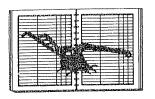
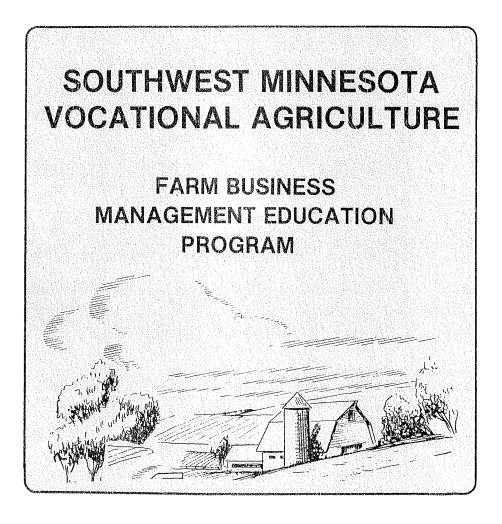
# EAEMESS MANAGEMENT



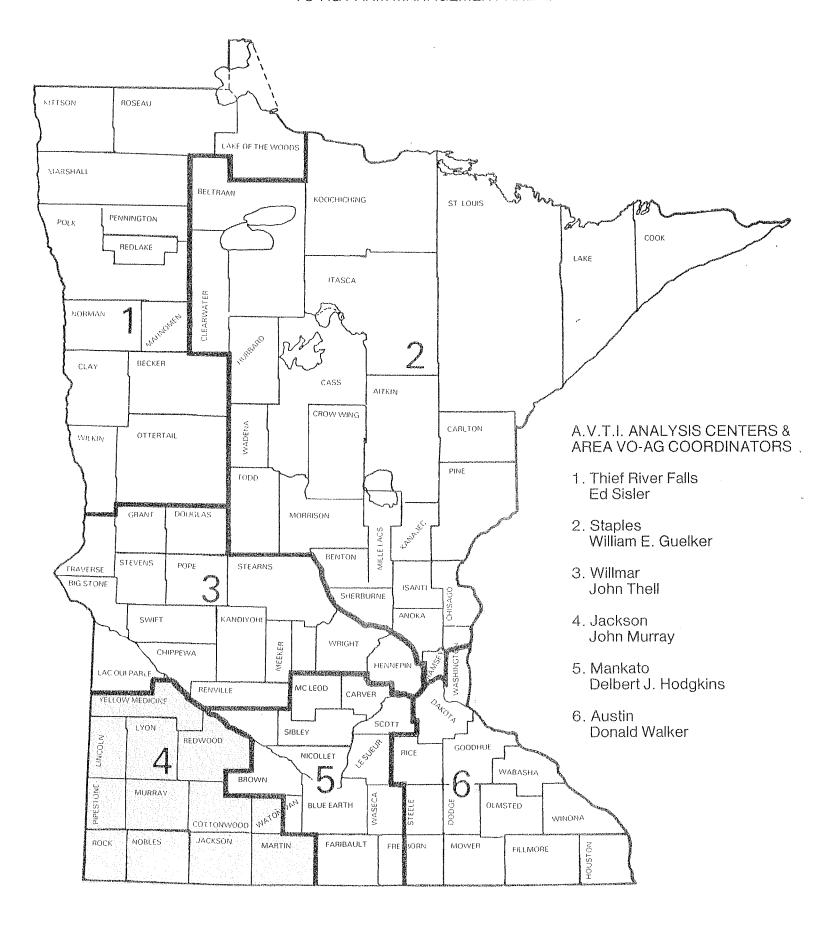
1978 ANNUAL REPORT

AN ADULT
EDUCATIONAL
PROGRAM



SOUTHWESTERN MINNESOTA REPORT NO. 9 AREA VOCATIONAL-TECHNICAL INSTITUTE JACKSON, MINN.

#### **VO-AG FARM MANAGEMENT AREAS**



# 1978 ANNUAL VOCATIONAL AGRICULTURE FARM BUSINESS MANAGEMENT EDUCATION PROGRAM REPORT OF SOUTHWESTERN MINNESOTA

# JOHN MURRAY AREA VO-AG PROGRAM COORDINATOR

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# COLOR CODE EXPLANATION

This farm management summary is color coded for your convenience. Each color refers to a specific area.

WHITE	INTRODUCTION. MISCELLANEOUS INFORMATION, pages 39 thru 44 includes average prices used for home grown foods and an explanation of animal and work units.
GOLDENROD	WHOLE FARM tables include both the landlord and the operator's inventory income and expenses.
BLUE	OPERATOR'S tables include inventories, income and expenses for the operator only. All landlord information is excluded from these tables.
YELLOW	CROP pages include the information for all crops grown on whole farm basis.
PINK	LIVESTOCK includes the information for all livestock purchased and listed on a whole farm basis.

#### INTRODUCTION

This report for the Vocational Agriculture Farm Business Management Program in Southwestern Minnesota is prepared by the Jackson Area Vocational Technical Institute. The report is prepared in cooperation with the Minnesota Department of Education and the Agricultural Education Department of the University of Minnesota. Since the initiation of the program in Jackson in 1970, nine annual reports have been prepared.

This report is published annually to provide farmers, agriculture instructors, and others with farm record analysis information which will be helpful to them in studying farming operations. The report is set up to show each cooperating farmer's individual figures for his farm, and comparisons with the averages, the high twenty per cent and the low twenty per cent of the farms in the analysis. The report presents each farmer with figures showing his earnings, increase or decrease in net worth, financial standing and a number of efficiency factors on his various enterprises.

The analysis of the records and the preparation of the reports for South-western Minnesota are done under the direction of John Murray of the Area Vocational Technical Institute at Jackson. A special thank you is awarded the clerical staff for their patience, perseverance and dedication to the project. The staff this year is: Pat Gervais, Kelly Overaas and Ila Wenzel. We especially recognize Pat Gervais and Ila Wenzel for being with this project since its beginning in 1970.

To efficiently and effectively work with 624 records, the Jackson Analysis Center utilizes satellite analysis centers. This year the following satellites operated: Brewster, Canby A.V.T.I., Pipestone, Lakefield, St.James, and Worthington.

The Farm Management program is supervised locally by Michael Kuntz, Superintendent of Jackson Public Schools and Delbert Schweiger, Director of the Area Vocational Technical Institute, Jackson, Minnesota. The State Department of Vocational Education and Dr. Ed Persons of the University of Minnesota, Department of Agricultural Education have been available as consultants.

This analysis center utilizes the Specialized Data System automatic data processing facilities of Madison, Wisconsin, to streamline its operation.

A total of 624 records were processed with 332 of the total processed included in the averages of this report.

# Source of Farm Record Analyses for 1978 Farm Business Summaries for the Jackson Area

# Regular Farm Management Education Program

Class Location	Instructor	%Time Adult	Records Processed	No. of Families Served by Records Processed
Brewster	Gerald McConkey	50	15	22
Canby	Maynard Hughes	100	13 17	21
Fulda	Mel Faltinson	50	13	13
	k Wendell Erickson	50 50	18	18
milis beaver creek	Brad Sanderson	30	10	10
Jackson	Charles Asman	100	34	42
backson	*Doug O'Neil	100	38	46
Lakefield	Harry Gerdes	100	40	48
Luverne	James Ouverson	75	22	22
Pipestone	Heimer Swanson	100		52
ripescone		100	47	
Clarton	Marlin Berg		7	7
Slayton Storden-Jeffers	George Crompton Richard Spitzner	100	36 10	40
		70	10	12
St. James	*Cliff Vreize	66	10	11
Tracy	Tom Gruendemann	80	6	8
Truman	*Vern Quade	100	12	15
110-5	*Adrian Crommert	100	20	22
Worthington	Wayne Flynn	100	52	60
	Veteran	s Farm Trainin	ng Program	
Canby ,	Craig Bauman		11	17
Edgerton	Robert Vanorny		25	31
Jackson	Charles Lucht		23	25
Luverne	Paul Gardener		16	16
Slayton	John Wittman		18	23
St.James	Lee Todnem		17	20
55.0 3455	James Wassman		<del></del> ·	_
Tracy	Jack Davis		12	12
Tyler H.V.C.C.	Paul Bartz		20	20
1) 202	Liz Wagstron		7	7
Westbrook	Keith Hirsch		21	21
Worthington	Gary Lonneman		27	28
	· · · <b>,</b> — · · ·			
		Others		
Jackson A.V.T.I.	Farm Operations M	lanagement	22	22
	Others	S-110-12-13-13-13-13-13-13-13-13-13-13-13-13-13-	8	8
	Т	otals	624	709

<sup>\*</sup>Denotes new instructor

Table 1 - Summary of Farm Inventories\* - 1978

Ite	ms	Averages of	332 Farms
1.	Size of farm - total acres	417.2	
2.	- tillable acres	369.6	
3.	Work units - crops	179.10	
4.	- livestock	190.73	
5.	- other	15.24	
6.	Total size of business in work units	385.08	
7.	Number of workers	1.52	
8.	Farm capital investment per worker	\$ 328571	
		Jan.1	Dec.31
9.	Productive livestock		7404
10.	Dairy cows	2866	3494
11.	Other dairy cattle	1277	2316
12.	Beef breeding cattle	3726	6231
13.	Beef feeder cattle	15510	22113
14.	Hogs	12431	18444
15.	Sheep (including feeders) & goats	453	438 8
16.	Poultry - all types	7 47	6 52
17.	Other livestock	\$ 36318	53096 <b>*</b>
18.	Total productive livestock	ф 202T0	33090
19.	Crop, seed & feed	45122	60063
20.	Power, machinery & equipment		
21.	Auto & truck (farm share)	3739	4365
22.	Power & machinery	27975	33697
23.	Irrigation equipment		3.05
24.	Custom work equipment	209	185
25.	Livestock equipment	3576	4443
26.	Total power, machinery & equipment	\$ 35500	42691 *
27.	Land	311296	318454
28.	Buildings - fences - etc.	32450	38831
29.	Total farm capital	\$ 460686	513136 *
30.	Increase or decrease in total farm cap	ital	\$ 52450 <b>*</b>

<sup>\*</sup> Table 1 lists the categories of farm capital for the averages of 332 farms and for the 66 most profitable and 66 least profitable farms. These averages include the landlord's share of the investment for rented farms.

Machinery, equipment, and building values reflect cost less depreciation. Land is valued at a conservative market value.

\* Other measures of farm size listed in lines 1 through 8 are helpful in

describing the farms included in this farm management report.

Size as measured by acres for individual farms varied from 80 to over 1,200 acres: however, the vast majority of the farms fell in the range of 400 to 640 acres.

Table 1 - Summary of Farm Inventories\* - 1978

Ιtε	ms	66 High Profit Farms	
1.	Size of farm - total acres	660.6	
2.	- tillable acres	579.8	
3.	Work Units - crops	283.95	
4. 5.	- livestock - other	339.35 16.84	
6.	Total size of business in work units		
7.	Number of workers	2.08	
8.	Farm capital investment per worker \$	381397	
		Jan.1	Dec.31
9.	Productive livestock		
10.	Dairy cows	2008	3056
11.	Other dairy cattle	1176	1701
12.	Beef breeding cattle	10358	16566
13.	Beef feeder cattle	39836	54437
14.	Hogs	27868	39743
15.	Sheep (incl. feeders) & goats	94	305
16.	Poultry - all types	.3	3
17.	Other livestock	01740	115011 *
18.	Total productive livestock \$	81342	115811 *
19.	Crop, seed & feed	75507	107837
20.	Power, machinery & equipment		
21.	Auto & truck (farm share)	4766	5942
22.	Power & machinery	45813	54119
23.	Irrigation equipment		
24.	Custom work equipment		2.00
25.	Livestock equipment	5284	6712
26.	Total power, machinery & equipment	55863	66773 <b>*</b>
27.	Land	426352	434206
28.	Buildings-fences-etc.	66935	77637
29.	Total farm capital \$	706000	802264 *
30.	Increase or decrease in total farm		
	capital		\$ 96264 <b>*</b>

Livestock, crops, seed, and feed reflect a conservative market price at the time the inventory was taken.

