

# VOCATIONAL AGRICULTURE FARM MANAGEMENT PROGRAM

**NORTHWESTERN MINNESOTA** 

REPORT NO. 11

AREA VOCATIONAL TECHNICAL SCHOOL

THIEF RIVER FALLS, MINNESOTA

In Cooperation With

VOCATIONAL DIVISION, MINNESOTA DEPARTMENT OF EDUCATION AND AGRICULTURAL EDUCATION DEPT.

UNIVERSITY OF MINNESOTA

## 1965 REPORT OF THE FARM MANAGEMENT PROGRAM FOR VOCATIONAL AGRICULTURE IN NORTHWESTERN MINNESOTA

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### -l-LET'S GET ACQUAINTED

The Thief River Falls Area Vocational-Technical School in cooperation with the Minnesota Department of Education and Agricultural Education Department of the University of Minnesota is conducting a farm management program. The program was initiated in 1955, making eleven years of farm business analysis for farmers who are enrolled in adult or young farmer classes in the public schools of a twelve county area. Awards were made to the following farmers for 10 years of participation in this program: Mr. & Mrs. Arnold Anton, Mr. & Mrs. Erling Lundeen, Mr. & Mrs. Arnold Stanley, Fredolph Swanson, and Mr. & Mrs. Harvey Troska. This is the only farm management program in Northwestern Minnesota which stresses farm records as a basis for evaluating the farming operation.

This report is published annually to provide agriculture teachers and farmers with farm record analysis information which will be helpful to them in studying farming operations. The report is set up to show each cooperating farmer individual figures for his farm, as well as averages for all farms, the top twenty per cent and the bottom twenty per cent in earnings. The report presents each farmer with figures showing his earnings, increase or decrease in net worth, financial standing and a number of efficiency factors on his various enterprises.

The analysis of the records and the preparation of the reports for North-western Minnesota are done under the direction of Pete Probasco of the Area Vocational-Technical School at Thief River Falls. Clerical assistants for this project were: Eunice Hanson, Phylis Moum, Gladys Narverud, Joyce Peterson, Marie Sorensen and Katherine Freeman.

The Farm Management Program is supervised locally by Marshall Hankerson, Superintendent of Education and Arnt Aune, Director of the Area Vocational Technical School, Thief River Falls, Minnesota. Mr. G.R. Cochran of the State Department of Education, Dr. Milo Peterson of the University Department of Agricultural Education, and Dr. T.R. Nodland of the Agricultural Economics Department have been available as consultants.

This report deals with farmers enrolled in seventeen schools in Northwestern Minnesota. The following tabulation shows the number of farmers submitting 1965 farm records for analysis, the schools cooperating and the names of the Vo-Ag instructors from these schools.

INSTINCTORS ITOM OHOSE	201100709	
School	No. of Records	Instructor
The state of the s	4	Lowell Gunderson
Ada	~~ ~	-
Climax	Т	George Nornes
Fergus Falls	.2	Dick Hanson
Fertile	30	Conrad Carlson
Fisher	4	Winslow Helt
Fosston	1.	Dean McNelly
Frazoe	ī	Wayne Stevens
	<u> </u>	Wally Shodean
Goodridge	6	Bernard Nelson
Greenbush	0	
Halstad	5	Pete Fog
Karlstad	6	Rey Ward
Lancaster	5	Wondell Francis
	É	Fred Fredrickson
Middle River	2	Lloyd Clementson
Plummer	3	•
Perham	19	Gunder Hanson
(cont. on next	page)	

		Eastern
School (cont.)	No. of Records	Instructor
Roseau Thief River Falls Thief River Falls Areas not served by Vo-Ag Depts.	37 49 12 8	Joe Freeman C.E. Sisler Verne Spengler Pete Probasco Vo-Ag Coordinator

The records kept included farm inventories, cash receipts and expenses, feed consumed by the various classes of livestock, family living secured from the farm, household and personal expenses and receipts and the operator's liabilities and assets other than farm capital.

### INVESTMENT IN FARMING

The capital investment per farm varied from \$4952 to \$334,300. The average investment for all farms included in this report and for the forty high and the forty low in operator's labor earning is shown on Table 2.

#### FARM EARNINGS

Operator's earnings is a measure of the relative financial success of a farmer as compared with other farmers and represents the returns above all farm expenses and a charge for the use of farm capital.

There are two methods of computing operator's earnings. Table 3 shows the earnings statement on a cash basis and Table 4 shows the earnings on an enterprise or accrual basis. The principle difference in the two statements is the method of handling the net increase or decrease in the value of farm capital. In the cash statement the net increase or decrease in farm capital is entered as one item. In the enterprise statement, the net change in the inventory has been included in each enterprise in order to compute "total returns and net increases", or "total expenses and net decreases" by enterprises.

### RETURNS TO CAPITAL

The return to capital and family labor represents the amount the farmer and his family earned with their labor and capital investment. This figure is found in Table 6.

### WHY KEEP FARM RECORDS?

Systematic use of records seems to raise the managerial level of the farmers. Once a farmer starts using records to check up on his performance, it is likely that he will continue for some years to improve his position above that of his less systematic neighbor. 1/

1/ Britannica Research Service

### 1965 IN A NUTSHELL

	1964	1965
Return to Capital & Family Labor	\$	Particular and the second seco
Net Worth	***************************************	
Ratio of Assets to Liabilities		***************************************
Expenses per Dollar Income		No. of the second secon
Return per Dollar Invested	Market Commencer of the	WASHINGTON TO THE
SIZE	~~	
Work Units - (One work unit equals one ten hour day)	#55/m#QVDst-mintees-national-parameters	description of the second seco

#### NET WORTH

A net worth statement includes a listing of all the assets and liabilities as of a given date. The difference between the farmer's total assets and his liabilities is his net worth. A net worth statement is presented in Table 1. Both the farm and personal assets and liabilities are included.

The difference between the operator's net worth at the beginning and at the end of the year shows the gain in net worth. It represents the financial progress that has been made during the year.

### HOW MUCH DID WE SAVE OF WHAT WE EARNED?

Table 1. Net Worth Statement for Those Farmers Who Kept a Complete Record of All Assets and Liabilities, 1965

186 farms		
эс. <u>31</u>		
42436 463 466 3 535 366 755 1413 318 2568 159 7046 49482 1752 2420 1816 4541 1490 18495 30987 2102		
4		

### WHAT IS THE CAPITAL INVESTMENT PICTURE IN OUR FARM BUSINESS?

ble 2. Summary of Farm Inventories	Your	farm	Average of	
ems	Jan. l	<u>Dec. 31</u>	Jan. l	Dec. 3
ze of farm (acres)			507	
ize of business (work Units)*	Marie American many	Total Control of the	479	
IZO OI DUSTUGAS (MOLE OUTGO)	gar/yayakezi i mandishiminin of tightin	pay spinis hammad Albiro America	\$2381.	\$2289
airy cows	The second second control of	4 hair o Austriania anno anno anno anno anno anno anno	1394	1430
ther dairy cattle	фактиван (пр. ) макериналерий	describer organization approximately the	3699	3685
pef cattle (Incl. foeders)	Antiquistic ( will also provide the provid	Secretaria de la Casa de Casa	348	600
ogs	NORTH PROPERTY AND ADDRESS OF THE PROPERTY ADD	and the second	244	254
heep (including feeders)	gyadjagladika bashkaratik kilomat	Water branches and the same of	181	114
oultry (including turkeys)		Con	8247	8372
roductive livestock (total)	Differential (At As well as		49	98
orses, bees, dogs, nursery, rabbits	Market major 1928		3627	4551
rop, seed and feed	Spanish and Market Spain States and	-	894	1042
uto & truck (farm share)	<b>CPANOSAN</b>		1626	1751
ractors and motors	manufacture of the second	The second district of	2891	3214
rop and general machinery	-		1018	1029
ivestock equipment	Charles of the same of the sam		6429	7036
achinery and equipment (total)	And the state of t	**************************************	16281	16802
and		-	5862	5981
buildings, fences, etc.	And the second second second	والمراجع والم والمراجع والمراجع والمراجع والمراجع والمراجع والمراجع والمراج	)00£	-
otal farm capital			40495	42840
Obs. Talk oaks.				<del></del>
		most		least
		ble farms	profitab	
tems	Jan. l	Dec. 31	Jan. l	100 o 11
Size of farm (acres	638		445	
Size of business (work units)*	612		352	
Dairy cows	\$ 1720	\$145 <b>4</b>	\$2548	\$2300
Other dairy cattle	877	1005	1457	1393
Beef cattle (incl. feeders)	7181	7564	3283	2982
Hogs	692	1334	123	264
Sheep (including feeders)	113	97	484	484
Poultry (including turkeys)	<u> 171</u>	27	109	~1.00
Productive livestock (total)	10754	11481	8004	7423
Horses, bees, etc.	172	358	18	21
Crop, seed and feed	7030	10324	2418	2235
Auto & truck (farm share)	1341	1831	784	824
A CONTRACT OF THE PROPERTY OF	2393	2663	1417	1633
Tractors and motors	4140	4885	2782	2936
Tractors and motors Crop & gêneral machinery		ገ 3仏ገ	992	$\frac{923}{637}$
Crop & g@neral machinery	<u> 1389</u>		A 10 10 10 10 10 10 10 10 10 10 10 10 10	
Crop & gêneral machinery Livostock equipment	9263	1341 10720	5975	6316
Crop & gêneral machinery Livostock equipment Machinery & equipment (total)	9263 25892	26032	15425	15772
Crop & gêneral machinery Livostock equipment	9263			_

<sup>\*</sup> See page 23 for an explanation of "work units".

