | \$ 3,488 | \$ 3,199 |
| Auto and truck (farm share) | | 856 | 850 |
| Tractors and motors | | 1,663 | 1,576 |
| Crop and general machinery | | 2,669 | 2,817 |
| Livestock equipment | | 1,089 | 1,122 |
| TOTAL MACHINERY AND EQUIPMENT | | \$ 6,277 | \$ 6,365 |
| Land | | \$ 11,135 | \$ 11,135 |
| Buildings - fences - etc. | | 5,192 | 5,324 |
| TOTAL FARM CAPITAL | | \$ 34,689 | \$ 35,261 |

| Items | 13 most profitable | | 13 least profitable | |
|-------------------------------|--------------------|-----------|---------------------|-----------|
| | Jan. 1 | Dec. 31 | Jan. 1 | Dec. 31 |
| Size of farm (acres) | | 503 | | 446 |
| Size of business (work units) | | 621 | | 477 |
| Dairy cattle | \$ 3,958 | \$ 3,990 | \$ 3,184 | \$ 3,175 |
| Other dairy cattle | 2,158 | 2,463 | 1,270 | 1,128 |
| Beef cattle (incl. feeders) | 4,634 | 6,027 | 5,668 | 6,217 |
| Hogs | 87 | 115 | 142 | 210 |
| Sheep (incl. feeders) | | | 283 | 305 |
| Poultry (incl. turkeys) | 10 | 17 | 173 | 158 |
| TOTAL PRODUCTIVE LIVESTOCK | \$ 10,847 | \$ 12,612 | \$ 10,720 | \$ 11,193 |
| Crops (seed and feed) | \$ 6,041 | \$ 5,681 | \$ 3,354 | \$ 3,041 |
| Auto and truck (farm share) | 943 | 1,034 | 902 | 960 |
| Tractors and motors | 2,094 | 2,045 | 2,749 | 2,461 |
| Crop and general machinery | 3,755 | 4,218 | 3,192 | 3,461 |
| Livestock equipment | 1,831 | 1,794 | 1,030 | 1,158 |
| TOTAL MACHINERY AND EQUIPMENT | \$ 8,623 | \$ 9,091 | \$ 7,873 | \$ 8,040 |
| Land | \$ 18,610 | \$ 18,610 | \$ 10,255 | \$ 10,255 |
| Buildings - fences - etc. | 7,430 | 8,099 | 5,217 | 4,926 |
| TOTAL FARM CAPITAL | \$ 51,551 | \$ 54,093 | \$ 37,419 | \$ 37,455 |

TABLE II. SUMMARY OF FARM EARNINGS (CASH STATEMENT), 1964

| Items | Average of 52 farms | 12 most profitable | 13 least profitable |
|---|---------------------------|--------------------------|---------------------------|
| FARM RECEIPTS | | | |
| Dairy cattle | \$ 1,003 | \$ 1,184 | \$ 820 |
| Dairy products | 6,031 | 9,531 | 5,109 |
| Beef cattle (incl. feeders) | 943 | 1,116 | 1,449 |
| Hogs | 511 | 299 | 296 |
| Sheep and wool | 97 | | 212 |
| Poultry (incl. turkeys) | 20 | | 59 |
| Eggs | 40 | | 86 |
| Corn | 28 | 33 | 50 |
| Small grain | 417 | 1,244 | 207 |
| Other crops | 846 | 2,352 | 190 |
| Mach.&equip.sold&gas tax refund | 157 | 166 | 161 |
| Income from work off the farm | 556 | 848 | 234 |
| Miscellaneous farm income | 591 | 679 | 456 |
| (1) Total farm sales | \$11,245 | \$17,452 | \$ 9,329 |
| (2) Increase in farm capital | 572 | 2,542 | 36 |
| (3) Family living from the farm | 353 | 376 | 395 |
| (4) Total farm receipts(1)+(2)+(3) | \$12,175 | \$20,370 | \$ 9,760 |
| FARM EXPENSES | | | |
| Dairy cattle bought | \$ 69 | \$ 98 | \$ 40 |
| Beef cattle bought (incl. feeders) | 165 | 65 | 519 |
| Hogs bought | 21 | 25 | 30 |
| Sheep bought | 3 | | 11 |
| Poultry bought (incl. turkeys) | 13 | | 40 |
| Miscellaneous livestock expense | 360 | 459 | 434 |
| Feed bought | 1,419 | 1,464 | 1,205 |
| Fertilizer | 467 | 858 | 565 |
| Other crop expense | 429 | 738 | 449 |
| Custom work hired | 606 | 759 | 588 |
| Gas,oil,grease bo't(farm share) | 679 | 790 | 731 |
| Repairs for tractors, trucks, and autos (farm share) | 385 | 549 | 349 |
| Repair & upkeep of real estate | 106 | 104 | 88 |
| Repair & upkeep crop-gen. mach. | 239 | 269 | 266 |
| Repair & upkeep livestock equip. | 85 | 131 | 102 |
| Wages of hired labor | 340 | 779 | 332 |
| Electricity expense | 216 | 289 | 180 |
| Pers. prop. & real estate taxes | 518 | 693 | 591 |
| Telephone and general farm expense | 186 | 267 | 172 |
| (5) Total cash operating expense | \$ 6,306 | \$ 8,337 | \$ 6,692 |
| (6) Mech.power bought (farm share) | 533 | 692 | 751 |
| (7) Crop & gen. machinery bought | 703 | 1,451 | 717 |
| (8) Livestock equipment bought | 208 | 200 | 389 |
| (9) New real estate improvements | 536 | 1,185 | 342 |
| (10) Total farm purchases (5) to (9) | \$ 8,286 | \$11,865 | \$ 8,871 |
| (11) Decrease in farm capital | | | |
| (12) Interest on farm capital | 1,749 | 2,641 | 1,872 |
| (13) Unpaid family labor | 452 | 302 | 617 |
| (14) Board furnished hired labor | 80 | 108 | 134 |
| (15) Total farm expense (10) to (14) | \$10,568 | \$14,916 | \$11,494 |
| (16) Labor earnings (4) - (15) | \$ 1,607 | \$ 5,454 | \$ 1,734- |

TABLE III. SUMMARY OF FARM EXPENSES (ENTERPRISE STATEMENT), 1964

| | Average of 52 farms | 13 most profitable farms | 13 least profitable farms |
|------------------------------------|---------------------------|--------------------------------|---------------------------------|
| <u>RETURNS AND NET INCREASES</u> | | | |
| Dairy cattle | \$ 6,235 | \$ 9,838 | \$ 5,253 |
| Other dairy cattle | 1,144 | 1,586 | 924 |
| Beef breeding cattle | 937 | 1,380 | 1,236 |
| Feeder cattle | 351 | 1,078 | 150 |
| Hogs | 607 | 311 | 343 |
| Sheep | 103 | | 223 |
| Turkeys | 3 | 8 | 7 |
| Chickens | 55 | | 111 |
| ALL PRODUCTIVE LIVESTOCK | \$ 9,435 | \$14,201 | \$ 8,247 |
| Value of feed fed to livestock | 5,986 | 7,522 | 6,621 |
| Return over feed from livestock | \$ 3,449 | \$ 6,679 | \$ 1,626 |
| Crop, seed and feed | 4,614 | 7,613 | 4,548 |
| Income from labor off the farm | 460 | 802 | 205 |
| Agricultural conservation payments | 466 | 563 | 419 |
| Miscellaneous | 124 | 116 | 37 |
| (1) Total returns & net increases | \$ 9,113 | \$15,773 | \$ 6,835 |
| <u>EXPENSES AND NET DECREASES</u> | | | |
| Truck | \$ 182 | \$ 163 | \$ 188 |
| Auto (farm share) | 457 | 561 | 572 |
| Tractor | 763 | 950 | 892 |
| Electric and gas engines | 281 | 349 | 344 |
| Hired power | 66 | 51 | 79 |
| TOTAL POWER | \$ 1,749 | \$ 2,074 | \$ 2,075 |
| Crop and general machinery | 865 | 1,436 | 858 |
| Livestock equipment | 398 | 495 | 517 |
| Buildings, fencing & tiling | 511 | 619 | 722 |
| Misc. livestock expense | 360 | 459 | 434 |
| Labor | 1,176 | 1,636 | 1,328 |
| Real estate taxes | 342 | 452 | 370 |
| Personal property tax | 176 | 240 | 222 |
| Insurance | 81 | 107 | 76 |
| General farm expense | 105 | 160 | 96 |
| Interest on farm capital | 1,749 | 2,641 | 1,872 |
| (2) Total expenses & net decreases | \$ 7,512 | \$10,319 | \$ 8,570 |
| (3) LABOR EARNINGS (1) - (2) | \$ 1,601 | \$ 5,454 | \$ 1,735- |

* Cash receipts and expenses are adjusted for changes in inventory for each enterprise and for each item of expense in order to show total receipts and net increases, and total expenses and net decreases.