Table 1 - Summary of Farm Inventories\* - 1978

Items	66 Low Profit Farm	15
1. Size of farm - total acres 2 tillable acres 3. Work units - crops 4 livestock 5 other 6. Total size of business in work units 7. Number of workers 8. Farm capital investment per worker	\$ 339.5 309.5 148.02 87.81 17.42 253.25 1.40 353226	
9. Productive livestock	Jan.1	Dec.31
10. Dairy cows 11. Other dairy cattle 12. Beef breeding cattle 13. Beef feeder cattle 14. Hogs 15. Sheep (including feeders) & goats 16. Poultry - all types 17. Other livestock	2158 636 814 2766 6141 726 2 89	2728 1972 1621 2708 8847 748 1
18. Total productive livestock	\$ 13333	96 18722 <b>*</b>
<ol> <li>Crop, seed &amp; feed</li> <li>Power, machinery &amp; equipment</li> <li>Auto &amp; truck (farm share)</li> <li>Power &amp; machinery</li> <li>Irrigation equipment</li> <li>Custom work equipment</li> </ol>	3195 22270	45618 3300 24967
<ul> <li>24. Custom work equipment</li> <li>25. Livestock equipment</li> <li>26. Total power, machinery &amp; equipment</li> </ul>	\$ 1042 1820 28327	926 2291 31483 *
27. Land 28. Buildings-fences-etc.	367328 17572	380122 23552
29. Total farm capital	\$ 467072	499496 *
30. Increase or decrease in total farm capita	\$	32425 *

Work units provide a measure of the work load as an indication of size. Some clue to the farm organization is indicated by the distribution of work between crops and livestock.

The number of workers listed on line 7 includes the operator(s) hired labor, and unpaid family labor as well as the labor portion of custom work hired.

Table 2A - Whole Farm Summary of Cash Receipts - 1978

Table 2A Whole falls Summary of C	asir Recepts	Averag	re Hi	gh	Low	
Items		332		6	66	
1. Sale of livestock & livestock	products					
2. Dairy cows		\$ 991		88	545	
<ul><li>3. Dairy products</li><li>4. Other dairy cattle</li></ul>		6168 734	49 5	23 21	3633 299	
5. Beef breeding cattle		1254		87 87	360	
6. Beef feeder cattle	100	33046	817	98	4682	
7. Hogs complete & mixed		26702	627		12412	
<ul><li>8. Hogs finishing</li><li>9. Hogs producing weaning pigs</li></ul>		7245 2031	161	25 68	1071 1940	
10. Sheep, goats & wool, farm fl	ock	273		33	828	
11. Sheep & wool, feeder lambs		415	Control Control of State State Balling	10	190	
12. Chickens (including hens & b	roilers)	557			1	
13. Turkeys		71		20	10	
14. Eggs 15. Other productive livestock &	products	34 8		20	10	
16. Other miscellaneous livestoc		, i				
17. Total sales of productive	livestock	\$ 79457	<b>*</b> 1717	83	<b>*</b> 25971	*
18. Sale of crops						
19. Wheat		559		71	793	
20. Other small grains		1009	11		968	
<ul><li>21. Corn</li><li>22. Soybeans</li></ul>		18015 26195	270 417			
23. Other row crops		20193	the same that a graph of the property	70 83	160	
24. Legumes & other forage		354	Committee of the Commit	24		
25. Grass seed						
26. Fruits & nuts	anaatatta					
<ul><li>27. Vegetable roadside market §</li><li>28. Nursery, timber § other</li></ul>	Specially			2		
29. Set aside acres - government	payments	1219	17	79	1019	
30. Total sales from crops		\$ 47560	* 728	55	<b>*</b> 46070	*
31. Capital assets sold		3359	51	66	909	
32. Gas tax refund		139		99	114	
33. Income from work off the farm 34. Custom work enterprise income		1243 165	17	43	1238	
34. Custom work enterprise income 35. Patronage refunds		720	11	6R	567 527	
36. Miscellaneous farm income		1849	34	10 miles	1151	
37. Total farm sales		\$ 134493				*
38. Increase in farm capital		52450	962	64	32425	
39. Family living from the farm		390	7	42	171	
40. Total farm receipts (37)+(	38)+(39)	\$ 187333	3533	99	109142	*
		anaroveni dikoka 1994			na stoma a establica e com	rypaniamania

<sup>\*</sup>Operators labor and management earnings represent the return to the operator after all expenses are deducted. (table 2A/40 - Table 2B/46)

Table 2B - Whole Farm Summary of Cash Expense - 1978

Ite	ems	Average 332	High 66	LOW 66 '
1. 2. 3. 4. 5. 6. 7. 8. 9. 10.	Purchase of livestock Dairy cows \$ Other dairy cattle Beef breeding cattle Beef feeder cattle Hogs complete & mixed Hogs finishing Hogs producing weaning pigs Sheep & goats Sheep, feeder lambs Chickens (incl. hens & broilers) Turkeys	388 287 1048 18399 1949 3275 261 50 197 65	118 299 2763 42056 2477 7718 80 10 502	
13. 14. 15. 16. 17.	Other productive livestock Miscellaneous livestock expense Feed bought Fertilizer Chemicals Other crop expense	5 2196 17433 6259 3079 4729	4118 36111 10223 5334 7774	
19. 20. 21. 22. 23. 24. 25.	Irrigation operation costs Custom work enterprise oper.costs,incl.labor Custom work hired Repair & upkeep of livestock equipment Repair & upkeep of farm real estate Gas, oil & grease bought (farm share) Repair & oper.of mach.,tractor,truck & auto Repair & upkeep of irrigation equipment	23 1975 693 1029 3209 3911	2545 1237 2011 4842 6030	36 1571 416 606 2659 3591
27. 28. 29. 30. 31. 32. 33.	Repairs - custom work enterprise Wages of hired labor Personal property & real estate taxes General farm expense Telephone expense (farm share) Electricity expense (farm share) Total cash operating expense \$	15 2105 3000 1449 232 718 77980 *	3982 4754 2529 259 1198 148971	
34. 35. 36. 37. 38. 39.	Power, crop & gen.mach.bot.(farm share) Irrigation equipment bought Custom work equipment bought Livestock equipment bought New real estate & improvement Total farm purchases (33) thru (38)	14719 1736 19238 113674 *	25436	880 23794
40. 41. 42. 43. 44. 45. 46.	Decrease in farm capital Interest on farm capital Unpaid family labor Labor charge for partners & other operators Board furnished hired labor Total farm expense (39) thru (44) \$ Ret.to oper.labor & mgmt single oper.(W.F.)	34084 463 58 148279 *	110	515
47. 48. 49.	(2A/40) - (45) \$  Number of operators Full time operator equivalents Return to oper.labor & mgmt/full time operator equivalent	39054 * 1 1.15 34002	1.38	*(-1446)* 1 1.14 (-1234)

Table 3 - Summary of Farm Earnings (Enterprise Statement - Whole Farm) - 1978

ltems		Average 332	High 66	Low 66
. Returns & net increases				
2. Productive livestock 5. Dairy cows	\$	6740	6146	3663
. Other dairy cattle  5. Beef breeding cattle		2460 4234	1879 11423	1615 1001
Feeder cattle Hogs, complete & mixed Hog finishing enterprise		19757 29348 4597	50577 69721 10654	2282 12011 874
Producing weaning pigs  Sheep & goats		2656 307	460 56	2590 902
. Sheep, feeder lambs Chickens (including hens & broilers)	See Line	119 530	89 20	74 12
. Other productive livestock . Total all productive livestock	¢.	8 70756 <b>*</b>	151023 *	7 25030 <b>*</b>
. Value of feed fed to livestock . Return over feed from livestock		33383 37374	71252 79771	
. Crop, seed & feed . Cooperative patronage refunds . Miscellaneous farm income		64330 720 1849	116944 1168 3478	44489 527 1151
. Custom work enterprise		103		374
. Total returns & net increases	\$	104375 *	201361 *	58647 *
. Expenses & net decreases . Truck & auto (farm share)	\$	2961	3237	2832
. Tractors & crop machinery . Irrigation equipment . Electricity		12687 718	19156 1198	11605 509
. Livestock equipment . Buildings, fences & tiling		1573 3742	2516 6423	836 3573
. Bare land . Miscellaneous livestock expense . Labor		2196 2679	4018 4096	1181 2043
Labor charge for other operator(s) Property tax		3000	4754	2432
General farm expense & telephone Interest on farm capital		1681 34084	2788 52789	1252 33830
. Total expenses & net decreases	\$	65321 *	100975 *	60093 *
Return to operators labor & management Number of farm operators	\$	39054 1	100387 1	(-1446) 1

Table 3 combines table 1, 2A & 2B. Cash receipts and expenses are adjusted for changes in inventory for each enterprise and for each category of expense in order to show net increases and net decreases. The resulting return to operators labor and management is the same as those on page 5, line 46.

Table 4 - Household and Personal Expenses - 1978
For those farms with complete accounts - Operator's share

Ite	ms	Average 189	Per Adult Equivalent
1.	Number of persons - family	4	
2.	Number of adult equivalent - family	3.0	
3.	Church & welfare \$	791	263.67
4.	Medical care & health insurance	1386	462.00
5.	Food & meals bought	2788	929.33
6.	Operating expense & supplies	870	290.00
7.	Furnishings & equipment	1109	369.67
8.	Clothing & clothing materials	980	326.67
9.	Personal care, personal spending	594	198.00
0.	Education	255	85.00
1.	Recreation	515	171.67
2.	Gifts & special events	404	134.67
3. 4.	Personal share truck & auto expense Operator share upkeep on dwelling	625	208.33
4A.	Cash rent (personal)	224	74.67
5.	Personal share telephone & electricity ex	p. 320	106.67
5A.	Personal share - general farm expense	24	8.00
6.	Total cash living expense \$		3628.33 *
7.	Personal share new truck & auto	823	274.33
8.	New dwelling bought	1678	559.33
9.	Taxes & other deductions	1618	539.33
0.	Life insur. & other savings & investments	1378	459.33
1.	Total household & personal (16) thru (2	0) 16382	5460.67 *
2.	Total family living from the farm (33)	385	128.33
3.	Total cash $f$ non-cash exp.(21)+(22) \$	16767	5589.00 *
	FAMILY LIVING FROM THE FAR	M	
5.		Quantity	Oper.Share
	Milk & cream (quarts)	148	76-
	Beef & buffalo (pounds)	472	36 242
8.	Pork (pounds)	214	102
9.	Lamb, mutton, goat (pounds)	And also I	1
	Poultry, all fowl (pounds)		<b></b> -
L.	Eggs (dozen)	4	2
2.	Vegetables, fruits, spuds, other produce & fuel	Ļ	2
	Total family living from the farm		385 *

Household and personal accounts are important if the family is to manage its financial affairs wisely. The household and personal expenses and receipts are presented in table 4. \*These farm families spend an average of \$907.08 per month for cash living expense (line 16) and spend a total of \$1365.17 per month on an average for total personal and household expense (line 21).

<sup>\*\*</sup> Table 4 inclues 189 farm families that kept complete household and personal records.

Table 5 - Net Worth Statement - Operator - 1978 For those Farms With a Complete Record of all Assets and Liabilities

Ite	$\overline{\mathbb{m}}\mathbf{S}$	es estaganja 1175 1286 a. j	Averages of 290 Jan.1	Farms Dec.31
1. 2. 3. 4. 5.	Total productive livestock Crop, seed & feed Total power, machinery & equipment Land Buildings, fences, etc. Total farm capital	\$	32720 42006 33311 103875 28327 240238	48483 56120 40291 112138 35091 292122 *
7. 7A. 8. 9. 10. 11. 12. 13.	Non-farm assets Cash on hand & in bank Dwelling Total assets Real estate mortgages Chattel mortgages Notes Accounts payable Total liabilities	\$	16803 4969 10914 272924 54640 33640 18031 3183 109493	18632 5900 12694 329349 62614 39669 23484 3145 128911 *
15.	Farmers net worth	\$	163430	200437 *
16.	Gain (or loss) in net worth	ŧ	\$	37007 *
17.	Supplementary management information			
18. 19. 20. 21. 22. 22A. 23. 24.	Return to operators labor & mgmt (6B/47) Return to capital & family labor (6B/48) Non-farm income Outside investment income Other personal income & income tax refund Sale of (P.S.) dwelling, auto & truck Total non-farm income Total family farm & non-farm income	\$ \$ \$	37134 48199 520 2101 14 2636 50835	
25. 26. 27. 28.	Total money borrowed Total paid on debt (principal) Total household & pers.cash/non-cash exp.(4/23) Ratio: Total farm-expenses to receipts (0.S.)	ı	87760 69119 14069 .778	D 71
34.	Ratio: Total-assets to liabilities Ratio: Non-real estate-assets to liab. Ratio: Real estate-assets to liab. Ratio: Net worth to total liabilities Ratio: Cash oper.exp.to adj.total farm sales ( Ratio: Total farm recpts.to ave. farm capital Ratio: Total farm recpts.to ave. farm capital *Adjusted farm sales does not include sale of c	(W.F.) (O.S.)	Jan.1 2.493 2.366 2.619 1.493	2.555 2.556 2.554 1.555 .743 .382 .629

The net worth statement presents a picture of the financial structure of the operator's share of the farm business at the beginning and at the end of the year. The gain or loss in net worth is a dollar measure of progress. This statement, accurately kept, over a period of years is one of the best measures of financial progress.