(14) 18th - Factor 18th

Summary of Farm Earnings (Cash Statement), 1965 40 most 40 least Average of 202 prof. prof. Your farms farms farms farm Items FARM RECEIPTS Here's where the money came from. \$1416 \$1090 \$ 1251 Dairy and dual-purpose cattle 281.9 Dairy products Beef cattle (Including feeders) Sheep and wool ---Horses W7 F7 Honey Poultry (including turkeys) Eggs Crops Mach., Equip. sold & gas tax refund Income from work off the farm <u>635</u> Miscellaneous (1) Total farm sales (2) Increase in farm capital (3) Family living from the farm (4) Total farm receipts (1)+(2)+(3)FARM EXPENSES Here's where the money went -86 Dairy & dual-purpose cattle bought Beef cattle bought (incl. feeders) Hogs bought Sheep bought Horses bought Bees and honey bought \_105 Poultry bought (including turkeys) Misc. livestock expense 3232 7365 Feed bought Fertilizers
Other crop expense Custom work hirod Gas, oil & grease bought (farm share) ≥863 : 523 Rep. of mechanical power (farm share) ∂86 Repair and upkeep of real ostate Repair and upkeep of crop & gen. mach. Repair and upkeep of livestock equip. :619 Wages of hired labor Electricity expense (farm share) -637 Real estate & pers. prop. taxes Tel. & general farm expense (5) Total cash operating expense (6) Cap. purchases - mech. power (f.s.) (7) Cap. purchases - crop & gen. mach. (8) Cap. purchases - livestock equip. (9) Cap. purchases - bldgs. & fencing (10) Total farm purchases (5) to (9) (11) Decrease in farm capital (12) Interest on farm capital (13) Unpaid family labor (14) Board furnished hired labor (15) Total farm expenses (10) to (14) (16) Labor earnings (4) - (15)

### WHAT IS THE VALUE PRODUCED BY EACH ENTERPRISE?

Summary of Farm Earnings (Enterprise Statement), 1965\* 40 least 40 most Average prof. prof. of 202 Your farms farms farms farm Items RETURNS AND NET INCREASES \$ 2883 \$ 4154 Dairy and dual-purpose cattle Other dairy & dual-purpose cattle Beef breeding herd Feeder cattle Hogs Sheep-farm flock Turkeys Chickens All productive livestock Value of feed fed to livestock Return over feed from livestock Crops, seed and feed Income from labor off the farm 1.80 Agricultural conservation payments Miscellaneous \$13204 (1) Total returns & Net increases EXPENSES AND NET DECREASES Horses Truck Auto (farm share) Tractor Elec. & gas engine exp. (farm share) Hired power Total power Crop and general machinery Livestock equipment Buildings, fencing & tiling Misc. productive livestock expense 1.063 Labor Real Estate taxes Personal property tax Insurance General farm Interest on farm capital (2) Total expenses & net decreases **-**876 (3) Operator's earnings (1)-(2)

<sup>\*</sup>Cash receipts and expenses are adjusted for changes in inventory for each enterprise and for each item of expense in order to show total receipts and net increases, and total expenses and net decreases. The operator's earnings are the same as those on page 6.

### H JUSEHOLD AND PERSONAL EXPENSES AND RECEIPTS

Household and personal accounts are important if the family is to manage its financial affairs wisely. The household and personal expenses and receipts are presented in Table 6. These farmers spent an average of 295 per month for family living in addition to the food, fuel, and housing furnished by the farm.

### HOW MUCH DID WE SPEND FOR LIVING?

Table 6. Household and Personal Expenses for Those Farms Which Kept

Table 6. Household and refsonal Expended Complete Accounts of These Expe	nses, 19	65	_	
Compressed		Average	20% most	20 % least
	Your	of 99	prof.	prof.
Items	farm	farms	farms	farms
Number of persons-family Number of adult equilvalent-family		5.3 3.0	5.4 4.0	4.2 3.3
Food and meals bought Operating and supplies Furnishings and equipment Clothing and clothing material Personal care, personal spending Education, recreation and development Gifts and special events Medical care and health insurance Church, welfare Personal share of auto & truck expense Operator's share of upkeep on dwelling Household share of elec. & tel. expense Total cash living expense H.H. & Personal share of new auto New dwelling Taxes and other deductions Life insurance Other savings and investments Total H.H. & Personal cash expense Total family living from the farm Total cash expense & perquisites		\$1025 237 188 328 113 179 98 413 173 158 42 96 \$3050 128 87 6 196 69 \$3536 333 \$3869	\$1341 284 234 417 152 302 138 516 268 206 88 105 \$4051 303  332 160 \$4846 390 \$5236	\$ 824 222 154 269 103 113 94 358 104 141 21 116 \$2521 73 118 8 201 31 \$2952 230 \$3182
Receipts: Return to capital and family labor Income from investments Sale of outside investments Other personal income	Company of the Compan	\$5736 19 5 248	\$11759 67 24 371	\$1523 7 - 499

#### RANGE IN EARNINGS

Every study of farm earnings shows a wide variation in earnings among farmers in a given year (Figure 1). The average operator's earnings of those farmers ranking in the upper 20 per cent of the range according to earnings was \$10,411 and of those in the lower 20 per cent was -\$876. This is a range of \$11,287 between the average earnings, such as weather, may be beyond the control of the individual farmer. Other factors are within his control. The more important management factors affecting earnings are as follows: These factors vary from year to year in their relative influence on earnings. 1/

- 1) crop yields
- 2) returns from livestock
- 3) amount of livestock
- 4) size of business
- 5) work units per worker

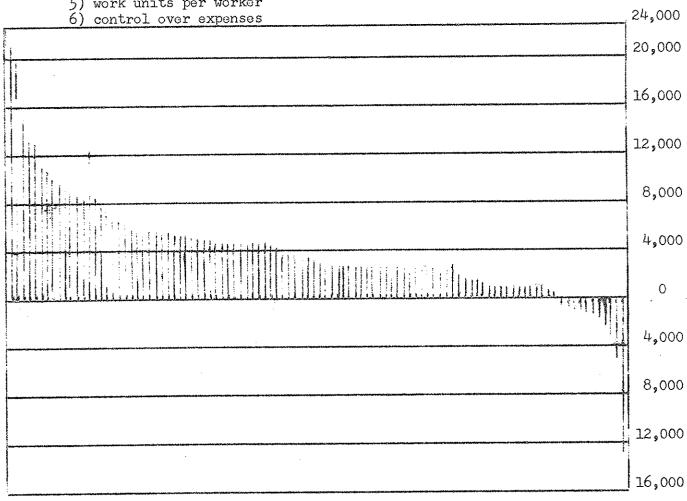


Fig. 1 Range in Operator's earnings. Each line represents the earnings of two

<sup>1/</sup> See Pond, G.A. "Why Farm Earnings Vary". Minn. Agri. Expt. Sta. bul. 386, June 1945, Nodland, T.R. and Pond, G.A. "Some Factors Affecting the Earnings of Farmers in Southwestern Minnesota". Univ. of Minn., Dept. of Ag. Econ., Report No. 219, November 1954.