TABLE IV. CASH HOUSEHOLD AND PERSONAL EXPENSES FOR THOSE FARMS WHICH KEPT COMPLETE ACCOUNTS OF THESE EXPENSES, 1964

| Items | Average of 34 farms | 8 most profitable farms | 7 least profitable farms |
|-----------------------------------|---------------------------|-------------------------------|--------------------------------|
| Number of persons-family | 5.4 | 5.4 | 6.3 |
| Number of adult equivalent-family | 3.9 | 4.0 | 4.6 |
| Food and meals bought | \$ 769 | \$ 870 | \$ 852 |
| Operating and supplies | 153 | 208 | 166 |
| Furnishings and equipment | 139 | 290 | 146 |
| Clothing and clothing materials | 272 | 444 | 259 |
| Personal care, personal spending | 84 | 150 | 56 |
| Education and recreation | 193 | 294 | 174 |
| Gifts and special events | 79 | 109 | 61 |
| Medical care and health insurance | 328 | 404 | 380 |
| Church and welfare | 155 | 299 | 91 |
| Pers. share truck and auto exp. | 150 | 203 | 134 |
| Oper. share upkeep on dwelling | 24 | 37 | 35 |
| Pers. share tel. and elect. exp. | | | |
| TOTAL CASH LIVING EXPENSES | \$ 2,473 | \$ 3,449 | \$ 2,495 |
| Pers. share new truck and auto | 50 | 69 | 34 |
| Taxes and other deductions | 40 | 74 | 62 |
| Life insurance | 136 | 197 | 149 |
| Other savings and investments | 47 | 164 | |
| TOTAL HOUSEHOLD & PERS.CASH EXP. | \$ 2,747 | \$ 3,953 | \$ 2,740 |
| Total family living from the farm | 394 | 437 | 431 |
| TOTAL CASH EXP. AND PERQUISITES | \$ 3,140 | \$ 4,390 | \$ 3,171 |

TABLE V. NET WORTH STATEMENT FOR THOSE FARMERS WHO KEPT A COMPLETE RECORD OF ALL ASSETS AND LIABILITIES, 1964 (OPERATOR'S SHARE)

| | Owners 46 farms | | Part Owners 5 farms | |
|-----------------------|--------------------|----------|------------------------|----------|
| | Jan. 1 | Dec. 31 | Jan. 1 | Dec. 31 |
| Total farm capital | \$35,357 | \$36,017 | \$32,682 | \$32,535 |
| Auto (personal share) | 434 | 434 | 201 | 130 |
| Dwelling | 4,145 | 3,956 | 6,245 | 6,215 |
| Other personal assets | 3,236 | 3,364 | 4,616 | 4,702 |
| TOTAL ASSETS | \$43,171 | \$43,771 | \$43,745 | \$43,581 |
| Real estate mortgages | \$ 5,472 | \$ 5,890 | \$ 7,044 | \$ 6,932 |
| Chattel mortgages | 3,142 | 3,200 | 3,714 | 3,489 |
| Notes | 1,260 | 1,117 | 985 | 1,047 |
| Accounts payable | 678 | 623 | 739 | 1,312 |
| TOTAL LIABILITIES | \$10,552 | \$10,830 | \$12,482 | \$12,780 |
| Farmer's net worth | \$32,620 | \$32,941 | \$31,263 | \$30,801 |
| GAIN IN NET WORTH | | \$ 322 | | \$ 461- |

* Includes any partners' share in the farm business.

(Continued)

TABLE V.

| 12 most profitable farms | Owners 12 farms | |
|--------------------------|--------------------|-----------|
| | Jan. 1 | Dec. 31 |
| Total farm capital | \$ 54,678 | \$ 57,428 |
| Auto (personal share) | 648 | 636 |
| Dwelling | 6,379 | 6,571 |
| Other personal assets | 4,485 | 4,766 |
| TOTAL ASSETS | \$ 66,189 | \$ 69,402 |
| Real estate mortgages | \$ 7,720 | \$ 9,706 |
| Chattel mortgages | 3,483 | 3,057 |
| Notes | 1,633 | 1,225 |
| Accounts payable | 302 | 453 |
| TOTAL LIABILITIES | \$ 13,138 | \$ 14,442 |
| Farmer's net worth | \$ 53,051 | \$ 54,960 |
| GAIN IN NET WORTH | | \$ 1,909 |

| 11 least profitable farms | Owners 11 farms | | Part Owners 11 farms | |
|---------------------------|--------------------|-----------|-------------------------|-----------|
| | Jan. 1 | Dec. 31 | Jan. 1 | Dec. 31 |
| Total farm capital | \$ 37,869 | \$ 38,435 | \$ 34,948 | \$ 32,070 |
| Auto (personal share) | 374 | 428 | 260 | 147 |
| Dwelling | 2,959 | 2,834 | 7,330 | 7,470 |
| Other personal assets | 3,699 | 3,863 | 3,444 | 3,445 |
| TOTAL ASSETS | \$ 44,901 | \$ 45,559 | \$ 45,982 | \$ 43,132 |
| Real estate mortgages | \$ 4,805 | \$ 4,411 | \$ 8,804 | \$ 8,612 |
| Chattel mortgages | 3,606 | 4,777 | 5,350 | 4,739 |
| Notes | 711 | 767 | 383 | 460 |
| Accounts payable | 756 | 805 | 1,331 | 1,767 |
| TOTAL LIABILITIES | \$ 9,879 | \$ 10,759 | \$ 15,867 | \$ 15,578 |
| Farmer's net worth | \$ 35,022 | \$ 34,800 | \$ 30,115 | \$ 27,554 |
| GAIN IN NET WORTH | | \$ 222- | | \$ 2,561- |

* Includes any partners' share in the farm business

TABLE VI. SUMMARY OF FARM EARNINGS BY TENURE, 1964 (OPERATOR'S SHARE)

| Items | Adjustments | 47 Owners | 5 Partners |
|--|-------------|-----------------|-----------------|
| <u>FARM RECEIPTS</u> | | | |
| Dairy and dual purpose cattle | | \$ 1,013 | \$ 921 |
| Dairy products | | 6,034 | 6,003 |
| Beef cattle (incl. feeders) | | 945 | 930 |
| Hogs | | 392 | 1,634 |
| Sheep and wool (incl. feeders) | | 106 | 6 |
| Poultry (incl. turkeys) | | 22 | |
| Eggs | | 44 | |
| Corn | | 31 | |
| Small grain | | 457 | 36 |
| Other crops | | 925 | 100 |
| Machinery & equipment sold | | 161 | 113 |
| Income from work off the farm | | 576 | 360 |
| Miscellaneous | | 622 | 296 |
| (1) Total farm sales | | <u>\$11,328</u> | <u>\$10,399</u> |
| (2) Increase in farm capital | | 647 | |
| (3) Family living from the farm | | 355 | 382 |
| (4) Total Farm Receipts (1)+(2)+(3) | | <u>\$12,330</u> | <u>\$10,781</u> |
| <u>FARM EXPENSES</u> | | | |
| Dairy and dual purpose cattle bo't | | \$ 77 | |
| Beef cattle bought (incl. feeders) | | 165 | \$ 160 |
| Hogs bought | | 23 | 2 |
| Sheep bought (incl. feeders) | | 3 | |
| Poultry | | 15 | |
| Misc. livestock expense | | 361 | 350 |
| Feed | | 1,385 | 1,733 |
| Fertilizers | | 465 | 490 |
| Other crop expense | | 421 | 507 |
| Custom work hired | | 591 | 749 |
| Gas-oil-grease | | 675 | 712 |
| Tractor-truck-auto repairs (f. share) | | 387 | 357 |
| Real estate repairs | | 112 | 52 |
| Crop & gen. machine repairs | | 230 | 333 |
| Livestock equipment repairs | | 85 | 80 |
| Wages of hired labor | | 368 | 74 |
| Electricity expense (farm share) | | 214 | 238 |
| Real estate & pers. property taxes | | 514 | 549 |
| Cash rent | | 93 | 193 |
| General farm expenses | | 186 | 179 |
| Interest paid | | 484 | 624 |
| TOTAL CASH OPERATING EXPENSES | | <u>\$ 6,854</u> | <u>\$ 7,380</u> |
| Mechanical power bought (farm share) | | 555 | 333 |
| Crop & general machinery bought | | 748 | 281 |
| Livestock equipment bought | | 208 | 204 |
| New real estate improvements | | 437 | 1,472 |
| (5) Total farm purchases | | <u>\$ 8,802</u> | <u>\$ 9,670</u> |
| (6) Decrease in farm capital | | | 147- |
| (7) Interest on farm capital | | 1,277 | 1,007 |
| (8) Unpaid family labor | | 421 | 755 |
| (9) Board furnished hired labor | | 84 | 40 |
| (10) Total Farm Expenses (5)+(6)+(7)+(8)+(9) | | <u>\$10,584</u> | <u>\$11,619</u> |
| (11) Labor Earnings (4) - (10) | | 1,745 | 837- |
| (12) Ret. to Cap. & Fam. Labor (7)+(8)+(11) | | 3,443 | 924 |