For Those Farms With a Complete Record of all Assets and Liabilities

Ite	ms			Profit Farms Dec.31
1. 2. 3. 4. 5. 6.	Total productive livestock Crop, seed & feed Total power, machinery & equipment Land Buildings, fences, etc. Total farm capital	\$	73498 69588 51633 164346 59274 418339	105588 102908 64917 177507 69818 520740 *
7. 7A. 8. 9. 10. 11. 12. 13.	Non-farm assets Cash on hand & in bank Dwelling Total assets Real estate mortgages Chattel mortgages Notes Accounts payable Total liabilities	\$	19514 6440 14096 458389 74911 67725 29638 5144 177417	20940 10083 16175 567938 * 86457 70676 43084 5806 206024 *
15.	Farmers net worth	\$	280971	361914 *
16.	Gain (or loss) in net worth			\$ 80943 *
	* * *			
17.	Supplementary management information			
18. 19. 20.	Return to operators labor & mgmt (6B/47) Return to capital & family labor (6B/48) Non-farm income	\$	89439 109416	
21. 22. 22A.	Outside investment income Other personal income & income tax refund Sale of (P.S.) dwelling, auto & truck		493 896	
23. 24.	Total non-farm income Total family farm & non-farm income	\$	1389 110805	
25. 26. 27. 28.	Total money borrowed Total paid on debt (principal) Total household & pers.cash/non-cash exp (4/23 Ratio: Total farm-expenses to receipts (0.S.)		172442 143997 17379 .731	
29. 30. 31. 32. 33*. 34.	Ratio: total-assets to liabilities Ratio: non-real estate-assets to liab. Ratio: real estate-assets to liab. Ratio: net worth to total liabilities Ratio: cash oper.exp.to adj.total farm sales Ratio: total farm recpts.to ave.farm capital Ratio: total farm recpts.to ave.farm capital *Adjusted farm sales does not include sale of	(W.F.) (O.S.)	Jan.1 2.584 2.153 3.173 1.584	Dec.31 2.757 2.546 3.048 1.757 .721 .452 .709

The supplementary information listed in table 5 is helpful in studying the financial structure of the farm. All figures are presented on the operator's share only basis.

\*The ratio of total farm expense to total farm receipts (line 28) is a way of expressing the so-called margin. It answers the question, "how many dollars does it cost me to take in \$100?"

Table 5 - Net Worth Statement - Operator - 1978
For those farms with a complete record of all assets and liabilities

Ite	ms		54 Low Profi Jan.1	t Far	ms -Dec.31
1. 2. 3. 4. 5. 6.	Total productive livestock Crop, seed & feed Total power, machinery & equipment Land Buildings, fences, etc. Total farm capital	\$	14714 35846 25181 138530 15130 229400		18689 40159 30313 145157 19498 253814 *
7. 7A. 8. 9. 10. 11. 12. 13.	Non-farm assets Cash on hand & in bank Dwelling Total assets Real estate mortgages Chattel Mortgages Notes Accounts payable Total liabilities	\$	16808 5175 10046 261430 45271 24179 11009 1624 82083		18537 5783 11669 289804 * 53385 28769 14320 1663 98136 *
15.	Farmers net worth	\$	179347		191668 *
16.	Gain (or loss) in net worth			\$	12322 *
17. 18. 19. 20. 21. 22. 22A. 23. 24. 25. 26. 27.	* * Supplementary management information Ret.to operators labor & mgmt (6B/47) Return to capital & fam.labor (6B/48) Non-farm income Outside investment income Other pers.inc.& income tax refund Sale of (P.S.) dwelling,auto & truck Total non-farm income Total fam.farm & non-farm income Total money borrowed Total paid on debt (principal) Total Household & pers.cash/non-cash exp.	\$ <del>9</del> \$ <del>9</del>	*  6066 17947  670 2589 15 3274 21221 60207 43634		
28. 29. 30.	(4/23) Ratio: Total farm-expenses to receipts (0.S.)  Ratio: Total-assets to liabilities Ratio: non-real estate-assets to liab.		.935 Jan.1 3.185 2.655		Dec.31 2.953 2.536
31. 32. 33*. 34.	Ratio: real estate-assets to liab. Ratio: net worth to total liabilities Ratio: cash operat.exp.to adj.total farm Ratio: total farm recpts.to ave.farm capi Ratio: total farm recpts.to ave.farm capi *Adjusted farm sales does not include sale	ita] Ita]	3.616 2.185 Les (O.S.) L (W.F.) L (O.S.)	ts	3.303 1.953 .740 .249 .389

<sup>\*\*</sup>The ratio of assets to liabilities (line 29) indicates the degree of solvency at the beginning and end of the year. This ratio is often referred to as the "net capital ratio." It answers the question: "How many dollars of total assets do I have to cover each dollar of debt?"

Table 6A - Operator's Share of Cash Receipts - 1978

Iter	ns		Average 332	High 66	Low 66
1.	Sale of livestock & livestock products	<del>,</del>			
2.	Dairy Cows	\$	868	590	498
3.	Dairy products	τ	5909	4385	3295
4.	Other dairy cattle		664	371	258
5.	Beef breeding cattle		808	1697	197
6 <b>.</b>	Beef feeder cattle		30774	80594	10668
7.	Hogs complete & mixed		25120	61042	12590
8.	Hogs finishing		6814	16330	3682
9.	Hogs producing weaning pigs		1938	1177	1033
	Sheep, goats & wool, farm flock		271	45	716
10. 11.	Sheep & wool, feeder lambs		415	1382	190
12.	Chiefens (including hors & broilers)		557	1502	1
	Chickens (including hens & broilers)		557		1.
13.	Turkeys		30	50	29
14.	Eggs Other productive livestock & products		8	50	23
15. 16.	Other miscellaneous livestock income		O		
17.	Total sales of productive livestock	\$	74175	167664 *	33157 *
18.	Sale of crops				
19.	Wheat		510	255	977
20.	Other small grain		711	294	732
21.	Corn		12666	16597	13247
22.	Soybeans		21026	35057	15494
23.	Other row crops		193	383	•
24.	Legumes & other roughage		214	115	255
25.	Grass seed				
26.	Fruits & nuts				
27.	Vegetables, roadside market & specialty				
28.	Nursery, timber & other			2	
29.	Set aside acres - government payments		982	1307	1054
30.	Total sales from crops	\$	36303 *	54009 *	31759 *
31.	Capital assets sold		1310	414	3367
32.	Gas tax refund		135	184	120
33.	Income from work off the farm		1160	1617	1055
34.	Custom work enterprise income		165		567
35.	Patronage refunds		707	1099	501
36.	Miscellaneous farm income		1759	2745	1223
37.	Total farm sales	\$	115713 *	227732 *	71750 *
		*			
38.	Increase in farm capital		50818	98750	19331
39.	Family living from the farm	ф	390	690	194
40.	Total farm receipts (37)+(38)+(39)	\$	166921 *	327172 *	91275 *
41.	Adjusted total farm sales (37)-(31)		114403	227318	68382
42.	Total cash farm operating expense		84969	166134	50771
43.	Net cash operating income	\$	29434 *		17611 *
	-1	1			

Table 6A is derived the same way as table 2A with the exception of the land-lord's share which is left out. For the owner-operator, table 2A and 6A are the same.

Table 6B - Operator's Share of Cash Expenses - 1978

Ite	ms		Averag 332	ge Hig 66		Low 66
1.	Purchase of livestock					
2.	Dairy cows	.\$	386	276		311
3.	Other dairy cattle		283	337		538
4.	Beef breeding cattle		802	1304		338
5.	Beef feeder cattle		17332	42545		4790
6.	Hogs complete		1796	2382		1947
7.	Hogs finishing		3079	8067		1656
8.	Hogs producing weaning pigs		242	23		393
9	Sheep, farm flock		50	10		54
10.	Sheep, feeder lambs		197	978		15
11.	Chickens		65	7		1
12.	Turkeys			·		-
13.	Other productive livestock		5			
14.	Miscellaneous livestock expense		2071	3967		954
15.	Feed bought		16578	35962		8050
16.	Fertilizer		5349	9001		3748
17.	Chemicals		2649	4483		1966
18.	Other crop expense		4261	6884		3246
19.	Irrigation operation cost		4401	0004		3440
20.	Custom work operator costs, include	ling Jahor	23			36
21.	Custom work operator costs, include Custom work hired	itilg tabor	1870	2304		1362
22.		mont				
	Repair & upkeep of livestock equip		659	1125		459
23.	Repair & upkeep of farm real estat		955	1787		693
24.	Gas, oil, grease bought (farm share)		3047	4611		2579
25.	Repair & Operation-mach., tractor, t	ruck,	~ ~ ~ ~	E E E A		7155
0.6	auto (F.S.)		3731	5574		3455
26.	Repair & upkeep of irrigation equi	.pment	4.5			4.0
27.	Repairs, custom work enterprise		15			42
28.	Wages of hired labor		2055	3990		1327
29.	Personal property & real estate ta	ixes	1154	1976		1016
30.	Cash rent		5989	11855		3989
31.	General farm expenses		1364	2148		1077
32.	Telephone expense (farm share)		228	260		204
33.	Electricity expense (farm share)		679	1121		469
34.	Interest expense		8057	13156		6055
35.	Total cash operating expense	\$	84969	* 166134	*	50771 *
36. 37.	Power, crop & gen.mach.bot. (farm sh Irrigation equipment bought	,	14129	22514		11590
38.	Custom work enterprise equipment b	ought				
39.	Livestock equipment bought		1668	2758		936
40.	New real estate & improvements		18063	27131		11450
41.	Total farm purchases (35) thru (	(40) \$	118828	<b>*</b> 218536	*	74748 <b>*</b>
42.	Decrease in farm capital					
43.	Interest on farm capital (equity)		10353	18914		10428
44.	Unpaid family labor		463	497		472
45.	Board furnished hired labor		55	497 59		22
		٠, ۴				
46.	Total farm expense (41) thru (45	5) \$	129699	* 238006	.,	85670 <b>*</b>
47.	Return to operator labor & mgmt.					
	(0.S.) (6A/40)-(46)	\$	37222	* 89166	*	5605 <b>*</b>
48.	Return to capital & family labor	,				
		\$	48038	108578		16505

Return to capital and family labor (line 48) represents the amount available for debt service, living expenses, and savings.

## Thermometer Chart

Using your figures from page 15, locate your standing with respect to the various measures of farm organization and management efficiency. The averages for the farms included in this summary are located between the dotted lines across the center of the chart.

Labor Earnings \$	Crop Yield Index	Percent Land in High Return Crop	Gross Return Per Acre \$	Return Per \$100 Feed Index	Livestock Units Per 100 Acres	Total Work Units	Work Units Per Worker	Expense Per Work Unit \$	Investment Per Worker \$
150000+	134	100	330	124	70	600	370	37	600000+
125000	128	98	310	121	65	560	350	40	550000
100000	123	97	290	118	60	530	320	43	500000
75000	111	95	270	112	55	475	305	46	450000
65000	107	92	250	109	50	450	295	49	400000
55000	104	91	230	106	45	425	285	52	370000
45000	102	90	210	103	35	400	275	55	340000
39054	100	89	204	100	31	385	253	57	320336
30000	98	85	190	97	25	360	240	60	275000
25000	95	81	180	94	20	335	230	62	250000
15000	91	79	165	91	15	310	220	64	235000
5000	86	77	150	88	10	280	210	66	220000
-5000	31	75	125	85	5	250	200	68 /	175000

# MEASURES OF FARM ORGANIZATION AND MANAGEMENT EFFICIENCY

The following explanations and definitions are for use in interpreting Table 8 on page 15 and the thermometer chart on page 13.