Measures used in chart    Your	The American of Form Organization	and	Management	Efficiency,	1965
Measures used in chart         farm         farms         farms         farms           on page 12.         farm         farms         farms         farms           Operator's earnings         \$ \$4111         \$10411         \$-876           (1) Crop yields*         100         106         79           (2) Average net per acre on crops**         13.21         20.49         5.06           (3) Return for \$100 feed to productive livestock ***         100         108         92           (4) Productive livestock units per look acres****         100         108         92           (4) Productive livestock units per look acres****         479         612         352           (5) Size of business-work units         479         612         352           (6) Work units per worker         329         365         288           (7) Power, machinery, equipment and building expense per work unit         \$10.90         \$12.27         \$12.13           Items related to some of the above measures:           Number of animal units (4)         67.6         108.0         48.6           Work units on crops (5)         205         291         141           Work units on crops (5)         205         291         144 <td>Table /. Measures of Falm Organization</td> <td></td> <td>WACTOR.</td> <td></td> <td>_</td>	Table /. Measures of Falm Organization		WACTOR.		_
on page 12.         tarm         larms         rath           Operator's earnings         \$ \$4111         \$10411         \$-876           (1) Crop yields*         100         106         79           (2) Average net per acre on crops**         13.21         20.49         5.06           (3) Return for \$100 feed to productive livestock***         100         108         92           (4) Productive livestock units per livestock units per look acres****         13.5         16.1         12.4           (5) Size of business-work units livestock units per worker livestock interpy, equipment and building expense per work unit         \$10.90         \$12.27         \$12.13           Items related to some of the above measures:           Number of animal units (4)         67.6         108.0         48.6           Work units on crops (5)         205         291         141           Work units on productive livestock (5)         275         314         211           Work units on other productive work (5)         1         8	Moscures used in chart	Your		**	***
10   10   10   10   10   10   10   10		farm	farms	farms	iarms
(1) Crop yields* (2) Average net per acre on crops** (3) Return for \$100 feed to productive livestock***  (4) Productive livestock units per 100 acres**** (5) Size of business-work units 479 612 352 (6) Work units per worker 329 365 288 (7) Power, machinery, equipment and building expense per work unit \$10.90 \$12.27 \$12.13 \]  Items related to some of the above measures:  Number of animal units (4) 67.6 108.0 48.6 (90.7 48.1 49.1 49.1 49.1 49.1 49.1 49.1 49.1 49	· · · · · · · · · · · · · · · · · · ·	\$	\$4111	\$10411	., ,
(2) Average net per acre on crops** (3) Return for \$100 feed to productive livestock***  (4) Productive livestock units per 100 acres**** (5) Size of business-work units 479 612 352 66 Work units per worker 329 365 288  (7) Power, machinery, equipment and building expense per work unit \$10.90 \$12.27 \$12.13  Items related to some of the above measures:  Number of animal units (4) 67.6 108.0 48.6 Work units on crops (5) 205 291 141 Work units on productive livestock (5) 273 314 211 Work units on productive livestock (5) 1.3 1.2 1.0 Number of family workers (6) 1.3 1.2 1.0 Number of family workers (6) 1.5 1.7 1.2 Total number of workers (6) 1.5 1.7 1.2 Total number of workers (6) 1.5 1.7 1.2 Livestock equipment expense per work unit (7) 2.82 3.45 3.12 Livestock equipment expense per work unit (7) Index of return for \$100 feed from: (5) Dairy cattle (see pages 15,16 &17) 100 108 97 Feeder cattle (see page 20) 100 108 87 Feeder cattle (see page 20) 100 100 108 97 Feeder cattle (see page 18) 100 170 89 Turkey Breeder Hens (page 19) 100 83 Turkey Breeder Hens (page 19) 100 85 100 18 18	<u>*</u>		100		
1   1   1   1   1   1   1   1   1   1	/2) Average net per acre on crops**		13.21	20,49	5.06
(5) Size of business-work units	livestock***		100	108	92
100 acres****   (5) Size of business-work units   479   362   352     (6) Work units per worker   329   365   288     (7) Power, machinery, equipment and building expense per work unit   \$10.90   \$12.27   \$12.13     Items related to some of the above measures:    Number of animal units (4)	(4) Productive livestock units per		, אין אין אין אין	16.1	12.4
(5) Size of business-work units (6) Work units per worker (7) Power, machinery, equipment and building expense per work unit  Slo.90  Sl2.27 Sl2.13  Items related to some of the above measures:  Number of animal units (4)  Work units on crops (5)  Work units on productive livestock (5)  Work units on other productive work (5)  Number of family workers (6)  Number of hired workers (6)  Total number of workers (6)  Power expenses per work unit (7)  Power expenses per work unit (7)  Slo.282  Crop Mach. expense per work unit (7)  Buildings and fencing expense per work unit	100 acres****				
(7) Power, machinery, equipment and building expense per work unit    Number of animal units (4)	(5) Size of business-work units	***************************************		365	288
Items related to some of the above measures:   Number of animal units (4)	(7) Power. machinery, equipment and		<del></del>	\$12 <b>.</b> 27	\$12.13
Number of animal units (4) 67.6 205 291 141 205 205 291 141 211 Work units on productive livestock (5) 273 314 211 211 Work units on other productive work (5) 1 8	building expense per work unit				
Number of animal units (4) 67.6 205 291 141 205 205 291 141 211 Work units on productive livestock (5) 273 314 211 211 Work units on other productive work (5) 1 8	Thoma related to some of the above mea	sure	S:		
Number of animal units (4) Work units on crops (5) Work units on productive livestock (5) Work units on other productive work (5)  Number of family workers (6) Number of hired workers (6) Number of hired workers (6)  Total number of workers (6)  Power expenses per work unit (7) Crop Mach. expense per work unit (7) Livestock equipment expense per work unit (7)  Buildings and fencing expense per work unit (7) Index of return for \$100 feed from: (3) Dairy cattle (see pages 15,16 &17) Beef cattle-breeding herd (page 20) Feeder cattle (see page 21) Sheep (see page 18) Turkey moults (page 19) Turkey Breeder Hens (page 19) Turkey Breeder Hens (page 19)  Total number of there investock (5)  205 273 314 211 8 805 273 314 211 8 807 314 210 8 807 314 210 8 807 314 210 8 807 314 210 8 807 314 8 807 314 8 807 314 8 807 314 8 807 314 8 807 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8				108.0	48.6
Work units on productive livestock (5) 275 314 211  Work units on productive work (5) 1 8  Work units on other productive work (5) 1 1 8  Number of family workers (6) 1.3 1.2 1.0  Number of hired workers (6) 2 .5 .2  Total number of workers (6) 1.5 1.7 1.2  Power expenses per work unit (7) 3 55.73 36.29 \$6.32  Crop Mach. expense per work unit (7) 2 .82 3.45 3.12  Livestock equipment expense per work unit (7) 3 1.87 2.80  Buildings and fencing expense per work unit (7) 1.87 2.10  Buildings and fencing expense per work unit (7) 1.87 2.10  Buildings and fencing expense per work unit (7) 1.87 2.10  Feeder cattle (see pages 15,16 &17) 100 108 99  Beef cattle-breeding herd (page 20) 100 95 97  Feeder cattle (see page 20) 100 108 87  Feeder cattle (see page 20) 100 100 52  Hogs (page 21) 100 100 107 87  Turkey breeder Hens (page 19) 100 83  Turkey Breeder Hens (page 19) 100 83	Number of animal units (4)	<del>, ,</del>	····		141
Work units on other productive work (5)	Work units on crops ()	)			211
Number of family workers (6)  Number of hired workers (6)  Total number of workers (6)  Power expenses per work unit (7)  Crop Mach. expense per work unit (7)  Livestock equipment expense per  work unit (7)  Buildings and fencing expense per  work unit (7)  Index of return for \$100 feed from:(3)  Dairy cattle (see pages 15,16 &17)  Beef cattle-breeding herd (page 20)  Hogs (page 21)  Sheep (see page 18)  Turkey poults (page 19)  Turkey Breeder Hens (page 19)  No 1.7  1.7  1.8  5.  1.7  1.7  1.8  5.  1.7  1.8  5.  1.7  1.8  1.7  1.87  2.10  1.8  1.7  1.87  2.10  1.8  1.7  1.87  2.10  1.8  1.7  1.87  2.10  1.8  2.10  1.8  2.10  1.8  2.10  1.8  2.10  1.8  2.10  1.8  2.10  1.8  2.10  1.8  2.10  1.8  2.10  1.8  2.10  1.8  2.10  1.8  2.10  1.8  2.10  1.8  2.10  1.8  2.10  1.8  2.10  1.8  2.10  1.8  2.10  1.8  3.45  3.12  3.45  3.45  3.12  3.45  3.45  3.45  3.12  3.45  3.45  3.12  3.45  3.45  3.12  3.45  3.45  3.12  3.45  3.45  3.45  3.12  3.45  3.45  3.12  3.45  3.45  3.45  3.12  3.45  3.45  3.45  3.12  3.45  3.12  3.45  3.12  3.45  3.45  3.12  3.45  3.45  3.12  3.45  3.12  3.45  3.12  3.45  3.45  3.45  3.12  3.45  3.45  3.12  3.45  3.45  3.12  3.45  3.45  3.12  3.45  3.45  3.12  3.45  3.12  3.45  3.45  3.45  3.12  3	Work units on productive lives work	<u>/</u> 5)		8	
Number of hired workers (6) Total number of workers (6) Total number of workers (6)  Power expenses per work unit (7) Crop Mach. expense per work unit (7) Livestock equipment expense per work unit (7)  Buildings and fencing expense per work unit (7)  Index of return for \$100 feed from:(3) Dairy cattle (see pages 15,16 &17) Beef cattle-breeding herd (page 20) Hogs (page 21) Sheep (see page 18) Turkey poults (page 19) Turkey Breeder Hens (page 19)  Turkey Breeder Hens (page 19)  Turkey Breeder Hens (page 19)  Top St. 73  St. 74  S	Work units on other productive work (	· /	1.3		
Total number of workers (6)  Power expenses per work unit (7)  Crop Mach. expense per work unit (7)  Livestock equipment expense per  work unit (7)  Buildings and fencing expense per  work unit (7)  Index of return for \$100 feed from:(3)  Dairy cattle (see pages 15,16 &17)  Beef cattle-breeding herd (page 20)  Hogs (page 21)  Sheep (see page 18)  Turkey poults (page 19)  Turkey Breeder Hens (page 19)  Power expenses (6)  \$5.73  \$5.73  \$6.29  \$6.32  3.45  3.12  66.29  \$6.32  3.45  3.12  66.29  \$6.32  3.45  3.12  66.29  \$6.32  3.45  3.12  66.29  \$6.32  3.45  3.12  66  .59  1.71  1.87  2.10  1.87  1.87  2.10  2.10  2.10  2.10  2.10  2.10  2.10  2.10  2.10  2.10  2.10  2.10  2.10  2.10  2.10  2.10	Number of hired workers (6)		.2		
Power expenses per work unit (7) \$ \$5.73 \$6.29 \$6.32 \$3.45 \$3.12 \$2.82 \$3.45 \$3.12 \$2.10 \$	Mumber of Miles (6)		1.5	1.7	1.2
Power expenses per work unit (7) Crop Mach. expense per work unit (7) Livestock equipment expense per     work unit (7)  Buildings and fencing expense per     work unit (7)  Index of return for \$100 feed from: (3)  Dairy cattle (see pages 15,16 &17)  Beef cattle-breeding herd (page 20)  Feeder cattle (see page 20)  Hogs (page 21) Sheep (see page 18)  Turkey poults (page 19)  Turkey Breeder Hens (page 19)  Turkey Breeder Hens (page 19)  To end  2.82  3.45  3.12  2.82  3.45  3.12  3.45  3.12  1.71  1.87  2.10  1.87  2.10  1.87  1.71  1.87  2.10  1.87  1.70  95  97  100  100  108  87  100  170  89  100  107  87  100  107  87		e.	\$5.73	\$6.29	\$6.32
Livestock equipment expense per  work unit (7)  Buildings and fencing expense per  work unit (7)  Index of return for \$100 feed from:(3)  Dairy cattle (see pages 15,16 &17)  Beef cattle-breeding herd (page 20)  Feeder cattle (see page 20)  Hogs (page 21)  Sheep (see page 18)  Turkey spoults (page 19)  Turkey Breeder Hens (page 19)	Crop Mach. expense per Work Unit (1)	\$			
work unit (7)  Index of return for \$100 feed from:(3)  Dairy cattle (see pages 15,16 &17)  Beef cattle-breeding herd (page 20)  Feeder cattle (see page 20)  Hogs (page 21)  Sheep (see page 18)  Turkey poults (page 19)  Turkey Breeder Hens (page 19)  100  100  100  100  100  100  100	Livestock equipment expense per work unit (7)	\$	.64	.66	•59
Index of return for \$100 feed from: (3)  Dairy cattle (see pages 15,16 &17)  Beef cattle-breeding herd (page 20)  Feeder cattle (see page 20)  Hogs (page 21)  Sheep (see page 18)  Turkey poults (page 19)  Turkey Breeder Hens (page 19)  100  108  99  100  100  108  97  100  100  100  170  89  100  107  87  100  100  107  87	more unit (7)		1.71	1.87	2.10
Dairy cattle (see pages 19,10 &17)  Beef cattle-breeding herd (page 20)  Feeder cattle (see page 20)  Hogs (page 21)  Sheep (see page 18)  Turkey spoults (page 19)  Turkey Breeder Hens (page 19)  Dairy cattle (see pages 19,10 &100 &100 &100 &100 &100 &100 &100 &	Index of return for \$100 feed from: ()	)	7.00	108	99
Beef cattle-breeding herd (page 20)       100       108       87         Feeder cattle (see page 20)       100       110       52         Hogs (page 21)       100       170       89         Sheep (see page 18)       100       107       87         Turkey poults (page 19)       100        83         Turkey Breeder Hens (page 19)        83	Dairy cattle (see pages 19,10 &1/)				
Feeder cattle (see page 20)  Hogs (page 21)  Sheep (see page 18)  Turkey poults (page 19)  Turkey Breeder Hens (page 19)  100  110  170  87  100  107  87  100  100	Beef cattle-breeding herd (page 20)				
Sheep (see page 18)  Turkey poults (page 19)  Turkey Breeder Hens (page 19)  100  107  87  100   83	Feeder cattle (see page 20)	,	100		·
Sheep (see page 10)  Turkey poults (page 19)  Turkey Breeder Hens (page 19)  100  107  87  100   83	Hogs (page 21)		100		
Turkey Breeder Hens (page 19)  Turkey Breeder Hens (page 19)  100  83	Sheep (see page 18)	P/P//D/A/PP			
Turkey Breeder dens (page 2)/ 200 96 18	Turkey pourts (page 17)	<del></del>		·	83
	Turkey Breeder Hens (page 19) Chickens (see page 22)			86	18

