

1982 Annual Report Northeast and East Central Minnesota Report No. 27 April, 1983

# AN ADULT EDUCATION PROGRAM

In cooperation with: Minnesota Department of Education, Vocational Division; University of Minn. Agricultural Education Department; Staples Technical Institute, Staples Minnesota

#### 1982 REPORT OF THE VOCATIONAL AGRICULTURE FARM MANAGEMENT PROGRAM 11. NORTHEASTERN AND EAST CENTRAL MINNESOTA William E. Guelker Area Vo-Ag Program Coordinator

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# COLOR CODE EXPLANATION

This farm management summary is color coded for your convenience. Each color refers to a specific area.

WHITE	INTRODUCTION & MISCELLANEOUS INFORMATION
GOLDENROD	WHOLE FARM tables include both the landlord and the operator's inventory income and expenses.
BLUE	OPERATOR'S tables include in- ventories, income and expenses for the operator only. All land- lord information is excluded from these tables.
GREEN	CROP tables include the information for all crops grown on whole farm basis.
PINK	LIVESTOCK tables includes the in- formation for all livestock enter- prises and is listed on a whole farm basis.

#### **ENTROLCCTION**

The Adult Farm Business Management Education program has been part of the public school vocational agriculture offerings since 1952. From the early cooperative efforts of the State Department of Education, Department of Agricultural Education (U. of Winn.) and the Department of Agricultural Economics (U. of Minn.), the program has expanded to serve over 7000 farm families in six regional farm management areas. Programs are now cooperatively managed by the State Department of Education (U. of Minn.), the Division of Agricultural Education (U. of Minn.), AVTI's, and Local school districts.

From the vory boginning, the purpose of the farm management education part of the adult agriculture program was to help farm families achieve their farm business and family goals through improved management, organization and efficiency of their farms. This purpose has not changed.

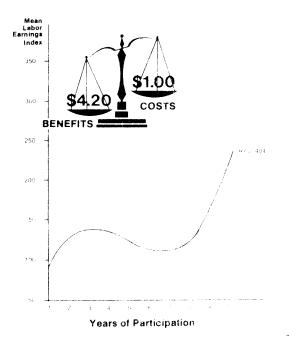
To accomplish the purpose, programs have been organized to generally conform to the following quidelines:

- 1. Farmers enroll in a specific farm management course.
- 2. Each course has a specific major objective and specific units of instruction to meet the objective.
- 3. Courses are offered in sequence, and farmers are expected to enroll in the first course and follow the sequence. They may continue enrollment in the advanced courses as long as they desire.
- 4. There is continuity between the courses; each one leads to the other.
- 5. Part of the instruction is done on the farm with the individual farm family.

Most programs organize their courses around the same central themes. They are:

Year 1 - Farm Business records and accounts. Year 2 - Farm Business analysis and evaluations. Year 3 - Farm Business organization. Advanced (For students who have completed Years 1, 2, and 3.)

In the advanced series of classes and on-farm instructional visits, the major emphasis is on evaluating the business, examining alternatives, and continuing the reorganization of the resources used in the business.



There have been some research studies that show that on the average, enrollees get some exciting results. They are best illustrated by the figure shown here:

This simple graph shows that for every dollar farmers spent on their management education they received a return of \$4.20. Of course, some farmers may have benefited more, and some less, depending upon how seriously they studied the results of their business analysis and the kind of decisions they made as a result of the study.

There are community benefits too. They are best illustrated by examining what happens to farm sales as enrolleed participate. The evidence suggests that farm sales for farm management enrollees in a community increased nine-fold for every dollar spent on management education. It's a good way to stimulate both the rural and urban community.

For a cost of about 355.00, the tarmer receives a computerized depreciation schedule, and a very complete enterprise analysis of his farming operation. In addition, he will be working with a Farm Management Instructor who teaches him basic accounting procedures, and helps him to budget, interpret his analysis, and plan his operation and his credit needs. The "Ag Man" also helps him keep up with the latest agricultural developments. In short, the "Ag Man" helps the farmer to get the most out of his farm and himself.

In keeping with the times and to speed the analysis procedure, automatic data processing methods are used. Data is extracted from the individual farm record books at the Staples and satellite analysis centers, and submitted to specialized Data Systems at Madison, Wisconsin for processing by computer. Results are returned to the farmer as soon as the analysis is completed. Averages and indexes found in this report are computed after a majority of the Data Forms have been processed.

The Staples Technical Institute, in cooperation with the Vocational Division of the Minnesota State Department of Education and the University of Minnesota Agricultural Education Department, is charged with the responsibility for operation and maintenance of the Vocational Agriculture Farm Management Program in Northeast and East Central Minnesota. This 1982 report represents the twentyseventh annual report for most of this area.

This report and the individual cooperators' reports were completed under the direction of William E. Guelker, Area Vo-Ag Coordinator at the Staples Technical Institute. Clerical assistance was provided by Lorraine Anderson, Estelle Anderson, Alice Hogberg, Marge Carr and Ruth Johnson. In addition, some Ag Instructors completed their own Data Forms with local secretarial help.

Directing locally in a supervisory capacity were: Dr. Duane Lund, Superintendent of Staples Public Schools, and Dr. Stan Edin, Director of the Staples Technical Institute.

Cooperating agencies were represented by: Mr. Odell Barduson, Ms. Mary Phillips, Mr. Paul Day of the Vocational Division, State Department of Education, Sharon Grossbach of the Adult Vocational Programs, State Department of Education, and Dr. Edgar Persons and Dr. Paul Marvin of the Agriculture Education Department of the University of Minnesota. The Records used in completing this report came from farmers enrolled in the Minnesota Farm Business Management Program in 11 high schools, 3 AVTI's, and one cooperative center in Northeast and East Central Minnesota.

A List of Cooperating Schools and Instructors follows:

Bagley	Bill Wendlandt
Barnum-Willow Diver	Darret Ober, Harlan Beucler
Bemidji AVTI (serving Bagley, Clearbrook, Gonvick, Bemidji, Blackduck, Kelliher and Northome)	Steve Ziegler, Jim Sackett
Duluth AVTI (serving St. Louis County)	Jim Takala
Foley	Kenneth Johnson
Long Prairie	Robert Johnson, Lloyd Laine
Milaca	John R. Larson
Osakis	Mark Reicks
Park Rapids	Wendell Francis
Pierz	Ben Jorgenson
Pine City AVTI	Arvid Anderson
Princeton	Wes Wankel
Sebeka	Hap Knobloch, Cliff Gustafson
Woodland Center (serving Browerville, Clarissa, Eagle Bend, Bertha, Wadena, Staples and Motley)	Robert Anderson, Bill Ladwig, Len Naley

Records this year for the 19th time were analyzed by electronic data processing with the work being done by Specialized Data Systems at Madison, Wisconsin.

# <u> 1979 – 1980 – 1981 – 1982 IN A CAPSULE</u>

	<u>1979</u>	1980	1981	1982
FARM STZE (ACRES)	335	346	360	378
SIZE OF BUSINESS (WORK UNITS)*	373	386	439	463
RETURN TO CAPITAL & FAMILY LABOR	18651	22840	9337	12302
REFURN TO OPERATOR LABOR & MANAGEMENT (6B)	13622	18389	5791	8332
NET WORTH (AVG. JAN. 1 & DEC. 31)	89169	111618	124410	142916
RATIO OF ASSETS TO LIABILITIES (AVG.)	2.10	2.02	1.99	1.95

# SOURCE OF INCOME - TABLE 3

INCOME FROM LIVESTOCK	68%	54%	60%	64%
INCOME FROM CROPS	28%	42%	36%	33%
MISCELLANEOUS INCOME; ALL OTHER INCOME	4%	4%	4%	3%

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\*One Work Unit equals one 10-hour working day.

#### MONEY SPENT BY THE AVERAGE NORTHEAST AND EAST CENTRAL MINNESOTA FARMER

#### SUMMARY BY YEARS

	1978	1979	1980	1981	1982
TO OTHER FARMERS FOR LIVESTOCK & CUSTOM WORK	5189	8889	6347	6615	7782
TO THE AGRI-BUSINESS COMMUNITY FOR FERTI- LIZER, CHEMICALS, SEED, FEEDS, REPAIRS, AND FUEL	18342	23919	30089	35693	38446
FOR EXTRA LABOR	1178	1517	2199	2244	3032
SUPPORT OF LOCAL GOVT. (PROPERTY & OTHER TAX)	1114	1710	1586	1548	1997
FOR UTILITIES (ELECTRICITY & TELEPHONE)	1016	1681	2110	2519	3179
FOR USE OF OTHER PEOPLE'S CAPITAL (INTEREST & CASH RENT)	4843	7389	10855	14485	16841
FARM EQUIPMENT DEALERS (POWER & MACH.)	11324	12467	12230	11227	9534
BUILDINGS AND LAND	9482	14189	8495	9938	6515
FOOD, CLOTHING, HOUSE, FUEL, FURNITURE & PERSONAL CARE	4555	5496	5698	6222	6757
CONTRIBUTIONS - CHURCH & OTHER	324	405	415	572	562
MEDICAL CARE & HEALTH INSURANCE	1094	1332	1405	1642	1771
EDUCATION & RECREATION	877	1588	1868	1992	1344
LIFE INSURANCE & OTHER INVESTMENTS	570	760	725	764	1186
	1	-			
TOTAL MONEY SPENT BY ONE AVERAGE FARMER	¢ E O O O O	¢017//	¢04000	¢05461	¢00016

WITHIN HIS COMMUNITY & SERVICE AREA \$59908 \$81344 \$84022 \$95461 \$98946

#### SOURCE

Tables 4 and 6B of the Annual Northeast and East Central Minnesota Vo-Ag Farm Business Management Education Reports. Staples Area Technical Institute.

	1979	1980	1981	1982
FARM RECEIPTS	4598	4449	4211	4573
DAIRY COWS DAIRY PRODUCTS	37990	47773	56180	67903
OTHER DATRY	3146	4052	4172	4821
BEEF CATTLE (INCL. FEEDERS)	5137	2854	3551	3400
HOGS	3941	3629	3790	3717
SHEEP AND WOOL	53	46	64	
OTHER PROD. LIVESTOCK	25	41	28	15
CORN	1890	2574	3414	2447
WHEAT	246	515	439	95
OTHER SMALL GRAIN	520	807	1060	361
OTHER CROPS	1080	1710	1206	1220
CAPITAL ASSETS SOLD	481	397 539	1118 540	145 335
INCOME FROM WORK OFF THE FARM	823 1868	538 2820	2578	2479
MISCELLANEOUS FARM INCOME	61934	72178	78259	91511
1. TOTAL FARM SALES 2. INCREASE IN FARM CAPITAL	25787	24792	15346	10331
2. INCREASE IN FARM CAPITAL 3. FAMILY LIVING FROM THE FARM	888	910	908	907
4. TOTAL FARM RECEIPTS 1 & 2 & 3	88609	97880	95194	102749
	00007			
FARM EXPENSE	2110	2017	1602	1312
DAIRY COWS BOUGHT OTHER DAIRY BOUGHT	633	1323	1094	1038
BEEF CATTLE BOUGHT (INCL. FEEDERS)	3539	514	783	474
HOGS BOUGHT	620	121	215	284
SHEEP BOUGHT (INCL. FEEDERS)	9	18	12	
OTHER PROD. LIVESTOCK	7	9	6	1
MISCELLANEOUS LIVESTOCK EXPENSE	2392	3097	3670	4741
FEED BOUGHT	9438	12243	13556	14545
FERTILIZER & CHEMICALS	3401	4306	5962	5943
OTHER CROP EXP (INCL IRRIG OPER OR OPER COST)	1713	1823	2312 131	2760 6
CUSTOM WORK ENTERPRISE (INCL. LABOR)	16	5 2585	2942	3614
CUSTOM WORK HIRED	2101 2629	3335	4044	4144
GAS-OIL-GREASE BOUGHT (FARM SHARE)	2531	3001	3447	3682
REPAIR & OPR OF MACH/TRACTOR/TRUCK/AUTO (F.S.) REPAIR & UPKEEP OF FARM REAL ESTATE	690	1039	1087	1220
REPAIR & UPKEEP OF LIVESTOCK EQUIPMENT	557	759	725	1029
WAGES OF HIRED LABOR	1522	2232	2247	3033
ELECTRICITY EXPENSE (FARM SHARE)	1063	1375	1717	2237
REAL ESTATE & PERS PROPERTY TAXES	716	771	713	921
TELEPHONE & GENERAL FARM EXPENSE	1265	1482	1656	1956
5. TOTAL CASH OPERATION EXPENSE	39980	42056	47921	52939
6. POWER, CROP & GEN MACH BOUGHT	9169	9279	8581	7119
7. LIVESTOCK EQUIP BOUGHT	3466	3093	2426	2052
8. NEW REAL ESTATE & IMPROVEMENTS	$\frac{11726}{61750}$	8192	<u>6363</u> 65291	<u>6273</u> 68383
9. TOTAL FARM PURCHASES	61350	62620	5257	4619
10. DECREASE IN FARM CAPITAL	875 11168	0 13953	16126	18914
11. INTEREST ON FARM CAPITAL	845	721	836	914
12. UNPAID FAMILY LABOR 13. LABOR CHARGE FOR PARTNERS	284	540	730	687
	82	50	87	76
14. BOARD FURNISHED TO HIRED LABOR 15. TOTAL FARM EXPENSE 9-14	74604	77884	88327	93593
15. LABOR EARNINGS 4-15	14880	19996	6867	9156

#### THE CAPITAL INVESTMENT PICTURE IN THE FARM BUSINESS

TABLE 1 - SUMMARY OF FARM INVENTORIES - 1982

		Avera	ige of 203 Fa	arms	
1. 2. 3. 4. 5. 6. 7. 8.	SIZE OF FARM - TOTAL ACRES - TILLABLE ACRES WORK UNITS - CROPS - LIVESTOCK - OTHER TOTAL SIZE OF BUSINESS IN WORK UN NUMBER OF WORKERS FARM CAPITAL INVESTMENT PER WORKER		378.1 236.8 113.37 347.16 2.71 463.24 1.78 177778		
			JAN. 1		DEC. 31
9. 10. 11. 12. 13. 14. 15. 16.	PRODUCTIVE LIVESTOCK DAIRY COWS OTHER DAIRY CATTLE BEEF BREEDING CATTLE BEEF FEEDER CATTLE HOGS SHEEP (INCLUDING FEEDERS) & GOATS POULTRY - ALL TYPES		35899 19988 4753 917 1239 2		37352 21131 4623 676 1427 2
17.		\$	37		44 65255*
19.	CROP, SEED & FEED		22038		22992
20. 21. 22. 23. 24. 25. 26.	POWER, MACHINERY & EQUIPMENT AUTO & TRUCK (FARM SHARE) POWER & MACHINERY IRRIGATION EQUIPMENT CUSTOM WORK EQUIPMENT LIVESTOCK EQUIPMENT TOTAL POWER, MACHINERY & EQUIPMENT	Г \$	1769 29681 2323 243 11358 45373		1858 29939 2085 182 11394 45459*
27. 28.	LAND BUILDINGS-FENCES-ETC.		91094 45996		92304 47040
29.	TOTAL FARM CAPITAL	\$	267338		273051*
30.	INCREASE OR DECREASE IN TOTAL FARM (	CAPITA	L	\$	5713*

Table 1 lists the categories of farm capital for the average of 203 farms and for the 41 most profitable and 41 least profitable farms. These averages include the landlord's share of the investment for the rental farms.

Livestock, Crops, Seed and Feed reflect a conservative market price at the time the inventory is taken.

Machinery, equipment, and building values reflect cost less depreciation.

TABL	E 1 - SUMMARY OF FARM INVENTORIES - 1982 Mos	t Pro	ofitable F <mark>ar</mark> m 41 High	S
1. 2. 3. 4. 5. 6. 7. 8.	SIZE OF FARM - TOTAL ACRES - TILLABLE ACRES WORK UNITS - CROPS - LIVESTOCK - OTHER TOTAL SIZE OF BUSINESS IN WORK UNITS NUMBER OF WORKERS FARM CAPITAL INVESTMENT PER WORKER	\$	400.9 271.9 141.23 528.19 4.81 674.23 2.34	
			JAN. 1	DEC. 31
9. 10. 11.	PRODUCTIVE LIVESTOCK DAIRY COWS OTHER DAIRY CATTLE		55609 3558 <b>3</b>	58823 37870
12. 13. 14. 15. 16.	BEEF BREEDING CATTLE BEEF FEEDER CATTLE HOGS SHEEP (INCLUDING FEEDERS) & GOATS POULTRY - ALL TYPES		818 1528	473 2159
17. 18.	OTHER LIVESTOCK TOTAL PRODUCTIVE LIVESTOCK	\$	93538	99325*
19.	CROP, SEED & FEED		29595	35314
20. 21. 22. 23. 24. 25.	POWER, MACHINERY & EQUIPMENT AUTO & TRUCK (FARM SHARE) POWER & MACHINERY IRRIGATION EQUIPMENT CUSTOM WORK EQUIPMENT LIVESTOCK EQUIPMENT	¢	1865 37268 2408 18295 59835	2090 37550 2117 18063 59819*
26.	TOTAL POWER, MACHINERY & EQUIPMENT	÷		91646
27. 28.			87324 67489	68720
29.	TOTAL FARM CAPITAL	\$	337781	354824*
30.	INCREASE OR DECREASE IN TOTAL FARM CAPI	TAL		\$ 17042 <b>*</b>

# TABLE 1 - SUMMARY OF FARM INVENTORIES - 1982

Work units provide a measure of the work load and an indication of size. Some clue to the farm organization is indicated by the distribution of work between crops and livestock.

The number of workers listed on Line 7 includes the operator(s), hired labor, and unpaid family labor as well as the labor portion of custom work hired.