* Includes any partner's share that may be in this classification.

(Continued)

TABLE VI.

| Items | 13 most profitable- 13 Owners | 13 least profitable- 11 Owners | 2 Partners |
|--|-------------------------------------|--------------------------------------|------------|
| FARM RECEIPTS | | | |
| Dairy and dual purpose cattle | \$ 1,184 | \$ 744 | \$ 1,150 |
| Dairy products | 9,531 | 4,719 | 7,254 |
| Beef cattle (incl. feeders) | 1,116 | 1,712 | |
| Hogs | 299 | 253 | 533 |
| Sheep and wool (incl. feeders) | | 248 | 15 |
| Poultry (incl. feeders) | | 70 | |
| Eggs | | 102 | |
| Corn | 33 | 59 | |
| Small grain | 1,244 | 229 | 90 |
| Other crops | 2,352 | 221 | 19 |
| Machinery & equipment sold | 166 | 174 | 91 |
| Income from work off the farm | 848 | 244 | 178 |
| Miscellaneous | 679 | 536 | 17 |
| (1) Total farm sales | \$ 17,451 | \$ 9,311 | \$ 9,345 |
| (2) Increase in farm capital | 2,542 | 566 | |
| (3) Family living from the farm | 375 | 430 | 206 |
| (4) Total Farm Receipts (1)+(2)+(3) | \$ 20,368 | \$ 10,307 | \$ 9,551 |
| FARM EXPENSES | | | |
| Dairy and dual purpose cattle bo't | \$ 98 | \$ 47 | |
| Beef cattle bought (incl. feeders) | 65 | 613 | |
| Hogs bought | 25 | 36 | |
| Sheep bought (incl. feeders) | | 13 | |
| Poultry | | 47 | |
| Misc. livestock expense | 459 | 440 | 400 |
| Feed | 1,464 | 1,281 | 783 |
| Fertilizers | 858 | 533 | 466 |
| Other crop expense | 738 | 441 | 494 |
| Custom work hired | 759 | 524 | 941 |
| Gas-oil-grease | 790 | 699 | 908 |
| Tractor-truck-auto repairs (f. share) | 549 | 349 | 351 |
| Real estate repairs | 104 | 101 | 17 |
| Crop & gen. machine repairs | 269 | 251 | 347 |
| Livestock equipment repairs | 131 | 107 | 76 |
| Wages of hired labor | 779 | 372 | 110 |
| Electricity expense (farm share) | 289 | 168 | 243 |
| Real estate & pers. property taxes | 693 | 587 | 614 |
| Cash rent | 193 | 64 | 150 |
| General farm expenses | 263 | 173 | 163 |
| Interest paid | 635 | 535 | 804 |
| TOTAL CASH OPERATING EXPENSES | \$ 9,160 | \$ 7,434 | \$ 6,957 |
| Mechanical power bought (farm share) | 692 | 864 | |
| Crop & general machinery bought | 1,451 | 848 | |
| Livestock equipment bought | 200 | 370 | 491 |
| New real estate improvements | 1,185 | 300 | 575 |
| (5) Total Farm Purchases | \$ 12,688 | \$ 9,816 | \$ 8,022 |
| (6) Decrease in farm capital | | | 2,878- |
| (7) Interest on farm capital | 2,007 | 1,372 | 782 |
| (8) Unpaid family labor | 302 | 483 | 1,350 |
| (9) Board furnished hired labor | 108 | 151 | 40 |
| (10) Total Farm Expenses (5)+(6)+(7)+(8)+(9) | \$ 15,105 | \$ 11,822 | \$ 13,072 |
| (11) Labor Earnings (4) - (10) | 5,264 | 1,515- | 3,522- |
| (12) Ret. to Cap. & Fam. Labor (7)+(8)+(11) | 7,572 | 340 | 1,390- |

* Includes any partner's share that may be in this classification

The return to capital and family labor represents the amount available to the operator for living expenses, payment on indebtedness, and savings.

RANGE IN EARNINGS

Every study of farm earnings shows a wide variation in earnings among farmers in a given year. The average operator's earnings of farmers ranking in the upper fourth of the range according to earnings was \$5454 and of those in the lower fourth was \$-1734. This is a range of \$7188 between the average earnings of these two groups. Some of the causes for these differences in earnings, such as weather, may be beyond the control of the individual farmer. Other factors are within his control. The more important management factors affecting earnings are as follows: These factors vary from year to year in their relative influence on earnings. 1/

- | | | |
|--------------------------|---------------------|--------------------------|
| 1. Crop yields | 2. Choice of crops | 3. Return from livestock |
| 4. Amount of livestock | 5. Size of business | 6. Work units per worker |
| 7. Control over expenses | | |

Operator's Earnings:

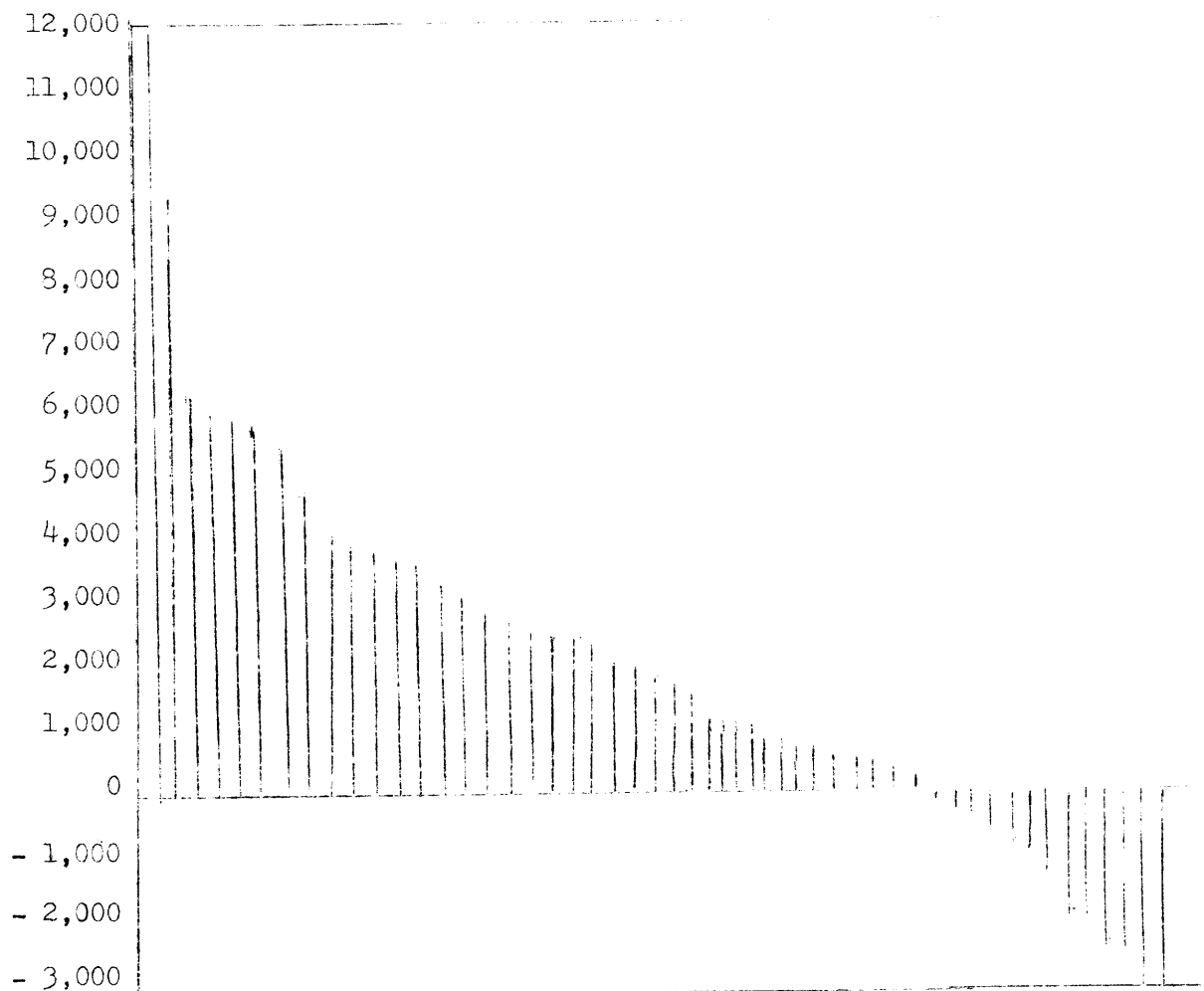


Fig. 1. Range in operator's earnings. Each line represents the earnings of one farmer.

1/ See Pond, G. A. "Why Farm Earnings Vary". Minn. Agri. Experimental Station, Duluth 386, June 1945.

EXPLANATION OF "WORK UNITS"

The total "work units" for any one farm is a measure of the size of that farm business. A work unit as used in this report is the average accomplishment of a farm worker, in a ten hour day, working on crops and productive livestock at an average efficiency, or ten hours of work off the farm for pay. The number of work units for each class of livestock and each acre of crop are presented in Table VII below.

TABLE VII. NUMBER OF WORK UNITS FOR EACH CLASS OF LIVESTOCK AND CROP ACRE

| Item | No. of Work Units |
|-------------------------------------|----------------------|
| Dairy and dual purpose cows | 10.0 per cow |
| Other dairy and dual purpose cattle | 3.5 per animal unit* |
| Beef breeding herd | 3.5 per animal unit* |
| Feeder Cattle | .25 per cwt. |
| Sheep - farm flock | 1.5 per animal unit* |
| Sheep - feeders | .3 per cwt. |
| Hogs | .2 per cwt. |
| Turkeys | .5 per cwt. |
| Hens | 20.0 per 100 hens |
| Canning peas | .5 per acre |
| Soybeans for grain | .5 per acre |
| Potatoes | 4.0 per acre |
| Small grain | .5 per acre |
| Sugar beets | 1.5 per acre |
| Sweet corn | .7 per acre |
| Corn, husked | .7 per acre |
| Corn, shredded | 1.5 per acre |
| Corn silage | 1.0 per acre |
| Corn, hogged | .4 per acre |
| Corn fodder | 1.0 per acre |
| Silage, other than corn | 1.0 per acre |
| Green chop | 1.0 per acre |
| Alfalfa hay | .6 per acre |
| Soybean hay | .8 per acre |
| Other hay crops | .4 per acre |
| Pasture | .2 per acre |

*Animal unit represents one dairy cow or bull, two other dairy cattle, 14 beef cows or bull, 1 feeder steer or heifer, 3 1/3 other beef cattle, 7 sheep, 14 lambs, 2 1/2 hogs, 5 pigs, 50 hens, or 1,100 lbs. of turkeys produced.

TABLE VIII. MEASURES OF FARM ORGANIZATION AND MANAGEMENT EFFICIENCY, 1964

| Measures used in chart on page 14 | Average of 52 farms | 13 most profitable/ farms | 13 least profitable/ farms |
|---|---------------------------|---------------------------------|----------------------------------|
| Labor earnings | \$1,607 | \$5,454 | \$1,734- |
| (1) Crop yields * | 100 | 113 | 99 |
| (2) Per cent tillable land in high return crops | 43.1 | 43.8 | 45.5 |
| Gross return per acre | 28.21 | 32.60 | 27.33 |
| (3) Return for \$100 feed to productive livestock* | 100 | 118 | 84 |
| (4) Productive livestock units per 100 acres** | 20.3 | | |
| (5) Size of business - work units | 449 | 621 | 476 |
| (6) Work units per worker | 251.1 | 270.9 | 285.3 |
| (7) Power, machinery, equipment & building expense per work unit | \$ 7.94 | \$ 7.45 | \$ 8.76 |
| Items Related to Some of the Above Measures: | | | |
| (3) Index of return for \$100 feed from: | | | |
| Dairy cattle (see pp. 20 & 21) | 100 | 113 | 85 |
| Beef cattle - breeding herd (see p. 22) | 100 | 127 | 71 |
| Beef cattle - feeders (see p. 22) | 106 | 128 | 524 |
| Hogs (see pp. 18 & 19) | 98 | 110 | 82 |
| Sheep - farm flock (see p. 23) | 100 | | 125 |
| (4) Number of animal units | 54.0 | 71.5 | 64.1 |
| (5) Work units on crop | 146 | 221 | 129 |
| Work units on productive livestock | 297 | 400 | 347 |
| (6) Power expense per work unit | \$ 3.95 | \$ 3.34 | \$ 4.36 |
| Crop machinery expense per work unit | \$ 1.95 | \$ 2.31 | \$ 1.80 |
| Livestock equip. expense per work unit | \$.90 | \$.80 | \$ 1.08 |
| Building & fence expense per work unit | \$ 1.15 | \$ 1.00 | \$ 1.52 |

* Given as a percentage of the average.

** Acres in timber not pastured, roads, waste and farmstead were not included.

Using your figures from page 13, locate your standing with respect to the various measures of farm organization and management efficiency. The averages for the farms included in this summary are located between the dotted lines across the center of the page.

cross the center of the page.

| | Labor earn- ings | Crop yields | High ret. crops | Return from pro- ductive livestock | Pr.L.S. units per 100 A. | ork units | ork units per worker | P.R.E.& B. exp. per W. F. |
|-------|------------------------|----------------|-----------------------|---|-----------------------------------|--------------|-------------------------------|------------------------------------|
| 9077 | 190 | 79 | 199 | 38 | 1043 | 548 | 1.64 | |
| 8247 | 180 | 75 | 183 | 36 | 977 | 515 | 2.34 | |
| 7417 | 170 | 71 | 177 | 34 | 911 | 482 | 3.04 | |
| 6587 | 160 | 67 | 166 | 32 | 845 | 449 | 3.74 | |
| 5757 | 150 | 63 | 155 | 30 | 779 | 416 | 4.44 | |
| 4927 | 140 | 59 | 144 | 28 | 713 | 383 | 5.14 | |
| 4097 | 130 | 55 | 133 | 26 | 647 | 350 | 5.84 | |
| 3267 | 120 | 51 | 122 | 24 | 581 | 317 | 6.54 | |
| 2437 | 110 | 47 | 111 | 22 | 515 | 284 | 7.24 | |
| 1607 | 100 | 43 | 100 | 20 | 449 | 251 | 7.94 | |
| 777 | 90 | 39 | 89 | 18 | 383 | 218 | 8.64 | |
| - 53 | 80 | 35 | 73 | 16 | 317 | 185 | 9.34 | |
| - 883 | 70 | 31 | 67 | 14 | 251 | 152 | 10.04 | |
| -1713 | 60 | 27 | 56 | 12 | 185 | 119 | 10.74 | |
| -2543 | 50 | 23 | 45 | 10 | 119 | 86 | 11.44 | |
| -3373 | 40 | 19 | 34 | 8 | 53 | 53 | 12.14 | |