Given as percentage of the average

<sup>\*\*</sup> Average net per is the total net income on crops divided by the total crop acres

<sup>\*\*\*</sup> An index weighted by the animal units of livestock.

<sup>\*\*\*\*</sup>Acres in timber not pastured, roads, waste and farmstead were not included.

### THERMOMETER CHART

Using your figures from page 11, locate your standing with respect to the various measures of farm organization and management efficiency. The averages for the 202 farmers included in this summary are located between the dotted lines across the center of this page.

	Labor earn- ings	Cropyiel		Net macre	9	Ret.fr. prod. livestk.	Pr.L.S. units per 100A.	work	Work units per worker	Pow.,Mach., eq.,&bldgs. exp. per work unit
\$22,000		163		\$30		163	42 17	920	550 <sub> -1</sub>	\$ .00
20,000	,	156		28		156	39	870	525	1.25
18,000	,	149		26		149	36	820	500	2.50
16,000		142	Ц	24		142	32	770	475	3.75
14,000		135		22	_	135	29	450	450	5.00
12,000		128		20		128	26	670	425	6.75
10,000		121		18	-	121	22	620	400	7.50
8,000		114		16		114	19	570	375	8.75
6,000		107		14		107	16	520	350	10.00
4,00	o . []	100		12		100	13	470	325	11.25
2,00		93		10		93	10	420	300	12.50
0		86		8		86	7	370	275	13.75
-2,00	0	79		6		79	4	320	250	15.00
-4,00	0	72		4		72		270	225	16.25
-6,00	o	65		2		65		220	200	17.50
-8,00	。	58		Ò		58		170	175	18.75
-10,00	o	51		-2		51		120	150	20.00
-12,00	о <u>Ц</u>	44		-4		44  -		70	125	21.25
-14,00	0	37	J	-6	U	37		20	100	22.50