TABL	<u>.e 1 – SUMMARY OF FARM INVENTORIES – 1982</u>		rofitable Fa	rmc
	Lea	121 1	41 Low	1.115
1. 2. 3. 4. 5. 6. 7. 8.	SIZE OF FARM - TOTAL ACRES - TILLABLE ACRES WORK UNITS - CROPS - LIVESTOCK - OTHER TOTAL SIZE OF BUSINESS IN WORK UNITS NUMBER OF WORKERS FARM CAPITAL INVESTMENT PER WORKER		496.3 310.4 123.90 230.14 1.20 355.24 1.56 205712	
			JAN. 1	DEC. 31
9. 10. 11. 12. 13. 14. 15.	PRODUCTIVE LIVESTOCK DAIRY COWS OTHER DAIRY CATTLE BEEF BREEDING CATTLE BEEF FEEDER CATTLE HOGS SHEEP (INCLUDING FEEDERS) & GOATS		18553 11041 17495 2383 1922	19711 10722 16050 1864 1622
16. 17. 18.	POULTRY - ALL TYPES OTHER LIVESTOCK	\$	10 165 51568	8 199 50177*
19.	CROP, SEED & FEED		21676	20262
20. 21. 22. 23. 24. 25. 26.	POWER, MACHINERY & EQUIPMENT AUTO & TRUCK (FARM SHARE) POWER & MACHINERY IRRIGATION EQUIPMENT CUSTOM WORK EQUIPMENT LIVESTOCK EQUIPMENT TOTAL POWER, MACHINERY & EQUIPMENT		2169 31780 4541 1201 6302 45992	2557 30357 4105 903 6321 44243*
27. 28.	LAND BUILDINGS-FENCES-ETC.		140761 33281	142188 34494
9.	TOTAL FARM CAPITAL	\$	293279	291364*
30.	INCREASE OR DECREASE IN TOTAL FARM CAPIT	AL		\$ (-1915)*

TABLE 1 - SUMMARY OF FARM INVENTORIES - 1982

		Average of 203 Farms	41 Farms High	41 Farms Low
	SALE OF LIVESTOCK & LIVESTOCK PRODUCTS			
1 2	DAIRY COWS	4573	7399	2589
2 3	DAIRY PRODUCTS	67903	111080	32922
	OTHER DAIRY CATTLE	4821	9904	3367
4	BEEF BREEDING CATTLE	1756		7052
5		1644	1033	4106
6	BEEF FEEDER CATTLE	2038	4565	2033
7	HOGS COMPLETE & MIXED	735	1150	1563
8	HOGS FINISHING MENNING BLCS	944	224	684
9	HOGS PRODUCING WEANING PIGS	244	<u> </u>	001
10	SHEEP, GOATS & WOOL, FARM FLOCK			
11	SHEEP & WOOL, FEEDER LAMBS	1		5
12	CHICKENS (INCLUDING HENS & BROILERS)	1		)
13	TURKEYS	4 -7		64
14	EGGS	13		04
15	OTHER PRODUCTIVE LIVESTOCK & PRODUCTS			~
16	OTHER MISCELLANEOUS LIVESTOCK INCOME	1		б
17	TOTAL SALES OF PRODUCTIVE LIVESTOCK	\$ 84429*	135355*	54390*
18	SALE OF CROPS			
19	WHEAT	95	128	283
19A	DURUM			
20	OTHER SMALL GRAINS	361	291	568
20	CORN	2447	1797	5594
	SOYBEANS	382	170	1169
22	SUNFLOWERS	502		
22A	OTHER ROW CROPS	9	46	
23	LEGUMES & OTHER FORAGE	433	385	679
24		- U	202	
25	GRASS SEED			
26	FRUITS & NUTS	219		
27	VEGETABLE ROADSIDE MKT. & SPECIALTY	219		10
28	NURSERY, TIMBER & OTHER		49	774
29	SET ASIDE ACRES-GOVERNMENT PAYMENTS	175	49	
30	TOTAL SALES FROM CROPS	\$ 4123*	2866*	9077*
31	CAP. ASSETS SOLD (AUTO/TRK/MACH.)	122	326	42
31A	CAP. ASSETS SOLD (BLDGS & IMPROVEMENTS)			
31B	CAP. ASSETS SOLD (LAND)	23		
31D 32	GAS TAX REFUND	55	31	78
	INCOME FROM WORK OFF THE FARM	335	319	571
33	CUSTOM WORK ENTERPRISE INCOME	11		
34		715	1181	407
35	PATRONAGE REFUNDS	1698	1227	1766
36	MISCELLANEOUS FARM INCOME	\$ 91511*	141306*	66331*
37	TOTAL FARM SALES	ע אורו א		an a frain an
38	INCREASE IN FARM CAPITAL	5713	17042	0
39	FAMILY LIVING FROM THE FARM	907	1315	806
40	TOTAL FARM RECEIPTS (37)+(38)+(39)	\$ 98131*	159663*	67137*

# TABLE 2A - WHOLE FARM SUMMARY OF CASH RECEIPTS - 1982

Table 2A provides a listing of the sources of cash income. The landlord's share of crops and other items is included in order to calculate earnings for the whole farm business. In addition to cash sales, the increases in farm capital and value of farm produce used in the home are listed. (No credit for farm home.)

		Average of 203 Farms		41 Farms Low
1	PURCHASE OF LIVESTOCK			
2	DAIRY COWS	1312	1315	2094
3	OTHER DAIRY CATTLE	1038	1221	746
4	BEEF BREEDING CATTLE	197	1 1 1 1	789
5	BEEF FEEDER CATTLE	277		101
6	HOGS COMPLETE & MIXED	19	23	6
7	HOGS FINISHING	214	337	703
8	HOGS FENTSHING HOGS PRODUCING WEANING PIGS	51	207	70,5
8 9		21	207	/
	SHEEP & GOATS			
10	SHEEP, FEEDER LAMBS	1		7
11	CHICKENS (INCLUDING HENS & BROILERS)	1		3
12	TURKEYS			
13	OTHER PRODUCTIVE LIVESTOCK			
14	MISCELLANEOUS LIVESTOCK EXPENSE	4741	7383	3086
15	FEED BROUGHT	14545	20375	11185
16	FERTILIZER	4646	6137	5073
17	CHEMICALS	1297	2087	1144
18	OTHER CROP EXPENSE	2673	3277	2888
19	IRRIGATION OPERATION COSTS	87	90	180
20	CUSTOM WK. ENTER. OPER. COSTS, INC. LABOR	6		30
21	CUSTOM WORK HIRED	3614	4742	2970
22	REPAIR & UPKEEP OF LIVESTOCK EQUIPMENT	1029	1667	798
23	REPAIR & UPKEEP OF FARM REAL ESTATE	1220	2104	1151
24	GAS, OIL & GREASE BOUGHT (FARM SHARE)		5237	4426
25	REPAIR & OPR. OF MACH., TRACTOR, TRUCK, AUTO		5374	3249
26	REPAIR & UPKEEP OF IRRIGATION EQUIPMENT	21	15	44
27	REPAIRS-CUSTOM WORK ENTERPRISE	5	12	24
28	WAGES OF HIRED LABOR	3033	5982	2924
29	PERSONAL PROPERTY & REAL ESTATE TAXES	921	1411	843
30	GENERAL FARM EXPENSE	1642	2130	1518
31	TELEPHONE EXPENSE (FARM SHARE)	314	270	312
32	ELECTRICITY EXPENSE (FARM SHARE)	2237	3196	1581
33		52939*	74581*	47875*
22			74001	47075
34	POWER, CROP & GEN. MACH. BOUGHT (FARM SHARE)	7083	9122	5582
35	IRRIGATION EQUIPMENT BOUGHT	36		
36	CUSTOM WORK EQUIPMENT BOUGHT			
37	LIVESTOCK EQUIPMENT BOUGHT	2052	2978	1237
38	NEW REAL ESTATE - BLDGS/IMPROVEMENTS	5063	6602	4221
38A	NEW REAL ESTATE - LAND	1210	4322	1427
39	TOTAL FARM PURCHASES (33) THRU (38A) \$	68383*	97605*	60341*
	ŦŦĹĊĨŔĸŦĔĸĸĔſĸĸĔĸĸŦĸŦĸŦĸŦĔĸĸĔĸĸĔĸĸĔĸĸĔĸĸĔĸĸĔĸĸĔĸĸĔĸĸĔ		0	1015
40	DECREASE IN FARM CAPITAL	0	0	1915 20463
41	INTEREST ON FARM CAP. (7% OPPOR. CHG.)	18914	24241	
42	UNPAID FAMILY LABOR	914	716	1226
43	LABOR CHG. FOR PARTNERS & OTHER OPER.	687	1633	407
44	BOARD FURNISHED HIRED LABOR	76	68	187
45	TOTAL FARM EXPENSE (39) THRU (44) \$	88974*	124263*	84132*
*46	RET TO OPR LAB & MGMT-SINGLE OPER			
		9156*	35400*	(-16994)*
47	NUMBER OF OPERATORS	1	1	1
48	FULL TIME OPERATOR EQUIVALENTS	1.21	1.73	1.02
40 49	RET TO OPR. LABOR & MGT/FULL TIME OPR EQUIV			(-16886)
	urn to Operators Labor & Mgmt The return f	or the operator		
	er all expenses are deducted.	or me operate		managonorn
uri	er att expenses are deducted. -12-			

#### THE VALUE PRODUCE / BY EACH ENTERPRISE

# TABLE 3 - ENTERPHISE STATEMENT - 1982

			verage of 203 Farms		41 Farms Low
1	RETURNS & HET INCREASES				
2	PRODUCTIVE LIVESTOCK				
3	DAIRY COWS	\$	63416	103712	30754
4	OTHER DATRY CATTLE		15616	29889	7153
5	BEEF BREEDING CATILE		1556		6726
6	FEEDER CATTLE		722	658	1720
7	HOGS, COMPLETE & MIXED		2216 400	5281 619	1785 682
8 9	HOG FINISHING ENTERPRISE PRODUCING WEANING PIGS		400 1024	131	820
10	SHEEP & GOATS		$\int \int_{M_{1}} \int \int_{M_{2}} \int $	1.21	020
11	SHEEP, FEEDER LAMBS				
12	CHICKENS (INCLUDING HENS & BROILERS)		13		64
13	TURKEYS				
14	OTHER PRODUCTIVE LIVESTOCK		7		34
15		4	85269*	140291*	49739*
16	VALUE OF FEED FED TO LIVESTOCK (MINUS)		41391	61171 79120	29339 20400
17 18	RETURN OVER FEED FROM LIVESTOCK CROP, SEED & FEED		43878 22596	36854	16151
19	COOPERATIVE PATRONAGE REFUNDS		715	1181	407
20	MISCELLANEOUS FARM INCOME		1698	1227	1766
21	CUSTOM WORK ENTERPRISE		(-60)		(-353)
22	TOTAL RETURNS & NET INCREASES	\$	68828*	118382*	<u> 38371</u> *
23	EXPENSES & NET DECREASES				
24	TRUCK & AUTO (FARM SHARE)	£	3780	4443	3708
25	TRACTORS & CROP MACHINERY		13119	17948	12278
26	IRRIGATION EQUIPMENT		294	307	479
27	ELECTRICITY		2237	3196	1581
28	LIVESTOCK EQUIPMENT		3213 5239	5046 7476	2035 4160
29 70	BUILDINGS, FENCES & TILING BARE LAND		(-23)	7470	4100
30 31	MISCELLANEOUS LIVESTOCK EXPENSE		4741	7383	3086
32	LABOR		4593	7499	4904
33	LABOR CHARGE FOR OTHER OPERATOR(S)		687	1633	
34	PROPERTY TAX		921	1411	843
35	GENERAL FARM EXPENSE & TELEPHONE		1956	2401	1829
36	INT. ON FARM CAP. (7% OPPORTUNITY CHG.)		18914	24241	20463
37	TOTAL EXPENSES & NET DECREASES	\$	59671*	82982*	55366*
38	RETURN TO OPERATOR LABOR & MEMT (SIN. OPR)	ŝ	9156	35400	(-16994)
39	NUMBER OF FARM OPERATORS		1	1	1
40	FULL TIME OPERATORS EQUIVALENTS		1.21	1.73 29051	1.02 (-16886)
41	RTRN OPR LBR & MGT./FULL TIME OPERATOR		7915	29071	(

Table 3 combines Tables 1, 2A and 2B. Cash receipts and expenses are adjusted for change in inventory for each enterprise and for each category of expense in order to show net increases and net decreases. The resulting Labor earnings are the same as those on Table 2B. The negative figures for Line 30 (Pare Land) indicate that has been sold for higher than inventory values.

		Average of 96 Farms	15 Farms High	15 Farms Low
1	NUMBER OF PERSONS FAMILY	4	4	4
2	NUMBER OF ADULT EQUIVALENT - FAMILY	2.9	3.0	2.9
3	CHURCH & WELFARE	562	790	597
4	MEDICAL CARE & HEALTH INSURANCE	1771	2312	1340
5	FOOD & MEALS, BOLIGHT	3756		
6	OPERATING EXPENSE & SUPPLIED	1160	2295	1009
7	FURNISHINGS & EQUITMENT	614	758	262
8	CLOTHING & CLOTHING MATERIALS	807	925	557
9	PERSONAL CARE, PERSONAL SPECIFICAD	390	344	417
10	EDUCATION	289	474	211
11	RECREATION		769	311
12		628	692	535
13	PERSONAL SHARE TRUCK & AUTO EXTENDE			
14 14A	OPERATOR SHARE UPKEEP ON DWELLING CASH RENT (PERSONAL)		233	
15	PERSONAL SHARE TELEPHONE & ELECTRICITY EX	° 643	711	609
15A	PERSONAL SHARE-GENERAL FARM EXPLOSE	. 62	76	83
16	PERSONAL SHARE-GENERAL FARM EXPENSE TOTAL CASH LIVING EXPENSE	5 11994*	15582*	10380*
17	PERSONAL SHARE NEW TRUCK & AUTO			292
18	NEW DWELLING BOUGHT	268	445	
19	TAXES & OTHER DEDUCTIONS	1052	445 1712 2832	1725
20	LIFE INDUKANUE & UTHER DAV. & HIVEDI.	1100	2022	700
21	TOTAL HOUSEHOLD & PERSONAL (16) THRU (20	)) 14924 <b>*</b>	20942*	13183*
22	TOTAL FAMILY LIVING FROM THE FARM (33)	815	1112	626
	TOTAL CASH & NON-CASH EXP. (21)+(22)	\$ 15739	22054	13808
	FAMILY LIVING GROM THE FARM			
25				
26	MILK & CREAM (QUARTS)			
27	BEEF & BUFFALO (POUNDS)	una a gaga aga parta agan na sa		
28	PORK (POUNDS)	understand under standig für die sounderstadig in bestehen die eine	and the second sec	, a an a gaine respective factors, drive approxime
29	LAMB, MUTTON, GOAT (POUNDS)			· and a state of a sta
30	POULTRY, ALL FOWL (POUNDS)			
31	EGGS (DOZEN)	un i na militar a genera gelata di 1997 " tegenar PA		
32	VEGETABLES, FRUITS, SPEADS, OTHER PRODUCE & PO			
33	TOTAL FAMILY LIVING FORM THE CARE	815*	1112*	626 <b>*</b>

# TABLE 4 - HOUSEHOLD EXPENSE - 1980

The household and personal expenses and receipts presented in Table 4 are for those farms with complete accounts. These farmers spent an average of \$1244 per month for family living in addition to the feed, fuel, and bousing furnished by the farm.

# TABLE 5 - NET WORTH STATEMENT - OPERATOR - 1982 FOR THOSE FARMS WITH A COMPLETE RECORD OF ALL ASSETS AND LIABILITIES

			Average of JAN. 1	200 Farms DEC. 31
1 2 3 4 5 6	TOTAL PRODUCTIVE LIVESTOCK CROP, SEED & FEED TOTAL POWER, MACHINERY & EQUIPMENT LAND (ACRES OWNED 312.0) (TILLABLE 172.8) BUILDINGS, FENCES, ETC. TOTAL FARM CAPITAL	\$	62515 21463 44503 80209 44949 253639	65114 22266 44760 81108 45994 259242*
7 7A 7B 8 9	NON-FARM ASSETS CASH ON HAND & IN BANK NON-FARM REAL ESTATE DWELLING TOTAL ASSETS	\$	11581 1848 1424 21544 290036	12298 <del>1897-</del> 1363 22040 <u>296840</u> *
10 11 12 13 14	REAL ESTATE MORTGAGES CHATTEL MORTGAGES NOTES ACCOUNTS PAYABLE TOTAL LIABILITIES	\$	81771 53815 8265 3709 147560	81933 58018 9576 3958 153485*
15	FARMERS NET WORTH	\$	142476	143355*
16	GAIN (OR LOSS) IN NET WORTH			<u>\$ 879*</u>
17 18 19 20 21 22 22A 23 24	* * * * * * * * * * * * * * * * * * *		* * * 8332 12302 717 3743 5 4466 16768	
25 26 27 28	TOTAL MONEY BORROWED TOTAL PAID ON DEBT (PRINCIPAL) TOTAL HOUSEHOLD & PERS CASH/NON-CASH EXP (4/2 RATIO: TOTAL FARM-EXPENSES TO RECEIPTS (0.S.)	23)	30584 24561 10791 .914	
29 30 31 32 33* 34 35	RATIO: TOTAL-ASSETS TO LIABILITIES RATIO: NON-REAL ESTATE-ASSETS TO LIAB. RATIO: REAL ESTATE-ASSETS TO LIAB. RATIO: NET WORTH TO TOTAL LIABILITIES RATIO: CASH OPERATING EXP TO ADJ TOTAL FARM S RATIO: TOTAL FARM RECPTS TO AVE FARM CAPITAL RATIO: TOTAL FARM RECPTS TO AVE FARM CAPITAL *ADJUSTED FARM SALES DOES NOT INCLUDE SALE OF	(W.	F.) S.)	DEC. 31 1.934 2.045 1.837 .934 .765 .382 .396

The net worth statement presents a picture of the financial structure of the operator's share of the farm business at the beginning and at the end of the year. The gain or loss in net worth is a dollar measure of progress. This statement, accurately kept over a period of years is one of the best measures of financial progress.

The supplementary information listed in Table 5 is helpful in studying the financial structure of the farm. All figures are presented on the operator's share only basis.