TABLE IX. DISTRIBUTION OF ACRES AND YIELD, 1964

| Items | Adjust- ments | Crop rating | Number Growing | Avg. acres of 52 farms | Average yield |
|-------------------------------|------------------|----------------|-------------------|---------------------------|------------------|
| Oats - and mixtures | | C | 41 | 24.6 | 39.7 |
| Oats silage | | B | 4 | 2.5 | 4.2 |
| Canning peas | | | | | |
| Wheat | | C | 6 | 4.0 | 22.9 |
| Barley | | C | 4 | 3.4 | 23.3 |
| Flax | | C | 5 | 3.9 | 8.6 |
| TOTAL SMALL GRAIN AND PEAS | | | | 38.4 | |
| Canning corn | | | | | |
| Corn grain and seed corn | | B/D | 21 | 9.9 | 44.7 |
| Soybeans - grain | | C | 1 | .3 | 40.6 |
| Corn silage | | B | 29 | 18.6 | 6.1 |
| Corn and cane fodder | | D | 2 | .3 | 1.7 |
| Other cultivated crops | | | 7 | 6.3 | 282.5 |
| TOTAL CULTIVATED CROPS | | | | 35.4 | |
| Alfalfa hay | | A | 31 | 33.1 | 1.7 |
| Other legumes and mixtures | | B | 39 | 56.8 | 1.2 |
| Misc. hay and seed | | D | 18 | 9.7 | 70.6 |
| TOTAL HAY | | | | 99.6 | |
| Alfalfa Pasture | | A | 4 | 1.6 | |
| Other legume pasture | | B | 12 | 9.7 | |
| Other tillable pasture | | D | 19 | 13.4 | |
| TOTAL TILLABLE PASTURE | | | | 24.7 | |
| Government program | | B | 14 | 14.5 | 15.23 |
| Tillable land idle | | D | 10 | 7.1 | |
| TOTAL TILLABLE LAND | | | | 219.7 | |
| Wild hay | | | 19 | 8.0 | |
| Non-tillable pasture | | | 47 | 80.8 | |
| Timber | | | 42 | 65.5 | |
| Roads and waste | | | 48 | 29.5 | |
| Farmstead | | | 52 | 5.4 | |
| TOTAL ACRES IN FARM | | | | 408.9 | |
| Per cent of land tillable | | | | 53.7 | |
| Per cent in high return crops | | | | 41.3 | |

* Some crops were grouped because acreages for each were less than one acre. Included are legumes for seed and timothy for seed and emergency hay crops.

(Continued)

TABLE IX. 13 most profitable farms

| Items | Adjust- ments | Crop rating | Number Growing | Acres | Average yield |
|-------------------------------|------------------|----------------|-------------------|-------|------------------|
| Oats - and mixtures | | C | 12 | 33.2 | 46.2 |
| Oats silage | | B | 2 | 6.6 | 4.6 |
| Canning peas | | | | | |
| Wheat | | C | 2 | 12.6 | 24.7 |
| Barley | | C | 2 | 10.7 | 26.0 |
| Flax | | C | 2 | 7.5 | 10.4 |
| TOTAL SMALL GRAIN AND PEAS | | | | 70.6 | |
| Canning corn | | | | | |
| Corn grain and seed corn | | B/D | 5 | 15.5 | 57.2 |
| Soybeans - grain | | C | | | |
| Corn silage | | B | 6 | 14.4 | 8.1 |
| Corn and cane fodder | | D | 1 | .2 | 6.0 |
| Other cultivated crops | | | 4 | 21.7 | 318.1 |
| TOTAL CULTIVATED CROPS | | | | 51.8 | |
| Alfalfa hay | | A | 6 | 34.7 | 1.8 |
| Other legumes and mixtures | | B | 10 | 102.2 | 1.1 |
| Misc. hay and seed | | D | 3 | 11.9 | 202.8 |
| TOTAL HAY | | | | 148.8 | |
| Alfalfa Pasture | | A | | | |
| Other legume pasture | | B | 1 | .4 | |
| Other tillable pasture | | D | 3 | 7.9 | |
| TOTAL TILLABLE PASTURE | | | | 8.3 | |
| Government program | | B | 1 | 7.9 | 16.50 |
| Tillable land idle | | D | 3 | 16.2 | |
| TOTAL TILLABLE LAND | | | | 303.6 | |
| Wild hay | | | 6 | 5.5 | |
| Non-tillable pasture | | | 13 | 121.8 | |
| Timber | | | 11 | 36.0 | |
| Roads and waste | | | 12 | 31.0 | |
| Farmstead | | | 13 | 4.7 | |
| TOTAL ACRES IN FARM | | | | 502.6 | |
| Per cent of land tillable | | | | 60.4 | |
| Per cent in high return crops | | | | 40.2 | |

(Continued)

TABLE IX. 13 least profitable farms

| Items | Adjust- ments | Crop rating | Number Growing | Acres | Average yield |
|-------------------------------|------------------|----------------|-------------------|-------|------------------|
| Oats - and mixtures | | C | 9 | 23.1 | 34.7 |
| Oats silage | | B | 2 | 3.3 | 3.3 |
| Canning peas | | | | | |
| Wheat | | C | 2 | 1.8 | 20.0 |
| Barley | | C | 2 | 2.9 | 13.2 |
| Flax | | C | 2 | 4.8 | 5.0 |
| TOTAL SMALL GRAIN AND PEAS | | | | 35.9 | |
| Canning corn | | | | | |
| Corn grain and seed corn | | B/D | 5 | 8.2 | 51.1 |
| Soybeans - grain | | C | 1 | 1.2 | 40.6 |
| Corn silage | | B | 9 | 27.3 | 15.5 |
| Corn and cane fodder | | D | | | |
| Other cultivated crops | | | 1 | .8 | 200.0 |
| TOTAL CULTIVATED CROPS | | | | 37.5 | |
| Alfalfa hay | | A | 9 | 43.8 | 1.6 |
| Other legumes and mixtures | | B | 11 | 53.3 | 1.5 |
| Misc. hay and seed | | D | 4 | 6.4 | 19.8 |
| TOTAL HAY | | | | 103.5 | |
| Alfalfa Pasture | | A | | | |
| Other legume pasture | | B | 3 | 20.7 | |
| Other tillable pasture | | D | 5 | 12.3 | |
| TOTAL TILLABLE PASTURE | | | | 33.0 | |
| Government program | | B | 4 | 11.0 | 20.31 |
| Tillable land idle | | D | 2 | 6.7 | |
| TOTAL TILLABLE LAND | | | | 227.6 | |
| Wild hay | | | 4 | 11.9 | |
| Non-tillable pasture | | | 12 | 67.1 | |
| Timber | | | 11 | 105.0 | |
| Roads and waste | | | 12 | 28.2 | |
| Farmstead | | | 13 | 6.3 | |
| TOTAL ACRES IN FARM | | | | 446.1 | |
| Per cent of land tillable | | | | 51.0 | |
| Per cent in high return crops | | | | 45.2 | |

TOTAL FEED COSTS AND RETURNS FROM YOUR LIVESTOCK ENTERPRISES

The total "return over feed costs" for each class of livestock is shown in Table X. This differs from the "return over feed" shown in the enterprise statement in that it is the total for each class of livestock instead of a return "per head", "per unit", or "per 100 lbs". These data indicate the relative importance of different classes of livestock as a source of income and as a market for feed. The total return is the same as the returns and net increases shown on p. 6. The return over feed is not a net return, but rather the amount available from the gross income after paying the feed bill, to cover the outlay for hired labor, power, equipment, taxes, insurance, interest, and veterinary bills and to provide a return for the use of family labor and capital.

TABLE X. TOTAL FEED COSTS AND RETURNS FROM YOUR LIVESTOCK ENTERPRISES, 1964

| | Dairy or dual purpose cattle | | | Beef Breeding |
|------------------------|------------------------------|-------|----------|------------------|
| | Cows | Other | All | |
| Total returns | _____ | _____ | _____ | _____ |
| Total feed cost | _____ | _____ | _____ | _____ |
| Total return over feed | _____ | _____ | _____ | _____ |
| | | | | |
| | Hogs | Sheep | Chickens | |
| Total returns | _____ | _____ | _____ | _____ |
| Total feed cost | _____ | _____ | _____ | _____ |
| Total return over feed | _____ | _____ | _____ | _____ |

Feed is the largest single item of cost for all classes of livestock. However, the proportion of the total cost represented by feed varies between classes of livestock. Feed makes up approximately 45 per cent of the total costs of maintaining dairy cattle and poultry, 50 per cent for sheep, and 75 to 90 per cent for hogs, feeder cattle, and feeder lambs. Consequently, it is necessary to secure a relatively higher return over feed from dairy cattle and poultry than from the other livestock enterprises in order to be able to cover all the costs other than feed.