Table 8. Crop Yields Per Acre, 1965

Table 8. Crop fields fer Ad	No. of	Your farm	1965 Ave. yield	Acres Your Farm	1964 Ave. acres
Oats, bu. Barley, bu. Flax, bu. Wheat, bu. Soybeans, bu. Potatoes, cwt Red Clover seed, lbs. Sweet Clover seed, lbs. Trefoil seed, lbs. Alfalfa Hay, tons Mixed Hay, tons Corn silage, tons Grass silage, tons Grass silage, tons Corn grain, bu. Oats & wheat, bu. Oats & barley, bu. Sunflowers, lbs. Mustard, lbs. Rye, bu. Durum, bu. Wild & soil bank hay, tons Timothy seed, lbs. Grass hay, tons	152 59 54 111 9 5 10 5 2 130 88 7 16 4 38 5 7 4 12 9 11 21 7	Accordance of the control of the con	53.1 43.5 8.2 27.2 12.6 86.2 170.6 161.2 53.4 1.2 5.7 314.9 33.3 50.9 813.3 259.3 22.8 9 264.9 9		117.7 75.8 41.4 46.6 43.4 29.6 50.0 9.5 79.3 86.3 35.0 15.1 270.7 34.6 81.7 34.9 74.6 81.9 72.1 12.3

\*Five farmers with red clover seed also harvested an average of .8 tons of hay from the same acres.

POWER AND MACHINERY EXPENSE

Power and machinery expense per crop acre is an indication of the economy with which capital is invested in these items. The crop acres per farm ranged from 40 to 2561 with an average of 386, Table 9. The expenses are high on the farms with a small acreage. In some cases, low expenses for labor might be offset by high power and equipment costs. The farmer is interested in operating at the lowest cost for power, mach., and labor combined.

Table 9. Power and Machinery Expense	s Per	Crop Acre	, 1965	
Table 7, Tower and Theorem.	\	Average	20% most	20% least
	Your	of 202	prof.	prof.
Items	farm	farms	farms	farms
Crop acres per farm Tractor expense per crop acre Crop & gen. mach. exp. per crop acre	**************************************	491 \$3.19 3.98	332 \$3.20 3.59	2 <b>89</b> \$3.50 3.81

### AMOUNT OF LIVESTOCK

The farmers cooperating in this study are predominantly livestock farmers. 50% of these farmers maintained dairy cattle, 8% poultry, 13% raised sheep, 29% kept beef cattle, 3% breeder hens, 25% raised one or more hogs, 23% raised feeder cattle, and 5% raised turkeys.

Table 10. Amount of Livestock, 1965

Table 10. Amount of hivescock, 1707	Your farm	Average of 202 farms	40 most prof. farms	40 least prof. farms
Number of milk cows Number of other dairy cattle Number of beef cattle(inc. feeders) Number of ewes Number of hens Litters of pigs raised CWT. of turkey poults		14.6 19.2 38.3 16.3 101.0	8.7 12.7 54.7 7.5 43.0 4.0 38605	12.0 15.4 49.3 20.2  .1 8513

### TOTAL FEED COSTS AND RETURNS FROM YOUR LIVESTOCK ENTERPRISES

The total "return over feed costs" for each class of livestock is shown in Table 11. This differs from the "return over feed" shown in the enterprise statement in that it is the total for each class of livestock instead of a return "per head", "per unit", or "per 100 lbs.". These data indicate the relative importance of different classes of livestock as a source of income and as a market for feed. The total return is the same as the returns and net increases shown on page 7. The value of milk consumed by calves is included in the total returns from dairy cows and in the total feed cost for other dairy cattle. The value of milk consumed by calves is not included in either the total returns of the feed cost of "all dairy". The return over feed is not a net return, but rather the amount available from the gross income, after paying the feed bill, to cover the outlay for hired labor, power, equipment, taxes, insurance, interest and veterinary bills and to provide a return for the use of family labor and capital.

Table 11. Total Feed Costs & Returns from Your Livestock Enterprises, 1965

A. C. S. San Carlo C. C. Carlo C.	Dairy cows	Other dairy	All	Beef breeding
Total roturns	Mark the control of t	And Schille Control of the State of the Stat	And the Company of Street, respective and the State of	siscondistribution of the state
Total feedroost .		**************************************	AND PROPERTY OF THE PARTY OF TH	
Total return over	feed	Management of the control of the con	***************************************	And the state of t
	Fooder cattle	Hogs	Sheep	Chickens
Total returns	17-00-0-7-1-0-1-0-1-0-1-0-1-0-1-0-1-0-1-			AND THE PROPERTY OF THE PROPER
Total foed cost	Stringer Strategy of the Strat	description of the Contract of		Particular States (States)
Total return over	food	E35440-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0	Sand Action of the Control of the Co	Marie to the second sec

Food is the largest single item of cost for all classes of livestock. However, the proportion of the total cost represented by feed varies considerable between classes of livestock. Feed makes up approximately 45 per cent of the total cost of maintaining dairy cattle and poultry, 50 per cent in the case of a farm flock of sheep, and 75 to 90 per cent for hogs, feeder cattle, and feeder lambs. Consequently, it is necessary to secure a relatively higher return over feed from dairy cattle and poultry than from the other livestock enterprises in order to be able to cover all the costs other than feed.

### DAIRY CATTLE

The quantity of feed consumed, value of feeds and returns from dairy cattle are presented in Tables 12, 14 & 15. The return over feed cost per cow varied from \$-51.00 to \$404.66 among the 89 herds covered by this study. Some of the important factors that affected the return over feed were:

- 1. Rate of production (pounds butterfat per cow)
- 2. Price received from butterfat
- 3. Feeding efficiency
- 4. Quality of ration
- 5. Economy of ration (feed cost per pound butterfat)

Table 12. Factors of Cost and Returns from Dairy Cows, 1965 18 farms 18 farms highest in lowest in Average butterfat butterfat of 89 Your per cow per cow farms Farm Items 249 447 361 Pounds of butterfat per cow 7104 12203 9995 Pounds of milk per cow \$ .89 \$ .98 \$ .97 Price rec'd per lb. B.F. (milk) Feed per cow, lbs.: 470 1401 638 Corn 2317 2735 2635 Small grain 1298 374 755 Commercial feeds 4859 6516 7125 Legume hay 1588 1241 874 Other hay 3161 4129 5335 Total concentrates 6447 8366 7389 Total dry roughages 4983 6848 7331 Silage Feed cost per cow: \$ 62.34 \$115.90 \$ 85.40 Concentrates 58.69 73.91 82.19 Roughages 7.22 4.98 6.08 Pasture \$ 128.25 \$203.07 \$165**.**39 TOTAL FEED COST Value of produce per cow: \$ 210.11 \$428.16 \$339.07 Butterfat sales 4.57 5.67 4.90 Dairy produce used in home 6.51 5.38 4.38 Milk to livestock -6.42 -2.06 -6.21 Net inc. in value of cows \$ 215.87 \$342.14 \$436.05 TOTAL VALUE PRODUCED \$232.98 87.62 RETURNS ABOVE FEED COST PER COW \_\_\_\_ \$176.75 / 168 207 215 Returns for \$100 of feed .52 .45 .46 Feed Cost per 1b. B.F. (¢) 29.6 19.4 26.1 Number of cows

-16-DAIRY CATTLE

In Table 12 the costs and returns are compared on the basis of level of production. Table 13 shows the same dairy herds compared on the basis of how the product is marketed.