TABL	E 5 – NET WORTH STATEMENT – OPERATOR	- 19	62 40 Fai	rms High	39 Farm	is Low
			JAN. 1	DEC. 31	JAN. 1	DEC. 31
1	TOTAL PRODUCTIVE LIVESTOCK	Ş	92140		53556	
2	CROP, SEED & FEED		30075	34930	17946	16023
3	TOTAL POWER, MACHINERY & EQUIPMENT		59411	60438	44445 102172	42611
4	LAND		80998		102172	103672
5	BUILDINGS, FENCES, ETC. TOTAL FARM CAPITAL	ć	64541	66078	32159 250279	32969 247451*
б						
7	NON-FARM ASSETS CASH ON HAND & IN BANK NON-FARM REAL ESTATE		9169	10786	17270	
7A	CASH ON HAND & IN BANK		1893		2797 551	2008 722
7B	NON-FARM REAL ESTATE		1331		23386	23454
8 9	DWELLING TOTAL ASSETS	¢	362721	2009 382525*	294283	290587*
9 10	REAL ESTATE MORTGAGES	<u> </u>	101052	99392	73794	75975
11	CHATTEL MORTGAGES		67504	71591	39674	42550
12	REAL ESTATE MORTGAGES CHATTEL MORTGAGES NOTES		1/230	1/2/6	5583	6468
13	ACCOUNTS PAYABLE		5963	7483 195742*	3655	4340
14	ACCOUNTS PAYABLE TOTAL LIABILITIES	\$	191759	195742*	122706	129334*
15	FARMERS NET WORTH	\$	170962	186783*	171577	161253*
16	GAIN (OR LOSS) IN NET WORTH			\$    15821*	\$	(-10324)*
20 21 22 22A 23 24 25 26 27	NON-FARM INCOME OUTSIDE INVESTMENT INCOME OTHER PERSONAL INCOME & INCOME TAX SALE OF (P.S.)DWELLING, AUTO & TRU- TOTAL NON-FARM INCOME TOTAL FAMILY FARM & NON-FARM INC TOTAL MONEY BORROWED TOTAL PAID ON DEBT (PRINCIPAL) TOT. HSHOLD & PERS CASH/NON-CASH EXP	REF CK \$ .\$	. 904		871 8331 3 9204 647 25511 19212	
2.7	(4/23)		13421		9501	
28	RATIO: TOT. FARM-EXP. TO RECEIPTS (0	.S.)	.779		1.221	
			JAN. 1	DEC. 31	JAN. 1	DEC. 31
29	RATIO: TOTAL-ASSETS TO LIABILITIES		1.892	1.954	2.398	2.247
29 30	RATIO: NON-REAL ESTATE-ASSETS TO LIA				2.781	2.432
31	RATIO: REAL ESTATE-ASSETS TO LIAB.			1.759		
32	RATIO: NET WORTH TO TOTAL LIABILITIE	S	.892	.954	1.398	1.247
33*	RATIO: CASH OPERATING EXP TO ADJ TOT					
	SALES (O			.693		.897
34	RATIO: TOTAL FARM RECPTS TO AVE FARM	CAP	) (W.F.)	.455		.283
35	RATIO: TOTAL FARM RECPTS TO AVE FARM	CAP	(0.5.)	.471		.287
	*ADJUSTED FARM SALES DOES NOT INCLUD	e sa	LE OF C	APITAL ASSETS		

TABLE 5 - NET WORTH STATEMENT - OPERATOR - 1982

IADLI	E 6A - OPERATORS SHARE OF CASH RECEIPTS - I	Average of 203 Farms	41 Farms High	41 Farms Low
	SALE OF LIVESTOCK & LIVESTOCK PRODUCTS			
2	DATRY COWS	4550	7189	2563
3	DAIRY PRODUCTS	67437	110871	34405
4	OTHER DAIRY CATTLE	4816	9847	3305
5	BEEF BREEDING CATTLE	1671		7052
6	BEEF FEEDER CATTLE	1644	1033	4106
7	HOGS COMPLETE & MIXED	2038	4565	2033
8	HOGS FINISHING	735	1150	2233
9 10	HOGS PRODUCING WEANING PIGS SHEEP, GOATS & WOOL, FARM FLOCK	944	224	1286
11 12	SHEEP & WOOL, FEEDER LAMBS CHICKENS (INCLUDING HENS & BROILERS)	1		5
13 14	TURKEYS EGGS OTHER PRODUCTIVE LIVESTOCK & PRODUCTS	13		64
15 16	OTHER MISCELLANEOUS LIVESTOCK A TRODUCTS	1		6
17	TOTAL SALES OF PRODUCTIVE LIVESTOCK	\$ 83850*	134877*	57058*
18	SALE OF CROPS	2.4		200
19	WHEAT	94		280
19A	DURUM OTHER SMALL GRAIN	317	195	675
20 21	CORN	2298	846	3029
21 22 22A	SOYBEANS SUNFLOWERS	354	167	410
23	OTHER ROW CROPS	9	46	
24 25	LEGUMES & OTHER ROUGHAGE GRASS SEED	360	390	404
26 27	FRUITS & NUTS VEGETABLES, ROADSIDE MARKET & SPECIALTY	219		10
28	NURSERY, TIMBER & OTHER SET ASIDE ACRES - GOVERNMENT PAYMENTS	2 173	49	10 667
29		\$ 3828*	1693*	5474*
30	TOTAL SALES FROM CROPS	122	261	42
31 31A	CAP. ASSETS SOLD (AUTO/TRK/MACH.) CAP. ASSETS SOLD (BLDGS & IMPROVEMENTS)	122	2.01	
31B	CAP. ASSETS SOLD (LAND)	23		
32	GAS TAX REFUND	55	32	74
33	INCOME FROM WORK OFF THE FARM	335	313	532
34	CUSTOM WORK ENTERPRISE INCOME	11		
35	PATRONAGE REFUNDS	713	1144	399
36	MISCELLANEOUS FARM INCOME	1697	1132	1511
37	TOTAL FARM SALES	<u>\$ 90633*</u>	139452*	65091*
38	INCREASE IN FARM CAPITAL	5753	18275	0
39	FAMILY LIVING FROM THE FARM	899	1364	732
40	TOTAL FARM RECEIPTS (37)+(38)+(39)	<u>\$ 97285*</u>	159091*	65823*
41	ADJUSTED TOTAL FARM SALES (37)-(31)	90488	139191	65049
42	TOTAL CASH FARM OPERATING EXPENSE	69554	96930	59488
43	NET CASH OPERATING INCOME	\$ 20934*	42261*	5561*
-				

# TABLE 6A - OPERATORS SHARE OF CASH RECEIPTS - 1982

Table 6A is derived the same way as Table 2A with the exception of the landlord's share which is left out. For the owner-operator, Table 2A & 6A are the same.

		Average of 203 Farms	41 Farms High	41 Farms Low
1	PURCHASE OF LIVESTOCK			
2		\$ 1276	1301	1878
3	OTHER DAIRY CATTLE	1038	877	746
4	BEEF BREEDING CATTLE	187		789
5	BEEF FEEDER CATTLE	277		101
6	HOGS COMPLETE	19	23	6
7	HOGS FINISHING	214	337	703
8	HOGS PRODUCING WEANING PIGS	51	207	19
9	SHEEP, FARM FLOCK			
10	SHEEP, FEEDER LAMBS			
11	CHICKÉNS	1		3
12	TURKEYS			
13	OTHER PRODUCTIVE LIVESTOCK			
14	MISCELLANEOUS LIVESTOCK EXPENSE	4722	7404	3243
15	FEED BOUGHT	14502	20321	11359
16	FERTILIZER	4618	6063	4724
17	CHEMICALS	1291	1932	935
18	OTHER CROP EXPENSE	2655	3056	2817
19	IRRIGATION OPERATION COST	87	90	228
20	CUSTOM WORK OPERATOR COSTS, INC. LABOR	6		30
21	CUSTOM WORK HIRED	3597	4777	2967
22	REPAIR & UPKEEP OF LIVESTOCK EQUIPMENT	1026	1738	827
23	REPAIR & UPKEEP OF FARM REAL ESTATE	1220	2154	1156
24	GAS, OIL, GREASE BOUGHT (FARM SHARE)	4128	5028	4387
25	REP & OPER-MACH, TRACTOR, TRUCK, AUTO (F.S.)	3649	5129	3262
26	REP & UPKEEP OF IRRIGATION EQUIPMENT	21	15	80
27	REPAIRS, CUSTOM WORK ENTERPRISE	5		24
28	WAGES OF HIRED LABOR	3032	5226	2946
29	PERSONAL PROPERTY & REAL ESTATE TAXES	915	1437	869
30	CASH RENT	1809	2938	1385
31	GENERAL FARM EXPENSES	1641	2134	1532
32	TELEPHONE EXPENSE (FARM SHARE)	311	284	346
33	ELECTRICITY EXPENSE (FARM SHARE)	2225	3157	1596
34	INTEREST ACTUALLY PAID	15032	21302	10530
35	TOTAL CASH OPERATING EXPENSE	\$ 69554*	96930*	<u> </u>
36	POWER. CROP & GEN MACH BOUGHT (FARM SHARE)	7021	10208	4956
37	IRRIGATION EQUIPMENT BOUGHT	36	10200	1520
38	CUSTOM WORK ENTERPRISE EQUIPMENT BOUGHT			
39	LIVESTOCK EQUIPMENT BOUGHT	2052	2993	1457
40	NEW REAL ESTATE-BLDGS/IMPROVEMENTS	5037	7080	3574
40A	NEW REAL ESTATE-LAND	1210	4322	1427
41	TOTAL FARM PURCHASES (35) THRU (40A)	84910*	121533*	70901*
42	DECREASE IN FARM CAPITAL	0	0	3291
43	INTEREST ON FARM CAPITAL (7% OPP CHG)	3056	2250	7402
44	UNPAID FAMILY LABOR	914	636	923
45	BOARD FURNISHED HIRED LABOR	73	27	187
46	TOTAL FARM EXPENSE (41) THRU (45)	\$ <u>88953*</u>	124446*	82704*
47	RET. TO OPERATOR LABOR & MGMT. (0.S.)			
		\$ 8332*	34644*	(-16881)*
48	*RET. TO CAPITAL & FAMILY LABOR			
	(47)+(44)+(43)	\$ 12302	37530	(-8557)

\*Return to Capital and Family Labor represents the amount available for debt services, living expense, and savings.

## EXPLANATION OF WORK UNITS

The total "work units" for any one farm is a measure of the size of that farm business. A work unit as used in this report is the average accomplishment of a farm worker, in a ten hour day, working on crops and productive livestock at an average efficiency, or ten hours of work off the farm for pay.

## WORK UNITS FOR CROPS, LIVESTOCK, AND WORK OFF THE FARM

ITEM		ITEM	
Dairy Cows Other Dairy Cattle Beef Breeding Cows Beef Feeders Hogs-Complete Hogs-Finishing Hogs-Wean Pigs Sheep, Farm Flock Chickens, Lay. Flock Lambs, Feeders Broilers Turkeys, Lay Flock Turkey Poults Labor Off the Farm Diverted Acres	7.0/cow 1.2/head 1.5/head .12/cwt .06/cwt 1.4/Litter .60/ewe 5.0/100 .30/cwt .20/cwt 25.0/100 .12/cwt 1.0/\$20 .20/acre	Sunflowers Barley, Wheat, Oats, Rye Oat Silage Canning Corn Corn for Grain Soybeans Corn & Cane Silage Alfalfa Hay O. Leg. & Mix Hay Tame Grass Hay Annual Hay Leg. & Grass Silage Legume & Grass Seed Summer Fallow Tilled Wild Hay	.55/acre .30/acre .40/acre .55/acre .45/acre .30/acre .60/acre .40/acre .30/acre .40/acre .40/acre .40/acre .40/acre .40/acre

AVERAGE HARVEST PRICES OF HOME GROWN FEED AND OTHER PRICES USED IN 1982 REPORT

\$1.64/bu 1.41/bu

2.34/bu

3.69/bu

2.00/bu

5.05/bu

SMALL GRAIN & CORN

Barley (Feed)

0ats

Wheat

Corn

Soybeans

Rve

#### PASTURE PER HEAD PER MONTH

Dairy Cows, Beef Cows	\$5.00
Other Dairy and Beef	2.50
Hogs	.35
Pigs	.10
Sheep	.50
Lambs	.25

ROUGHAGES		PRODUCTS USED IN TH	E HOME		
Alfalfa Hay Red Clover Hay Other Grass Hay	\$67.48/ton 59.00/ton 34.83/ton	Cream Whote Milk Whote Milk Fed	\$1.90/qt .30/qt 12.00/cwt		
0. Leg. & Mix 45.97/ton Grain Silage 18.17/ton	UNPAID FAMILY LABOR				
Corn Silage	15.17/ton	Second Operators Labor Unpaid Family Labor	\$600.00/month 15.00/day		

LAND COST used on Table 10 was considered to be the rental value of land on each farm. Interest on Farm Capital - 7%.

# MEASURES OF EAST CARACTERITION EFF INTERCY

The following explanation: and dominitions are for use in interpreting Table 8 and the Thermometer Chari.

- 1. <u>LABOR EARNINGS</u>: The basis for comparing the retalionship between selected farm management factors and farm profit. "Labor Earnings" represents that share of the total farm income that is credited to the operator's labor and management. It is a whole farm figure taking into account all income and expense, cash and non-cash, including a charge of 7% for the use of tarm capital. Tables 2B and 3 show two methods of betermining labor earnings. The operator's share of Labor Harmings is shown on Table 6B and may be different from Whole Farm Labor Earnings.
- 2. <u>CROP YIELDS INDEX</u>: A measure of the crop yield level for all crops produced. It is expressed as a percentage of the average: the average being 100%.
- 3. GROSS RETURN PER TILLABLE ACRE: Reflects both crop selection and crop yield.
- 4. <u>RETURN PER \$100 FEED FED TO PRODUCTIVE LIVESTOCK</u>: A measure of the general level of efficiency for all livestock. It is expressed as a percentage with 100% representing average efficiency.
- 5. <u>LIVESTOCK UNITS PER 100 ACRES</u>: A measure of livestock density or population, particularly important for farms with limited crop land.
- 6. <u>SIZE OF BUSINESS WORK UNITS</u>: A measure of the total work load. A Work Unit represents the average accomplishment of a worker in one 10-hour day. Work Unit values are assigned to each class of livestock, each crop, and to other tasks utilizing farm labor.
- 7. WORK UNITS PER WORKER: A measure of labor efficiency. It is determined by dividing the work units by the total number of workers.
- 8. <u>POWER, MACHINERY, EQUIPMENT, AND BUILDING EXPENSE PER WORK UNIT</u>: A measure of expense control. It is the total cost of items 24 through 29 in Table 3 divided by the number of work units.
- 9. FARM CAPITAL INVESTMENT PER WORKER: Another indication of size of business. Useful in relating farm businesses to other industries.

Other items listed on Table 8 are related to the above measures and serve to further define and describe the efficiency level of a farm business.

Note should be taken that items Listed in Table 8 and the Thermometer Chart are to be considered in light of the individual farm and farm operator. Although in general, an above-average level for each factor Listed would indicate an above-average earnings, this may not be true when individual farms are considered. The inter-relationship of factors varies from farm to farm,

		Average of 205 Farns	41 Farms High	41 Farns Low
1 RETURN TO OPERATORS LABOR & MALAR MELT			35400	(-16894)
2 CROP YIELD INDEX		106.0	168.1	82.0
3 PERCENT TILLABLE LANGER, PLANGER, STERA, GRANS				
4 GROSS RETURN PER TILLABLE ACHE SCHULT DIE HAGTER	1.)\$	141.24	172.49	99.04
5 RETURN PER \$100 FEED FED HAD BUT I LILLING I.	i CX	100.0	109.5	93.8
6* LIVESTOCK UNITS PER TOU ACKED		29.33	34.51	23.15
7 SIZE OF BUSINESS-WORK UNLES			674.23	
8 WORK UNITS PER WORKER		260.25	.38.13	227.72
9 POWER, MACH, EQUIP, WERE EAR WERE WATER OUT	\$	50.20	50,47 147993	68.24
10 FARM CAPITAL INVESTMENT PER MORKEN	4	191799	14/1945	187385
11 INDEX OF RETURN PER \$100 FEED FLD				2
12 6100A BEEF BREEDING FARM, WHOL! HERD, COMM.		100.0		96.9
13 6140A BEEF FEEDERS FEEDLOT		100.0	128.1	89.8
14 6290A DATRY COWS, COMMERCIAL, DEWERAL			108.7	
15 6310A OTHER DAIRY, COMMERCIAL, REPLACEMENTS		100.0	113.7	84.6
16 6470A HOGS, FARROW, FINISH, CENTRAL		100.0	100.0	30.1
17 6510A HOGS, WEANING PIG PRODUCTION		100.0	108.0	
30 NUMBER OF ANIMAL UNITS		77.49	109.37	75.40
31 WORK UNITS				
32 CROPS		113.37	141.23	123.90
3 PRODUCTIVE LIVESTOCK		347.16	528.19	230.14
J4 OTHER PRODUCTIVE WORK UNITS		2.71	4.31	1.20
35 EXPENSES PER WORK UNITS				
36 TRACTOR & CROP MACHINERY EXPENSE	\$	28.96	27.07	35.91
37 FARM SHARE OF AUTO & TRUCK CAPENSE	\$	8.16	6.59	10.44
38 FARM SHARE OF ELECTRIC EXPENSE	¢.	4.83	4.74	4.45
39 LIVESTOCK EQUIPMENT EXPENSE	÷	6.94	7.48	5.73
40 BUILDING, FENCE & TILING EXPENSE	\$	11.31	11.09	11.71
40A OTHER EXPENSE PER WORK UNITS (INC. (USTOM ENT)				
40B GENRL FRM TELE/OTHR UTILITIES EXCLUTIONELECT.	\$	4.22	6.56	5.15
40C HIRED LABOR	$\mathcal{L}$		8.87	8.25
41** TRACTOR & GROP MACHINERY EXPENSE FER CROP ACRE	t, j	54.94	65.31	59.51
42 FARM POWER & MACH. COST ALLOC. TO LIVESTOCK 43 BLDG., FENCE & THL. COST ALLOC. TO CROPS	( <i>2</i> )	3425.99	5065,81	2230,33
- みんし しんしょね しんしん ふくしんし しんしん しんしょうし ししんしょう ほうかい		1289.00		

# TABLE 3 - MEASLIKES OF LAND RUNAL ATELL 1902

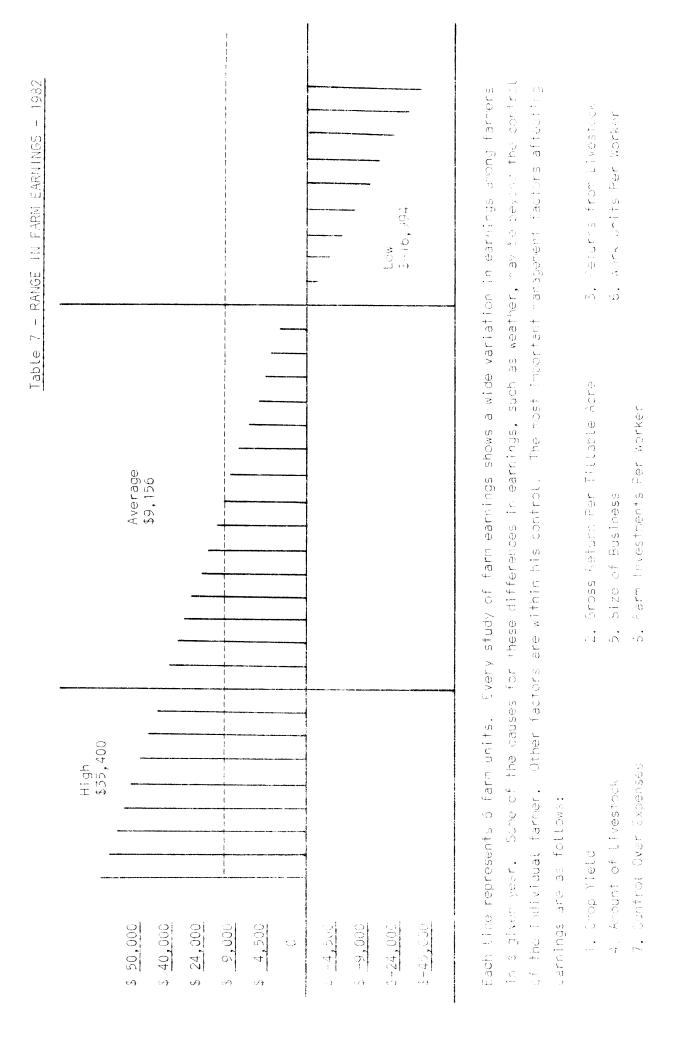
44 \*ACRES INCLUDE ALL TILLABLE LAND, MORE-TILLABLE HAY & PASTURE

45 \*\*ACRES INCLUDE ALL TILLABLE LAND PLUE ACRES IN NON-TILLABLE HAY

## THERMOMETER CHART

Using your figures from Table 8, locate your standing with respect to the various measures of farm organization and management efficiency. The averages for the farms included in this summary are located between the dotted lines across from the center of the page.