HOGS

The return over feed cost per cwt. of hogs produced varied from \$2.74 for those farmers in the lower one-fourth in feeding efficiency to a return of \$10.35 for those in the highest one-fourth. Responsible factors affecting return over feed were:

1. Quantity of feed required to produce 100 pounds of pork.
2. Price received.
3. Number of pigs born per litter
4. Number of pigs weaned per litter.

TABLE XI. FEED COSTS AND RETURNS FROM HOGS, 1964

| Items | Adjustments | Average of 10 farms | 5 farms high in return a- bove feed | 6 farms low in return a- bove feed |
|---|-------------|---------------------------|--|---|
| Feed per cwt. hogs produced - lbs. | | | | |
| Corn | | 408 | 151 | 614 |
| Small grain | | 104 | 158 | 72 |
| Commercial feeds | | 61 | 78 | 50 |
| TOTAL CONCENTRATES | | <u>573</u> | <u>387</u> | <u>736</u> |
| Forage and miscellaneous | | 23 | 30 | 16 |
| Feed cost per cwt. hogs produced: | | | | |
| Concentrates (plus forage & misc.) | | \$13.99 | \$ 10.43 | \$ 17.37 |
| Pasture | | .11 | .15 | .17 |
| TOTAL FEED COSTS | | <u>\$14.10</u> | <u>\$ 10.58</u> | <u>\$ 17.54</u> |
| Net increase in value per cwt. hogs produced | | \$20.46 | \$ 20.93 | \$ 20.28 |
| RETURNS ABOVE FEED COST PER CWT. HOGS PRODUCED | | \$ 6.36 | \$ 10.35 | \$ 2.74 |
| RETURN FOR \$100 OF FEED | | \$145.11 | \$197.83 | \$115.62 |
| Price received per cwt. hogs sold | | \$19.85 | \$ 22.21 | \$ 18.61 |
| Number of litters farrowed | | 20 | 21 | 19 |
| Number of pigs born per litter | | 8.9 | 9.7 | 8.0 |
| Number of pigs weaned per litter | | 7.8 | 8.5 | 7.1 |
| POUNDS OF HOGS PRODUCED | | 12,709 | 11,768 | 12,315 |

This table includes animals sold as feeder pigs. This accounts for the average price of \$19.85 per cwt.

TABLE XII. FACTORS OF COST AND RETURNS FROM DAIRY COWS, 1964

| Items | Adjustments | Average of 38 farms | 10 farms highest ret. over feed cost | 3 farms lowest ret. over feed cost |
|------------------------------------|-------------|---------------------------|---|---|
| Pounds of butterfat per cow | | 360 | 402 | 308 |
| Pounds of milk per cow | | 9,621 | 10,892 | 8,230 |
| Per cent of butterfat in milk | | 3.7 | 3.7 | 3.7 |
| Price per pound of butterfat sold | | 96.4 | 102.6 | 88.8 |
| Price per hundred pounds milk sold | | \$ 2.79 | \$ 2.63 | \$ 3.14 |
| Feed per cow - pounds: | | | | |
| Corn | | 1,289 | 967 | 1,609 |
| Small grain | | 1,089 | 1,448 | 631 |
| Commercial feeds | | 1,059 | 1,274 | 682 |
| Legume hay | | 3,065 | 2,757 | 3,860 |
| Other hay | | 2,677 | 3,222 | 1,115 |
| TOTAL CONCENTRATES | | 3,437 | 3,689 | 2,922 |
| TOTAL DRY ROUGHAGE | | 5,742 | 5,979 | 4,975 |
| TOTAL SILAGE | | 8,200 | 5,252 | 9,832 |
| Feed cost per cow: | | | | |
| Concentrates | | \$ 81.71 | \$ 84.00 | \$ 68.56 |
| Roughages | | 74.50 | 66.97 | 76.02 |
| Pasture | | 6.43 | 6.38 | 7.67 |
| TOTAL FEED COSTS | | \$ 162.64 | \$ 157.35 | \$ 152.25 |
| Value of produce per cow: | | | | |
| Butterfat sales | | \$ 332.24 | \$ 401.51 | \$ 253.48 |
| Dairy products used in home | | 5.04 | 5.98 | 4.62 |
| Milk fed to livestock | | 7.31 | 3.89 | 10.67 |
| Net increases in value of cows | | 2.23- | 2.32 | 5.09- |
| TOTAL VALUE PRODUCED | | \$ 342.36 | \$ 413.70 | \$ 263.68 |
| RETURN ABOVE FEED COST PER COW | | \$ 179.72 | \$ 256.35 | \$ 111.43 |
| RETURNS FOR \$100 OF FEED | | \$ 210.50 | \$ 262.91 | \$ 173.10 |
| Feed cost per lb. of butterfat (¢) | | 45.2 | 39.1 | 49.4 |
| NUMBER OF COWS | | 24.7 | 22.9 | 29.8 |

TABLE XIII. FEED COSTS AND RETURNS FROM OTHER DAIRY & DUAL PURPOSE CATTLE, 1964

| Items | Adjustments | Average of 39 farms | 10 farms highest ret. over feed cost | 10 farms lowest ret. over feed cost |
|---------------------------------------|-------------|---------------------------|---|--|
| Feed per head - pounds: | | | | |
| Concentrates | | 12 | 12 | 12 |
| Hay and fodder | | 2541 | 2010 | 2893 |
| Silage | | 6636 | 4133 | 6457 |
| Whole milk | | 221 | 136 | 337 |
| Feed cost per head: | | | | |
| Concentrates | | \$ 6.37 | \$ 12.93 | \$ 6.37 |
| Roughages | | 27.86 | 20.97 | 31.79 |
| Milk | | 5.63 | 3.06 | 6.67 |
| Pasture | | <u>3.21</u> | <u>4.22</u> | <u>3.12</u> |
| TOTAL FEED COSTS PER HEAD | | \$ 43.07 | \$ 41.18 | \$ 47.95 |
| Net increase in value of other cattle | | \$ 49.97 | \$ 68.01 | \$ 27.64 |
| Returns above feed cost per head | | \$ 6.90 | \$ 26.83 | \$ 20.31- |
| Returns for \$100 of feed | | \$116.02 | \$165.15 | \$ 57.64 |
| Number of head of other cattle | | 29.7 | 29.0 | \$ 36.3 |

TABLE XIV. FEED COSTS & RETURNS FROM ALL DAIRY & DUAL PURPOSE CATTLE, 1964

| Items | Adjustments | Average of 39 farms | 10 farms highest ret. over feed cost | 10 farms lowest ret. over feed cost |
|---------------------------------------|-------------|---------------------------|---|--|
| Food per animal unit - pounds: | | | | |
| Concentrates | | 2473 | 2647 | 2108 |
| Hay and fodder | | 5471 | 5209 | 5340 |
| Silage | | 6964 | 4441 | 8420 |
| TOTAL FEED COSTS PER ANIMAL UNIT | | \$137.10 | \$127.11 | \$132.24 |
| Value of produce per animal unit: | | | | |
| Dairy products | | \$211.28 | \$251.20 | \$151.44 |
| Net increase in value of dairy cattle | | 36.79 | 54.12 | 20.09 |
| TOTAL VALUE PRODUCED | | <u>\$248.07</u> | <u>\$305.32</u> | <u>\$171.53</u> |
| Returns over feed cost per unit | | \$110.97 | \$178.21 | \$ 39.29 |
| Returns per \$100 feed cost | | \$180.94 | \$240.20 | \$129.71 |
| Animal units of cattle | | 38.8 | 37.4 | 42.9 |

