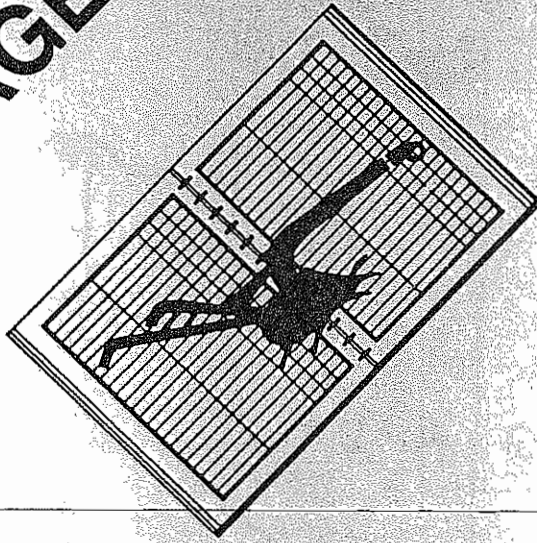


FARM BUSINESS MANAGEMENT



1993 ANNUAL REPORT NORTHWESTERN MINNESOTA

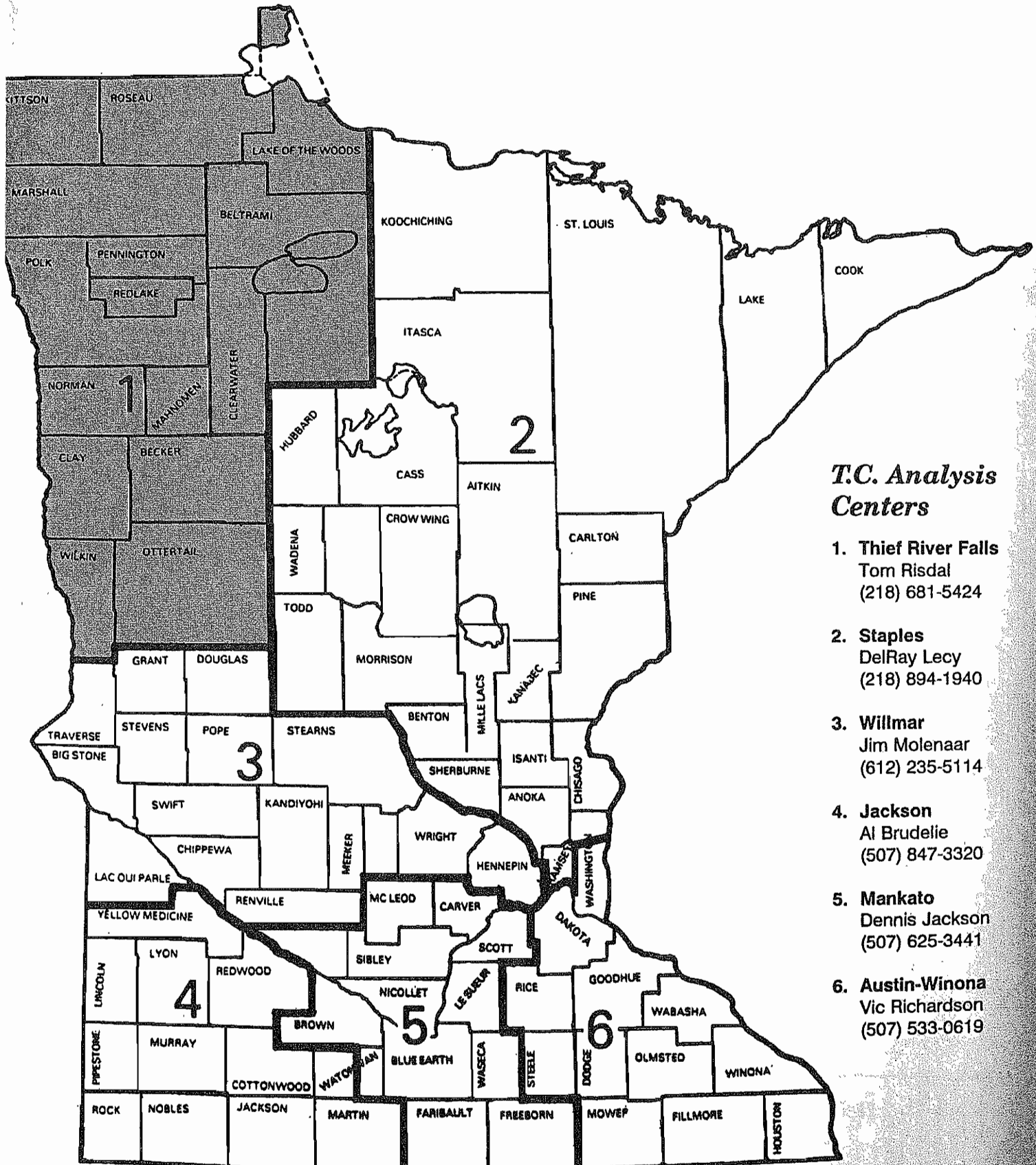
**Report No. 39
April 1994**

***AN ADULT
EDUCATION
PROGRAM***

Northwest Technical College — Thief River Falls

Price \$5.00

FARM MANAGEMENT AREA



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Small Grains: Barley, Canola & Flax,	
Oats, Spring Wheat, Winter Wheat	19-23
Row Crops: Navy & Pinto Beans, Corn, Potatoes,	
Soybeans, Oil Sunflowers, Confectionery	
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NORTHWESTERN MINNESOTA FARM FINANCIAL HIGHLIGHTS OF 1992 & 1993

	<u>1992</u>	<u>1993</u>
Net Cash Farm Income	\$50,517	\$51,824
Net Profit or Loss	59,420	33,617
Return to Capital, Family Labor & Management	60,103	34,045
Expenses per Dollar of Income	.83	.93
Change in Net Worth	34,128	9,085
Average Net Worth	308,381	307,471
Rate of Return on Capital	11.5%	6.0%
Rate of Return on Equity	14.5%	4.7%
Asset Turnover Rate	53%	49%
Percent in Debt	40%	41%
Total Investment	472,868	458,674
Dollars Available to Save or Reduce Debt	42,618	12,650

FARM OPERATING INCOME CASH STATEMENT, 1993

Items	Average of 314 Farms	High 63 Farms	Low 63 Farms