Labor Earn- ings	Crop Yield	Gross Ret. Per Till.A.	Return From Prod. Livstk.	Prod. Livstk. Units per 100 A.	Work Units	Work Units Per Worker	P.M.E.& B. Exp. Per Work Unit	Farm Capt. Invst. Per Wrkr.
45000	180	185	114	36	674	290	53	240000
37000	168	178	112	35	640	288	54	220000
35400	150	172	110	34	605	258	55	200000
30000	140	166	108	33	575	282	56	187400
25000	130	160	106	32	- 530	274	57	180000
20000	- 120	154	104	31	- 500	270	58	170000 -
15000	110	147	102		475	266	59	160000
9156	100	141	100	29	463	260	60	151795
5000	95	130	- 98	28	445	258	61	140000
0	90	120	96	27	430	252	62	130000
-5000	- 85	110	94	26	410	246	- 63	120000
-16994	- 80	99	92	25	395	240	64	100000
-30000	75	91	90	24	370	234	65	50000



-23-

# LABOR EARITIES CORRELATED WITH EXCELLED FACTORS

™hese eight factors are: The thermometer chart shows eight major management factors that influence farm earnings within a given year.

4. Amount of Livestock	1. Grop Yield
5. Size of Business	2. Gross Return for Tillage Acre
6. Work Units Per Worker	3. Return from Livestock

7. Control Over Power & Machinery 3. Farm Investment Per Worker

Expense

also those reporting the highest labor earnings. The combined effect of these management factors as related to farm earnings is shown on the table below. Attention is called to the fact that farmers exceeding the average in most of the management factors are

۲۲ ۱ ۲	6 - 7	45 1 01	د. ۱ ب		Which farmers excelled
7	35	70	64	27	NC. of Farms
THE CONTRACT WARDEN AND AND AND AND AND AND AND AND AND AN	///////////////////////////////////////	//////////////////////////////////////	///////////////////////////////////////	7//////// -28540	-50000 -30000 -15000 -5000 -1000 500 1000 9000 25000 5000

This table should be studied along with the tables on Measures of Farm Organization and Management Efficiency and the Thermometer Chart. The importance of these three tables to determine the financial "Heart-beat" of a farm operation cannot be over-emphasized.

TABLE	9	 SELECTED	CROP	DATA	FOR	203	FARMS -	- 1982

CROP	AVERAGE ACRES	AVERAGE YTELD	AVERAGE COST PER UNIT OF PRODUCTION	AVERAGE RETURN OVER LISTED COST PER ACRE
Barley	58.1	42.4 BU	1.87	(-1.53)
Oats for Feed	31.1	48.9 BU	1.55	4.48
Rye	30.3	40.2 BU	2.18	17.29
Wheat	60.3	32.1 BU	3.22	34.46
Corn	43.1	79.7 BU	2.00	.53
Soybeans	50.7	20.3 BU	5.10	.48
Alfalfa Hay	43.6	3.1 TON	40.51	84.10
Red Clover Hay	21.9	2.5 TON	33.15	65.36
Other Tillable Grass Hay	24.2	2.0 TON	31.85	7.58
Legume Grass Mix Hay	71.1	2.2 TON	36.38	20.93
Grain Silage	21.6	5.4 TON	17.08	6.43
Corn Silage	32.3	11.0 TON	13.44	19.18
Corn Irrigated	60.4	114.0 TON	2.18	(-8.90)
Alfalfa Hay (Irrig.)	40.0	3.3 TON	47.93	75.73
Corn Silage (Irrig.)	22.6	11.7 TON	19.23	(-26.09)

41 FARMS 41 FARMS 203 FARMS LOW HIGH AVERAGE SUPPLEMENTARY MANAGEMENT INFORMATION 62.5 62.6 67.8 PERCENT LAND TILLABLE 19.87 21.32 16.73 \*FERTILIZER COST PER ACRE 6.75 4.07 5.43 \*CROP CHEMICALS PER ACRE 10.68 12.38 11.88 \*SEED & OTHER COSTS PER ACRE 12.30 16.10 \*GAS, OIL & GREASE BOUGHT PER ACRE 14.68 12.12 16.18 19.75 \*REPAIR & MAINT. COST/ACRE

\*TILLABLE LAND (-) TILLABLE PASTURE, FALLOW & IDLE LAND

TABLE 10 - CROP ANALYSIS

The following crop analysis represent an attempt to show the comparable return to labor, management and capital per acre from each crop.

Out of pocket costs for fertilizer, chemicals, seed, crop drying and other miscellaneous crop expenses, hired labor, custom work and irrigation operation are actual costs that are assigned to each individual crop in the account book. These costs are shown in Table 10. under the heading Direct Costs.

Other costs, called <u>Allocated Costs</u>, are not actual costs but are either calculated costs, assigned costs or non-cash costs. Line 17 represents the cost of ownership--depreciation. Line 18 represents the cost of operation--gas, oil, grease and repairs. Work units are used as a factor on allocating a portion of Line 17 and 18 to each crop. For a typical operation or where the crop is unusual, the Power Cost Allocations Factor (PCAF) on Line 27 is used to modify the work for use in the allocation process. Land Cost is considered to be the cash rental value based on comparable or actual rental values for similar land in each local area. For the land owner this rental must be at least enough to cover taxes and interest on investment in the land.

Supplementary Management information deals with Line 33 which breaks down the utilities (electricity & telephone) on a work unit basis and Line 33A does the same for Buildings, Fences and Tiling Costs.

Irrigation crops have been separated from dryland crops. On these Tables, Line 13 represents operating costs for irrigation such as: gas, electricity and repairs. Line 19 represents depreciation on irrigation equipment.

11.01	<u>e 10 - Crop data for Barley, Spring - 19</u>	02	Average of 29 Farms Per Acre	High	14 Farms Low Per Acre
1 2 3 4	ACRES (TOTAL) YIELD VALUE PER PRODUCTION UNIT CROP PRODUCT RETURN		58.1 42.4 1.64 69.55	59.7 50.8 1.67	56.2 33.0 1.63
5 6	OTHER CROP INCOME TOTAL CROP RETURN	é,	8.09 77.64*	14.97 99.86*	.52 54.35*
7 8 9 10 10A	DIRECT COSTS FERTILIZER CHEMICALS SEED CROP DRYING		15.27 1.03 7.54	16.06 1.31 7.97	13.95 .66 6.87
10B 11 12	OTHER EXPENSE SPECIAL HIRED LABOR CUSTOM WORK HIRED IRRIGATION OPERATION		1.12 .02 3.99	1.37 .02 4.27	.93 3.84
14 15	TOTAL DIRECT COSTS RETURN OVER DIRECT COSTS	\$ \$	28.97 48.67*	31.00 68.86*	26.25
16 17 18 19 20 21 22 23 24	ALLOCATED COSTS FARM POWER & MACHINERY - OWNERSHIP FARM POWER & MACHINERY - OPERATION IRRIG. EQUIPMENT OWNERSHIP LAND COSTS MISCELLANEOUS COSTS *INTEREST ON MACH. & EQUIP. INVESTMENT TOTAL ALLOCATED COSTS RETURN OVER ALL LISTED COSTS			13.45 18.07 23.21 .08 4.71 59.52 9.34*	28.10* 11.21 12.31 13.50 3.55 40.57 (-12.47)*
25 26 27 28 29 30 30A 31	SUPPLEMENTARY MANAGEMENT INFORMATION WORK UNITS ASSIGNED PER ACRE POWER COSTS ALLOCATION FACTOR TOTAL LISTED COST PER UNIT OF PRODUCT RETURN OVER LISTED COSTS PER UNIT BREAKEVEN YIELD/UNITS OF PRODUCTION ESTIMATED TOTAL MACHINE COSTS/ACRE TOTAL LISTED COSTS PER ACRE	10N \$	.30 1.00 1.87 (04) 48.27 34.69 79.17*	.30 1.00 1.78 .18 54.20 39.08 90.52*	.30 1.00 2.02 (38) 40.99 29.63 <u>66.82</u> *
32 33 33A 34 35 36	OTHER POSSIBLE COSTS NOT LISTED UTILITIES & OTHER GEN. FARM EXP. BUILDINGS, FENCES & TILING COSTS INTEREST ALLOCATION OTHER COSTS NOT LISTED TOTAL COSTS		2.01	1.62	2.31
39 40	AVERAGE PRICE RECEIVED PER UNIT SOLD QUANTITY SOLD (OPERATORS SHARE)				

# TABLE 10 - GROP DATA FOR BARLEY, SPRING - 1982

TABL	E 10 - LEOP DATA FOR DATS, FEED - 1982		Average of 160 Farms Per Acre	36 Farms High Per Acre	36 Farms Low Per Acre
1 2 3 4 5 6	ACRES (TOTAL) YTELD VALUE PER PRODUCTION UNIT CROP PRODUCT RETURN OTHER CROP INCOME TOTAL CROP RETURN		31.1 48.9 1.41 68.91 11.35 80.26*	18.8 74.7 1.47 109.79 35.90 145.69*	36.3 23.7 1.37 32.45 3.80 36.25*
7 8 9 10 10A	DIRECT COST FERTILIZER CHEMICAUS SEED CROP DRYING		8.39 .74 6.72 .93	8.03 .16 5.90 .69	9.34 .94 8.54 .94
10B 11 12 13	OTHER EXPENSE SPECTAL HIRCD LABOR CUSTOM WORK HIRCD TRRIGATION OPERATION	\$	.06 3.02	.64 6.12 21.54	2.70
14 15	TOTAL DIRECT COSTS RETURN OVER DIRECT COSTS	ې ج	19.86 60.40*	124.15*	<u>13.79*</u>
16 17 18 19 20 21 22 23 24	ALLOCATED COSIS FARM POWER & MACHINERY - OWNERSHIP FARM POWER & MACHINERY - OPERATION IRRIG. EQUIP. OWNERSHIP LAND COSTS MISCELLANEOUS COSTS *INTEREST ON MACH. & EQUIP. INVESTMENT TOTAL ALLOCATED COSTS RETURN OVER ALL LISTED COSTS	\$	11.50 15.00 .13 25.39 .13 3.77 55.92 4.48*	14.36 15.83 33.67 .11 4.76 68.73 55.42*	9.92 13.93 17.22 .08 3.08 44.23 (-30.44)*
25 26 27 28 29 30 30A 31	SUPPLEMENTARY MANAGEMENT INFORMATION WORK UNITS ASSIGNED PER ACRE POWER COSTS ALLOCATION FACTOR TOTAL LISTED COST PER UNIT OF PRODUCT RETURN OVER LISTED COSTS PER UNIT BREAKEVEN YIELD/UNITS OF PRODUCTION ESTIMATED TOTAL MACHINE COSTS/ACRE TOTAL LISTED COSTS PER ACRE	1 ON \$	.09 53.74 32.28	.30 .96 1.21 .74 61.41 39.03 90.27*	.30 .98 2.82 (-1.28) 48.68 28.73 <u>66.69</u> *
32 33 33A 34 35 36	OTHER POSSIBLE COSTS NOT LISTED UTILITIES & OTHER GEN. FARM EXP. BUILDINGS, FENCES & TILING COSTS INTEREST ALLOCATION OTHER COSTS NOT LISTED TOTAL COSTS		2.41	1.85	2.85
39 40	AVERAGE PRICE RECEIVED PER UNIT SOLD QUANTITY SOLD (OPERATORS SHARE)				مرد میکرد در کرد میکرد در پر میرید. مرد میکرد در کرد میکرد در پر میرید

# TABLE 10 - GROP DATA FOR DATS, FEED - 1982

1 MBL	10 House (MAR For BYE - 1932)	
		Average of
		7 Farms
		Per Acre
1	Acta - Colonal	30.3
	Multi Alexandria Milità	40.2
••• •_	NAL - E PREMITER, MART	2.54
4	a versionen en en en en service de la service de la service. La filierre de la service de la filierre de	93.99
te te	- Andrean - Charles Holdschutz - Angeleine - Angelein	10.86
÷. E.	- Manuta and Antonio Table Anto Reak (1916)	\$ 104.85*
1.1		$\Psi$ (04.02
÷	(1)(1)(1)(1)(1)(1)(1)(1)(1)(1)(1)(1)(1)(	
5		16.44
- ġ		
10		4.72
10A	(1))が、 (水)(1)(の	
108	$M_{\rm D} = 1 + 75$ . Let	.50
11	UPEC FALL FERRED LIABOL	
12	山市 拉派 动脉网 相相性的	6.50
15	Lere PATTOR OPERATION	
14	1.) [在11日11日(11日)(11日)	\$ 28.16
4.15	the many constraints to be a set Th	↑
15	RETURN OVER DIRECT COSTS	\$ 76.09*
16	ALLOCATED COSTS	
17	FARM FOREN & DACHINERY - OWNERSHIP	15.46
18	TARA FORER & PACHINERY - OPERATION	12.82
19	TRATE. EQUIP. OWNERSHIP	
20	LAND COUTS	28.43
21	MISCHILLAREOUS, COSTS	
22	*INTEREST ON MACH. & EQUIP. INVESTMENT	4.69
23	FOTAL ALLOCATED COSITS	59.40
24	RETURN OVER ALL LISTED COSTS	\$ <u>17.29</u> *
25	SURPHEMENTARY MANAGEMENT INFORMATION	
26	WORK DELTS ASSISNED PER ACRE	. 30
27	POMUR CONTL ALLOCATION FACTOR	1.00
28	TOTAL LISTLD COST PER UNIT OF PRODUCTION	2.18
29	REFORE OVER LETED COSTS PER UNIT	. 43
30	EREBLIVEN YTEED/UNITS OF PRODUCTION	57.42 26 - 71
30A	LITTRATED TOTAL MACHINE COSTS/ACRE	35.31 \$ 87.56
31	TOTAL LIETCE COSTS PER ACRE	\$ 87.56
2.5	ATUM DISCLOLD FRANCE NATE FRANK	
32 33	OTHER POSSIBLE COUTS NOT LIGTED UTILITIES & DIMER GEN. FARM EXP.	1.97
- 50 - 33A -	DUTED FLOW FUNCES & THE DG (DSTS	1.27
34 - 34	INTEREST ALLOCATION	and a first a first and the second
39 39	WHER COSTS IN LISTO	
30 30	Tutal COSIN	Anna an
Stat.	an san an a	ann a tha an
39	AVENAUE OF TOL RECEIVED PER UNIT SOLD	
40	C. WARTETY SOLD (OPERATORS SHARE)	

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TABL	<u>E TU - GLOR GATA EDR SPRILG WHUAT - 196</u>	Average of 15 Farms Per Acre	7 Farms High Per Acre	7 Farms Low Per Acre
1 2 3 4 5 0	ACHERICE FAL) YIELD VALAE LEA FRORUCTION MITT CRAIM PROPERTING CRAIM CROPHERTORY OTHER CROPHERTORY	60.3 32.1 3.69 \$ 115.29 19.40 \$ 137.69*	\$1.9 41.8 3.75 156.69 21.15 177.84*	37.3 15.6 3.58 55.95 16.25 72.20*
7 3 9 10 10A	DIRECT COULS TENTITIZER CHENTOALS SEE0 CROPTERYING	24.25 7.15 8.41	28.56 7.02 8.97	18.82 9.20 7.24
10B 11 12	OTHER EXPENSE SPECTAL HIRED LAWS CUSTOR WORK HIRED	4.40 2.49	5.52 1.89	2.49 4.26
13 14	TOTAL DIRECT COSTS	\$ 46.76	51.96	42.01
15	RETURN OVER DIRECT COSTS	\$ 90.93*	125.88*	<u>30.19*</u>
15 17 18 19 20 21 22	ALLOCATED COSTS TARM POWER & MACHINERY - OWNERSHIP FARM POWER & MACHINERY - OPERATION TRETG. LOUTP. OWHEPSHIP LAND COSTS MISCELLANEOUS COSTS *INTEREST ON MACH. & EQUIP. INVESTME	6.70 16.07 31.27 NT 2.43	3.98 17.20 48.86 1.47	9.96 15.40 16.00 3.75
23 24	TOTAL ALLOCATED COSTS RETURN OVER ALL LISTED COSTS	56.47 \$ 34.46*	71.51 54.37*	43.11 (-12.92)*
25 26 27 28 29 30 30A 31	SUPPLEMENTARY MANAGEMENT INFORMATION WORK UNITS ASSIGNED PER ACRE POWER COSTS ALLOCATION FACTOR TOTAL LISTED COST PER UNIT OF PRODU RETURN OVER LISTED COSTS PER UNIT BREAKEVEN YIELD/UNITS OF PRODUCTION ESTIMATED TOTAL MACHINE COSTS/ACRE TOTAL LISTED COSTS PER ACRE	1.08	.30 1.00 2.96 1.30 32.93 23.91 123.47*	.30 .93 5.45 (83) 23.78 29.95 85.12*
32 33 33A 34 35 36	OTHER POSCIBLE COSTS NOT LISTED UTILITIES & OTHER GEN. FARM EXP. BUILDINGS, FEADES & TILING COSTS INTEREST ALLOCATION OTHER COSTS NOT LISTED TOTAL COSTS	1.45	1.17	1.66
39 40	AVERACT PRICE RECEIVED PER UNIT SOL QUANTITY EDLD (OPERATORS SHARE)	D		

# TABLE TO - SUM CATA FOR SPRING MHEAT - 1982

TABL	<u>e 10 - crop data for corn for grain - 198</u>	) <u>~</u>	Average of 286 Farms Per Acre	57 Farms High Per Acre	57 Farms Low Per Acre
			43.1	47.8	42.7
1	ACRES (TOTAL) YIELD		79.7	95.6	58.7
2	VALUE PER PRODUCTION UNIT		2.00	2.07	1.93
3 4	CROP PRODUCT RETURN		159.49	197.95	113.33
	OTHER CROP INCOME		.32	121,22	.89
5 6	TOTAL CROP RETURN	$\dot{\dot{\tau}}$	159.81*	197.95*	114.22*
7	DIRECT COSTS				
8	FERTILIZER		32.41	22.11	43.14
9	CHEMICALS		11.76	10.38	14.64
10	SEED		13.13	12.24	15.08
10A	CROP DRYING		3.76	1.34	4.89
10B	OTHER EXPENSE		1.37	.67	2.01
11	SPECIAL HIRED LABOR		.21	.02	.47
12	CUSTOM WORK HIRED		5.96	3.95	8.90
13	IRRIGATION OPERATION				
14	TOTAL DIRECT COSTS	\$	68.60*	50.71*	89.13*
15	RETURN OVER DIRECT COSTS	\$	91,21*	147.24*	25.09*
16	ALLOCATED COSTS				
17	FARM POWER & MACHINERY - OWNERSHIP		24.31	29.77	28.02
18	FARM POWER & MACHINERY - OPERATION		28.61	30.84	25.45
19	IRRIG. EQUIP. OWNERSHIP		. 32		
20	LAND COSTS		28.77	30.82	25.67
21	MISCELLANEOUS COSTS		.07		.05
22	*INTEREST ON MACH. & EQUIP. INVESTMENT		8,60	8,98	11.27
23	TOTAL ALLOCATED COSTS		90.68	100.41	90.46
24	RETURN OVER ALL LISTED COSTS	\$	.53*	46.83*	(-65.37)*
25	SUPPLEMENTARY MANAGEMENT INFORMATION		r f:	55	.55
26	WORK UNITS ASSIGNED PER ACRE		.55	.55	.97
27	POWER COSTS ALLOCATION FACTOR		.99	1.00	
28	TOTAL LISTED COST PER UNIT OF PRODUCT	I ON		1.58	3.06
29	RETURN OVER LISTED COSTS PER UNIT		.01	.49	(-1.11)
30	BREAKEVEN YIELD/UNITS OF PRODUCTION		79.64	73.00	93.05
30A	ESTIMATED TOTAL MACHINE COSTS/ACRE		65.50	72.22	70.68
31	TOTAL LISTED COSTS PER ACRE	\$	159.28*	151.12*	179.59*
32	OTHER POSSIBLE COSTS NOT LISTED UTILITIES & OTHER GEN. FARM EXPENSES		5.01	3.92	6.97
33	BUILDINGS, FENCES & TILING COSTS		2.01	→ • <i>&gt;</i> ←	<b>~ •</b> • •
33A					
34	INTEREST ALLOCATION		and the second		
35	OTHER COSTS NOT LISTED				ann an the state of the state
36	TOTAL COSTS		an ang ang ang ang ang ang ang ang ang a	and the state of t	an an a the second s
39	AVERAGE PRICE RECEIVED PER UNIT SOLD				and the second
40	QUANTITY SOLD (OPERATORS SHARE)		·····		and the second distance of the second distanc