TABLE XV. FEED COST AND RETURNS FROM BEEF CATTLE, 1964

| Items | Adjustments | Average of 11 farms | 6 farms highest in B.F. per cow | 5 farms lowest in B.F. per cow |
|--|-------------|---------------------------|--|---|
| <u>Beef Breeding Herd:</u> | | | | |
| Feeds per animal unit - pounds: | | | | |
| Concentrates | | 253 | 359 | 53 |
| Legume hay | | 1,341 | 1,455 | 1,124 |
| Silage | | 4,275 | 3,388 | 5,937 |
| Other hay | | 3,252 | 3,167 | 3,404 |
| Feed cost per animal unit: | | | | |
| Concentrates | | \$ 6.00 | \$ 7.81 | \$ 2.58 |
| Roughages | | 50.19 | 45.83 | 58.31 |
| Pasture | | 11.55 | 11.75 | 11.16 |
| TOTAL FEED COSTS | | \$ 67.74 | \$ 65.39 | \$ 72.05 |
| Net increase in value of animals | | \$ 55.95 | \$ 72.84 | \$ 23.97 |
| Returns Above Feed Cost Per Animal Unit | | \$ 11.79- | \$ 7.45 | \$ 48.08- |
| Returns for \$100 of Feed | | \$ 82.57 | \$111.38 | \$ 33.27 |
| Number of cows and bulls | | 82.8 | 97.8 | 64.8 |
| Number of animal units in the herd | | 70.9 | 85.0 | 54.1 |
| Pounds of beef produced | | 25,660 | 38,908 | 9,763 |
| <u>Feeding Cattle:</u> | | | | |
| Feeds per cwt. beef produced - lbs. | | Average of 4 farms | 2 farms | 2 farms |
| Corn | | 28 | | 148 |
| Small grain | | 164 | 197 | 16 |
| Commercial feeds | | 33 | 3 | 163 |
| Legume hay | | 150 | 161 | 100 |
| Other hay and fodder | | 281 | 224 | 532 |
| Total Concentrates | | 255 | 200 | 327 |
| Total Hay and Fodder | | 431 | 385 | 632 |
| Silage | | 105 | | 563 |
| Feed cost per cwt. beef produced: | | | | |
| Concentrates | | \$ 4.78 | \$ 3.74 | \$ 9.29 |
| Roughages | | 4.09 | 3.48 | 6.76 |
| Pasture | | .64 | .73 | .24 |
| TOTAL FEED COSTS | | \$ 9.51 | \$ 7.95 | \$ 16.29 |
| Net increase in value of feeders | | 18.76 | 20.13 | 12.79 |
| Returns Above Feed Cost Per Cwt. Beef Pro. | | 9.25 | 12.18 | 3.50- |
| Return for \$100 of Feed | | \$197.15 | \$252.92 | \$ 78.57 |
| Price paid cwt beef bought | | | | |
| Price received for beef sold | | \$ 17.87 | \$ 19.19 | \$ 16.55 |
| Number of animal units | | 31.7 | 51.3 | 12.2 |
| Pounds of beef produced | | 21,447 | 34,828 | 8,067 |

SHEEP

TABLE XVI. FEED COSTS AND RETURNS FROM A FARM FLOCK OF SHEEP, 1964

| Items | Adjustments | Average of 6 farms | 3 highest | 3 lowest |
|----------------------------------|-------------|-----------------------|-----------|----------|
| Feeds per ewe (lbs.): | | | | |
| Concentrates | | 72 | 83 | 27 |
| Legume hay | | 299 | 68 | 293 |
| Other hay | | 282 | 773 | 223 |
| Silage | | 384 | 68 | 511 |
| Feed cost per ewe: | | | | |
| Concentrates | | \$ 1.52 | \$ 1.56 | \$.73 |
| Roughages | | 6.26 | 6.65 | 6.43 |
| Pasture | | 2.68 | 2.42 | 2.60 |
| TOTAL FEED COSTS | | \$ 10.46 | \$ 10.63 | \$ 9.76 |
| Value of produce per head: | | | | |
| Wool | | \$ 5.66 | \$ 4.55 | \$ 6.35 |
| Net increase in value of sheep | | 8.46 | 15.32 | 4.52 |
| TOTAL VALUE PRODUCED | | \$ 14.12 | \$ 19.87 | \$ 10.87 |
| Returns Above Feed Cost Per Head | | \$ 3.66 | \$ 9.24 | \$ 1.11 |
| Returns For \$100 of Feed | | \$134.97 | \$186.81 | \$111.36 |
| Price per cwt. of lambs sold | | \$ 19.32 | \$ 22.30 | \$ 18.42 |
| Price per lb. wool sold (cents) | | .66 | .63 | .65 |
| Pounds of wool per sheep sheared | | 7.4 | 7.2 | 9.0 |
| Number of ewes kept for lambing | | 35.2 | 42.3 | 42.7 |
| Per cent lamb crop | | 118.2 | 128.3 | 129.0 |
| Per cent death loss | | 29.6 | 16.9 | 36.3 |
| Average number of ewes | | 36.9 | 42.2 | 49.6 |

* Wool return including incentive payment.

LABOR EARNINGS CORRELATED WITH EXCELLED FACTORS

The thermometer chart on page 14 shows seven major management factors that influence farm earnings within a given year. These seven factors are:

1. Crop yields
2. Choice of crops
3. Returns from livestock
4. Amount of livestock
5. Size of business
6. Work units per worker
7. Control over expenses.

The combined effect of these management factors as related to farm earnings is shown below. Attention is called to the fact that farmers exceeding the average in most of the seven management factors are also those reporting the highest labor earnings.

TABLE XVII

| No. of factors in which farmers excelled | No. of farms | 0 | 1000 | 2000 | 3000 | |
|--|--------------------|---|------|------|------|---------|
| 0 or 1 | 13 | | | | | \$ 131 |
| 2 or 3 | 22 | | | | | \$ 1804 |
| 4 or 5 | 20 | | | | | \$ 1857 |
| 6 or 7 | 2 | | | | | \$ 3174 |

SUMMARY OF FARM EARNINGS, 1959-1964

| Items | 1959 | 1960 | 1961 | 1962 | 1963 | 1964 |
|---------------------------------------|--------|---------|---------|---------|---------|---------|
| <u>FARM RECEIPTS</u> | | | | | | |
| Dairy cattle | \$1322 | \$1077 | \$ 977 | \$1173 | \$1162 | \$1008 |
| Dairy products | 5106 | 4961 | 5068 | 4724 | 5201 | 6031 |
| Beef cattle (incl. feeders) | 65 | 135 | 79 | 1060 | 718 | 943 |
| Hogs | 941 | 1117 | 1673 | 1313 | 739 | 511 |
| Sheep and wool | 123 | 120 | 84 | 70 | 100 | 97 |
| Horses | 8 | 5 | -- | 7 | 8 | -- |
| Poultry (incl. turkeys) | 12 | 6 | 3 | 5 | 6 | 20 |
| Eggs | 42 | 62 | 37 | 32 | 29 | 40 |
| Corn | 240 | 246 | 174 | 181 | 434 | 28 |
| Small grain | 121 | 136 | 62 | 109 | 140 | 417 |
| Other crops | 232 | 219 | 180 | 259 | 121 | 846 |
| Machine equip. sold&gas tax refund | 156 | 155 | 169 | 145 | 204 | 157 |
| Income from work off the farm | 262 | 246 | 202 | 261 | 203 | 556 |
| Miscellaneous | 206 | 166 | 291 | 388 | 391 | 591 |
| (1) Total Farm Sales | \$3836 | \$8651 | \$8999 | \$9797 | \$9456 | \$11245 |
| (2) Increase in farm capital | 682 | 1560 | 973 | 1957 | 2264 | 572 |
| (3) Family living from the farm | 348 | 445 | 425 | 341 | 366 | 358 |
| (4) Total Farm Receipts (1)+(2)+(3) | \$4866 | \$10656 | \$10397 | \$12095 | \$12086 | \$12175 |
| <u>FARM EXPENSE</u> | | | | | | |
| Dairy cattle bought | \$ 283 | \$ 109 | \$ 101 | \$ 138 | \$ 271 | \$ 69 |
| Beef cattle bought (incl. feeders) | 101 | 15 | 112 | 708 | 390 | 165 |
| Hogs bought | 35 | 40 | 45 | 40 | 24 | 21 |
| Sheep bought (incl. feeders) | 8 | 58 | 3 | -- | 18 | 3 |
| Horses bought | 2 | 1 | -- | 16 | 1 | -- |
| Poultry bought | 10 | 8 | 6 | 6 | 5 | 13 |
| Miscellaneous livestock | 229 | 260 | 241 | 285 | 285 | 360 |
| Feed bought | 1305 | 1225 | 1468 | 1678 | 1310 | 1419 |
| Fertilizers | 211 | 267 | 274 | 334 | 297 | 467 |
| Other crop expenses | 304 | 218 | 253 | 308 | 311 | 429 |
| Custom work hired | 526 | 522 | 557 | 582 | 529 | 606 |
| Gas-oil-grease bought (farm share) | 548 | 607 | 585 | 606 | 673 | 679 |
| Repair of mechanical power (f. share) | 292 | 286 | 308 | 308 | 328 | 385 |
| Repair & upkeep of real estate | 104 | 47 | 126 | 98 | 77 | 106 |
| Repair & upkeep of crop&gen.mach. | 163 | 195 | 180 | 195 | 195 | 239 |
| Repair & upkeep of livestock equip. | 57 | 55 | 72 | 64 | 66 | 85 |
| Wages of hired labor | 265 | 485 | 348 | 300 | 276 | 340 |
| Electricity expense (f. share) | 208 | 197 | 217 | 225 | 206 | 216 |
| Real estate & pers. property taxes | 280 | 311 | 315 | 408 | 434 | 518 |
| General farm expense | 138 | 152 | 181 | 161 | 180 | 186 |
| (5) Total Cash Operating Expense | \$5069 | \$5058 | \$5392 | \$6461 | \$5876 | \$6306 |
| (6) Cap. purch. mech. power bought | 501 | 534 | 664 | 524 | 535 | 533 |
| (7) Crop & general machinery bought | 494 | 684 | 454 | 732 | 467 | 703 |
| (8) Livestock equipment bought | 67 | 134 | 112 | 223 | 407 | 208 |
| (9) New real estate improvements | 461 | 559 | 714 | 805 | 985 | 536 |
| (10) Total Farm Purchases (5)-(9) | \$6592 | \$6969 | \$7336 | \$8745 | \$8270 | \$8286 |
| (11) Decrease in farm capital | -- | -- | -- | -- | -- | -- |
| (12) Interest on farm capital | 1104 | 1085 | 1070 | 1303 | 1450 | 1749 |
| (13) Unpaid family labor | 413 | 177 | 282 | 352 | 443 | 453 |
| (14) Board furnished hired labor | 37 | 78 | 80 | 40 | 49 | 80 |
| (15) Total Farm Expense (10)-(14) | \$8146 | \$8309 | \$8768 | \$10440 | \$10212 | \$10568 |
| (16) Labor Earnings (4)-(15) | \$1720 | \$2347 | \$1629 | \$1655 | \$1874 | \$1607 |