Table 13. Factors of Cost and Returns from Dairy Cows, 1965						
Market Annual System All Systems and Association and Associati		Grade A	Grade B			
	Your	Average of	Average of			
ITEMS	Farm	41 farms	48 farms			
Pounds of butter fat per cow		387	328			
Pounds of milk produced per cow	*Carrent Concession Co	10711	9102			
Price rec. per lb. B.F. sold		\$ 1.03	\$ .87			
Feed per cow, lbs.:						
Corn		943	258			
Small Grain		2982	2428			
Commercial feeds	<del></del>	843	645			
Legume hay		6936	6046			
Other hay	der en merchetanten	811	951			
Total Concentrates		4769	3331			
Total dry roughages	Warthida Varile Plany Justidianne	7748	6998			
Silage	hananicalinate; addition	8886	5392			
Feed cost per cow:						
Concentrates	\$	\$ 97.31	\$ 70.55			
Roughages	**************************************	81.90	64.19			
Pasture	STORE SHARMAN AND PROPERTY.	5.38	6.95			
TOTAL FEED COST	¢	\$184.59	\$141.69			
TOTAL PESD COST	P.	φ10-46 ) /	φωπωουγ			
Value of produce per cow:	1	4.00	ta=/ 00			
Butter fat sales	\$	\$388.99	\$276.83			
Dairy produce used in home	apire.manayaqdy93004	3.95	6.09			
Milk fed to livestock	Ended-Self-Enderstein-Half-Enderstein-Self-Enderstein-	4.64	4.05			
Net increase in value of cows		-7.56	-4.53			
TOTAL VALUE PRODUCED	\$	\$390.02	\$282.44			
RETURNS ABOVE FEED COST PER COW	\$	\$205.43	\$140.75			
Returns for \$100 of feed	\$**	\$ 211	\$ 199			
•	Ψ	•	, , , ,			
Feed cost per 1b. B.F. (cents)	<u> </u>	.48	.43			
Number of cows	***************************************	31.4	21.5			

Table 14. Feed Costs & Returns from Other Dairy Cattle, 1965

Table 14. Feed costs & Returns	TION OU		18 farms	18 farms
		Average	highest in	lowest in
•	Your	of 89	butterfat	butterfat
Items	Farm	farms	per cow	per cow
Feed per head, lbs.:		~ ~ <u>~</u>	600	485
Concentrates		559	690	1828
Hay and fodder	644704886 24 Australian Australian App	2895	3219 1357	1166
Silage		1745 7	1357	16
Skim Milk	carrenges beaution to teleplans	99	118	166
Whole Milk	#EMPERICATION CONTROL	77		
Feed cost per head:		1 0-	42/ /0	ልኋግ ግግ
Concentrates	Normal South Street Street	\$13.87	\$16.69	\$11.11 15.74
Roughages		25.05	27.08 3.82	5.51
Milk	Email Cacherran	3.30	2 <b>.</b> 95	3.82
Pasture	COLUMN TO COMPANY OF THE PERSON OF THE PERSO	3.35		_
TOTAL FEED COUTS FER HEAD	arquiante (2000) è è è è compresse	\$45.57	\$50.54	\$36.18
Net inc. in value of other cattl	0	\$73.19	\$89.33	\$62.62
		\$27.62	\$38,79	\$26.44
RETURNS ABOVE FEED COST PER HEAD	***			
Return for \$100 of feed		\$ 161	\$ 177	\$ 173
Number of head of other cattle		35.0	41.8	23.0_

Table 15. Feed Costs and Returns from All Dairy Cattle, 1965

1000 J. J.			18 farms	18 farms
		Average	highest in	lowest in
	Your	of 89	butterfat	butterfat
Items	Farm	farms	per cow	per cow
Feed per cow, lbs: Concentrates Hay and fodder Silage		4879 11277 9675	6311 12917 8767	3734 8607 6360
TOTAL FEED COSTS PER COW	\$_~~~	\$222.14	\$269.15	\$164.48
Value of produce per cow:  Dairy products	\$	\$343.97	\$432.73	\$215.78
Net inc. in value of dairy cattle	\$	\$ 92.08	\$124.27	\$ 67.55
TOTAL VALUE PRODUCED RETURNS ABOVE FEED PER COW		\$436.05 \$213.91	\$557.00 \$287.85	\$283.33 \$118.85
Returns for \$100 of feed Number of cows	Special colored and the colore	\$ 196 26.1	\$ 207 29.6	\$ 172 19.4

Table 16. Feed Costs and Returns	from Farm	arm Flock o Ave. of 26 farms	f Sheep, 1965 Ave, of 5 high in ret. above feed cost	Ave. of5 low in ret. above feed cost
Trems	AND THE RESIDENCE OF THE PROPERTY OF THE PROPE			
Feeds per Ewe*, lbs.: Concentrates Legume hay Other hay Silage	endocate from the first section of the common of the commo	146 604 400 11	200 1044 21 4	221 639 514
Feed cost per ewe: Concentrates Roughages Pasture		\$ 2.64 7.00 1.92 \$11.56	\$ 4.13 8.44 2.27 \$14.84	\$ 3.96 8.33 1.99 \$14.28
TOTAL FEED COSTS	Y approximately showed	,		
Value of produce per ewe: Wool Net increase in value of sheep	\$	\$ 5.51 20.65	\$ 6.70 31.81	\$ 4.28 12.24
TOTAL VALUE PRODUCED	\$	\$26.16	\$38,51	\$16.52
RETURNS ABOVE FEED COST PER EWE	¢	\$14.60	\$23.67	\$ 2.24
Returns for \$100 of feed Price per cwt. of lambs sold Price per lb. of wool sold (¢) Pounds of wool per sheep sheared Number of ewes kept for lambing Per cent lamb crop** Per cent death loss**	\$	\$ 226 \$23.28 64.7 8.1 85.0 106 12.7	\$ 259 \$24.63 64.8 8.8 95.4 146 9.3	\$ 116 \$22.97 67.7 6.4 81.0 73 17.5

<sup>\*</sup> Average number of sheep minus rams.

\*\* Lambs which die during month of birth not included.

Table 17. Feed Costs and Returns from Turk	ey Breeder Hens, IS Your farm	Average of 6 farms
Items	State of the Control	
Feed per hen, lbs.:  Maintenance Feed  Breeder Feed  Total concentrates		70 142 212
TOTAL FEED COST PER HEN		\$6 <b>.</b> 75
Value of produce per hen: Eggs sold Net inc. in value of breeder hens	\$	\$16.07 41
TOTAL VALUE PRODUCED	\$	\$15.66
RETURNS ABOVE FEED COST PER HEN	\$	8.91 2.32
Returns for \$100 of Feed	÷	24,8
Price per egg (cents) Eggs per hen	Paparental hard-reciber constituted	66.1
Ave. no. of hens on farm during year		862.3

Table 18. Feed Costs and Returns from Turkey	y Poults, 1 <u>965</u>	
Table 10. Feed Costs and 100 datas	Your	Average of
Th awa	farm	ll farms
Items	ACCOUNT OF THE PARTY ACCOUNTY BUT ACCOUNTY OF THE PARTY ACCOUNTY O	
Feed per cwt.:		94
Grain	A. 17 - 14 - 19 - 19 - 19 - 19 - 19 - 19 - 19	317
Commercial feeds	And the second s	411
Total concentrates	And the state of t	
TOTAL FEED COST PER CWT.	\$	\$12.95
Net inc. in value of turkeys per cwt.	<b>\$</b>	\$18,12
Return above feed cost per cwt.	\$	\$ 5.17
Return for \$100 of feed	\$	\$ 140
Number of poults purt on feed		10172
	E-mail ( Sel 4 Differior in communication)	9.5%
% death loss	\$	21.4
Price per pound sold	T ANGELOW THE PROPERTY OF	20.2
Weight per bird sold	- The state of the	189752
Pounds turkey produced	***************************************	

Table 19. Feed Costs and Returns from	Feeder	Cattle, 1965	nagagang ni spendig Sandhalandandi Sandhalandandi	Micro commence money consequence was
10000		Average	O MODU	6 least
	Your	of 28	prof.	prof,
T1	Farm	farms	farms	forms
Items Feed per cwt. beef produced, lbs.:	V	Mark Mark Special and Addition of the Control of th		
•		119	116	Ave 8-8
Corn	nine indicate commit or 60%	339	253	689
Small grain		90	28	21
Commercial feeds	amamiatus autrimities	377	304	220
Legume hay	Anny amplesso, serial DATA	75	23	295
Other hay		1304	1983	497
Fodder	SACONARIO ALIMINACATICAMENTO	- JO-1		9.44 April
Milk	ACCESSORY OF THE PROPERTY OF THE PERSON NAMED IN	548	397	710
Total concentrates		454	327	515
Total hay and fodder	(14mma-2mm)	1302	1983	497
Silage	****************	1502	1,0,	
Feed cost per cwt. beef produced:				421.00
Concentrates	\$	1	\$ 8.38	\$14.38
Roughages	\$	6.55	5.99	4,98
Pasture	4	•75	2.14	.96
Milk	\$	ses ton	yea may	
TOTAL FEED COSTS	\$		\$ 16.51	\$20.32
Net increase in value of feeders	\$	\$25.40	\$ 33.46	\$18.12
Roturns above feed per cwt. beef prod	, \$	\$ 8.07	\$ 16.95	\$-2.20
Returns for \$100 feed	\$	\$ 147	\$ 203	\$ 89
Price paid per cwt. beef bought	\$	\$20.61	\$ 18.51	\$19.29
Price paid per two. Beet bought Price rec'd for feeders sold		\$21.32	\$ 21.97	\$21.40
halde aed for rescens some	A series and the series and the series are a	4		1.0 0