TABLE 10 - CROP DATA FOR CORN FOR GRAIN - 1982

	<u>e 10 - Crop data for corn for grain (Irrig</u>	Average of 14 Farms Per Acre	7 Farms High Per Acre	7 Farms Low Per Acre
	ACRES (TOTAL)	50.4	58.6	62.1
2	YIELD	114.0	124.2	104.6
3	VALUE PER PRODUCTION UNIT	2.10	2.04	2.15
4	CROP PRODUCT RETURN	239.49	253.46	224.90
5	OTHER CROP INCOME	.60		1.14
6		240.09*	253.46*	226.04*
7	DIRECT COSTS	F4 00	[ 0 1 0	
8	FERTILIZER	54.82	52.12	57.46
9	CHEMICALS	12.91	12.65	13.20
10	SEED	15.66	14.32	16.94
10A	CROP DRYING	13.06	10.38 1.77	15.64 5.46
10B	OTHER EXPENSE	3.66	1.//	2.40
11 12	SPECIAL HIRED LABOR CUSTOM WORK HIRED	4.83	4.76	4.91
12	IRRIGATION OPERATION	13.05	10.65	15.33
13 14	TOTAL DIRECT COSTS	117.99	106.65	128.94
15	RETURN OVER DIRECT COSTS	5 122.10*	146.81*	<u>97.10*</u>
16	ALLOCATED COSTS			
17	FARM POWER & MACHINERY - OWNERSHIP	24.43	24.83	24.09
18	FARM POWER & MACHINERY - OPERATION	26.94	27.20	26.75
19	IRRIG. EQUIP. OWNERSHIP	38.66	29.16	47.67
20	LAND COSTS	28.36	26.71	30.00
21	MISCELLANEOUS COSTS	.41	.85	1 / 1 7
22	*INTEREST ON MACH. & EQUIP. INVESTMENT	12.20	10.18	14.13
23 24	TOTAL ALLOCATED COSTS RETURN OVER ALL LISTED COSTS \$	131.00 (-8.90)*	118.93 27.88*	142.64 (-45.54)*
25	SUPPLEMENTARY MANAGEMENT INFORMATION			
26	WORK UNITS ASSIGNED PER ACRE	.65	.65	.65
27	POWER COSTS ALLOCATION FACTOR	.99	.98	1.00
28	TOTAL LISTED COST PER UNIT OF PRODUCTION		1.82	2.60
29	RETURN OVER LISTED COSTS PER UNIT	(08)	.22	(44)
30	BREAKEVEN YIELD/UNITS OF PRODUCTION	118,57	110.58	126.32
30A	ESTIMATED TOTAL MACHINE COSTS/ACRE	66.79	65.38	68.24
31	TOTAL LISTED COSTS PER ACRE	248.99*	225.58*	271.58*
32	OTHER POSSIBLE COSTS NOT LISTED			
33	UTILITIES & OTHER GEN. FARM EXP.	7.12	4.96	9.17
33A	BUILDINGS, FENCES & TILING COSTS			and the game of games of second
34	INTEREST ALLOCATION			an and general pairs again in the second
35	OTHER COSTS NOT LISTED		and generative signed between	
36	TOTAL CUSTS		····	
37	INCHES OF WATER APPLIED	4.0	4.0	4.0
38	COST OF IRRIGATION	51.71	39.81	63.00
39 40	AVERAGE PRICE RECEIVED PER UNIT SOLD QUANTITY SOLD (OPERATORS SHARE)			and the second second second
40	QUARTER SULD (VELATURS SHARE)		and the second	

TABLE 10 - CROP DATA FOR CORN FOR GRAIN (IRRIGATED) - 1982

TABL	E TU - URUP DATA FOR SUTBEANS - 1932				
			Average of	10 Farms	10 Farms
			21 Farms	High	Low
			Per Acre	Per Acre	Per Acre
		•			
1	ACRES (TOTAL)		50.7	40.5	63.1
2	YIELD		20.3	30.5	14.2
3	VALUE PER PRODUCTION UNIT		5.05	5.01	4.99
4	CROP PRODUCT RETURN		102.70	152.89	70.94
5	OTHER CROP INCOME		1.50		2.52
6	TOTAL CROP RETURN	\$	104.20*	152.89*	73.46*
C		¥	101.20	122.02	12.10
7	DIRECT COSTS				
8	FERTILIZER		6.57	6.22	7.08
9	CHEMICALS		12.56	10.40	14.53
10	SEED		10.26	8.35	11.51
10A	CROP DRYING		.37	.96	
10B	OTHER EXPENSE		1.58	1.11	1.95
11	SPECIAL HIRED LABOR		1.16	3.06	
12	CUSTOM WORK HIRED		5.90	3.60	7.65
13	IRRIGATION OPERATION				
14	TOTAL DIRECT COSTS	\$	38.40	33.70	42.72
15	RETURN OVER DIRECT COSTS	\$	65.80*	<u>119.19*</u>	<u> </u>
16	ALLOCATED COSTS				
17	FARM POWER & MACHINERY - OWNERSHIP		9.90	12.88	8.11
18	FARM POWER & MACHINERY - OPERATION		18.31	19.53	17.13
19	IRRIG. EQUIP. OWNERSHIP				
20	LAND COSTS		31.81	38.90	25.40
21	MISCELLANEOUS COSTS		.18		.30
22	*INTEREST ON MACH. & EQUIP. INVESTMENT	-	5.12	5.05	5.24
23	TOTAL ALLOCATED COSTS		65.32	76.36	56.18
24		\$	.48*	42.83*	(-25.44)*
24	RETURN OVER ALL LISTED COSTS	Ð	.40	42.00	(=2).44)
25	SUPPLEMENTARY MANAGEMENT INFORMATION				
26	WORK UNITS ASSIGNED PER ACRE		.45	.45	.45
27	POWER COSTS ALLOCATION FACTOR		1.00	1.00	1.00
28	TOTAL LISTED COST PER UNIT OF PRODUCT	TUN		3.61	6.96
29	RETURN OVER LISTED COSTS PER UNIT		.02	1.40	(-1.79)
30	BREAKEVEN YIELD/UNITS OF PRODUCTION		20.54	21.97	19.82
30A	ESTIMATED TOTAL MACHINE COSTS/ACRE		37.27	39.86	35,58
31	TOTAL LISTED COSTS PER ACRE	\$	103.72*	110.06*	98.90*
32	OTHER POSSIBLE COSTS NOT LISTED				
33	UTILITIES & OTHER GEN. FARM EXP.		3.64	2.67	4.41
33A	BUILDINGS, FENCES & TILING COSTS				
34	INTEREST ALLOCATION		an a	made and a deal	
35	OTHER COSTS NOT LISTED			Marriello alleration de la company	
36	TOTAL COSTS		an aparagen in again an againt angainn an		
	TOTAL CODED		an sain an		and a grant of the state of the state
39	AVERAGE PRICE RECEIVED PER UNIT SOLD				
40	QUANTITY SOLD (OPERATOR: SHARE)				
40	WUANTEEL DULU (UFERATURE DHAME)				

TABLE 10 - CROP DATA FOR SOYBEANS - 1952

TABL	<u>e 10 - Crop data for Alfalfa Hay - 1982</u>	Average of 202 Farms Per Acre	40 Farms High Per Acre	40 Farms Low Per Acre
1 2 3 4 5 6	ACRES (TOTAL) YIELD VALUE PER PRODUCTION UNIT CROP PRODUCT RETURN OTHER CROP INCOME TOTAL CROP RETURN \$	43.6 3.1 67.48 210.48 210.48*	40.5 4.5 74.50 338.47 338.47*	32.5 1.5 61.38 92.55 92.55*
7 8 9 10 10A 10B 11 12 13	DIRECT_COSTS FERTILIZER CHEMICALS SEED CROP_DRYING OTHER_EXPENSE SPECIAL_HIRED_LABOR CUSTOM_WORK_HIRED IRRIGATION_OPERATION	17.02 1.35 6.63 2.27 .07 1.47 28.81	19.95 .84 4.81 2.74 .27 1.38 29.99	13.91 3.20 7.97 2.06 2.74 29.88
14 15	TOTAL DIRECT COSTS       RETURN OVER DIRECT COSTS     \$		308,48*	62.67*
16 17 18 19 20 21 22 23 24	ALLOCATED COSTS FARM POWER & MACHINERY - OWNERSHIP FARM POWER & MACHINERY - OPERATION IRRIG. EQUIP. OWNERSHIP LAND COSTS MISCELLANEOUS COSTS *INTEREST ON MACH. & EQUIPMENT INVESTMENT TOTAL ALLOCATED COSTS RETURN OVER ALL LISTED COSTS \$	27.46 31.45 .18 28.85 .07 9.56 97.57 84.10*	33.09 32.38 35.15 .12 11.82 112.56 195.92*	18.09 28.86 .06 24.78 .03 6.39 78.21 (-15.54)*
25 26 27 28 29 30 30A 31	SUPPLEMENTARY MANAGEMENT INFORMATION WORK UNITS ASSIGNED PER ACRE POWER COSTS ALLOCATION FACTOR TOTAL LISTED COST PER UNIT OF PRODUCTION RETURN OVER LISTED COSTS PER UNIT BREAKEVEN YIELD/UNITS OF PRODUCTION ESTIMATED TOTAL MACHINE COSTS/ACRE TOTAL LISTED COSTS PER ACRE	.60 1.00 40.51 26.96 1.87 69.45 126.38*	.60 1.03 31.38 43.12 1.91 78.21 142.55*	.60 .96 71.69 (-10.31) 1.76 55.17 108.09*
32 33 33A 34 35 36	OTHER POSSIBLE COSTS NOT LISTED UTILITIES & OTHER GEN. FARM EXP. BUILDINGS, FENCES & TILING COSTS INTEREST ALLOCATION OTHER COSTS NOT LISTED TOTAL COSTS	5.56	4.37	6.19
39 40	AVERAGE PRICE RECEIVED PER UNIT SOLD QUANTITY SOLD (OPERATORS SHARE)			

# TABLE 10 - CROP DATA FOR ALFALFA HAY - 1982

TABL	E 10 - CROP DATA FOR ALFALFA HAY (IRRIGATED) - 19	
		Average of
		7 Farms
		Per Acre
1	ACRES (TOTAL)	40.0
2	YIELD	3.3
3	VALUE PER PRODUCTION UNIT	70.71
4	CROP PRODUCT RETURN	235.10
5	OTHER CROP INCOME	¢ 075 10¥
б	TOTAL CROP RETURN	\$ 235.10*
7	DIRECT COSTS	
8	FERTILIZER	24.13
9	CHEMICALS	.60
10	SEED	4.93
10A	CROP DRYING	
10B	OTHER EXPENSE	3.15
11	SPECIAL HIRED LABOR	
12	CUSTOM WORK HIRED	1.18
13	IRRIGATION OPERATION	5.35
14	TOTAL DIRECT COSTS	39.34
15	RETURN OVER DIRECT COSTS	\$ 195.76*
17		Ψ 122.10
16	ALLOCATED COSTS	
17	FARM POWER & MACHINERY - OWNERSHIP	30.00
18	FARM POWER & MACHINERY - OPERATION	33.27
19	IRRIG. EQUIPMENT OWNERSHIP	20.88
20	LAND COSTS	25.29
21	MISCELLANEOUS COSTS	10 50
22	*INTEREST ON MACH. & EQUIP. INVESTMENT	10.59 120.03
23	TOTAL ALLOCATED COSTS	\$ 75.73*
24	RETURN OVER ALL LISTED COSTS	p 15.15
25	SUPPLEMENTARY MANAGEMENT INFORMATION	
26	WORK UNITS ASSIGNED PER ACRE	.80
27	POWER COSTS ALLOCATION FACTOR	1.00
28	TOTAL LISTED COST PER UNIT OF PRODUCTION	47.93
29	RETURN OVER LISTED COSTS PER UNIT	22.77
30	BREAKEVEN YIELD/UNITS OF PRODUCTION	2.25
30A	ESTIMATED TOTAL MACHINE COSTS/ACRE	74.65
31	TOTAL LISTED COSTS PER ACRE	\$ 159.37*
20	OTHER POSSIBLE COSTS NOT LISTED	
32 33	UTILITIES & OTHER GEN. FARM EXP.	8.50
33A	BUILDINGS, FENCES & TILING COSTS	0.00
34	INTEREST ALLOCATION	
35	OTHER COSTS NOT LISTED	
36	TOTAL COSTS	
		3.0
37 38	INCHES OF WATER APPLIED COST OF IRRIGATION	26.23
39	AVERAGE PRICE RECEIVED PER UNIT SOLD	
40	QUANTITY SOLD (OPERATORS SHARE)	
*Doe	s not include interest on investment in irrigation	on equipment.

# TABLE 10 - CROP DATA FOR ALFALFA HAY (IRRIGATED) - 1982

TABL	E 10 - CROP DATA FOR MEDIUM RED CLOVER HA	<u>Y</u> -	1932		
			Average of 31 Farms Per Acre	10 Farms High Per Acre	10 Farms Low Per Acre
1 2 3 4 5 6	ACRES (TOTAL) YIELD VALUE PER PRODUCTION UNIT CROP PRODUCT RETURN OTHER CROP INCOME TOTAL CROP RETURN	÷	21.9 2.5 59.00 145.48 1.60 147.08*	19.6 4.4 66.00 292.96 292.96*	31.3 1.3 48.40 61.85 3.48 65.33*
7 8 9	DIRECT COSTS FERTILIZER CHEMICALS		8.63	22.35	1.73
10 10A	SEED CROP DRYING		1.55		. 16
10B 11	OTHER EXPENSE SPECIAL HIRED LABOR CUSTOM WORK HIRED		2.15 .96	2.96 .41	1.18 .73
12 13 14	IRRIGATION OPERATION TOTAL DIRECT COSTS	\$	13.29	25.72	3.80
15	RETURN OVER DIRECT COSTS	\$	133.79*	267.24*	61.53*
16 17 18 19 20 21 22 23 24	ALLOCATED COSTS FARM POWER & MACHINERY - OWNERSHIP FARM POWER & MACHINERY - OPERATION IRRIG. EQUIP. OWNERSHIP LAND COSTS MISCELLANEOUS COSTS *INTEREST ON MACH. & EQUIP. INVESTMENT TOTAL ALLOCATED COSTS RETURN OVER ALL LISTED COSTS	\$	16.84 19.06 27.48 5.05 68.43 65.36*	20.20 22.84 31.00 6.95 80.99 186.25*	10.50 15.31 26.40 2.77 54.98 6.55*
25 26 27 28 29 30 30A 31	SUPPLEMENTARY MANAGEMENT INFORMATION WORK UNITS ASSIGNED PER ACRE POWER COSTS ALLOCATION FACTOR TOTAL LISTED COST PER UNIT OF PRODUCT RETURN OVER LISTED COSTS PER UNIT BREAKEVEN YIELD/UNITS OF PRODUCTION ESTIMATED TOTAL MACHINE COSTS/ACRE TOTAL LISTED COSTS PER ACRE	ION \$	.40 1.00 33.15 26.50 1.39 41.59 81.72*	.40 1.00 24.05 41.95 1.62 50.26 106.71*	.40 1.00 46.00 5.13 1.21 29.07 58.78*
32 33 33A 34 35 36	OTHER POSSIBLE COSTS NOT LISTED UTILITIES & OTHER GEN. FARM EXP. BUILDINGS, FENCES & TILING COSTS INTEREST ALLOCATION OTHER COSTS NOT LISTED TOTAL COSTS		3.33	2.83	2.73
39 40	AVERAGE PRICE RECEIVED PER UNIT SOLD QUANTITY SOLD (OPERATORS SHARE)				

TABLE 10 - CROP DATA FOR MEDILIM RED CLOVER HAY - 1982

TABL	E 10 - CROP DATA FOR OTHER TILLABLE GRASS	> H/	AY - 1982 Average of	12 Farms	12 Farms
			59 Farms	High	Low
			Per Acre	Per Acre	Per Acre
1	ACRES (TOTAL)		24.2	35.1	30.5
2	YIELD		2.0	3.1	.6
3	VALUE PER PRODUCTION UNIT		34.83	44.58	31.67
4	CROP PRODUCT RETURN		69.09	139.72	19.74 1.38
5 6	OTHER CROP INCOME TOTAL CROP RETURN	\$	1.69 70.78*	139.72*	21.12*
0	TOTAL CROIL REFORM	Ţ	/0./0	()).12	<u> </u>
7	DIRECT COSTS				
8	FERTILIZER		7.69	15.56	1.70
9	CHEMICALS		.04	.17	05
10 10A	SEED CROP DRYING		.87	1.37	.85
10A	OTHER EXPENSE		2.07	3.19	.66
11	SPECIAL HIRED LABOR		.08	. 14	• • •
12	CUSTOM WORK HIRED		1.16	1.31	1.02
13	IRRIGATION OPERATION	¢	11 01	01 74	4 07
14	TOTAL DIRECT COSTS	\$	11.91	21.74	4.23
15	RETURN OVER DIRECT COSTS	\$	58.87*	117.98*	16.89*
16	ALLOCATED COSTS				
17	FARM POWER & MACHINERY - OWNERSHIP		12.71	16.47	8.47
18	FARM POWER & MACHINERY - OPERATION		15.88	18,79	12.29
19	IRRIG. EQUIP. OWNERSHIP				
20	LAND COSTS		18.36	21.42	12.33
21 22	MISCELLANEOUS COSTS *INTEREST ON MACH. & EQUIP. INVESTMENT		4.34	5,99	2.94
22 23	TOTAL ALLOCATED COSTS	\$	51.29	62.67	36.03
24	RETURN OVER ALL LISTED COSTS	\$		55.31*	(-19.14)*
25 26	SUPPLEMENTARY MANAGEMENT INFORMATION WORK UNITS ASSIGNED PER ACRE		. 30	.30	. 30
20	POWER COSTS ALLOCATION FACTOR		.92	1.00	.97
28	TOTAL LISTED COST PER UNIT OF PRODUCTI	ON		26.93	64.63
29	RETURN OVER LISTED COSTS PER UNIT		3.83	17.65	(-30.74)
30	BREAKEVEN YIELD/UNITS OF PRODUCTION		1.81	1.89	1.27
30A	ESTIMATED TOTAL MACHINE COSTS/ACRE	*	33.70	42.12	24.38
31	TOTAL LISTED COSTS PER ACRE	\$	63.20*	84.41*	40.26*
32	OTHER POSSIBLE COSTS NOT LISTED				
33	UTILITIES & OTHER GEN. FARM EXP.		2.60	2.28	2.57
33A	BUILDINGS, FENCES & TILING COSTS				
34	INTEREST ALLOCATION				and a support of the support of the support
35 36	OTHER COSTS NOT LISTED TOTAL COSTS				
50	TOTAL COSTS				
39	AVERAGE PRICE RECEIVED PER UNIT SOLD				
40	QUANTITY SOLD (OPERATORS SHARE)				