- Return to Operator's Labor and Management A measure of the relative financial returns for the operator's labor and management, taking into account all income and expense cash and non-cash, including a charge for the use of farm capital. This is based on the whole farm business and is found in Table 2 and Table 3.
- 2. <u>Crop Yield Index</u> A measure of the crop yield level for all crops produced expressed as a percentage of the average.
- 3. Percent of Tillable Land in High Return Crops A measure of crop selection based on a rating of individual crops. Crop ratings take into account such things as dollar return, effect on soil, TDN yield, labor required, etc. Ratings can be found on Table 9.
- 4. Gross Return Per Acre An additional measure of crop selection based on total production times an average price for the crops.
- 5. Return Per \$100 Feed Fed to Productive Livestock Measures the general level of efficiency for all livestock. It is expressed as a percentage of the average and combines the individual livestock indexes into one figure.
- 6. Livestock Units Per 100 Acres A measure of livestock density or population. Unit values are assigned to the various classes of livestock.
- 7. Size of Business Work Units -A measure of the total work load. A work unit represents the average accomplishment of a worker in one 10-hour day. Work Unit values are assigned to each class of livestock, each crop, and to other tasks utilizing farm labor. Explanation on page 40.
- 8. Work Units Per Worker Measures labor efficiency. It is the total work units divided by the number of workers including the operator, hired labor, and family labor.
- 9. Power, Machinery, Equipment and Building Expense Per Work Unit A measure of expense control. It is the total cost of items listed in Table 3 divided by the number of work units.
- 10. Farm Capital Investment Per Worker Indicates size of business. Useful in comparing a farm business to other industries or businesses.

Other items listed on Table 8 are related to the above measures and serve to further define and describe the efficiency level of a farm business.

Note should be taken that items listed in Table 8 and the thermometer charts are to be considered in light of the individual farm and farm operator. Although in general, an above-average level for each factor listed would indicate as above average earnings, this may not be true when individual farms are considered. The inter-relationship of factors varies from farm to farm.

Table 8 - Measures of Farm Organization and Management Efficiency - 1978

Ite	ms	Average 332	High 66	Low 66
1.	Return to operators labor & management \$	39054	100387	(-1446)
2.	Crop yield index	100.0	106.7	101.5
3.	Percent tillable land in high return crops	89.1	91.3	90.0
4.	Gross return per tillable acre (excl.pasture)	203.82	224.69	193.63
5.	Return per \$100 feed fed prod.livstk.index	100.0	100.3	90.5
б*.	Livestock units per 100 acres	30.87	43.26	12.61
7.	Size of business-work units	385.08	640.13	253.25
8.	Work units per worker	253.34	307.75	180.89
9.	Power, mach., equip., building exp. worker unit \$	56.87	54.72	68.65
10.	Farm capital investment per worker \$	320336	362563	345203
11.	Index of return per \$100 feed fed			
12.	6100A beef breed.farm, whole herd, commercial	100.0	107.9	96.2
13.	6140A beef feeders feedlot	100.0	98.2	59.5
14.	6240A chickens, laying flock, commercial	100.0		
15.	6290A dairy cows, commercial general	100.0	114.4	78.4
16.	6310A other dairy, commercial replacements	100.0	103.6	91.1
17.	6470A hogs, farrow, finish, general	100.0	106.0	86.3
18.	6490A hogs, finishing	100.0	104.7	106.1
19.	6510A hogs, weaning pig production	100.0	68.2	84.0
20.	6530A hogs, mixed systems	100.0	101.4	85.9
21.	6570A lambs, feeders	100.0		
22.	6670A sheep, farm, commercial	100.0	248.8	101.3
30.	Number of animal units	114.40	251.08	39.07
31.	Work units			
32.	Crops	179.10	283.95	148.02
33.	Productive livestock	190.73	339.35	87.81
34.	Other productive work units	15.24	16.84	17.42
35.	Expenses per work units			
36.	Tractor & crop machinery expense \$	33.01	31.49	42.19
37.	Farm share of auto & truck expense \$		5.84	10.87
38.	Farm share of electric expense \$	1.87	1.87	2.02
39.	Livestock equipment expense \$	4.09	3.93	3.33
40.	Building, fence & tiling expense \$	10.18		10.24
41.*		34.27	34.73	
42.	Farm power & mach.cost alloc.to livestk. \$	1491.57	2377.43	
43.	Bldg.fence & tiling cost alloc.to crops (1) BCAF (1)		2430.80	
ЛЛ	*Agree include all tillable land, non-tilla	ble hay & p	asture	

<sup>44. \*</sup>Acres include all tillable land, non-tillable hay & pasture

<sup>45. \*\*</sup>Acres include all tillable land plus acres in non-tillable hay

Table 9 - Crop Data for 332 Farms - 1978

Crop	Acres	Crop Rank	Average Y <u>ield/Acr</u> e	Cost per Unit	Return over Listed Costs per acre
Oats		С	57.3 bu.	1.67	-13.37
Wheat	25.0	C	26.2 bu.	3.85	-26.52
Flax		В	19.8 bu.	4.17	31.05
Corn	167.2	A	113.2 bu.	1.48	32.08
Soybeans	124.5	A	41.3 bu.	3.16	130.32
Corn silage	29.2	A	15.1 ton	10.33	68.67
Alfalfa	29.5	В	4.3 ton	29.67	42.20
Set aside	30.2		81.69		8.16
Total non-tillable	11.6	1775		100 (100 to 200) (200)	
*Total	417.2				official grant and the second

\*\* Refer to table 10's pages 18-26 of high and low farms for above information.

10 (19 m) in the state of the	*		
Supplementary Management Information	Average	High	Lów
A CONTROL OF THE CONT			
Percent land tillable	88.6	87.8	91.2
Percent land in high return crops	89.1	91.3	90.0
*Fertilizer cost per acre	15.22	16.60	14.83
*Crop chemicals per acre	8.67	10.19	8.90
*Seed & other costs per acre	13.49	14.07	12.81
*Gas, oil & grease bought per acre	7.04	7.04	7.16
*Tillable land (-) tillable pasture,			ang di sa mang di sa di sa Sa di sa
fallow & idle land			

#### TABLES 10 - CROPS ANALYSIS

The crop analysis tables for each individual crop show yield, value per production unit, gross return per acre, and other crop income such as straw for oats and flax, insurance loss payments, and disaster aid payments.

Out of pocket costs for fertilizer, chemicals, seed and miscellaneous crop expense, hired labor, and custom work are actual costs that are assigned to each individual crop in the account book. These costs are shown in Table 10, under the heading, Direct Costs, lines 8 thru 13.

Other costs, called Allocated Costs, lines 17 thru 22, are not actual costs but are either calculated costs, assigned costs, or non-cash costs. The Power and Crop Machinery expense is calculated from the expenses and net decreases shown in Table 3. Work units are used as a factor in allocating a portion of the total power and machinery expense to each crop. The power and machinery costs are divided into ownership and operation costs. Land cost is considered to be the cash rental value based on comparable or actual rental values for similar land in each local area. For the land owner this rental must be at least enough to cover taxes and interest on investment in the land.

Table 10-0072 Crop Data for Oats - 1978

		AVERAGE 192	HIGH 96	LOW 96
1.	Acres	30.8	26.7	34.9
•		Per Acre	Per Acre	Per Acre
2.	Yield	57.3	72.1	45.9
3.	Value per bushel	1.11	1.11	1.10
4.	Crop product return \$		80.07	50.52
5.	Other crop income	18.96	23.60	15.42
6.	Total crop return \$	82.53 *	103.67 *	65.94 *
7.	Direct costs			
8.	Fertilizer \$	6.01	6.25	5.82
9.	Chemicals	.91	1.16	.72
10.	Seed & other	6.56	6.89	6.30
11.	Special hired labor	.06	.04	.11
12.	Custom work hired	4.61	6.44	3.21
13.	Irrigation operation			
14.	Total direct costs \$	18.15	20.78	16.16
15.	Return over direct costs \$	64.38 *	82.89 *	49.78 *
16.	Allocated costs			•
17.	Farm power & machinery - owners	hip 10.58	11.38	9.97
18.	Farm power & machinery - operat		10.42	10.32
19.	Irrigation equipment - ownershi			
20.	Land costs	53.25	58.88	47.63
21.	Miscellaneous costs			
22.	*Interest on mach.& equip.inves		3.90	3.29
23.	Total allocated costs \$	77.75	84.58	71.21
24.	Return over all listed costs \$	(-13.37)*	(-1.69)*	(-21.43)*
25.	Supplementary management informat	ion		
26.	Work units assigned per acre	.30	.30	.30
27.	Power costs allocation factor	.99	.99	.99
28.	Total listed cost per bu.of pro		1.46	1.90
29.	Ret.over listed costs per bushe		(02)	(47)
30.	Breakeven yield/units of produc		94.92	79.43
31.	Total listed costs per acre	95.90 *	105.36 *	87.37 *

<sup>\*</sup>Does not include interest on investment in irrigation equipment or land

<sup>\*\*</sup> Line 5 includes value of straw, insurance loss payments and disaster aid payments

Table 10-172 Crop Data for Spring Wheat - 1978

	ate to the drop becauter opting m	1040	AVERAGE 30	HIGH 15	LOW 15
1.	Acres	- Minimizer (n Brown Albren	30.9 Per Acre	26.1 Per Acre	35.7 Per Acre
2.	Yield		26.2	34.0	20.5
3.	Value per bushel		2.64	2.65	2.63
4.	Crop product return	\$	69.19	90.08	53.92
5.	Other crop income	,	5.18	8.47	2.75
6.	Total crop return	\$	74.37 *	98.55 *	56.67 *
7.	Direct costs				
8.	Fertilizer	\$	10.65	11.84	9.78
9.	Chemicals		.45	.15	. 67
10.	Seed & other		6.93	5.36	8.10
11. 12.	Special hired labor Custom work hired		3.30	.46	5.35
13.	Irrigation operation				
14.	Total direct costs	\$	21.33	17.81	23.90
15.	Return over direct costs	\$	53.04 *	80.74 *	32.77 *
16.	Allocated costs				
17.	Farm power & mach ownership	\$	12.66	12.41	12.85
18.	Farm power & machoperation		10.47	11.88	9.44
19.	Irrigation equipment -ownershi	.p			
20.	Land costs		52.47	56.27	48.67
21. 22.	Miscellaneous costs		7.06	4 57	57 P A
23.	*Int.on mach.& equip.investment Total allocated costs		3.96 79.56	4.53	3.54
24.	Return over all listed costs	\$ \$	(-26.52) <b>*</b>	85.09	74.50
44.	Return over all listed costs	φ	(-20.52)"	(-4.35)*	(-41.73)*
25.	Supplementary management information	tion			
26.	Work units assigned per acre		.30	.30	.30
27.	Power costs allocation factor	L .	1.00	1.00	1.00
28. 29.	Total listed cost per bu.of pr		3.85	3.03	4.80
30.	Return over listed costs per b Breakeven yield/units of prod.		(-1.01) 38.22	(13) 38.83	(-2.04)
31.	Total listed costs per acre		100.89 *	38.83 102.90 *	37.41 98.40 *
<b>ОД.</b> •	rotar ristou costs per acre	Ψ	T00.02	T07.30	20.40

<sup>\*</sup> Does not include interest on investment in irrigation equipment or land

<sup>\*\*</sup> Line 5 includes value of straw, insurance loss payments and disaster aid payments

Table 10-0048 Crop Data for Flax - 1978

-			AVERAGE 20	HIGH 10	LOW 10
1.	Acres		45.9	40.2	51.5
2.	Yield		Per Acre 19.8	Per Acre 23.9	Per Acre
3.	Value per bushel		5.49	5.50	16.7
4.	Crop product return	\$	108.95	131.62	5.48
5.	Other crop income	ψ	4.79	7.06	91.61 3.05
6.	Total crop return	\$	113.74 *	138.68 *	94.66 <b>*</b>
7.	Direct costs				
8.	Fertilizer	\$	3.01	5.95	.72
9.	Chemica1s	т.	1.83	1.87	1.81
10.	Seed & other		9.61	8.03	10.85
11.	Special hired labor		.09	.20	10.05
12.	Custom work hired		4.44	3.36	5.30
13.	Irrigation operation		, .	0.00	5450
14.	Total direct costs	\$	18.98	19.41	18.68
15.	Return over direct costs	\$	94.76 *	119.27 *	75.98 *
16.	Allocated costs				
17.	Farm power & machinery - ownership	\$	9.78	11.05	8.80
18.	Farm power & machinery - operation		10.03	10.48	9.69
19.	Irrigation equipment - ownership				
20.	Land costs		40.80	43.20	38.40
21.	Miscellaneous costs				
22.	*Interest on mach.& equip.investment		3.10	3.33	2.93
23.	Total allocated costs	\$ \$	63.71	68.06	59.82
24.	Return over all listed costs	\$	31.05 *	51.21 *	16.16 *
25.	Supplementary management information				
26.	Work units assigned per acre		.30	.30	.30
27.	Power costs allocation factor		1.00	1.00	1.00
28.	Total listed cost per bushel of prod.		4.17	3.65	4.70
29.	Return over listed costs per bushel		1.57	2.14	.97
30.	Breakeven yield/units of production		15.06	15.90	14.32
31.	Total listed costs per acre	\$	82.69 *	87.47 *	78.50 *

<sup>\*</sup> Does not include interest on investment in irrigation equipment or land