SALE OF MKT LVSTK & LVSTK PRODUCTS			
Dairy Products	30937	15507	16014
Other Dairy Animals	3775	929	1878
Beef Calves, Yearlings	5070		9219
Beef Finishing	9012	3843	19777
Hogs, Farrow to Finish	999	3735	
Finished Hogs	255	322	741
Feeder Pigs	1005		680
Sheep & Lambs	50		
Poultry and Eggs			
Misc. Livestock Income	<u>12</u>		
TOTAL LIVESTOCK AND PRODUCE SALES	51115	24336	48309
SALE OF CROPS			
Wheat, Durum	48108	106349	34956
Barley	11372	25575	8684
Oats	575	298	1593
Corn	2304	948	3316
Flax	193	454	177
Soybeans	5445	11314	4280
Edible Beans	2955	7138	2720
Sunflowers	9097	20573	3750
Other Grains	513		1462
Potatoes	3015	4275	3801
Sugar Beets	40927	144899	15488
Grass, Legume Seeds	1331	437	2837
Legume, Hay	745	1236	525
Other Hay	46		30
Timber & Other Crops	159	496	20
Sales of Purch/Resale	<u>831</u>	<u>2806</u>	<u>466</u>
TOTAL CROP SALES	127616	326798	84105
OTHER FARM INCOME			
Government Payments	21416	36906	16622
Gas Tax Refund	93	278	83
Income/Work Off Farm	1713	3752	1789
Custom Enterprise Income	525	1717	
Patronage Refund (Cash)	1557	3935	1235
Misc Farm Income	19617	45250	11162
Capital Lease Income	<u>1125</u>	<u>2127</u>	<u>356</u>
TOTAL OTHER INCOME	46046	93965	31247
(A) Cash Operating Income	224777	445099	163661