TABLE 10 - CROP DATA FOR OTHER TILLABLE GRASS HAY - 1982

TABL	E 10 - CROP DATA FOR LEGUME-GRASS MIX HAY		1982		01 [
			Average of	21 Farms	21 Farms
			106 Farms	High Per Acre	Low Per Acre
			Per Acre		
1	ACRES (TOTAL)		71.1	36.0	111.8
2	YIELD		2.2	3.2	1.5
3	VALUE PER PRODUCTION UNIT		45.97	56.67	37.43
4	CROP PRODUCT RETURN		99.56	181.03	54.57 .30
5	OTHER CROP INCOME	¢	.18 99.74*	181.03*	.50 54.87*
6	TOTAL CROP RETURN	\$	99.74~	101.00	J4.07
7	DIRECT COSTS		4.81	5.19	2.89
8	FERTILIZER		.30	1.22	2.02
9	CHEMICALS		2.17	1.56	2.04
10	SEED CROP DRYING		2.11	1.20	
10A 10B	OTHER EXPENSE		2,12	2.25	1.98
11	SPECIAL HIRED LABOR		.23		. 33
12	CUSTOM WORK HIRED		1.25	.42	.06
13	IRRIGATION OPERATION				
14	TOTAL DIRECT COSTS	\$	10.88	10.64	7.30
15	RETURN OVER DIRECT COSTS	\$	88.86*	170.39*	47.57*
16	ALLOCATED COSTS				
17	FARM POWER & MACHINERY - OWNERSHIP		18.19	20.00	17.40
18	FARM POWER & MACHINERY - OPERATION		21.45	23.22	18.49
19	IRRIG. EQUIP. OWNERSHIP			74.60	10 76
20	LAND COSTS		22.61	34.62	18.76
21	MISCELLANEOUS COSTS		.04	.42 6.77	5.68
22	*INTEREST ON MACH. & EQUIP. INVESTMENT		5.64 67.93	85.03	60.33
23	TOTAL ALLOCATED COSTS	\$	20.93*	85.36*	(-12.76)*
24	RETURN OVER ALL LISTED COSTS		20.95		
25	SUPPLEMENTARY MANAGEMENT INFORMATION		4.0	40	.40
26	WORK UNITS ASSIGNED PER ACRE		.40	.40 1.00	.98
27	POWER COSTS ALLOCATION FACTOR		.98 36.38	29.95	46.39
28	TOTAL LISTED COST PER UNIT OF PRODUCT	IUN	9.67	26.72	(-8.75)
29	BREAKEVEN YIELD/UNITS OF PRODUCTION		1.71	1.69	1.81
30 30A	ESTIMATED TOTAL MACHINE COSTS/ACRE		46.11	50.27	41.61
31	TOTAL LISTED COSTS PER ACRE	\$	78.81*	95.67*	67.63*
32	OTHER POSSIBLE COSTS NOT LISTED				
33	UTILITIES & OTHER GEN. FARM EXP.		3.08	2.45	3.33
33A	BUILDINGS, FENCES & TILING COSTS				
34	INTEREST ALLOCATION				
35	OTHER COSTS NOT LISTED				
36	TOTAL COSTS				
39	AVERAGE PRICE RECEIVED PER UNIT SOLD				
40	QUANTITY SOLD (OPERATORS SHARE)				
.0					

TABLE 10 - CROP DATA FOR LEGUME-GRASS MIX HAY - 1982

TABL	E TO - CROP DATA FOR GRAIN SILAGE - 1982		Average of 29 Farms	14 Farms High	14 Farms Low
	ACRES (TOTAL)		Per Acre 21.6	Per Acre 17.9	Per Acre 26.1
, 2 3 4	YIELD VALUE PER PRODUCTION UNIT CROP PRODUCT RETURN		5.4 18.17 97.59	8.0 19.86 159.78	3.6 17.07 61.49
5	OTHER CROP INCOME TOTAL CROP RETURN	\$	.56	159.78*	61.49*
7 8 9	DIRECT_COSTS FERTILIZER CHEMICALS		6.81 1.02	7.32 1.90	6.28 .42
10 10A 10B	SEED CROP DRYING OTHER EXPENSE		7.13 .60	6.98 1.40	7.32 .04
11 12 13	SPECIAL HIRED LABOR CUSTOM WORK HIRED IRRIGATION OPERATION		.09 .09	.22	.15
14	TOTAL DIRECT COSTS	\$	15.74	17.82	14.21
15	RETURN OVER DIRECT COSTS	\$	82.41*	141.96*	47.28*
16 17 18	ALLOCATED COSTS FARM POWER & MACHINERY - OWNERSHIP FARM POWER & MACHINERY - OPERATION		17.78 24.21	19.39 24.03	16.54 24.36
19 20 21	IRRIG. EQUIP. OWNERSHIP LAND COSTS MISCELLANEOUS COSTS		27.52	30.79	24.29
22 23 24	*INTEREST ON MACH. & EQUIP. INVESTMENT TOTAL ALLOCATED COSTS RETURN OVER ALL LISTED COSTS	\$	6.47 75.98 6.43*	6.44 80.65 61.31*	6.48 71.67 (-24.39)*
25 26 27 28 29 30 30A 31	SUPPLEMENTARY MANAGEMENT INFORMATION WORK UNITS ASSIGNED PER ACRE POWER COSTS ALLOCATION FACTOR TOTAL LISTED COST PER UNIT OF PRODUCTI RETURN OVER LISTED COSTS PER UNIT BREAKEVEN YIELD/UNITS OF PRODUCTION ESTIMATED TOTAL MACHINE COSTS/ACRE TOTAL LISTED COSTS PER ACRE	ON \$	1.20 5.05 48.52	.40 .95 12.24 7.63 4.96 49.86 98.47*	.40 1.00 23.85 (-6.78) 5.03 47.48 85.88*
32 33 33A 34 35 36	OTHER POSSIBLE COSTS NOT LISTED UTILITIES & OTHER GEN. FARM EXP. BUILDINGS, FENCES & TILING COSTS INTEREST ALLOCATION OTHER COSTS NOT LISTED TOTAL COSTS		4.58	3.03	
39 40	AVERAGE PRICE RECEIVED PER UNIT SOLD QUANTITY SOLD (OPERATORS SHARE)				

### TABLE 10 - CROP DATA FOR GRAIN SILAGE - 1982

TABLE	The second set of the states & Ordehum STLAG	<u>t</u> -	1982		
			Average of	50 Farms	50 Farms
			248 Farms	High	Low
			Per Acre	Per Ācre	Per Acre
			7.5.7	26.2	28.6
1	ACRESICIOTAL		32.3		
2	YIELE		11.0	16.3	6.3
- 3	VALUE FLE Monuclius Unit		15.17	16.01	14.33
4	CROP PERFORMENT 国际管理部		167.21	260.31	90.70
5	() 特別保 (主) () たまり 病症		.12		.28
6	[1] · · · · · · · · · · · · · · · · · · ·	\$	167.33*	260.31*	90.98*
C					
7	DIRECTION				
8	FERTIL 1262		27.65	27.60	29.44
9	CHEMICALL,		8.92	10.61	6.47
			11.89	12.18	14.55
10	SEED		11.02	12.10	
10A	CROP DECTRA		1 10	. 19	1.54
10B	OTHER EXPENSE		1.18		1. 24
11	SPECTAL THRED LABOR			.04	4 07
12	CUELOF WORK HIRED		3.34	1.53	4.97
13	TERTOATTENE OPERATION				
14	TOTAL DIRECT CONTS	\$	52.98	52.15	56,97
15	RETURN OVER DIRECT COSTS	\$	114.35*	208.16*	34.01*
16	ALLOCATED CONTS				ac 11
17	FARM POWER & MACHIMERY - OWNERSHIP		26.31	27.84	25.41
18	FARM POWER & MACHINERY - OPERATION		32.71	33.57	37.11
19	IRRIG. FOULP. OWNERSHIP		.12		
	LAND COSTS		27.03	29.50	23.26
20			. 19	.19	.07
21	MISCELLANEOUS LOSIS		8.81	9.40	8.10
22	*INTEREST ON MACH. & EQUIP. INVESTMENT			100.50	93.95
23	TOTAL ALLOCATED COSTS		95.17		
24	RETURN GYLR ALL LISTED COSTS	&	19.18*	107.66*	(-59.94)*
25	SUPPLEMENTARY MANAGEMENT INFORMATION		60	(0)	60
26	WORK UNITS ASSIGNED PER ACRE		.60	.60	.60
27	POWER CONTS ALLOCATION FACTOR		.99	1.00	.97
28	TOTAL LISTED COST PER UNIT OF PRODUCTI	ION	13.44	9.39	23.85
29	RETURN OVER LISTED COSTS PER UNIT		1.74	6.62	(-9.47)
30	BREAKELEN YTELD/UNITS OF PRODUCTION		9.77	9.53	10.53
	ESTIMATED TOTAL MACHINE COSTS/ACRE		70.06	71.83	73.93
30A		\$		152.65*	150.92*
31	TOTAL LISTED COSTS PER ACRE		140.15	122:02	
.7.5	OTHER POSSIBLE COSTS NOT LISTED				
32			5.33	3.95	5.94
33	UTILITIES & OTHER GEN. FARM EXP.			2.22	2.21
33A	BUILDINGS, FENCES & TILING COSTS			an a	
34	INTEREST ALLOCATION				and the state of t
35	OTHER CONTS NOT LISTED				
36	TOTAL COSTS			ans ar dire state state and a surgestation	
2.0					
39	AVERAGE PRICE RECEIVED PER UNIT SOLD				
40	QUANTITY SOLD (OPERATORS SHARE)		and a subscription of the		
4U					

TABLE TO DEAL STATE CORN & OROHUM STLAGE - 1982

	-	Average of 5 Farms Per Acre
1	ACRES (TOTAL)	22.6
2 3	YIELD	11.7
	VALUE PER PRODUCTION UNIT	17.00
4 5	CROP PRODUCT RETURN OTHER CROP INCOME	198.58
6	TOTAL CROP RETURN	\$ 198.58*
0		\$ 190.00
7	DIRECT COSTS	
8	FERTILIZER	30.49
9	CHEMICALS	8.94
0 0A	SEED CROP DRYING	14.42
0B	OTHER EXPENSE	1.37
1	SPECIAL HIRED LABOR	1.27
	CUSTOM WORK HIRED	4.29
	IRRIGATION OPERATION	10.97
4	TOTAL DIRECT COSTS	70.48
5	RETURN OVER DIRECT COSTS	\$ 128.10*
-		↓ 120.10
б	ALLOCATED COSTS	
7	FARM POWER & MACHINERY - OWNERSHIP	25.46
8 9	FARM POWER & MACHINERY - OPERATION IRRIG. EQUIPMENT OWNERSHIP	38.45
9 0	LAND COSTS	55.40 28.00
1	MISCELLANEOUS COSTS	28.00
2	*INTEREST ON MACH. & EQUIP. INVESTMENT	6.88
3	TOTAL ALLOCATED COSTS	154.19
4	RETURN OVER ALL LISTED COSTS	\$ (-26.09)*
5	SUPPLEMENTARY MANAGEMENT INFORMATION	
5	WORK UNITS ASSIGNED PER ACRE	.80
7	POWER COSTS ALLOCATION FACTOR	1,00
3	TOTAL LISTED COST PER UNIT OF PRODUCTION	19.23
Ð	RETURN OVER LISTED COSTS PER UNIT	(-2.23)
)	BREAKEVEN YIELD/UNITS OF PRODUCTION	13.22
) A 1	ESTIMATED TOTAL MACHINE COSTS/ACRE TOTAL LISTED COSTS PER ACRE	73.65
1	TOTAL LISTED COSTS I EN ACINE	\$ 224.67*
2	OTHER POSSIBLE COSTS NOT LISTED	
3	UTILITIES & OTHER GENERAL FARM EXPENSES	10.64
3A	BUILDINGS, FENCES & TILING COSTS	
1	INTEREST ALLOCATION	
5	OTHER COSTS NOT LISTED TOTAL COSTS	
,		
7	INCHES OF WATER APPLIED	
3	COST OF IRRIGATION	66.37
)	AVERAGE PRICE RECEIVED PER UNIT SOLD	

#### COSTS AND RETURNS FROM LIVESTOCK ENTERPRISES

Productive livestock enterprises are an important part of the farm business in all but a few of the farms involved in this report. Tables 11 through 16A pertain to the major livestock enterprises.

Feed is the largest single item of cost for all classes of livestock. However, the proportion of the total cost represented by feed varies considerably between classes of livestock. Feed makes up approximately 45 percent of the total cost of maintaining dairy cattle and poultry, 50 percent for a farm flock of sheep, and 75-90 percent for hogs, feeder cattle and feeder lambs. Consequently, it is necessary to secure a relatively higher return over feed from dairy cattle and poultry than from the other livestock enterprises in order to be able to cover all the costs other than feed.

Other Direct Costs are those costs which have been identified as cash costs attributable to the enterprise and recorded as such in the record.

Allocated costs are calculated costs and are derived by first allocating the total cost for each category between the crops and livestock; then further allocating the livestock portion to each livestock enterprise on a work unit basis.

In calculating the total return for the enterprise, the inventory change, and purchase and sale of livestock, value of animals butchered, products sold, and products used in the home are considered in order to arrive at the total income or net increase for the enterprise. The net increase is divided by the net quantity produced or number of head to arrive at a per unit figure for comparison.

Feed costs are determined from feed records kept by the farm operator. Purchase price is used for all purchased feeds. An average price is charged for farm grown feed.

The items listed as Supplementary Management information provides further clues to the reasons for good, bad, or average livestock returns.

All livestock costs and returns are computed on an annual basis. Thus, with feeder enterprises, inventories of feeder animals are involved. In such cases, the amount indicated as "Price Per CWT. Bought" is the cost of those animals on hand at the end of the year; likewise, the amount given as "Price Per CWT. Sold" is the price received for animals sold during the twelve month period, most of which were animals on hand at the beginning of the year.

TABL	E 11A - HOGS, FARROW, FINISH, GENERAL - 1982	
		Average of
		8 Farms
		In Return Above Feed
1	POUNDS OF HOGS PRODUCED (TOTAL)	72729
		PER CWT.
	NET INCREASE IN VALUE OF HOGS	70.01
	OTHER MISCELLANEOUS HOG INCOME	
4	TOTAL VALUE PRODUCED	\$ 70.01*
5 6	POUNDS OF FEED FED CORN	153.5
7	SMALL GRAIN	59.5
8	COMPLETE RATION	251.3
9	PROTEIN, SALT & MINERAL & MILK	110.2
10	TOTAL CONCENTRATES	574.5
11	FORAGES	4.1
	FEED COST	
13	GRAINS	8.30
14	COMPLETE RATION	19.37
15	PROTEIN, SALT & MINERAL & MILK	8.26 .06
16 17	FORAGES PASTURE	.00
18	TOTAL FEED COSTS	\$ 35.99
19	RETURN OVER FEED COSTS	\$ 34.02*
20	OTHER DIRECT COSTS	
21	MISCELLANEOUS LIVESTOCK EXPENSE	.99
22	VETERINARY EXPENSE	.73
23	CUSTOM WORK	.63
24	SPECIAL HIRED LABOR TOTAL OTHER DIRECT COSTS	\$ 2.35
25		
26	RETURN OVER FEED & OTHER DIRECT COSTS	\$ 31.67*
27	ALLOCATED COSTS	
28	POWER & MACHINERY COSTS	1.73
29	LIVESTOCK EQUIPMENT COSTS	2.29
30	BUILDING & FENCES	2.32
31	TOTAL ALLOCATED COSTS	6.34
32	RETURN OVER ALL LISTED COSTS	\$ 25.33*
33	SUPPLEMENTARY MANAGEMENT INFORMATION	
34	RETURN FOR \$100 FEED FED	194.54
35	PRICE RECEIVED PER CWT. ALL ANIMALS	60.18
36	PRICE RECEIVED PER CWT. SOLD MKT. ONLY	59.87
37	NUMBER OF LITTERS FARROWED	55
37A	LITTERS/BEARING FEMALE/YEAR	1.3
38 70	NUMBER OF PIGS BORN PER LITTER	10.2 8.0
39 70 A	NUMBER OF PIGS WEANED PER LITTER	7.9
39A 40	NUMBER PIGS PRODUCED/LITTER PERCENT DEATH LOSS	14.9
40 41	AVERAGE WEIGHT OF ALL HOGS SOLD	170.4
42	AVERAGE WEIGHT OF MKT. HOGS SOLD	170.2
43	PRICE PER CWT. CONCENTRATE FED	6.25
44	PRICE PER CWT. PROTEIN, SALT & MINERAL	7.49
45	POUNDS OF PORK PURCHASED	483
46	TOTAL LISTED COSTS/CWT PORK PROD.	\$ 44.68*
47	UTIL. & OTHER GEN. FARM EXP. (TOTAL)	959.47