<sup>\*\*</sup> Line 5 includes value of straw, insurance loss payments and disaster aid payments

Table 10 - Crop Data for Sunflowers, Canning Peas & Canning Corn - 1978

			<u> </u>		
ton General and		8	SUNFLOWERS AVERAGE 8	CANNING PEAS AVERAGE 5	CANNING CORN AVERAGE 6
1.	Acres		55.0 Per Acre	31.2	58.5
2.	Yield			Per Acre	Per Acre
3.	Value per production unit		24.1 10.25	163.08	198.89
4.	Crop product return	\$	246.56	$1.00 \\ 163.08$	1.00
5.	Other crop income	Ψ	240.30	103.00	198.89 37.04
6.	Total crop return	\$	246.56 *	163.08 *	235.93 *
7.	Direct costs				
8.	Fertilizer	\$	22.75	12.72	30.75
9.	Chemicals	•	14.62	2.12	7.69
10.	Seed & other		23.02	2.37	1.38
11.	Special hired labor				1.50
12. 13.	Custom work hired Irrigation operation		7.18	4.74	3.42
14.	Total direct costs	\$	67.57	21.95	43.24
15.	Return over direct costs	\$	178.99 *	141.13 *	192.69 *
16.	Allocated costs				
17.	Farm Power & machinery - ownership	\$	16.32	19.83	21.95
18.	Farm power & machinery - operation	Ψ .	11.77	13.47	17.14
19.	Irrigation equipment - ownership			13.47	T/ 1 T.T.
20.	Land costs		72.50	82.60	80.25
21.	Miscellaneous costs				00.20
22.	*Interest on mach.& equip.investment		4.13	4.83	5.65
23.	Total allocated costs	\$ \$	104.72	120.73	124.99
24.	Return over all listed costs	\$	74.27 *	20.40 *	67.70 *
25.	Supplementary management information				
26.	Work units assigned per acre		.55	.40	.50
27.	Power costs allocation factor		.90	1.00	1.00
28.	Total listed cost per unit of product	ion	7.16	.88	.85
29.	Return over listed costs per unit		3.09	.13	.34
30.	Breakeven yield/units of production		16.81	142.68	168.23
31.	Total listed costs per acre	\$	172.29	142.68	168.23
	<del>-</del>	•			100 1 40

<sup>\*</sup> Does not include interest on investment in irrigation equipment or land
\*\* Line 5 includes value of insurance loss payments, disaster aid and payments,
and corn stalks harvested for feed

			AVERAGE 332	HIGH 166	LOW 166
1.	Acres		167.2 Per Acre	174.7 Per Acre	159.8 Per Acre
2.	Yield		113.2	130.8	93.7
3.	Value per bushel		1.76	1.76	1.75
4.	Crop product return	\$	199.16	230.27	164.04
5.	Other crop income	ф	.42	.27	.58
6.	Total crop return	\$	199.58 *	230.54 *	164.62 *
7. 8.	Direct costs Fertilizer Chemicals	\$	26.81 10.70	31.91 11.98	21.21 9.30
9. 10.	Seed & other		17.12	18.81	15.26
11.	Special hired labor		.25	.25	.24
12.	Custom work hired		3.14	2.41	3.93
13.	Irrigation operation			— · · · · · ·	
14.	Total direct costs	\$	58.02	65.36	49.94
15.	Return over direct costs	\$	141.56 *	165.18 *	114.68 *
16.	Allocated costs			*	
17.	Farm power & machinery - ownership	\$	21.31	24.39	17.94
18.	Farm power & machinery - operation		18.55	18.41	18.67
19.	Irrigation equipment - ownership		(2 (1	71 61	TO 60
20.	Land costs		62.61 .08	74.61 .03	50.60 .13
21.	Miscellaneous costs	φ	6.93	7.05	6.80
22. 23.	*Interest on mach.& equip.investment Total allocated costs	\$ \$	109.48	124.49	94.14
24.	Return over all listed costs	φ \$	32.08 *	40.69 *	20.54 *
44.	Return Over all listed costs	Ψ	32.00	10.05	
25.	Supplementary management information		pr. pr.		r r
26.	Work units assigned per acre		.55	.55	.55
27.	Power costs allocation factor	+ i on	1.00	1.00	1.00 1.54
28.	Total listed cost per bush of produc	CTOI	1.48	1.45 .31	.22
29.	Return over listed costs per bushel Breakeven yield/units of production		.28 95.17	107.87	82.33
30. 31.	Total listed costs per acre	\$	167.50 *	189.85 *	144.08 *
7 T •	Total Iliston costs per acre	Ψ	107.50	100.00	

<sup>\*</sup>Does not include interest on investment in irrigation equipment or land

<sup>\*\*</sup>Line 5 includes value of insurance loss payments, disaster aid and payments, and corn stalks harvested for feed

Table 10-0291 Crop Data for Soybeans - 1978

**********			AVERAGE 332	HIGH 166	LOW 166
1.	Acres		124.5	140.7	107.7
_	271 - 4		Per Acre	Per Acre	Per Acre
2.	Yield		41.3	46.6	34.3
3.	Value per bushel		6.25	6.25	6.25
4.	Crop product return	\$	258.02	291.39	214.57
5.	Other crop income		2.63	1.04	4.72
6.	Total crop return	\$	260.65 *	292.43 *	219.29 *
7.	Direct costs				
8.	Fertilizer	\$	1.55	2.16	.74
9.	Chemicals		8.54	8.33	8.84
10.	Seed & other		11.08	11.72	10.25
11.	Special hired labor		.80	.86	.70
12. 13.	Custom work hired Irrigation operation		2.32	2.35	2.21
14.	Total direct costs	\$	24.29	25.42	22.74
15.	Return over direct costs	\$	236.36 *	267.01 *	196.55 *
16.	Allocated costs				
17.	Farm power & machinery - ownership	\$	18.31	20.11	16.06
18.	Farm power & machinery - operation	Ψ	14.73	15.29	13.97
19.	Irrigation equipment - ownership		11175	13.23	13.57
20.	Land costs		67.38	75.48	59.29
21.	Miscellaneous costs		.03	.05	00.00
22.	*Interest on mach. & equip.investment		5.59	5.87	5.23
23.	Total allocated costs	\$	106.04	116.80	94.55
24.	Return over all listed costs	\$ \$	130.32 *	150.21 *	102.00 *
25.	Supplementary management information	•			
26.	Work units assigned per acre		.45	.45	4 =
27.	Power costs allocation factor		1.00	1.00	.45 1.00
28.	Total listed cost per bushel of produ	actio		3.05	
29.	Return over listed costs per bushel	ic cito.	3.16	3.22	3.42 2.97
30.	Breakeven yield/units of production		20.85	22.76	18.77
31:	Total listed costs per acre	\$	130.33 *	142.22 *	117.29 *
	rocar rrocoa conto hor acro	Ψ	130.33	144.44	111.49

<sup>\*</sup>Does not include interest on investment in irrigation equipment or land
\*\* Line 5 includes value of insurance loss payments and disaster aid payments

Table 10-0720 Crop Data for Corn Silage - 1978

			AVERAGE 151	HIGH 75	LOW 75
1.	Acres		29.2	30.6	28.1
•	37° d 4		Per Acre	Per Acre	Per Acre
2:	Yield		15.1	18.4	11.5
3.	Value per ton		14.87	14.96	14.78
4.	Crop product return	\$	224.59	275.72	169.36
5.	Other_crop income		.14	.26	
6.	Total crop return	\$	224.73 *	275.98 *	169.36 *
7.	Direct costs				
8.	Fertilizer	\$	24.32	30.03	18.08
9.	Chemicals	•	9.86	11.37	8.22
10.	Seed & other		14.69	14.71	12.85
11.	Special hired labor		.17	.07	.28
12.	Custom work hired		2.57	2.65	2.49
13.	Irrigation operation		.03		.11
14.	Total direct costs	\$	51.64	58.83	42.03
15.	Return over direct costs	\$	173.09 *	217.15 *	127.33 *
16.	Allocated costs				
17.	Farm power & machinery - ownership	\$	21.35	23.15	19.61
18.	Farm power & machinery - operation	*	20.91	21.52	20.24
19.	Irrigation equipment - ownership				20.21
20.	Land costs		55.18	61.32	49.24
21.	Miscellaneous costs			02.70=	15 • 4 1
22.	*Interest on mach.& equip.investment		6.98	6.97	6.95
23.	Total allocated costs		104.42	112.96	96.04
24.	Return over all listed costs	\$ \$	68.67 *	104.19 *	31.29 *
25.	Supplementary management information				
26.	Work units assigned per acre		.60	.60	.60
27.	Power costs allocation factor		1.00	1.00	1.00
28.	Total listed cost per ton of produc	tion	n 10.33	9.32	12.05
29.	Return over listed costs per ton		4.55	5.65	2.73
30.	Breakeven yield/units of production		10.49	11.48	9.34
31.	Total listed costs per acre	\$	156.06 *	171.79 *	138.07 *
	1	т			200101

<sup>\*</sup>Does not include interest on investment in irrigation equipment or land
\*\*Line 5 includes insurance loss payments and disaster aid payments

Table 10-0750 - Crop Data for Oats Silage & Set Aside Acres - 1978

			OATS SILAGE AVERAGE 43	SET ASIDE ACRES AVERAGE 158
1.	Acres		24.1	30.2
2.	Yield		Per Acre 5.9	Per Acre 77.8
3.	Value per production unit		14.26	.99
4.	Crop product return	\$	84.02	77.02
5.	Other crop income	·	.66	4.67
6.	Total crop return	\$	84.68 *	81.69 *
7.	Direct costs			
8.	Fertilizer	\$	6.31	.17
9.	Chemicals		.50	.14
10.	Seed & other		7.55	1.76
11.	Special hired labor			.07
12.	Custom work hired		2.24	.66
13.	Irrigation operation	_		
14.	Total direct costs	\$	16.60	2.80
15.	Return over direct costs	\$	68.08 *	78.89 *
16.	Allocated costs			
17.	Farm power & machinery - ownership	\$	12.44	6.36
18.	Farm power & machinery - operation	•	12.11	5.82
19.	Irrigation equipment - ownership			
20.	Land costs		48.56	56.35
21.	Miscellaneous costs			
22.	*Interest on mach. & equip.investment	4	4.30	2.20
23.	Total allocated costs	\$ \$	77.41	70.73
24.	Return over all listed costs	\$	(-9.33) *	8.16 *
25.	Supplementary management information			
26.	Work units assigned per acre		.40	.19
27.	Power costs allocation factor		1.00	.88
28.	Total listed cost per unit of producti	.on	15.96	.92
29.	Return over listed costs per unit		(-1.58)	.14
30.	Breakeven yield/units of production		6.59	76.59
31.	Total listed costs per acre	\$	94.01 *	73.53 *

<sup>\*</sup>Does not include interest on investment in irrigation equipment or land

Table 10-0401 Crop Data for Alfalfa Hay - 1978

			AVERAGE 202	HIGH 101	LOW 101
1.	Acres		29.5	25.6	33.4
2.	Yield		Per Acre 4.3	Per Acre 5.7	Per Acre 3.3
3.	Value per ton		39.68	40.00	39.37
4.	Crop product return	\$	170.81	228.13	128.47
5.	Other crop income				
6.	Total crop return	\$	170.81 *	228.13 *	128.47 *
7.	Direct costs				
8.	Fertilizer	\$	7.61	9.45	6.18
9.	Chemicals		. 27	.39	.18
10.	Seed & other		8.94	9.84	8.24
11.	Special hired labor		.38	.43	.30
12.	Custom work hired		7.54	10.27	5.42
13.	Irrigation operation				
14.	Total direct costs	\$	24.74	30.38	20.32
15.	Return over direct costs	\$	146.07 *	197.75 *	108.15 *
16.	Allocated costs				
17.	Farm power & machinery - ownership	\$	21.14	24.65	18.42
18.	Farm power & machinery - operation	·	21.90	22.19	21.68
19.	Irrigation equipment - ownership				
20.	Land costs		53.96	59.52	48.40
21.	Miscellaneous costs				
22.	*Interest on mach.& equip.investment		6.87	7.60	6.30
23.	Total allocated costs	\$ \$	103.87	113.96	94.80
24.	Return over all listed costs	\$	42.20 *	83.79 *	13.35 *
25.	Supplementary management information				
26.	Work units assigned per acre		. 59	.60	.59
27.	Power costs allocation factor		. 98	.99	.98
28.	Total listed cost per ton of producti	on	29.67	25.31	35.19
29.	Return over listed costs per ton		10.01	14.69	4.55
30.	Breakeven yield/units of production		3.26	3.61	2.95
31.	Total listed costs per acre	\$	128.61 *	144.34 *	115.12 *

<sup>\*</sup>Does not include interest on investment in irrigation equipment or land

#### COSTS AND RETURNS FROM LIVESTOCK ENTERPRISES

Productive livestock enterprises are an important part of the farm business in all but a few of the farms involved in this report. Table 11 through 17A pertain to the major livestock and poultry enterprises.