Price recod for feeders sold

Number of animal units

Pounds of beef produced

60.7

25,457

75.1

42.0

27,931 -4172,40

Table 20. Feed Costs and Returns from	n Beef Ca	ttle, 1965		
10000		average	9 most	9 least
	Your	of 45	prof.	prof.
Items	Farm	farms	<u>farms</u>	farms
Feed per cow, lbs.:			000	7057
Concentrates	***	521	888	1251
Legume hay	Marian Marian Marian	2838	3412	4355
Other hay		1911	1583	740
Fodder		151	No me	
Silage		3550	2355	2988
Feed cost per cow:				
Concentrates	<b>\$</b>	\$ 9.71	\$18,42	\$15.71
Roughages	. Grand Street, Street	43.33	44,14	51.17
Pasture	4 mary market by committee (COM)	7.23	5.71	6.32
TOTAL FEED COSTS	\$	\$60.27	\$68.27	\$73.20
Value of produce per cow:	1	<b>A</b> 7/	<del>ለ</del>	\$
Dairy products	\$	\$ .16	\$	ъ <b></b> 58.62
Net increase in value of animals	\$	85.37	131.71	
TOTAL VALUE PRODUCED	\$	\$85,53	\$131.71	\$58.62
RETURNS ABOVE FEED COST PER COW	\$	\$25.26	\$ 63.44	\$ <del>\$</del> 14.58
	\$	\$ 142	\$ 193	\$ 80
Returns for \$100 of feed	Taxamentalateceles	44.6	36.0	37.1
Number of cows in the herd	Projected manager as counted a	91,0	94.0	87.0
Per cent calf crop	Martin de la companya	7-00	,	•

Table 21, Feed Costs and Returns from Market Hogs, 1965

Table 21, Feed Costs and Returns from	<u>Market</u> b	logs, 1905	6 most	6 least
	Your farm	Average of 30 farms	prof farms	prof. farms
Items				
Feed per cwt. of hogs produced, lbs.:  Corn Small grain Commercial feeds Total concentrates Alfalfa		196 208 <u>129</u> 533 15	290 129 142 561 42	237 237 203 677 1
Feed cost per cwt. hogs produced: Alfalfa & silage Concentrates Pasture TOTAL FEED COUT	Sport and instrument in the Control of the Control	\$12.31 .01 \$12.46	\$10.69 .01 \$11.16	.01 \$16.67 \$16.68
Net increase in value per cwt. RETURNS ABOVE FEED PER CWT.	\$	_ \$23.83 _ \$11.37	\$26.36 \$15.20	\$21.70 \$ 5.02
Returns for \$100 feed Price received per cwt. hogs sold Pounds of hogs produced	#	\$ 191 \$21.16 28842	\$ 236 \$23.07 36527	\$ 130 \$20.11 •21338
Total no. of litters raised No. of pigs born per litter No. of pigs weaned per litter	ر المراقع المر المراقع المراقع	21.4 9.6 8.1	29.4 9.1 8.2	20.3 8.4 7.4

Table 22. Feed Costs and Returns from Feeder Pig Production, 1965 3 least 3 most Average prof. of 13 prof. Your farms farms farms farm Feed per litter, lbs.: 418 469 2343 Corn 766 1470 Small grain 2963 819 562 Commercial feeds 5306 2003 2501 Total concentrates 222 143 79 Roughages Feed cost per litter: \$114.07 \$51.37 \$62.13 Concentrates 1.33 •55 1.11 Roughages 1.73 Pasture \$117.13 \$51.92 \$64.56 TOTAL FEED COST \$125.19 \$147.21 \$178.96 Net increase in value per litter \$ 8.06 \$127.04 \$ 82.65 RETURNS ABOVE FEED COST PER LITTER 345 107 \$ 228 Returns for \$100 feed 25.3 6.0 28.6 Total no. of litters raised 9.4 9.9 9.4 No. of pigs born per litter 6.3 8,5 8.0 No. of pigs weamed per litter

Table 23. Feed Costs and Returns from	Chickens,*	1965	
Items	Your farm	Ave. of 5 farms over/500 birds	Ave. of 11 farms under/500 birds
Feed per hen, lbs.: Grain Commercial feeds Total concentrates	No. 40 Contract Section Contracts  Section Contract Contracts  Section Contract Contracts  Section Contract Contracts  Section Contract Contract Contracts  Section Contract C	55 39 94	52 49 101
TOTAL FEED COST PER HEN Value of produce per hen: Eggs sold and used in house Net inc. in value of chickens TOTAL VALUE PRODUCED	Samuel Control of the	\$2.92 \$5.20 <u>57</u> \$4.63	\$3.01 \$2.98 .84 \$3.82
RETURNS ABOVE FEED COST PER HEN	\$	\$1.71	\$ .81
Returns for \$100 of Feed	\$	\$ 158	\$ 127
Price rec'd per doz. eggs sold $(\phi)$ Eggs laid per hen		28 <b>.</b> 9¢ 221	27 <b>.</b> 1¢ 134
Ave. no. of hens on farm during year Per cent death loss of hens		2569 5%	195 14%

<sup>\*</sup>Includes feeds and returns from lay ing flock and rearing flock.

### LABOR EARNINGS CORRELATED WITH EXCELLED FACTORS

Studies of earnings of farmers in this area show that there are seven major management factors causing variations in earnings among farmers within a given year. These seven factors are (1) crop yields, (2) net return per acre on crops, (3) returns from livestock, (4) amount of livestock, (5) size of business, (6) work accomplishments per worker, and (7) control over expenses. The combined or cumulative influence of these seven management factors on earnings is shown in Table 26. The farmer's earnings are determined to a considerable extent by his accomplishments in these seven factors.

Table 26.

No. of factors in which farmers excelled	No. of farms 0 500 1000 2000 3000 4000 5000 6000	
0 or 1	29 /]]	231
2 or 3	83 ////////////////////////////////////	4105
4 or 5	75 [////////////////////////////////////	<b>5</b> 608
6 or 7	19 ////////////////////////////////////	5558

Table 26 indicates that it might be worth while for each co-operator to study carefully his ranking on pages 11 and 12 and learn his standing in respect to each of the above factors and the elements of strength and weakness in his farm business.

Table 27. Summary of Farm Earnings by Years Years	1961	1962	1963	1964	1965
Number of Farms	54	85	137	151	202
FARM RECEIPTS					; \$
Dairy and dual-purpose cattle	\$1460	\$1214	\$1045	\$ 918	<b>1251</b>
Dairy products	3531	4204	3631	4030	4105
Beef cattle (including feeders)	1876	5320	1744	2640	2625
Hogs	364	789	750	883	1166
Shoop and wool (including feeders)	1064	552	640	378	322
Horses (includes rabbits, dogs, etc.)	10	5	6	14	37
Poultry (including turkeys)	680	1041	1651	1929	2310
Eggs	353	802	682	829	664
Honey sold	101	142	7	103	v
Crops	3765	5135	5840	4731	4970
Mach. & equip. sold & gas tax refund	579	197	316	319	410
Income from work off the farm	345	431	346	<b>3</b> 23	188
Miscellaneous	281	322	399	537	635
(1) Total farm sales	14409	20154	17057	17634	18683
(2) Increase in farm capital		CVIII ilina	391.8	1748	2345
(3) Family living from the farm	287	309	304	264	
(4) Total farm receipts (1)+(2)+(3)	14696	20463	21279	19646	21311
FARM EXPENSES					
Dairy and dual-purpose cattle bought	355	322	235	172	168
Beef cattle bought (incl. feeders)	928	1448	1266	1137	
Hogs bought	49	130	69	56	
Sheep bought (including feeders)	20	69	135	43	
Horses, bees, etc. bought	47	43	32	26	ī
Paultry bought (including turkeys)	178	278	310	404	
Misc. livestock expense	371	441	413	457	
Feed bought	1626	266 <b>0</b>	2609	2776	
Fertilizers	807	885	614	838	
Other crop expense	728	828	880	960	
Custom work hired	526	630	550	627	
Gas, oil & grease bought (farm share)	1014	1118	1061	1042	
Rep. of mechanical power (farm share)	476	611	525	504	
Repair and upkeep of real estate	115	156	128	149	
Repair and upkeep of crop & gen. mach.	297	388	432	415	
Repair & upkeep of livestock equip.	69	88	82	98	
Wages of hired labor	454	921	707	748	
Electricity expense (Farm share)	215	279	267	269	
Real estate & pers. property taxes	547	641	636	675	
General farm expense	192	253	230	259	
(5) Total cash operating expenses	9014	12189	11181		11592
(6) Cap. purchases-mech. power (f.s.)	745	509	636	836	
(7) Cap. purchases-crop & gen. machinery		951	745	1019	
(8) Cap. purchases-livestock equip.	188	235	240	196	
(9) Cap. purchases-bldgs. & foncing	493	1284	1645	1628	
(10) Total farm purchases (5) to (9)	10891	15168	14447	15334	
(11)Decrease in farm capital	±007	387		~ <i></i>	ž.
(12)Interest on farm capital	1517	2149	1961	2075	
(13)Unpaid family labor	345	158	83	115	
(14)Board furnished hired labor	147	155	122	146	
(15)Total farm expenses (10) to (14)	12900	18017	16614	17670	
(16)Labor earnings (4) - (15)	1796	2446	4630	1976	
(17)Net cash income (1) - (10)	\$3518	\$4986	\$2610	\$2300	
(T) IAGO GODII THOOMS (T) - (TO)	υπίζιφ	4-700	ψευπυ	4/LJ00	・ザントラブ