AVERAGE PRICES USED FOR FEED, 1964

These averages were based on prices received by Minnesota Farmers for 1964. Information was obtained from the Minnesota Crop and Livestock Reporting Service, USDA, 560 State Office Building, St. Paul, Minnesota. (In some cases, adjustments were made to conform to N.E. Minnesota.)

| <u>CROP</u> | <u>UNIT</u> | <u>PRICE</u> |
|------------------|-------------|--|
| Ear Corn | bu. | \$ 1.05 |
| Oats | bu. | .60 |
| Barley | bu. | .85 |
| Alfalfa hay | T. | 20.00 |
| Red clover | T. | 18.00 |
| Alsike clover | T. | 18.00 |
| Pea hay | T. | 18.00 |
| Clover - Timothy | T. | 16.00 |
| Wild hay | T. | 12.00 |
| Oat hay | T. | 15.00 |
| Reed Canary | T. | 12.00 |
| Corn silage | T. | 6.00 |
| Grass silage | T. | 6.00 |
| Green chop | T. | 5.00 |
| Pasture | | 1.75/head/no. (dairy, beef cow) 1.00/head/no. (young cattle) .20/head/no.(hogs .10/head/no.(pigs .25/head/no.(ewes .12/head/no.(lamb |

NET INCOME PER ACRE FROM - RETURN TO LAND AND LABOR CROPS

The following summary is an attempt to show the net return per acre from the more important crops grown in this area. The costs charged against each crop are based on: (1) Power and machinery costs and (2) other costs as listed in the account book such as fertilizer, seed, taxes, etc. Power and machinery costs include such items as gas, oil, repairs, custom work hired and depreciation. Since it is necessary to have cooperating farmers "key-out" each of these items in the account book and assign them to each crop, only these books appear in the following table. Twenty-two farms are included in this report.

TABLE XVIII. COSTS AND RETURNS TO CROPS

| No. | | Yield | | Gross | Power | Other | Total | Net |
|-------|---------------------|-------|---------|----------|------------|----------|----------|---------|
| Farms | Crop | per | Price | Inc. per | Mach. Exp. | Expense | Expense | per |
| | | Acre | | Acre | per Acre | Per Acre | Per Acre | Acre |
| 12 | Corn | 37.1 | \$1.05 | \$38.96 | \$4.82 | \$16.91 | \$21.80 | \$17.16 |
| | Your farm | _____ | _____ | _____ | _____ | _____ | _____ | _____ |
| 17 | Oats | 33.3 | \$.60 | \$19.98 | \$3.38 | \$ 6.52 | \$ 9.90 | \$10.08 |
| | Your farm | _____ | _____ | _____ | _____ | _____ | _____ | _____ |
| 17 | Corn silage | 4.1 | \$6.00 | \$24.60 | \$6.65 | \$13.65 | \$20.30 | \$ 4.30 |
| | Your farm | _____ | _____ | _____ | _____ | _____ | _____ | _____ |
| 15 | Alfalfa hay | 1.6 | \$20.00 | \$32.00 | \$3.81 | \$ 6.94 | \$10.75 | \$21.25 |
| | Your farm | _____ | _____ | _____ | _____ | _____ | _____ | _____ |
| 10 | Other hay | 1.3 | \$16.00 | \$20.80 | \$2.35 | \$ 5.55 | \$ 7.90 | \$12.90 |
| | Your farm | _____ | _____ | _____ | _____ | _____ | _____ | _____ |
| 9 | Tillable Pasture | | | \$14.47 | | | \$ 2.15 | \$12.32 |
| | Your farm | | | _____ | | | _____ | _____ |
| | Gov't. Programs | | | \$22.28 | | | \$ 1.37 | \$20.91 |
| | Your farm | | | _____ | | | _____ | _____ |

The last page in this report, page 28, "Returns From Crops and Livestock", is a form used to indicate returns per acre and per hour for crops raised and then returns per hour as they are fed through various kinds of livestock. A supplementary report will be turned out this summer to show in detail the returns from various crops raised and then returns as they are fed through livestock. Again only "keyed-out" books will be included.

RETURNS FROM CROPS AND LIVESTOCK

ENTERPRISE _____

Crops Grown and Returns from Crops

| Crop | Amount | Yield | Acres | Net | Hours | Acres/U. |
|------------------------|--------|-------|-------|-----|-------|-------------------|
| Corn | | | | | | |
| Oats | | | | | | |
| Barley | | | | | | |
| Corn Silage | | | | | | |
| Oats Silage | | | | | | |
| Hay, Legume | | | | | | |
| Hay, Other | | | | | | |
| Pasture and Green Chop | | | | | | |
| Total | | | (A) | (B) | (C) | Total Avg. ABC |
| Net Per Acre (B:A) | | | | | | Avg. Net/AC |
| Net/Hour (B:C) | | | | | | Avg. Net/hr |

Kind of Livestock

Size of Enterprise

| Item | Total | Per | Average/Unit |
|----------------------------|-------|-----|--------------|
| Value Produced | | | |
| Feed Cost | | | |
| Misc. Costs (P. 20-21) | | | |
| Repair, Upkeep (P. 43&45) | | | |
| Depr. Bldgs. & Equipment | | | |
| Real and Pers. Prop. Taxes | | | |
| Expenses (P. 38) | | | |
| Electricity (P. 47) | | | |
| Total Costs | | | |
| Returns - Livestock | | | |
| Labor - Livestock | | | |
| Return/Hour Livestock | | | |

Returns: Crops + Livestock (The Complete Enterprise)

| Item | Total | Per/Acre | Average/Unit |
|------------------------|-------|----------|--------------|
| Net-crops + Livestock | | | |
| Labor-crop + Livestock | | | |
| Return/hour | | | |
| % of Total Work Load | | | |