Since feed is the largest single item of cost for all classes of livestock, return above feed costs has been used to classify farms into high and low average groups.

Other cash cost items that are relatively easy to identify and classify in the record book are listed in each of the tables as other direct costs to the livestock enterprises. The return over feed and supplemental costs, therefore, is not a new return, but rather the amount available after paying for the feed and those cost items listed to cover outlay for the costs of buildings, machinery, equipment, labor, taxes, insurance, interest, and other fixed costs.

In calculating the total return for the enterprise, the inventory change, purchase and sale of livestock, value of animals butchered, products sold, and products used in the home are considered in order to arrive at the total income or total return for the enterprise. The total return is divided by the net quantity produced or number of head to arrive at a per unit figure for comparison.

Feed costs are determined from feed records kept by the farm operator. Purchase price is used for all feed purchased from off the farm. An average price is charged for each kind of farm grown feed. Farm grown feed prices are listed on page 39.

The items listed as Supplementary Management Information provide further clues to the reasons for high, low, or average livestock returns.

All livestock costs and returns are computed on an animal basis. Thus, with feeder enterprises, inventories of feeder animals are involved. In most cases, the amount indicated as "price per cwt. bought" is the cost of those animals on hand at the end of the year; likewise, the amount given as "price per cwt. sold" is the price received for animals sold during the twelve months period, most of which were animals on hand at the beginning of the year.

Table 11A - 6470 - Hogs Farrow to Finish - 1978

			AVERAGE 119	HIGH 24	LOW 24
1. 2.	Pounds of hogs produced  Net increase in value of hogs Other misselleneous hog income	\$	114652 Per Cwt. 52.09	86818 Per Cwt. 57.17	81377 Per Cwt. 44.65
3. 4. 5.	Other miscellaneous hog income Total value produced Pounds of feed fed	\$	52.09 *	57.17 *	44.65 *
6. 7. 8. 9. 10.	Corn Small grain Complete ration Protein, salt & mineral & milk Total concentrates Forages		295.4 20.0 25.0 78.4 418.8 1.5	276.6 29.6 13.1 62.3 381.6 2.8	323.6 20.5 32.0 94.5 470.6 .8
12. 13. 14. 15. 16. 17. 18.	Feed cost Grains Complete ration Protein, salt & mineral & milk Forages Pasture Total feed costs	. •	10.70 2.57 9.91 .03	10.34 1.28 7.90 .06	12.03 2.51 12.22 .02 26.78
19.	Return over feed costs	\$	28.88 *	37.59 *	17.87 *
20. 21. 22. 23. 24. 25.	Other direct costs Miscellaneous livestock expense Veterinary expense Custom work Special hired labor Total other direct costs	\$	.96 .80 .28 .20 2.24	.96 1.02 .35 .02 2.35	1.16 .77 .39 .07 2.39
26.	Return over feed & other direct costs	\$	26.64 *	35.24 *	15.48 *
27. 28. 29. 30. 31.	Allocated costs  Power & machinery costs (PCAF 1.00)  Livestock equipment costs (ECAF 1)  Building & fences (BCAF 1)  Total allocated costs	\$	.99 1.02 1.66 3.67	1.01 1.08 1.61 3.70	.97 .91 1.29 3.17
32.	Return over all listed costs	\$	22.97 *	31.54 *	12.31 *
33. 34. 35. 36. 37. 38. 39. 40. 41. 42. 43. 44. 45.	Supplementary management information Return for \$100 feed fed Price received per cwt.all animals Price received per cwt.sold mkt.only Number of litters farrowed Number of pigs born per litter Number of pigs weaned per litter Percent death loss Average weight of all hogs sold Average weight of mkt.hogs sold Price per cwt.concentrate fed Price per cwt.protein, salt & mineral Pounds of pork purchased Total listed costs per cwt.pork pro	1.\$	224.41 48.87 49.06 68 9.6 7.9 13.5 229.6 226.8 5.53 12.63 3495 29.12 *\$	291.97 50.80 50.18 46 11.5 9.5 13.2 229.7 221.5 5.12 12.68 2208 25.63 *	166.72 46.95 47.77 38 9.3 7.2 14.1 239.8 227.4 5.69 12.94 5501 \$ 32.34

<sup>\*</sup>Farms included in table 11A carried out a complete program of farrowing and marketing their own hogs. Purchases were primarily breeding stock. The feed costs include feed for the breeding herd and market animals. Only those farms producing more than 5,000 pounds of pork were included in the averages.

Table 11B 6490 Hogs, Finishing Enterprise - 1978

			AVERAGE 46	HIGH 15	LOW 15
1. 2.	Average number of pigs on hand Pounds of hogs produced		188.3 86575	165.9 79886	174.9 79884
	Net increase in value of hogs	\$	Per Cwt. 37.26	Per Cwt. 42.99	Per Cwt. 32.39
4. 5.	Other miscellaneous hog income Total value produced	\$	37.26 *	42.99 *	32.39 *
6. 7. 8. 9.	Pounds of feed fed Corn Small grain Complete ration Protein, salt & mineral & milk		284.2 14.4 37.1 61.2	269.7 11.8 19.6 59.7	341.8 22.3 17.5 65.3
11. 12. 13.	Total concentrates Forages Feed cost		396.9 .3	360.8 .2	446.9 .9
14. 15. 16. 17. 18.	Grains Complete ration Protein, salt & mineral & milk Forages Pasture		10.16 2.50 8.12 .01	9.51 1.80 7.92	12.42 1.28 9.59 .02
19. 20.	Total feed costs Return over feed costs	\$ \$	20.79 16.47 *	19.23 23.76 *	23.31 9.08 *
21. 22. 23. 24. 25.	Other direct costs Miscellaneous livestock expense Veterinary expense Custom work Special hired labor Total other direct costs	\$	.54 .24 .37 .03 1.18	.37 .26 .09 .10	.43 .31 .43
27.	Return over feed & other direct costs	\$	15.29 *	22.94 *	7.91 *
28. 29. 30. 31. 32.	Allocated costs  Power & machinery costs (PCAF 1.00)  Livestock equipment costs (ECAF 1)  Building & fences (BCAF 1)  Total allocated costs	\$	.56 .81 .70 2.07	.71 1.33 .89 2.93	.48 .54 .69 1.71
33.	Return over all listed costs	\$	13.22 *	20.01 *	6.20 *
34. 35. 36. 37. 38. 39. 40. 41. 42. 43. 44. 45. 46. 47.	Supplementary management information Return for \$100 feed fed Price received per cwt. Average weight of pigs sold Average price paid per pig bought Average weight per pig bought Number of pigs purchased No.pigs transferred in Average weight of pigs transferred in Pounds of pork purchased Percent death loss Price per cwt.concentrate fed Price per cwt.protein, salt & mineral Effect.daily gain-pounds per day per	fed		223.55 48.25 231.1 35.36 40.5 369 60 24.4 14946 2.0 5.33 13.28 1.32	138.95 48.02 228.7 51.50 46.8 487 9 41.1 22796 6.8 5.21 14.68 1.25

\*Farms included in table 11B purchased all hog fed. None of these farms maintained breeding herds. Only those farms producing over 5,000 lbs. of pork were included in the averages.

Table 11C 6510 Hogs, Weaning Pig Production - 1978

	ite iligiotic logo, wearing rig froude cion 1570	AVERAGE 24
1.	Number of litters farrowed	83 Per Litter
2. 3.	Net increase in value of hogs Other miscellaneous weaning pigs income	455.75
4. 5. 6. 7. 8. 9. 10. 11. 12. 13. 14. 15. 16.	Total value produced  Pounds of feed fed Corn Small grain Complete ration Protein, salt & mineral, & milk Total concentrates Forages Feed cost Grains Complete ration Protein, salt & mineral & milk Forages Pasture	\$ 455.75 *  1240.8 289.1 733.2 321.4 2584.5 13.7  51.25 58.67 47.53 .29 .12
18.	Total feed costs	\$ 157.86
19.	Return over feed costs	\$ 297.89 <b>*</b>
20. 21. 22. 23. 24. 25.	Other direct costs Miscellaneous livestock expense Veterinary expense Custom work Special hired labor Total other direct costs	14.52 12.31 2.58 5.05 \$ 34.46
26.	Return over feed & other direct costs	\$ 263.43 *
27. 28. 29. 30. 31.	Allocated costs Power & machinery costs (PCAF 1.00) Livestock equipment costs (ECAF 1) Building & fences (BCAF 1) Total allocated cost	10.50 17.80 20.50 \$ 48.80
32.	Return over all listed costs	\$ 214.63 *
33.	Supplementary management information	
34. 35. 36. 37. 38. 39. 40. 41. 42. 43. 44.	Return for \$100 feed fed Average price received per animal sold Average price per pig sold or transferred Average weight per pig sold or transferred Number of pigs produced Number of pigs born per litter Number of pigs weaned per litter Percent death loss Price per cwt. concentrate fed Price per cwt. protein, salt & mineral fed Feed & supplemental costs per pig produced Total listed costs per litter	288.71 56.79 47.40 44.5 636 9.8 7.8 17.9 6.09 14.79 25.10 \$ 241.12

The information presented includes costs of maintaining the breeding herd and raising the pigs to weaning weight.

Value produced includes the net change in value of the breeding herd as well as feeder pig sales.

Table 12-6290 - Dairy Cows - 1978

Iau	Te 12-6290 - Daily Cows - 1976		AVERAGE 4	7	HIGH 16	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	LOW 16	
1	Average number of cows		38.5		42.8		32.6	
			Per Cow	7	Per Co	W	Per Co	W
2.	Pounds of milk		11644		12843		9913	
3.	Pounds of butterfat		393.7		443.4		308.2	
4.	Percent of butterfat in milk		333					
5.	Value of produce				Cyll Deba			
6.	Dairy products sold	\$	1113.69	\$	1243.32	\$	928.40	
7.	Dairy products used in home	т	4.78		5.14		6.17	
8	Milk fed to livestock		10.13		8.53		16.60	
9.	Net increases in value of cows		79.53	dia.	201.78		(-23.04)	
10.	Other miscellaneous dairy income							
11.	Total value produced	\$	1208.13	*	1458.77	*	928.13	*
12.	Pounds of feed fed							
13.	Corn		6229.8		4757.5		4568.8	
14.	Small grain		684.8		783.6		581.9	
15.	Complete ration		384.6		377.3		122.3	
16.	Protein, salt & mineral		685.0		416.9		932.3	
17.	Total concentrates		7984.2		6335.3		6205.3	
18.	Legume hay		5687.6		6055.2		5999.6	
19.	Other hay & dry roughage		413.4		616.2		625.0	
20.	Silage		10522.1		10171.4		12010.0	
21.	Feed costs							
22.	Grains		171.79		188.50		169.75	
23.	Complete ration		21.92		23.39		5.86	
24.	Protein, salt & mineral		82.47		54.51		93.99	
25.	All hay & dry roughage		133.12		141.68		149.57	
26.	Silage		81.27		78.93		94.33	
27.	Pasture	ф	7.27		4.77		8.87	
28.	Total feed costs	\$ \$	497.84	*	491.78	*	522.37 405.76	*
29.	Return over feed cost	ф	710.29		966.99		405.70	••
30.	Other direct costs		51.14		58.01		40.37	
31.	Miscellaneous livestock expense		16.52		18.53		9.66	
32.			43.30		46.26		36.41	
33.	Custom work hired		.96		2.55		30.71	
34.	Special hired labor Total other direct costs	¢	111.92		125.35		86.44	
35. 36.	Return over feed & other direct costs		598.37		841.64		319.32	*
37.	Allocated costs	Ψ	330.37		012.01		77777	
38.	Power & machinery costs (PCAF 1.00)		49.47		50.37		52.15	
39.	Livestock equipment costs (ECAF 1)		43.35		54.34		37.35	
40.	Building & fences (BCAF 1)		46.55		49.23		35.87	
41.	Total allocated costs	\$	139.37		153.94		125.37	
42.	Return over all listed costs	\$	459.00		687.70	*	193.95	*
43.	Supplementary management information	•						
44.	Return for \$100 feed fed		242.67		296.63		177.68	
45.	Feed cost per cwt. milk		4.28		3.83		5.27	
46.	Feed cost per pound of butterfat		1.26		1.11		1.69	
47.	Pounds of milk per pound of concent	rat	e 1.46		2.03		1.60	
48.	Aver.price per cwt. milk sold		9.70		9.79		9.61	•
49.	Aver.price per pound of butterfat		2.87		2.84		3.09	
50.	Tot.listed costs per cwt.milk produ	ced	1 6.43		6.00		7.41	
51.	Dairy cow turnover percentage		39.0		46.7		39.9	
52.	Total listed costs per cow	\$	749.13	*	\$ 771.07	*	\$ 734.18	*