### WIICH ARE MY HIGH RETURN CROPS

The following summary is an attemp to show net return per acre from each crop. The costs charged against each crop are based on: (1) The power and machinery costs, and (2) the other costs as listed in the farm account book. Power and machinery costs include gas, oil, repairs, custom work hired and depreciation. Other costs include such items as purchased seed, fertilizer, chemicals, twine, seed treatment etc. The net per acre represents return to land and labor.

Table 28	. Cos Yield	ts and w	turns to Gross	Power	Other	The state of the s	Total	Net
	per	Price	Inc.per	Mach. Exp.	Exp.	Tax	Exp.	Per
Crop	Acre		Acre	Per Acre	Per Acr	<u> </u>	Per Acre	Acre
Contract Street, Stree	53.1	\$ .54	\$28,84	\$8,20	\$6.08	\$1.33	\$15.61	\$13.23
Barley	43.5	\$1.03	\$ <del>44.90</del>	\$8,20	\$7.19	\$1.33	\$16.72	\$28.18
Flax	8,2	\$2.68	\$22.09	\$8.20	\$4.10	\$1.33	\$13.63	\$ 8,46
Wheat	27.2	\$1.52	\$41.49	\$8,20	\$8.63	\$1.33	\$18.16	\$23.33
Durum	32.8	\$1.16	\$37.97	\$8.20	\$9.18	\$1.33	\$18.71	\$19.26
Rye	22.5	\$ .96	\$21.57	\$8,20	\$3.26	\$1.33	\$12.79	\$ 8.78
Alfalfa hay	1.9	\$15.33	\$28.65	\$9.85	\$4.57	\$1.33	\$15.75	\$12.90
Leg.Mix	1.2	\$11.62	\$14.47	\$6.56	\$2,12	\$1.33	\$10.01	\$ 4.46
Grass Hay	. 9	\$9.29	\$8.53	\$6.56	\$2.48	\$1.33	\$10.37	\$ <b>-1.</b> 84
Wild ha	y .9	\$9.60	\$9.10	\$6.56	\$ .67	\$1.33	\$ 8.56	\$ .54
Corn Si	1.5.7	\$5.43	\$ <b>3</b> 0.83	\$16.41	\$6.47	\$1.33	\$24.21	\$ 6.62
Corn Grain	33.3	\$1.05	\$35.15	\$11.49	\$8,46	\$1.33	\$21.28	\$13.87
Sugar Beets	9.3	\$12.52	\$116.22	\$24.61	\$17.67	\$1.33	\$43.61	\$72.61
Pota- toes	86.2	\$ .85	\$73.17	\$32.82	\$ <b>6</b> 2.96	\$1.33	\$97.11	<b>-</b> \$23 <b>.</b> 94
		*******		#2427900-0-100000000000000000000000000000000	Married Company of the Park	***************************************	0. 4144	Charles Charles Control of the Contr

Table 28. C	d	Gross	Power,	Other	Tax	Total Exp.	Net Per
Per Crop Acre		Inc. per Acre	Mach, Exp. Per Acre	Exp. Per Acre		Per Acre	Acre
Crop Acre Sweet 161.2 Clover	\$ .07	\$11.13	\$ 6.56	\$ .50	\$1.33	\$8.39	\$2,74
Seed *Red 170.6 Clover Seed	\$ \$ .08	\$15.71	\$ 8,64	\$ 6,80	aryyanda 2015 siquisiyya da ka	\$16.77	\$ 100 1 0 0 0 0
Oats or 5.7 Grass Silage	4 20	\$28,55	\$ 9.84	\$ 4.64	\$1.33	##COCATEGORY COCATEGORY	\$12.74
Oats 53.9 Mixture	9 \$ .62	\$33.61	\$ 8., 20	\$ 5.49	\$1.33	\$15.02	\$18.59
Sun- 813.	3 \$ .04	\$30.43	\$ 8.20	\$ 6.27	\$1.33	\$15.80	\$14.63
Mustard <sub>259</sub> .	3 \$ .04	\$10.81	\$ 8.20	\$ 3.17	\$1.33	\$12.70	\$ <b>-</b> 1.89
Millet 314.	9 \$ .02	\$ 6.25	\$ 8.20	\$ 2.27	\$1.33	\$11.80	\$5.55
Soybeans <sub>12</sub> .	6 \$ 2.26	\$28.62	\$ 8.20	\$ 4.90	\$1.33	\$14.43	\$14.19
Trefoil 53.	4 \$ .79	\$42.14	\$ 6.56	ucampin openyjojakojokale trie gele geny (panados nigens energickohich	\$1.33	\$ 7.89	\$34.25
Timothy 264.	9 \$ .15	\$40.75	\$ 6 <b>.</b> 56	\$ 6.68	\$1.33	\$14.57	\$26.18
or make the state of the state	***************************************	ang a selection de l'emple consequent de l'étre à l'est	man halve stroke profession to be the Samuel Samuel	character 2-land and 2-land	· · · · · · · · · · · · · · · · · · ·		
inconstitutions.	Polymetry And Committee or Section of the Section o	epund contact to popular price (Indian HACISCH)	I Januari de Rossi (en June 1864 A militari presenta de Rossi		Construction and the Construction of the Const	of the analysis of the state of	4 PGTHGI-Arientetranensengjiyan

<sup>\*</sup>Five farmers with red clover seed also harvested an average of .8 tons of hay from the same acres. Value of hay is included in income per acre.

# RETURNS FROM CROPS AND LIVESTOCK ENTERPRISE

Crops Grow	n and Retu	rns from Cro	ops		· · · · · · · · · · · · · · · · · · ·	
Crop	Amount	Yield	Acres	Net	Hours	/Acres/
					:	
	, , , , , , , , , , , , , , , , , , ,		3		-	
		) : :		· · · · · · · · · · · · · · · · · · ·	j	
		**************************************		;	3	
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		;		:	İ	
Total	······································		Α.	В.	C.	
Net/Acre	(B-A)		XXX		xxx	1
Net/Hour			XXX	XXX		

Kind of Livestock	Livestock Size of Enterprise					
Item	Total	Per	Average/Unit			
Value Produced		<u> </u>				
Feed Cost						
Misc. Costs (P.20-21)	1					
Repair, Upkeep (P.43-45)						
Dep. Bldgs. & Equip.						
Real & Pers. Prop. Taxes		·				
Expenses (P. 38)						
Electricity			***			
Total Costs						
Returns-Livestock						
Labor-Livestock						
Return/Hour Livestock		XXXXXX				

Returns* Crops + Livesto	ck (The Complete	Enterprise)	h <u>adder der of de "ennidens delse bere er blockher er en en en de end er bestanlan</u> g.
Item	Total	Per	Average/Unit
Net-crops+livestock		· · · · · · · · · · · · · · · · · · ·	
Labor-crops+livestock			**************************************
Return/hour	1	XXXXXXX	!
% of total work load		XXXXXXX	