FARM OPERATING EXPENSES CASH STATEMENT, 1993

Items	Average of 314 Farms	High 63 Farms	Low 63 Farms
PURCHASE OF LVSTK & LVSTK EXPENSES			
Dairy, Other	396	56	4
Beef Breeding	332		1061
Beef, Feeders	5191	1113	13930
Hogs, Finishing	74		220
Hogs, Weaning Pigs	8	38	
Sheep & Lambs	2		
Chick, Layers			
Vet & Misc Lvstk Exp	4379	2237	4105
Feed Bought	<u>12052</u>	<u>7527</u>	<u>11430</u>
TOTAL LIVESTOCK EXPENSE	22434	10971	30750
CROP EXPENSES			
Fertilizer	17626	33650	15087
Chemicals	15606	38257	12352
Seed	9576	19946	7916
Drying	282	436	215
Irrigation Operation	14	20	18
Other Crop Expenses	5944	13469	4511
Purchase for Resale	<u>5922</u>	<u>11420</u>	<u>4877</u>
TOTAL CROP EXPENSE	54970	117198	44976
OPERATING EXPENSES			
Fuel & Lubricants	8627	15065	7906
Repair: Lvstk Equip.	867	632	459
Repair: Farm Real Estate	1549	2789	1028
Repair: Machy & Vehicles	14286	24356	11883
Repair: Irrigation Equip	<u>5</u>		<u>23</u>
TOTAL FUEL/REPAIR EXPENSE	25334	42842	21299
MISC. FARM EXPENSES			
Custom Work Hired	4767	7743	4583
Custom Ent. Oper. Costs	309	1193	
Hired Labor	9514	21773	7379
Personal Prop. & RE Taxes	2877	4790	2471
General Farm Expenses	6315	12891	4943
Utilities	3009	3793	2610
Capital Lease Payment	28479	78176	15901
Interest Paid	<u>14945</u>	<u>26551</u>	<u>11589</u>
TOTAL MISC. EXPENSE	<u>70215</u>	<u>156910</u>	<u>49476</u>
(B) Cash Operating Expense	172953	327921	146501
(C) Net Cash Income (A-B)	51824	117178	17160

OPERATOR'S FARM PROFIT OR LOSS ACCUAL STATEMENT, 1993
--

	Average 314 Farms	High 63 Farms	Low 63 Farms
(C) Net Cash Income	51824	117178	17160
INVENTORY CHANGES	Inventory Change	Inventory Change	Inventory Change
Market Livestock	1446	-2005	5508
Supplies, Prepaids & Fuel	-8	3433	-3489
Crop, Seed & Feed	-16144	-19082	-26331
Deferred Sales	556	3117	
Accounts Receivable	4236	6681	2761
(E) Net Inventory Change	<u>-9914</u>	<u>-7856</u>	<u>-21551</u>
(F) Net Operating Income (C+E)	41910	109322	-4391
DEPRECIATION AND CAPITAL ADJUSTMENTS			
BREEDING STOCK	2379	726	2561
VEHICLES, MACHY & EQUIP			
Vehicles	-1941	-3616	-1539
Power & Machinery	-9083	-16986	-7574
Livestock Equipment	-726	-489	-597
Custom Equipment	-17	-86	
Irrigation Equipment	-55	-47	-27
REAL ESTATE			
Buildings & Fences	-2079	-2149	-2259
Land Impr & Tile	-37		-48
Bare Land	441	1857	341
Stocks, Bonds, Co-op Equities	2523	8407	219
(H) Total Depr/Capital Adj.	<u>-8599</u>	<u>-12387</u>	<u>-8923</u>
OTHER ADJUSTMENTS			
Accounts Payable	346	745	599
Delinq. Rent, RE Tax	34		
Delinquent Interest	<u>-74</u>	<u>32</u>	<u>-188</u>
(J) Total Adjustments	306	777	411
(K) Net Farm Profit or Loss (F+H+J)	33617	97712	-12903
CHANGE IN FARM CAPITAL			
Total Capital Sales	5149	7824	4328
Total Capital Purchases	38992	71362	40785

MEASURES OF FARM PROFITABILITY, LIQUIDITY, SOLVENCY, 1993
--

Average of
314 Farms

PROFITABILITY

(K) Net Farm Profit or Loss	33617	
(L) Family Living from the Farm	296	
(M) Wages Paid to Spouse	135	
(N) Board Furnished Hired Labor	3	
(O) Return:Capital & Family Lbr (K+L+M-N)		34045

CAPITAL COST CALCULATION:

(I) Avg Total Farm Capital	441709	
(P) Opport Cost on Capital (I*7%)	30920	
(Q) Interest Actually Paid	14945	
(R) Interest on Operator Equity (P-Q)	15975	
(S) Value of Unpaid Family Labor	207	
Return: Oper Labor & Mgmt (O-R-S-M)		17728
Number of Oper., Full-time Equiv	1.12	
Return to Lbr & Mgmt/Full-time Equiv	15829	
(T) Value of Operator Labor	22506	
(U) Return to Farm Capital (O+Q-T)	26484	
Rate of Return of Avg. Capital (U/I)		6.0
(V) Operator Avg Farm Equity (T5.2 L23)	244799	
(W) Return to Oper Equity (O-T)	11539	
Rate of Return to Equity (W/V)		4.7
(X) Value of Farm Production (A+E)	214863	
Net Profit Margin (U/X)		12.3
Asset Turnover Rate (X/I)		48.6
Ratio: Tot. Exp. to Tot. Recpts.	0.93	

LIQUIDITY

	<u>CASH</u>	<u>ACCRUAL</u>
(C) Net Cash Farm Income	51824	51824
(E) Net Change in Inventory		-9914
(F) Net Operating Income (C+E)	51824	41910
(Y) Non-Farm & Spouse Income	12380	12380
(Z) Total Spendable Income (F+Y)	64204	54290
(AA) Family Living & Taxes Pd (T4 L38)	41540	41540
(AB) Scheduled Rl Est Principal Pymts	5971	5971
(AC) Avail for Non Rl Est Debt (Z-AA-AB)	16693	6779
(AD) Average Non Real Estate Debt	105275	105275
Years to Turnover Non RE Debt (AD/AC)	6.3	15.5

SOLVENCY (BOOK VALUE)

	<u>BEGIN</u>	<u>END</u>
Total Assets	509922	530308
Total Liabilities	206994	218295
Operator Equity	302928	312013
Change in Equity		9085
Percent in Debt:		
Farm, Current	44.2	49.3
Farm, Intermediate	35.0	36.3
Farm, Working (Curr + Intermed)	39.5	42.0
Farm, Fixed	52.8	51.5
Non-Farm	12.3	11.3
Total (Farm & Non-Farm)	40.6	41.2

Current Portion of Total Debt	58572	60048
Total Money Borrowed This Year		102790
Total Principal Paid This Year		90999

MEASURES OF FARM PROFITABILITY, LIQUIDITY, SOLVENCY, 1993
--

	High 63 Farms	Low 63 Farms		
PROFITABILITY				
(K) Net Farm Profit or Loss	97712	-12903		
(L) Family Living from the Farm	178	254		
(M) Wages Paid to Spouse	190			
(N) Board Furnished Hired Labor				
(O) Return:Capital & Family Lbr (K+L+M-N)		98080		-12649
CAPITAL COST CALCULATION:				
(I) Avg Total Farm Capital	767487	398347		
(P) Opport Cost on Capital (I*7%)	53724	27884		
(Q) Interest Actually Paid	26551	11589		
(R) Interest on Operator Equity (P-Q)	27173	16295		
(S) Value of Unpaid Family Labor		405		
Return: Oper Labor & Mgmt (O-R-S-M)		70717		-29349
Number of Oper., Full-time Equiv	1.15	1.14		
Return to Lbr & Mgmt/Full-time Equiv	61493	-25745		
(T) Value of Operator Labor	30390	21084		
(U) Return to Farm Capital (O+Q-T)	94241	-22144		
Rate of Return of Avg. Capital (U/I)		12.3		-5.6
(V) Operator Avg Farm Equity	455658	226769		
(W) Return to Oper Equity (O-T)	67690	-33733		
Rate of Return to Equity (W/V)		14.9		-14.9
(X) Value of Farm Production (A+E)	437243	142110		
Net Profit Margin (U/X)		21.6		-15.6
Asset Turnover Rate (X/I)		57.0		35.7
Ratio: Tot. Exp. to Tot. Rcpts.	0.86	1.17		
LIQUIDITY				
	CASH	ACCRUAL	CASH	ACCRUAL
Net Cash Farm Income	117178	117178	17160	17160
(E) Net Change in Inventory		-7856		-21551
(F) Net Operating Income (C+E)	117178	109322	17160	-4391
(Y) Non-Farm & Spouse Income	10989	10989	17067	17067
(Z) Total Spendable Income (F+Y)	128167	120311	34227	12676
(AA) Family Living & Taxes Pd (T4 L38)	61246	61246	32283	32283
(AB) Scheduled Rl Est Principal Pymts	8856	8856	5374	5374
(AC) Avail for Non Rl Est Debt (Z-AA-AB)	58065	50209	-3430	-24981
(AD) Average Non Real Estate Debt	175647	175647	81497	81497
Years to Turnover Non RE Debt (AD/AC)	3.0	3.5		
SOLVENCY (BOOK VALUE)				
	BEGIN	END	BEGIN	END
Total Assets	783883	851370	624589	619757
Total Liabilities	306776	316087	239579	272422
Operator Equity	477107	535283	385010	347335
Change in Equity		58176		-37675
Percent in Debt:				
Farm, Current	42.7	35.6	34.8	54.0
Farm, Intermediate	29.4	31.7	33.9	39.2
Farm, Working (Curr + Intermed)	36.2	33.6	34.4	45.6
Farm, Fixed	54.9	53.3	50.9	50.4
Non-Farm	9.3	9.2	19.6	17.5
Total (Farm & Non-Farm)	39.1	37.1	38.4	44.0