			AVERAGE 47	HIGH 16	LOW 16
1.	Number of head		49.6 Per head	51.5 Per head	39.1 Per head
2. 3.	Net increase in value Other miscellaneous income	\$	336.29	240.12	454.58
4.	Total income	\$	336.29 *	240.12 *	454.58 *
5.	Pounds of feed fed			하다고 되어서 하셨다. - 이어티를 보통해요	
6. 7.	Corn Small grain		1209.4	1109.0	656.5
8.	Complete ration		220.0 9.5	216.7	151.0
9.	Protein, salt & minerals		142.3	179.6	23.9 142.8
10.	Hay & dry roughage		1959.4	2420.7	1304.3
11.	Silage		4491.6	6958.2	2864.5
12.	Milk		86.6	90.7	40.0
13.			. 00.0	20.1	+0•0
13. 14.	Feed cost Grains		77 70	46 70	07.04
15.	Complete ration		37.70 .65	46.70	27.26
16.	Protein, salt & minerals		20.24	22.25	1.46
17.	Hay & dry roughage		41.31	50.82	21.94 27.44
18.	Silage		34.38	54.64	21.43
19.	Milk		7.64	8.58	2.94
20.	Pasture		7.20	4.60	5.24
21.	Total feed costs	\$	149.12	187.59	107.71
22.	Return over feed costs	\$	187.17 *	52.53 *	346.87 *
23.	Other direct costs				
24.	Miscellaneous expense		4.54	4.85	4.76
25.	Veterinary expense		1.90	1.71	2.99
26.	Custom work hired		1.90	2.21	1.10
27.	Special hired labor		.38	1.11	
28.	Total other direct costs	\$	8.72	9.88	8.85
29.	Return over feed & other direct o	costs	178.45 *	42.65 *	338.02 *
0.	Allocated costs		•		
1.	Power & machinery costs (PCAF 1	.00)	9.13	8.85	10.52
2.	Livestock equipment costs (ECAF	1)	8.20	8.03	9.62
3.	Building & fences (BCAF 1)	,	8.97	7.60	12.54
4.	Total allocated costs	\$	26.30	24.48	32.68
5.	Return over all listed costs	\$	152.15 *	18.17 *	305.34 *
6.	Supplementary management informat	ion			
7.	Return for \$100 feed fed		225.53	128.00	422.09
8.	Percent death loss - total		11.1	12.5	9.7
9.	Percent calf death loss		23.7	24.4	23.3
0.	Total listed costs per head	\$		\$ 221.95 * \$	
	<b>.</b>	1		,	1

Table 14 - All Dairy Cattle - 1978

			AVERAGE 47	HIGH 16	LOW 16
1.	Average number of cows		38.5	42.8	32.6
			Per Cow	Per Cow	Per Cow
2.	Value of dairy products	\$	1119.87	1225.56	1033.51
3.	Net increase in value		484.28	725.99	296.67
4.	Miscellaneous dairy income				
5.	Total value produced	\$	1604.15 *	1951.55 *	1330.18 *
6.	Pounds of feed fed				
7.	Grains		8550.2	7151.9	6006.0
8.	Complete rations		385.1		686.9
9.	Protein, salt & min.incl.milk equiv.		872.2	686.9	1072.8
10.	Hay & dry roughage		8456.9	8311.1	9614.4
$\overline{11}$ .	Silage		15852.5	19130.3	15664.2
12.	Feed cost				
13.	Grains		215.14	243.79	200.55
14.	Complete rations		22.19		37.04
15.			116.87	101.92	138.01
16.	Hay & dry roughage		182.85	176.03	214.20
17.	Silage		122.04	144.26	124.60
18.	Pasture costs		15.64	16.56	13.03
19.	Total feed costs	\$	674.73	682.56	727.43
20.	Return over feed costs	\$	929.42 *	1268.99 *	602.75 *
21.	Other direct costs				gesket Alle Heriot
22.	Miscellaneous livestock expense		56.40	59.98	50.50
23.	Veterinary expense		18.72	21.02	16.02
24.	Custom work		45.30	43.04	42.84
25.	Special hired labor		1.46		4.05
26.		\$	121.88	124.04	113.41
27.	Return over feed & other direct costs		807.54 *	1144.95 *	489.34 *
28.	Allocated costs				
29.	Power & machinery costs			59.64	62.84
30.	Livestock equipment costs	١X.	51.80	59.05	43.36
31.	Building & fences		55.34	75.95	39.83
32.	Total allocated costs	\$	166.52	194.64	146.03
33.	Return over all listed costs	\$	641.02 *	950.31 *	343.31 *
34.	Supplementary management information				
35.	Return for \$100 feed fed		237.75	285.91	182.86
36.		\$	963.13 *	\$ 1001.24 <b>*</b>	986.87 *
	요 그는 그는 그는 속 잘살이 가게 가게 생겨를 받는 것이 없는 것 같다.		F 트립턴트 통화설렜다	arta di Avazari di	

Table 14 presents a picture of the costs and returns from the whole dairy herd on a per cow basis. Return above feed cost (table 12) was the factor used to determine these high and low average dairy herds.

Table 15A - 6100 - Beef Breeding Cattle - 1978

	ore 13.1 Glob Beer Breeding Carrie	19/0			
. <u></u>			AVERAGE 55	HIGH 11	LOW 11
1. 2. 3.	Average number of beef cows Average number of other beef animals Pounds of beef produced	& bulls	48.0 29.1 18589 Per Cow	32.2 31.5 15872 Per Cow	54.5 30.8 20092 Per Cow
4. 5.	Net increase in value Other miscellaneous beef income	\$	424.40	656.46	269.72
6.	Total value produced	\$	424.40 *	656.46 *	269.72 *
7. 8. 9. 10. 11.	Pounds of feed fed Grain Protein, salt & mineral Legume hay Other hay & dry roughage Silage	en jakon kang	130.2 86.2 2012.5 1357.4 3966.1	192.8 114.2 2561.3 246.7 2738.6	135.4 52.7 2572.1 1313.1 4655.5
13. 14. 15. 16. 17. 18. 19.	Feed Cost Grain Protein, salt & mineral Legume hay Other hay & dry roughage Silage Pasture Total feed costs	\$	5.15 9.40 43.40 12.21 29.79 27.44 127.39	8.51 8.91 55.87 2.17 21.30 28.48 125.24	6.42 6.57 54.95 15.65 36.28 25.94 145.81
21.	Return over feed cost	\$	297.01 *	531.22 *	123.91 *
22. 23. 24. 25. 26. 27.	Other direct costs Miscellaneous livestock expense Veterinary expense Custom work Special hired labor Total other direct costs	\$	4.71 5.15 3.90 .04 13.80	7.80 5.37 1.77	3.67 5.52 6.90 16.09
28.	Return over feed & other direct costs	· ;\$	283.21 *	516.28 *	107.82 *
29. 30. 31. 32.	Allocated costs  Power & machinery costs ((PCAF 1.00) Livestock equipment costs (ECAF 1) Building & fences (BCAF 1) Total allocated costs	\$	12.77 10.47 16.29 39.53	11.08	12.66 7.90
34.	Return over all listed costs	\$	243.68 *	480.99 *	63.63 *
35. 36. 37. 38. 39. 40. 41.	Supplementary management information Return for \$100 feed fed Price per cwt. sold Price per cwt.calves sold or transfe Average weight per head sold Average weight per calf sold or transfe Percent death loss Percent calf crop Total listed costs per cow	ns.	333.13 45.98 53.56 709.7 565.5 4.1 96.0 180.72 * \$	476.9 4.2	64.63 967.0 428.0 5.0 94.6

Table 15A includes only those farms with ten or more cows in the beef breeding herd. Net increase in value includes the value of calves whether sold or transferred to the feed lot.

\*Table 15B Beef Feeders Feedlot 1978

		CALVES 500 LBS.OR LESS AVERAGE 55	YEARLINGS 500 - 700 LBS. AVERAGE 49
1. 2.	Average number of beef feeders Pounds of beef produced	119.5 76509 Per Cwt	136.4 69278 Per Cwt
3. 4. 5.	Net increase in value of animals Other miscellaneous beef income Total value produced	\$ 64.91 64.91 *	59.69 *
6. 7. 8. 9. 10.	Pounds of feed fed Grain Protein, salt & mineral Legume hay Other hay & dry roughage Silage	471.7 48.4 152.2 14.0 975.5	554.6 49.6 109.3 8.3 833.1
12. 13. 14. 15. 16. 17. 18.	Feed cost Grain Protein, salt & mineral Legume hay Other hay & dry roughage Silage Pasture Total feed cost	\$ 16.46 6.22 3.23 .19 7.43 .06 33.59	19.41 6.37 2.31 .09 6.34 .07 34.52
20.	Return over feed cost	\$ 31.32 *	25.17 *
21. 22. 23. 24. 25. 26.	Other direct costs Miscellaneous livestock expense Veterinary expense Custom work hired Special hired labor Total other direct costs	\$ .49 .93 .73	.39 .86 .66
27.	Return over feed & other direct costs	\$ 29.17 *	23.28 *
28. 29. 30. 31.	Allocated costs  Power & machinery costs (PCAF 1.00)  Livestock equipment costs (ECAF 1)  Buildings & fences (BCAF 1)  Total allocated costs	\$ .84 .94 1.43 3.21	.75 .84 1.55 3.14
33.	Return over all listed costs	\$ 25.96 *	20.14 *
34. 35. 36. 37. 38. 39. 40. 41. 42.	Supplementary management information Return for \$100 feed fed Price per cwt. sold Average weight per head sold Price per cwt.bought Average weight per head bought Number of head bought Percent death loss Effective daily gain - pounds/head/day Total listed cost per cwt. produced	\$ 193.26 50.81 1003.3 64.83 439.3 121 2.2 1.75 38.95 * \$	190.48 50.27 1103.5 59.52 602.7 164 1.0 1.91 39.57 *

Farms producing more than 5,000 lbs. of beef from a cattle feeding enterprise are included in table 15B. This page compares calves with yearlings that are purchased to feed out.

16 A - 6670 - Sheep Farm - Commercial Flock

		AVERAGE 20	
1. 2. 3. 4. 5. 6. 7.	Average number of ewes Pounds of lamb & mutton produced Pounds of wool produced  Value of produce Wool Net increase in value of animals Other miscellaneous sheep income	\$ 68.1 5094 621 Per Ewe 8.55 66.23	
8. 9. 10. 11. 12. 13. 14.	Total value produced Pounds of feed fed Grain Protein, salt & mineral Legume hay Other hay & dry roughage Silage Feed cost	\$ 74.78 *  368.1 29.3 656.4 16.3 616.7	
16. 17. 18. 19. 20. 21. 22.	Grain Protein, salt & mineral Legume hay Other hay & dry roughage Silage Pasture Total feed costs	\$ 13.58 3.80 14.90 .19 4.52 1.69 38.68	
23.	Return over feed costs	\$ 36.10 *	
24. 25. 26. 27. 28. 29.	Other direct costs Miscellaneous livestock expense Veterinary expense Custom work Special hired labor Total other direct costs	\$ 4.21 1.47 1.44 7.12	
30.	Return over feed & other direct costs	\$ 28.98 *	
31. 32. 33. 34. 35.	Allocated costs Power & machinery costs (PCAF 1.00) Livestock equipment costs (ECAF 1) Building & fences (BCAF 1) Total allocated costs	\$ 6.66 6.63 7.32 20.61	
36.	Return over all listed costs	\$ 8.37 *	
37.	Supplementary management information		
38. 39. 40. 41. 42. 43. 44. 45.	Return for \$100 feed fed Price per cwt.lamb & mutton sold Price per cwt.lamb sold or transferr Aver.wght.of lambs sold or transferr Pounds of wool per sheep sheared Number of ewes kept for lambing Percent lamb crop Percent death loss Total listed costs per ewe	193.32 60.80 62.45 104.2 11.3 62 138.7 11.9 66.41 *	