TABL	TABLE 11C - HOGS, WEANING PIG PRODUCTION - 1982							
			Average of	5 Farms	5 Farms			
			11 Farms	High in	Low in			
			In Return	Return	Return			
			Above Feed	Above Feed	Above Feed			
1	NUMBER OF LITTERS FARROWED		72	65	73			
1	NUMBER OF LITTERS FARROWED		PER LITTER	PER LITTER	PER LITTER			
2	NET INCREASE IN VALUE OF HOGS		489.03	613.45	383.32			
2 3	OTHER MISCELLANEOUS WEANING PIGS INCOME		109.09					
2 4	TOTAL VALUE PRODUCED	\$	489.03*	613.45*	383.32*			
		Ť						
5	POUNDS OF FEED FED			00.70 0	10(7.6			
6	CORN		1721.2	2270.2	1267.5			
7	SMALL GRAIN		425.3	490.1	453.4 887.1			
8	COMPLETE RATION		653.8	595.1				
9	PROTEIN, SALT & MINERAL, & MILK		145.2	27.3	150.2 2758.3			
10	TOTAL CONCENTRATES		2945.5	3382.7	93.2			
11	FORAGES		234.8	467.7	95.7			
12	FEED COST		00.01	07 66	67.59			
13	GRAINS		80.81	97.66 100.29	60.73			
14	COMPLETE RATION		69.32		30.00			
15	PROTEIN, SALT & MINERAL, & MILK		27.03	4.57 9.20	2.79			
16	FORAGES		5.07	9.20	.21			
17	PASTURE	¢	.10	011 70	161.32			
18	TOTAL FEED COSTS	\$	182.33	211.72 401.73*	222.00*			
19	RETURN OVER FEED COSTS	\$	306.70*	401.75	222.00			
20	OTHER DIRECT COSTS							
21	MISCELLANEOUS LIVESTOCK EXPENSE		11.72		7.11			
22	VETERINARY EXPENSE		5.96	5.86	5.21			
23	CUSTOM WORK		4.82	5.15	5.88			
24	SPECIAL HIRED LABOR							
25	TOTAL OTHER DIRECT COSTS	\$		19.32	18.20			
26	RETURN OVER FEED & OTHER DIRECT COSTS	\$	284.20*	382.41*	203.80*			
	ALLOCATED COSTS							
27 28	POWER & MACHINERY COSTS		22.09	22.48	24.67			
28 29	LIVESTOCK EQUIPMENT COSTS		16.70	16.52	18.03			
			23.89	32.30	15.84			
30 Z 1	TOTAL ALLOCATED COST	\$	62.68	71.30	58.54			
31 32	RETURN OVER ALL LISTED COSTS	\$	221.52*	311.11*	145.26*			
22								
33	SUPPLEMENTARY MANAGEMENT INFORMATION		0.00 01	289.74	237.62			
34	RETURN FOR \$100 FEED FED	0	268.21	69.37	52.26			
35	AVERAGE PRICE RECEIVED PER ANIMAL SOL	U	61.27	59.76	46.16			
36	AVERAGE PRICE PER PIG SOLD OR TRANS.		51.97	56.7	43.0			
37	AVERAGE WT. PER PIG SOLD OR TRANS.		48.3 577	525	575			
38	NUMBER OF PIGS PRODUCED			10.4	9.4			
39	NUMBER OF PIGS BORN PER LITTER		9.9 8.0	8.1	7.9			
40	NUMBER OF PIGS WEANED PER LITTER		1.3	1.6	1.1			
40A			15.3	16.9	13.1			
41	PERCENT DEATH LOSS		6.01	5.99	5.74			
42	PRICE PER CWT. CONCENTRATE FED	-0	18.62	16.69	19.98			
43	PRICE/CWT. PROTEIN, SALT & MINERAL FE	_U	25.56	28.61	22.79			
44	FEED & SUPP. COSTS PER PIG PRODUCED	¢		302.34*	238.06*			
45_	TOTAL LISTED COSTS PER LITTER	\$	595.70	421.33	520.68			
46	UTIL. & OTHER GEN. FARM EXP. (TOTAL)		JJJ.10	741,22	220.00			
47	INTEREST ALLOCATION			Parallel and the second second second second				
48	OTHER COSTS NOT LISTED							
49	TOTAL COSTS		and a state of the					

### TABLE 11C - HOGS, WEANING PIG PRODUCTION - 1982

	LE 12 - DAIRY COWS, COMMERCIAL, GENERAL	~	<u>482</u>		
			Average of	39 Farms	39 Farms
			195 Farms	High in	Low in
			th Return	Return	Return
			Above Feed	Above Feed	Above Feed
1	AVERAGE NUMBER OF COWS		43.9	51.9	37.2
1	MULICAGE NOMBER OF CONS		PER COW	PER COW	PER COW
<b>٦</b>	DOLINDS OF MILL		13686	16224	10448
	POUNDS OF MILK				
3	POUNDS OF BUTTERFAT		500.2	601.9	389.2
1	PERCENT OF BUTTERFAT IN MILK		3.7	3.7	3.7
5	VALUE OF PRODUCE				
Ď	DAIRY PRODUCTS SOLD	\$	1756.47	2098.34	1313.01
7	DAIRY PRODUCTS USED IN HOME		9.02	11.37	8.17
3	MILK FED TO LIVESTOCK		15.72	23.87	12.47
)	NET INCREASES IN VALUE OF COWS		(-145.40)	(-96.36)	
)	OTHER MISCELLANEOUS DAIRY INCOME		• • • • • • • • • •		
	TOTAL VALUE PRODUCED	\$	1635.81*	2037.22*	1153.33*
		Φ	10.001	2001.22	112.22
2	POUNDS OF FEED FED		1033	A - 13 - A	7010 0
5	CORN		4233.8	4676.8	3819.8
	SMALL GRAIN		578.3	287.9	888.5
)	COMPLETE RATION		1251.8	1085.6	1054.6
)	PROTEIN, SALT & MINERAL		1050.7	905.5	813.8
,	TOTAL CONCENTRATES		7114.6	6955.8	6576.7
3	LEGUME HAY		6257.1	6504.6	6314.2
	OTHER HAY & DRY ROUGHAGE		323.7	158.2	654.1
)					
)	SILAGE		11301.3	7013.3	13062.8
DA	HAYLAGE		499.4	584.5	307.4
1	FEED COSTS				
2	GRAINS		188.93	190.19	195.27
5	COMPLETE RATION		90.57	106.94	73.92
ļ	PROTE IN/SALT/MINRL		133.44	133.76	108.52
)	HAY/HAYLAGE & DRY ROUGHAGE		208.52	212.39	207.69
,	SILAGE		92.82	54.70	113.25
1	PASTURE	*	5.35	4.39	6.51
3	TOTAL FEED COSTS	\$	719.63	702.37	705.16
	RETURN OVER FEED COST	\$	<u>916.18*</u>	1334.85*	448.17*
)	OTHER DIRECT COSTS				
	MISCELLANEOUS LIVESTOCK EXPENSE		73.96	86.96	50.35
	VETERINARY EXPENSE		31.25	41.62	22.55
-	CUSTOM WORK HIRED		53 12	58 55	40 70
,	SPECIAL HIRED LABOR		1.03	1.22	10.10
1 5	VETERINARY EXPENSE CUSTOM WORK HIRED SPECIAL HIRED LABOR TOTAL OTHER DIRECT COSTS	đ	150 36	4.44	113 60
	IVIAL VINER DIRECT COSTS	ф т	109.00 756.00¥	191.JJ 1147 EO¥	774 57*
5	RETURN OVER FEED & OTHER DIRECT COSTS	Þ	756.82"	1145.20*	554.57*
7	ALLOCATED COSTS				
3	POWER & MACHINERY COSTS		67.97	69.89	62.16
)	ALLOCATED COSTS POWER & MACHINERY COSTS LIVESTOCK EQUIPMENT COSTS BUILDING & FENCES TOTAL ALLOCATED COSTS RETURN OVER ALL LISTED COSTS SUPPLEMENTARY MANAGEMENT INFORMATION		60.07	68.36	47,75
)	BUILDING & FENCES		75.59	109.09	54.35
	TOTAL ALLOCATED COSTS	\$	203.63	247.34	164.26
)	RETURN OVER ALL LISTED COSTS	\$	553.19*	896 16*	170_31*
	SUPPLEMENTARY MANAGEMENT INFORMATION				,,,,,,,,,
	DETUDN COD \$100 EED FD		007 21	200 05	163 56
			221.01	290.00	103.30
	RETURN FOR STOUTLED TED		5.26	4.55	6.15
	RETURN FOR \$100 FEED FED FEED COST PER CWT. MILK				1 0 1
	FEED COST PER POUND OF BUTTERFAT		1.44	1.17	1.81
- ) )	FEED COST PER POUND OF BUTTERFAT		1.44	1.17	1.81
)	FEED COST PER POUND OF BUTTERFAT		1.44	1.17	1.81 1.59 12.75
- 	FEED COST PER POUND OF BUTTERFAT POUNDS OF MILK PER POUND OF CONCENTRA AVERAGE PRICE PER CWT. MILK SOLD	TE	1.44 1.92 13.02 3.56	1.17 2.33 13.16 3.55	1.59 12.75 3.42
1 5 7 8	FEED COST PER POUND OF BUTTERFAT POUNDS OF MILK PER POUND OF CONCENTRA AVERAGE PRICE PER CWT. MILK SOLD	TE	1.44 1.92 13.02 3.56	1.17 2.33 13.16 3.55	1.59 12.75 3.42
1 5 7 8	FEED COST PER POUND OF BUTTERFAT POUNDS OF MILK PER POUND OF CONCENTRA AVERAGE PRICE PER CWT. MILK SOLD	TE	1.44 1.92 13.02 3.56	1.17 2.33 13.16 3.55	1.59 12.75 3.42
1 5 7 8	FEED COST PER POUND OF BUTTERFAT POUNDS OF MILK PER POUND OF CONCENTRA AVERAGE PRICE PER CWT. MILK SOLD	TE	1.44 1.92 13.02 3.56	1.17 2.33 13.16 3.55	1.59 12.75 3.42

## TABLE 12 - DAIRY COWS, COMMERCIAL, GENERAL - 1982

TAB	LE 13 - OTHER DAIRY/COMMERCIAL/REPLACEME	<u>.N I</u>	- 1982 Average of 194 Farms In Return Above Feed	High in Return	
1	NUMBER OF HEAD		53.6 PER HEAD	50.0 PER HEAD	45.7 PER HEAD
2 3 4	NET INCREASE IN VALUE OTHER MISCELLANEOUS INCOME TOTAL INCOME	\$	311.87 311.87*	470.28 470.28*	173.24 173.24*
5 6 7 8 9 10 11 11A 12	POUNDS OF FEED FED CORN SMALL GRAIN COMPLETE RATION PROTEIN, SALT & MINERALS HAY & DRY ROUGHAGE SILAGE HAYLAGE MILK		630.2 200.5 151.0 135.2 2298.7 5642.9 79.4 104.4	633.1 215.1 175.7 278.2 1952.3 5270.6 5.1 93.5	708.0 242.5 150.5 132.5 2815.2 6421.4 413.0 100.8
13 14 15 16 17 18 19 20 21	FEED COST GRAINS COMPLETE RATION PROTEIN, SALT & MINERALS HAY/HAYLAGE & DRY ROUGHAGE SILAGE MILK PASTURE TOTAL FEED COSTS	\$	33.71 15.73 18.56 62.80 46.21 12.11 5.11 194.23	33.26 16.00 23.96 49.88 43.06 11.44 4.32 181.92	42.32 15.05 24.81 92.52 52.74 12.25 5.69 245.38
22	RETURN OVER FEED COSTS	\$	117.64*	288.36*	(-72.14)*
23 24 25 26 27 28	OTHER DIRECT COSTS MISCELLANEOUS EXPENSE VETERINARY EXPENSE CUSTOM WORK HIRED SPECIAL HIRED LABOR TOTAL OTHER DIRECT COSTS	\$	6.25 3.36 2.48 .09 12.18	6.70 3.20 2.80 12.70	5.75 3.17 2.41 11.33
29	RETURN OVER FEED & OTHER DIRECT COSTS	\$	105.46*	275.66*	(-83.47)*
30 31 32 33 34	ALLOCATED COSTS POWER & MACHINERY COSTS LIVESTOCK EQUIPMENT COSTS BUILDING & FENCES TOTAL ALLOCATED COSTS		10.67 9.38 12.14 32.19	11.30 10.29 12.92 34.51	10.84 7.92 12.27 31.03
35	RETURN OVER ALL LISTED COSTS	\$	73.27*	241.15*	(-114.50)*
36 37 38 39 40	SUPPLEMENTARY MANAGEMENT INFORMATION RETURN FOR \$100 FEED FED PERCENT DEATH LOSS - TOTAL PERCENT CALF DEATH LOSS TOTAL LISTED COSTS PER HEAD	\$	160.56 9.3 18.6 238.60*	258.51 8.5 15.6 229.13*	70.60 13.1 26.3 287.74*
41 42 43 44	UTILITIES & OTHER GEN. FARM EXP. (TOT INTEREST ALLOCATION OTHER COSTS NOT LISTED TOTAL COSTS	.)	586.08	377.46	588.15
		_16		and and the second second second	

### TABLE 13 - OTHER DAIRY/COMMERCIAL/REPLACEMENT - 1982

TABLE 14 - ALL DAIRY & DUAL PURPOSE CATTLE - 1982						
			Average of 197 Farms In Return Above Feed	High In Return		
	AVERAGE NUMBER OF COWS		43.7	47.8	37.5	
2 3	VALUE OF DAIRY PRODUCTS NET INCREASE IN VALUE		PER COW 1780.59 254.58	PER COW 2107.51 471.97	PER COW 1366.05 32.99	
4 5	MISCELLANEOUS DAIRY INCOME TOTAL VALUE PRODUCED	\$	2035.17*	2579.48*	1399.04*	
б	POUNDS OF FEED FED					
7	GRAINS		5858.0	6178.3	5580.5	
8	COMPLETE RATIONS		1488,8	1642.9	1324.9	
9	PROTEIN, SALT & MIN., INCL.MILK EQUIV.		1223.4	1746.7	949.0	
10	HAY & DRY ROUGHAGE		9452.8	10218.4	9872.4	
11	SILAGE		18604.5	13199.3		
11A	HAYLAGE.		637.2	982.3	339.1	
12	FEED COST		0.7.1 10	070 16	070 10	
13	GRAINS		231.49	239.16	239.12	
14	COMPLETE RATIONS		114.76	162.51	98.29	
15	PROTEIN, SALT & MINERALS, INC. MILK		171.99	158.74	141.47	
16	HAY/HAYLAGE & DRY ROUGHAGE		287.09	301.49	289.89	
17	SILAGE		150.48	105.92	140.51	
18	PASTURE COSTS		11.65	12.49	11.71	
19	TOTAL FEED COSTS	\$	967.46	980.31	920.99	
20	RETURN OVER FEED COSTS	\$	1067.71*	1599.17*	478.05*	
21 22 23 24	OTHER DIRECT COSTS MISCELLANEOUS LIVESTOCK EXPENSE VETERINARY EXPENSE CUSTOM WORK		83.20 36.52 56.02	96.07 45.44 71.21	55.07 25.39 45.23	
25	SPECIAL HIRED LABOR	đ	1.14	1.90 214.62	125.69	
26	TOTAL OTHER DIRECT COSTS	\$	176.88			
27	RETURN OVER FEED & OTHER DIRECT COSTS	\$	890.83*	1384.55*	352.36*	
28	ALLOCATED COSTS		00.00	00 11	77 17	
29	POWER & MACHINERY COSTS		80,98	88.11	77.13	
30	LIVESTOCK EQUIPMENT COSTS		71.69	78.31	48.93	
31	BUILDING & FENCES	*	89.51	130.87	51.72	
32	TOTAL ALLOCATED COSTS	\$	242.18	297.29	177.78	
33	RETURN OVER ALL LISTED COSTS	\$	648.65*	1087.26*	174.58*	
34	SUPPLEMENTARY MANAGEMENT INFORMATION					
35	RETURN FOR \$100 FEED FED		210.36	263.13	151.91	
36	TOTAL LISTED COSTS PER COW	\$	1386.52*	1492.22*	1224.46*	
37	UTILITIES & OTHER GEN. FARM EXP. (TOT	`.)	3468.91	3041.72	3013.42	
38	INTEREST ALLOCATION			to the second		
39	OTHER COSTS NOT LISTED				an an a the state of the state	
40	TOTAL COSTS					

#### TABLE 14 - ALL DAIRY & DUAL PURPOSE CATTLE - 1982

TABLE 15A BEEF BREEDING, FARM, WHOLE HERD, COMMERCIAL - 1982						
			Average of 23 Farms	11 Farms High In Return Above Feed	11 Farms Low In Return Above Feed	
2	AVERAGE NUMBER OF BEEF COWS AVERAGE NUMBER OTHER BEEF ANIMALS & BULLS POUNDS OF BEEF PRODUCED		63.9	73.9 68.3 45993 PER COW	56.0 42.3 22336 PER COW	
4 5 6	NET INCREASE IN VALUE OTHER MISCELLANEOUS BEEF INCOME TOTAL VALUE PRODUCED	fv	258.31 .19 258.50*	306.35 .32 306.67*	197.84 197.84*	
7 8 9 10 11 12 12A	POUNDS OF FEED FED GRAIN PROTEIN, SALT & MINERAL LEGUME HAY OTHER HAY & DRY ROUGHAGE SILAGE HAYLAGE		734.0 100.5 2932.2 3331.3 3874.9	1104.0 98.4 1954.5 4498.2 4071.8	289.2 105.1 4416.6 1817.2 3417.2	
13 14 15 16 17 18 19 20	FEED_COST GRAIN PROTEIN, SALT & MINERAL LEGUME HAY/HAYLAGE OTHER HAY & DRY ROUGHAGE SILAGE PASTURE TOTAL FEED COSTS	\$	21.16 11.86 53.54 54.26 28.64 27.76 197.22	28.58 11.53 27.81 73.27 30.43 27.50 199.12	12.57 12.59 91.04 28.86 24.07 28.71 197.84	
21	RETURN OVER FEED COST	\$	61.28*	107.55*	0.00*	
22 23 24 25 26 27	OTHER DIRECT COSTS MISCELLANEOUS LIVESTOCK EXPENSE VETERINARY EXPENSE CUSTOM WORK SPECIAL HIRED LABOR TOTAL OTHER DIRECT COSTS	\$	5.01 6.43 6.28 .06 17.78	6.06 6.17 6.58 18.81	3.63 6.95 5.96 .14 16.68	
28	RETURN OVER FEED & OTHER DIRECT COSTS	\$	43.50*	88.74*	(-16.68)*	
29 30 31 32 33	ALLOCATED COSTS POWER & MACHINERY COSTS LIVESTOCK EQUIPMENT COSTS BUILDING & FENCES TOTAL ALLOCATED COSTS	\$	19.55 16.57 23.13 59.25	14.94 13.78 12.47 41.19	22.42 16.78 34.84 74.04	
34	RETURN OVER ALL LISTED COSTS	\$	(-15.75)*	47.55	(-90.72)*	
35 36 37 38 39 40 41 42 42	SUPPLEMENTARY MANAGEMENT INFORMATION RETURN FOR \$100 FEED FED PRICE PER CWT. SOLD PRICE PER CWT. CALVES SOLD OR TRANS. AVERAGE WEIGHT PER HEAD SOLD AVERAGE WT. PER CALF SOLD OR TRANS. PERCENT DEATH LOSS PERCENT CALF CROP PERCENT CALF DEATH LOSS		131.07 55.02 60.01 597.0 493.1 4.8 10.9	154.01 56.44 63.59 655.1 531.3 5.1 10.5	100.00 53.31 54.99 547.4 452.5 4.8 10.9	
42A 43	TOTAL LISTED COSTS PER COW	\$		259.12*	288.56*	
44	UTILITIES & OTHER GEN. FARM EXP. (TOT.)	)	594.94	334.81	847.54	