Table 16B - 6570 Lambs, Feeders

			AVERAGE 5	
1.	Average number of lambs		90.3	
2.	Pounds of lamb produced		10352	
3.			460	h in windows
			Per Cwt.	
4.	Value of produce			
5.	Woo1		3.49	
6.	Net increase in value of animals		73.01	
7.	Other miscellaneous lamb income			
8.	Total value produced	\$	76.50 *	
9.	Pounds of feed fed			
10.	Grain		641.8	
11.	Protein, salt & mineral		86.4	
12.	Legume hay		189.3	
13.	Other hay & dry roughage			
14.	Silage			
15.	Feed cost			
16.	Grain		23.90	
17.	Protein, salt & mineral		9.00	
18.	Legume hay		4.26	
19.	Other hay & dry roughage			
20.	Silage			
21.	Pasture	ф	77 16	
22.	Total feed costs	\$	37.16	
23.	Return over feed cost	\$	39.34 *	
24.	Other direct costs			
25.	Miscellaneous livestock expense		1.22	
26.	Veterinary expense		1.48	
27.	Custom work		1.88	
28.	Special hired labor			
29.	Total other direct costs	<b>,\$</b> -	4.58	
30.	Return over feed & other direct costs	\$	34 <b>.</b> 76 *	
31.	Allocated costs			
32.	Power & machinery costs (PCAF 1.00)		2.08	
33.	Livestock equipment costs (ECAF 1)		2.29	
34.	Building & fences (BCAF 1)		.14	
35.	Total allocated costs	\$	4.51	
	10001 01100000 00000	Ψ		
36.	Return over all listed costs	\$	30.25 *	
37.	Supplementary management information			
38.	Return for \$100 feed fed		205.85	
39.	Price per cwt. sold		63.39	
40.	Pounds of wool per sheep sheared			
41.	Average weight of lambs sold		113.7	
42.	Price per cwt. bought		68.99	
43.	Average weight of lambs bought		85.6	
44.	Percent death loss		2.2	
45.	Effective daily gain - pounds/head/day	L	.31	
46.	Total listed costs per cwt. produced	\$	46.25 *	

Selected Livestock Data - for 332 Farms - 1978

Coroctor Divoscock Date	a ror ooz rar	113 1370		
	Feed <u>Cost</u>	Return over Feed Costs	Return per \$100 Feed Fed	Amount of Feed Needed
Cwt.Hogs farrowed to finish	23.21	28.88	224.41	418 lbs.
Cwt. Hogs finishing only	20.79	16.47	179.23	397 lbs.
Hogs - Weaning per litter	157.86	297.89	288.71	2597 1bs.
Dairy cow	497.84	710.29	242.67	7984 lbs. conc. 16623 lbs. rough.
Other Dairy	149.12	187.17	225.53	1581 lbs. conc. 6450 lbs. rough.
Beef Cow - calf to weaning	127.39	297.01	333.13	216 lbs. conc. 13786 lbs. rough.
Cwt.Feeder cattle calves purchased	33.59	31.32	193.86	520 lbs. conc. 1142 lbs. rough.
Cwt. Feeder cattle yearlings purchased	34.52	25.17	190.48	604 lbs. conc. 951 lbs. rough.
Ewe	38.68	36.10	193.32	397 lbs. conc. 1289 lbs. rough.
	*	* *	*	
	Ave.price Received	Ave.wt/head mk't.sold	Ave.purchase price paid	Total listed cost
Hogs - farrow to finish	49.06/cwt	229.6		\$ 29.12/cwt.
Hogs-finishing	48.30/cwt	228.7	47.81/head	24.04/cwt.
Feeder pigs	47.40/head	44.5		25.10/head
Dairy cow	9.70/cwt.mi1k			749.13/cow
Beef-calves sold	53.56/cwt.	565.5	. <b></b>	180.72/cow
Feeder cattle-calves	50.81/cwt.	1003.3	64.83/cwt.	38.95/cwt.
Feeder cattle-yearlings	50.27/cwt.	1103.5	50.27/cwt.	39.57/cwt.
Ewes - lambs sold	62.45/cwt.	104.2		66.41/ewe

### AVERAGE PRICES FOR 1978 FARM GROWN FEEDS

<u>Grain</u>																		
Barley												:	•				• •	\$1.90 per bu. \$1.10 per bu. \$1.50 per bu. \$1.50 per bu. \$12¢ per 1b.
Hay Alfalfa Mixed Wild	•	•		•	•	•	•				•			•	•			\$45.00 per ton \$45.00 per ton \$40.00 per ton
Other Roughage	<u>s</u>																	
Grass silage . Legume haylage Green crop	•		•	•	•	•	•	•	•				•		•			\$15.00 per ton \$14.00 per ton \$20.00 per ton \$13.30 per ton .75 per bale 8.00 per ton
Pasture																		
sneep	•	٠	•	•	٠		•	٠		•		•		٠		٠	.\$1	.00 per head per month .00 per head per month .40 per head per month .00 per head per month .50 per head per month

### OTHER NON-CASH COSTS

Unpaid family labor . . . . . \$20.00 per day Board furnished hired labor . . \$ 5.00 per day Second operator's labor . . . \$800.00 per month Interest on farm capital 7%

#### EXPLANATION OF WORK UNITS AND ANIMAL UNITS

The total "work units" for any one farm is a measure of the size of that farm business. A work unit as used in this report is the average accomplishment of a farm worker, in a ten hour day, working on crops and productive livestock at an average efficiency. The number of work units for each class of livestock and each acre of crop are presented below.

UNITS FOR EACH CLASS OF LIVESTOCK & EACH ACRE OF CROP

Item	No. of Work Units	Item	No.of Work Units/Acre
Dairy Cows Other Dairy Cattle Beef Breeding Cows Beef Feeders Hogs - Complete Hogs - Finishing Hogs - Wean. pigs Sheep, Farm Flock Lambs, Feeder Chickens, Laying Flock Broilers Labor off the Farm	7.0/cow 1.2 head* 1.5/head .12/cwt12/cwt06/cwt. 1.4/litter .60/head .30/cwt. 5.0/100 .20/cwt. 1.0/\$20	Barley, Wheat, Oats, Rye Flax Oat Silage Corn for Seed Corn for Grain Soybeans Corn & Cane Silage Alfalfa Hay Other Leg. & Mix. Hay Tame Grass Hay Annual Hay Tillable land - Idle Sorghum for grain Sunflowers	.30/acre .30/acre .40/acre .60/acre .55/acre .45/acre .60/acre .60/acre .20/acre .30/acre .05/acre

<sup>\*</sup>One animal unit represents: one dairy cow or bull, two other dairy cattle, 1-1/4 beef cows or bulls, 1 feeder steer or heifer, 3-1/3 other beef cattle, 7 sheep, 14 lambs, 2-1/2 hogs, 5 pigs or 50 hens.

(41)

# SELECTED FARM MANAGEMENT DATA - 1974-78

			1977	1978
408	398	406	413	417
19438	17550	3012	18241	39054
r 23378	22378	11698	23442	48038
316432	329186	372861	388344	486911
7)110373	97819	103017	96581	134493
78382	75817	91412	83702	113674
.87	.86	.97	.85	.78
3.24:1	3.16:1	2.68:1	2.42:1	2.55:1
11783	12062	2678	14827	37007
389	371	381	365	385
26.18	29.45	28.03	29.07	34.27
57%	60%	61%	55%	59%
39%	35%	32%	38%	35%
4%	5%	7%	7%	6%
12125	12876	14780	14796	16767
976	1073	1231	1233	1397
	r 23378 316432 7)110373 78382 .87 3.24:1 11783 389 26.18 57% 39% 4%	408 398 19438 17550 r 23378 22378 316432 329186 7)110373 97819 78382 75817 .87 .86 3.24:1 3.16:1 11783 12062 389 371 26.18 29.45 57% 60% 39% 35% 4% 5%	408 398 406 19438 17550 3012 x 23378 22378 11698 316432 329186 372861 7)110373 97819 103017 78382 75817 91412 .87 .86 .97 3.24:1 3.16:1 2.68:1 11783 12062 2678 389 371 381 26.18 29.45 28.03 57% 60% 61% 39% 35% 32% 4% 5% 7%	408       398       406       413         19438       17550       3012       18241         x       23378       22378       11698       23442         316432       329186       372861       388344         7)110373       97819       103017       96581         78382       75817       91412       83702         .87       .86       .97       .85         3.24:1       3.16:1       2.68:1       2.42:1         11783       12062       2678       14827         389       371       381       365         26.18       29.45       28.03       29.07         57%       60%       61%       55%         39%       35%       32%       38%         4%       5%       7%       7%         12125       12876       14780       14796

	(4				
	1974	1975	1976	1977	1978
Return Above Feed Cost Per:		ē			
Dairy cow	241	242	421	501	710
Beef cow	(-146)	(-43)	(-6)	17	297
Cwt.feeder cattle produced	(-20.24)	13.25	(-1.25)	2.07	30.00
Cwt. hogs produced	6.30	24.57	12.65	17.19	28.88
Cwt. feeder lambs produced	2.34	28.91	24.56		39.34
Ewe	(-16.96)	(-13.63)	(-2.57)	29.44	36.10
Vi ald Dan Agna					
Yield Per Acre	C P# P*	F1 F7 A	F F 0	00 4	117 0
Corn, bu.	63.5	77.4	57.0	98.1	113.2
Soybeans, bu.	27.2	34.5	23.4	36.3	41.3
Flax, bu.	13.4	14.7	12.0	19.5	19.8
Oats, bu.	65.5	70.4	50.6	74.7	57.3
Corn silage, ton	10.1	11.4	6.5	13.4	15.1
Alfalfa, ton	3.7	3.4	2.4	3.3	4.3
Wheat, bu.	36.7	36.9	38.7	48.8	26.2
Return Over Total Costs Per Acre					
Corn	89.68	44.89	(-4.68)	30.96	32.08
Soybeans	127.54	69.86	34.61	74.10	130.32
Flax	95.86	48.04	17.82	16.66	31.05
Oats	46.59	41.56	8.00	1.61	(-13.37)
Corn silage	89.99	67.61	(-9.13)	50.28	68.67
Alfalfa	92.21	95.96	52.86	47.65	42.20
Wheat	74.91	72.84	44.72	18.80	(-26.52)

### SETTING GOALS

One of the primary aims of the farm management education program is to assist farmers in reaching their farm and family goals. Clarifying their ideas as to what they really want is a very important step in improving the farm business and as a result improve family living.

Sitting down as an operator or husband and wife and putting these wants in writing is done in one of the early classes in the adult farm management education program.

Planning goals is not easy. All members of a family may not agree on what goals are most important. The family may have to give serious thought and discussion to the goals they choose so that all members of the family can benefit from the farming business. Not all goals are related to farm income. Some very important goals for a family may be in the area of social, community, family, church and educational activities.

Setting up goals in a systematic way lets the family fit the wants and desires of all the family members into a plan. There are no right or wrong goals, since each family may approach the problems and opportunities they have in a different way. It is important that goals be reviewed frequently to see if conditions have changed. If the goals are too inflexible, they may be a liability to progress rather than an asset.

On the next page is an example of the written goals of one family for the coming year. The following year, these goals will be reviewed, evaluated and probably changed or expanded to fit the ever changing needs and desires of the family.

## WHAT DOES YOUR FAMILY WANT?

Name John Jones Family Date 2-10-78

Address Anywhere, Minnesota		
One of the steps for improving the farm and home what is wanted. You may know of things you have it takes considerable thought and discussion amoupon what is most important and which things comwrite down your goals for this year and for the order of priority.	wanted as a fam ng family member e first. As a f	nily, but rs to agree Tamily,
	This year	Later
FOR A PROFITABLE FARM BUSINESS:		
Buy a new tractor to replace old John Deere A	hammer and the second	S. Colombia
Raise the production of the dairy herd by 500 lbs. milk per cow.	landon .	11 TO STATE OF THE
Raise the production of the dairy herd from 11000 lbs. to 15000 lbs. per cow in 10 yrs.	A CONTRACTOR OF THE CONTRACTOR	Lamara .
Increase hay yield by 1 ton/acre in 3 yrs.		la comment
FOR SATISFYING LIVING:		
Install kitchen cabinets.	1	
Build new family room on west side of house.		
Paint exterior of home.	V	
Landscape yard.	BOAKTICKES HAVERY THE YEAR	i and the state of
FOR DEVELOPMENT OF FAMILY MEMBERS:	TENERAL PROPERTY IN THE PROPER	
Provide opportunity for son, Dave, to attend college in two years.		Landander
Provide money for Dad to attend National Convention for a week this winter.	Landardak	
Provide time and money for Dan to attend camp this summer.	la company de la	
FOR LONG-TERM FINANCIAL SECURITY:		and the same of th
Improve net worth by 20%/year.	Lamado	Laboration of the Contraction of