LABLE 198 - BEEF LEEDERS, REED LOTA - 1997.     Average of 10 Farms       1     Average of 10 Farms     In Roturn Above Feed       1     Average of eee     Status       1     Average of eee     Status       2     POUNDS OF BEEF PRODUCED     Status       3     NET PLOREASE IN VALUE OF AN IMALS.     95,50       4     OTHER INSCELLANGED DEEF     92,50       5     TOTAL VALUE FROMULT     \$ 53,50*       6     POUNDS OF FEED     \$ 92,5       7     GRAIN     \$ 92,5       8     PROTEIN, SULT & MINERAL     15,4       9     LEGUME HAY     470,9       10     OTHER HAY & ORY ROUGHAGE     203,7       11     SILAGE     673,8       12     FEED COST     \$ 10,82       13     GRAIN     12,82       14     HAVAGE     9,85       15     LECOME HAY/HAYLAGE     9,85       16     OTHER HAY & DRY ROUGHAGE     1,41       19     TOTAL FEED COST     \$ 38,66       20     PEED COST     \$ 14,82* <th>1 AVERAGE NUMBER OF BEEF FEEDERS 2 POUNDS OF BEEF PRODUCED 3 NET INCREASE IN VALUE OF ANIMALS 4 OTHER MISCELLANEOUS BEEF INCOME</th> <th>Average of 10 Farms In Roturn Above Feed 32.1 21596 PER CWT.</th>	1 AVERAGE NUMBER OF BEEF FEEDERS 2 POUNDS OF BEEF PRODUCED 3 NET INCREASE IN VALUE OF ANIMALS 4 OTHER MISCELLANEOUS BEEF INCOME	Average of 10 Farms In Roturn Above Feed 32.1 21596 PER CWT.
in Return Above I ced AVERAGE NUCERIN OF BEEF FEEDERS 22.1 2 POUNDS OF BEEF PRODUCED 21536 PER CMT. 3 NET INCREASE IN VALUE OF ANTIFALL 3 NET INCREASE IN VALUE OF ANTIFALL 3 NET INCREASE IN VALUE OF ANTIFALL 3 NET INCREASE IN VALUE OF ANTIFALL 4 DOTHER MISCELLAW COS DEEF INCOME 5 DOTHER MISCELLAW COS DEEF INCOME 5 DOTHER MISCELLAW COS DEEF INCOME 6 POLIDS OF FEED FED 7 GRAIN 9 DEGUME HAY AUT & MISERAL 1 STATE 9 DEGUME HAY 1 STATE 1 STATE	1 AVERAGE NUMBER OF BEEF FEEDERS 2 POUNDS OF BEEF PRODUCED 3 NET INCREASE IN VALUE OF ANIMALS 4 OTHER MISCELLANEOUS BEEF INCOME	In Roturn Above Feed 32.1 21596 PER CWT.
1   AVERAGE NUMBER OF BLEF FELDERS   \$2,1     2   POUNDS OF BEEF PRODUCED   21596     3   NET INCREASE IN VALUE OF AVIMALS   53,50     4   OTHER MISCELLANEOUS BLEF TUCOME   5     5   TOTAL VALUE PRODUCED   \$5     6   POUNDS OF FEED FED   392,6     7   ORAIN   \$92,6     8   PROTEIN, SALT & MINERAL   15,4     9   LEGUNE HAY   470,9     0   OTHER HAY & DRY ROUGHAGE   203,7     11   SILAGE   679,8     12   FEED COSI   15,82     14   HAYLAGE   9,85     15   LEGUNE HAY & DRY ROUGHAGE   5,14     14   PROTEIN, SALT & MINERAL   2,37     15   LEGUNE HAY/HAYLAGE   9,85     16   OTHER RAY & DRY ROUGHAGE   5,14     18   PASTURE   1,41     19   TOTAL FED COST   \$ 38,66     20   MISCELLANEOUS LIVESTOCK EXPENSE   .70     21   OTHER RAY & DRY ROUGHAGE   1,41     19   TOTAL FED COST   \$ 6,27	1 AVERAGE NUMBER OF BEEF FEEDERS 2 POUNDS OF BEEF PRODUCED 3 NET INCREASE IN VALUE OF ANIMALS 4 OTHER MISCELLANEOUS BEEF INCOME	32.1 21596 PER CWT.
1   AVERAGE NUMBER OF BLEF FELDERS   \$2,1     2   POUNDS OF BEEF PRODUCED   21596     3   NET INCREASE IN VALUE OF AVIMALS   53,50     4   OTHER MISCELLANEOUS BLEF TUCOME   5     5   TOTAL VALUE PRODUCED   \$5     6   POUNDS OF FEED FED   392,6     7   ORAIN   \$92,6     8   PROTEIN, SALT & MINERAL   15,4     9   LEGUNE HAY   470,9     0   OTHER HAY & DRY ROUGHAGE   203,7     11   SILAGE   679,8     12   FEED COSI   15,82     14   HAYLAGE   9,85     15   LEGUNE HAY & DRY ROUGHAGE   5,14     14   PROTEIN, SALT & MINERAL   2,37     15   LEGUNE HAY/HAYLAGE   9,85     16   OTHER RAY & DRY ROUGHAGE   5,14     18   PASTURE   1,41     19   TOTAL FED COST   \$ 38,66     20   MISCELLANEOUS LIVESTOCK EXPENSE   .70     21   OTHER RAY & DRY ROUGHAGE   1,41     19   TOTAL FED COST   \$ 6,27	1 AVERAGE NUMBER OF BEEF FEEDERS 2 POUNDS OF BEEF PRODUCED 3 NET INCREASE IN VALUE OF ANIMALS 4 OTHER MISCELLANEOUS BEEF INCOME	32.1 21596 PER CWT.
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3   NET INCREASE IN VALUE OF ALLMALS.   53.50     4   OTHER RESOLUTION BELF INCOME   \$53.50*     6   POUNDS OF FEED FED   \$92.5     7   GRAIN   \$92.6     8   PROTEIN, SALT & MINERAL   13.4     9   LEGUME HAY   470.9     10   OTHER HAY & DRY ROUGHAGE   203.7     11   SILAGE   679.8     11A   HAYLAGE   9.85     12   FEED COST   \$1.4     13   GRAIN   15.82     14   HAYLAGE   9.85     15   LEGUME HAY/HAYLAGE   9.85     16   OTHER HAY & DRY ROUGHAGE   1.41     19   TOTAL FLED COST   \$38.66     10   OTHER HAY & DRY ROUGHAGE   1.41     19   TOTAL FLED COST   \$14.84*     10   THER DURECT COSTS   \$14.84*     20   OTHER NAY EFED COST   \$14.84*     21   OTHER NARY EXPENSE   .70     22   TOTAL FLED COSTS   \$6.27     23   VETERINARY EXPENSE   .1.51     24   CUSTOM WORK HIR	4 OTHER MISCELLANEOUS BEEF INCOME	
5   TOTAL VALUE PRODUCED   \$   53.50*     6   POUNDS OF FEED FED   392.5     7   GRAIN   392.5     8   PROTEIN, SALT & MINERAL   15.4     9   LEGUME HAY   470.9     10   OTHER HAY & DRY ROUGHAGE   203.7     11   SILAGE   679.8     11   HAYLAGE   9.85     13   GRAIN   15.82     14   PROTEIN, SALT & MINERAL   2.37     15   LEGUME HAY/HAYLAGE   9.85     16   OTHER HAY & DRY ROUGHAGE   4.07     17   SILAGE   5.14     18   PASTURE   1.41     19   TOTAL FEED COST   \$   38.66     20   RETURN OVER FEED COST   \$   14.84*     21   OTHER DIRECT COSTS   .02   .02     25   SPECIAL HIRED LABOR   .02   .02     26   TOTAL OTHER DIRECT COSTS   \$   6.27     27   RETURN OVER FEED & OTHER DIRECT COSTS   \$   6.27     26   TOTAL OTHER DIRECT COSTS   \$   5.27*		
7   GRAIN   592.6     8   PROTE IN, SALT & MINERAL   13.4     9   LEGOME HAY   470.9     10   OTHER HAY & DRY ROUGHAGE   203.7     11   SILAGE   679.8     12   FEED COST   679.8     13   GRAIN   19.82     14   HAYLAGE   9.85     15   OTHER HAY & DRY ROUGHAGE   9.85     16   OTHER HAY & DRY ROUGHAGE   9.85     17   SILAGE   5.14     18   PASTURE   1.41     19   TOTAL FEED COST   \$ 38.66     20   RETURN OVER FEED COST   \$ 14.84*     21   OTHER DIRECT COSTS   1.484*     22   MISCELLAREOUS LIVESTOCK EXPENSE   .70     23   VETERINARY EXPENSE   .53     24   CUSTOM WORK HIRED   4.02     25   SPECIAL HIRED LABOR   .02     26   TOTAL OTHER DIRECT COSTS   \$ 6.27     27   RETURN OVER FEED & OTHER DIRECT COSTS   .68     31   OULCOATED COSTS   .68     32   TOTAL ALLOCATED		\$    53.50*
a   PROTE IN, SALT & MINERAL   13.4     9   LEGUME HAY   470.9     10   OTHER HAY & DRY ROUGHAGE   203.7     11   SILAGE   679.8     11.4   HAYLAGE   679.8     12   FEED COST   7     13   GRAIN   19.82     14   HAYLAGE   9.85     15   LEGUME HAY/HAYLAGE   9.85     16   OTHER HAY & DRY ROUGHAGE   4.07     17   SILAGE   5.14     19   TOTAL FEED COST   \$ 38.66     20   RETURN OVER FEED COST   \$ 14.84*     21   OTHER DIRECT COSTS   \$ 14.84*     21   OTHER DIRECT COSTS   \$ 0.2     22   TOTAL FEED COST   \$ 0.2     23   VETERINARY EXPENSE   .70     24   CUSTOM WORK HIRED   4.02     25   SPECIAL HIRED LABOR   .02     26   TOTAL OTHER DIRECT COSTS   \$ 6.27     27   RETURN OVER FEED & OTHER DIRECT COSTS   \$ 1.31     20   TOTAL OTHER DIRECT COSTS   \$ 1.31     21   OUTAL		392 6
9   LEGUME HAY   470.9     10   OTHER HAY & DRY ROUGHAGE   203.7     11   SILAGE   679.8     11A   HAYLAGE   679.8     12   FEED COST   6781N     13   GRAIN   15.82     14   PROTE IN, SALT & MINERAL   2.37     15   LEGUME HAY/HAYLAGE   9.85     16   OTHER HAY & DRY ROUGHAGE   4.07     17   SILAGE   5.14     18   PASTURE   1.41     19   TOTAL FEED COST   \$ 38.66     20   RETURN OVER FEED COST   \$ 14.84*     21   OTHER DIRECT COSTS   \$ 14.84*     21   OTHER NAYE REPENSE   .70     22   TOTAL FEED COST   \$ 14.84*     23   VETEN NAYE REPENSE   .02     24   CUSTOM WORK HIRED   4.02     25   SPECIAL HIRED LABOR   .02     26   TOTAL OTHER DIRECT COSTS   \$ 6.27     27   RETURN OVER FEED & OTHER DIRECT COSTS   \$ 8.51*     28   ALLOCATED COSTS   \$ 6.27     29   FOREN & M		
11   SILAGE   679.8     11   HAYLAGE   679.8     12   FEED COST   7     13   GRAIN   15.82     14   HAYLAGE   9.85     15   LEGUME HAY/HAYLAGE   9.85     16   OTHER HAY & DRY ROUGHAGE   4.07     17   SILAGE   5.14     18   PASTURE   1.41     19   TOTAL FEED COST   \$ 38.66     20   RETURN OVER FEED COST   \$ 14.84*     21   OTHER DIRECT COSTS   \$ 14.84*     22   MISCELLANEOUS LIVESTOCK EXPENSE   .70     23   VETERINARY EXPENSE   1.53     24   CUSTOM WORK HIRED   4.02     25   SPECIAL HIRED LABOR   .02     26   TOTAL OTHER DIRECT COSTS   \$ 6.27     27   RETURN OVER FEED & OTHER DIRECT COSTS   \$ 5.627     28   ALLOCATED COSTS   \$ 1.31     29   POWER & MACHINERY COSTS   1.31     30   LIVESTOCK EQUIPMENT COSTS   \$ 68     31   BUILDINGS & FENCES   1.49     32   TOTAL	9 LEGUME HAY	
11A   HAYLAGE     12   FEED COST     13   GRAIN     14   PROTEIN, SALT & MINERAL     15   LEGUME HAY/HAYLAGE     16   OTHER HAY & DRY ROUGHAGE     17   SILAGE     18   PASTURE     19   TOTAL FEED COST     19   TOTAL FEED COST     20   RETURN OVER FEED COST     21   OTHER DIRECT COSTS     22   MISCELLANEOUS LIVESTOCK EXPENSE     23   VETERINARY EXPENSE     24   CUSTOM WORK HIRED     25   SPECIAL HRED LABOR     26   TOTAL OTHER DIRECT COSTS     27   RETURN OVER FEED & OTHER DIRECT COSTS     28   ALLOCATED COSTS     29   POWER & MACHINERY COSTS     20   TOTAL ALLOCATED COSTS     21   DUTMENT COSTS     22   TOTAL ALLOCATED COSTS     23   DETURN OVER FEED & OTHER DIRECT COSTS     24   CUSTOM WORK HIRED     25   SPECIAL HRED LABOR     26   TOTAL OTHER DIRECT COSTS     27   RETURN OVER FEED & OTHER DIRECT COSTS		
13   TGRAIN   15.82     14   PROTE IN, SALT & MINERAL   2.37     15   LEGUME HAY/HAYLAGE   9.85     16   OTHER HAY & DRY ROUGHAGE   4.07     17   SILAGE   5.14     18   PASTURE   1.41     19   TOTAL FEED COST   \$ 38.66     20   RETURN OVER FEED COST   \$ 14.84*     21   OTHER DIRECT COSTS   \$ 14.84*     22   MISCELLANEOUS LIVESTOCK EXPENSE   .70     23   VETERINARY EXPENSE   1.53     24   CUSTOM WORK HIRED   4.02     25   SPECIAL HIRED LABOR   .02     26   TOTAL OTHER DIRECT COSTS   \$ 6.27     27   RETURN OVER FEED & OTHER DIRECT COSTS   \$ 5.51*     28   ALLOCATED COSTS   \$ 1.31     29   POWER & MACHINERY COSTS   1.31     30   LIVESTOCK EQUIPMENT COSTS   .68     31   BUILDINGS & FENCES   1.49     32   TOTAL ALLOCATED COSTS   .68     31   BUILDINGS & FENCES   .68     32   TOTAL ALLOCATED COSTS   .68		
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16   OTHER HAY & DRY ROUGHAGE   4.07     17   SILAGE   5.14     18   PASTURE   1.41     19   TOTAL FEED COST   \$ 38.66     20   RETURN OVER FEED COST   \$ 14.84*     21   OTHER DIRECT COSTS   \$ 14.84*     22   MISCELLANEOUS LIVESTOCK EXPENSE   .70     23   VETERINARY EXPENSE   1.53     24   CUSTOM WORK HIRED   4.02     25   SPECIAL HIRED LABOR   .02     26   TOTAL OTHER DIRECT COSTS   \$ 8.57*     27   RETURN OVER FEED & OTHER DIRECT COSTS   \$ 8.57*     28   ALLOCATED COSTS   \$ 1.31     30   LIVESTOCK EQUIPMENT COSTS   .68     31   BUILDINGS & FENCES   1.49     32   TOTAL ALLOCATED COSTS   \$ 5.09*     34   SUPPLEMENTARY MANAGEMENT INFORMATION   138.39     35   RETURN OVER ALL LISTED COSTS   \$ 5.09*     34   SUPPLEMENTARY MANAGEMENT INFORMATION   138.39     36   PRICE PER CWT. SOLD   60.75     36   PRICE PER CWT. SOLD   60.75		
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36PRICE PER CWT. SOLD60.7537AVERAGE WEIGHT PER HEAD SOLD737.438PRICE PER CWT. BOUGHT64.55		138-39
37AVERAGE WEIGHT PER HEAD SOLD737.438PRICE PER CWT. BOUGHT64.553764.55		
	37 AVERAGE WEIGHT PER HEAD SOLD	
40 NUMBER OF HEAD BOUGHT 23	40 NUMBER OF HEAD BOUGHT	23
41 PERCENT DEATH LOSS 1.1 42 EFECTIVE DATHY GAIN - POUNDS/HEAD/DAY 1.84		
42EFFECTIVE DAILY GAIN - POUNDS/HEAD/DAY1.8443TOTAL LISTED COST PER CWT. PRODUCED48.41		
	44 UTILITIES & OTHER GEN. FARM EXP. (TOTAL)	141.84

#### SETTING GOALS

One of the primary aims of the Farm Management Education Program is to assist farmers in reaching their farm and family goals. Clarifying their ideas as to what they really want is a very important step in improving the farm business and as a result improving family living.

Sitting down as an operator or husband and wife and putting these wants in writing is done in one of the early classes in the Adult Farm Management Education Program.

Planning goals is not easy. All members of a family may not agree on what goals are most important. The family may have to give serious thought and discussion to the goals they choose so that all members of the family can benefit from the farming business. Not all goals are related to farm income. Some very important goals for a family may be in the area of social, community, family, church and educational activities.

Setting up goals in a systematic way lets the family fit the wants and desires of all the family members into a plan. There are no right or wrong goals, since each family may approach the problems and opportunities they have in a different way. It is important that goals be reviewed frequently to see if conditions have changed. If the goals are inflexible, they may be a liability to progress rather than an asset.

On the next page is an example of the written goals of one family for the coming year. The following year, these goals will be reviewed, evaluated and probably changed or expanded to fit the ever changing needs and desires of the family.

#### WHAT DOES YOUR FAMILY WANT?

NAME DATE ATEDATE ATE ATE ATE ATE ATE ATE ATE ATE ATE
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ADDRESS Anywhere, Minnesota

One of the steps for improving the farm and home business is to clarify what is wanted. You may know of things you have wanted as a family, but it takes considerable thought and discussion among family members to agree upon what is most important and which things come first. As a family write down your goals for this year and for the future, then number them in order of priority.

		This Year	Later
	FOR A PROFITABLE FARM BUSINESS:		
6	Buy a new tractor to replace old John Deere A	$\checkmark$	
1	Raise the production of the dairy herd by 500 lbs. of milk per cow	V	
8	Raise the production of the dairy herd from 11000 lbs. to 15000 lbs. per cow in 10 yrs.		V
2	Increase hay yield by 1 ton per acre in 3 yrs.	V	
	FOR SATISFYING LIVING:		
5	Install kitchen cabinets	V	
10	Build new family room on west side of house	V	
11	Paint exterior of home		
12	Landscape yard		V
	FOR DEVELOPMENT OF FAMILY MEMBERS:		
9	Provide opportunity for son, Dave, to attend college in two years		V
7	Provide money for Dad to attend the National Convention for a week this winter	V	
4	Provide time and money for Dan to attend camp this summer		
	FOR LONG-TERM FINANCIAL SECURITY:		
3	Improve net worth by 20% per year		
		1	F