FARM & PERSONAL ASSETS-BOOK VALUE, 1993
--

	314 Average Farms		63 High Farms		63 Low Farms	
FARM BUSINESS ASSETS:	Jan. 1	Dec. 31	Jan. 1	Dec. 31	Jan. 1	Dec. 31
6 Cash & Bank Accounts	10401	10104	9806	17422	22032	11420
7 Accounts Receivable	2528	6704	5829	8110	3779	11125
8 Deferred Income	89	649				3167
9 Crops for Sale	83840	67320	155242	154584	121945	77055
10 Livestock Feed	8683	8655	10834	10904	4254	3922
11 Crops/CCC Loan	450	975	283	499	1053	1503
12 Market Livestock	11079	12484	8538	8433	12872	17375
13 Supplies & Prepaids	12320	11953	21325	24702	17235	11194
14 Hedging Accounts	223	512	551	1451	389	514
15 TOTAL CURRENT ASSETS	129615	119355	212409	226104	183558	137276
17 Breeding Livestock	27036	29657	20829	22519	16659	18734
18 Farm Vehicles	9544	10819	13696	17287	12200	13854
19 Power & Machinery	67441	76922	102352	120372	91314	103258
20 Irrigation Equip.	296	380	664	558	95	764
21 Livestock Eqpt.	4938	5429	6358	6659	2493	3099
22 Invest/Equities	27069	30433	60180	68413	37548	38971
23 TOTAL INTERMED. ASSETS	136324	153641	204080	235807	160308	178680
25 Buildings & Fences	27278	26921	34450	33771	29272	29486
26 Land Improvement	461	466	77	74	985	1022
27 Bare Land	148283	156796	230262	246799	178992	195695
28 Corporate Dwelling	1538	1496	2728	2516	1905	1905
29 TOTAL LONG TERM ASSETS	177559	185678	267517	283160	211154	228108
30 TOTAL FARM ASSETS	443498	458674	684005	745071	555021	544064
PERSONAL ASSETS:						
33 Cash & Bank Accounts	3457	3419	3039	1827	6373	6773
34 Accounts Receivable	444	555	485	469	626	669
35 Speculative Accounts	17	63	82	295		
36 TOTAL CURRENT ASSETS	3918	4037	3606	2592	6998	7442
38 Personal Vehicles	4616	5256	5757	6067	5800	5766
39 Household Goods	8117	8324	8941	8945	10123	10463
40 Invest/Equities	17030	19995	39569	45513	9896	13512
41 TOTAL INTERMED. ASSETS	29763	33575	54267	60525	25819	29740
43 Personal Dwelling	30559	31365	37581	37621	35888	37669
44 Non-Farm Real Estate	1872	2364	2855	4081	865	842
45 TOTAL LONG TERM ASSETS	32431	33728	40436	41701	36752	38511
46 TOTAL PERS. ASSETS	66111	71341	98309	104817	69570	75694
NON-FARM BUSINESS ASSETS:						
49 Current Assets (T350)						
50 Intermed. Assets (T350)	312	294	1568	1481		
51 Long Term Assets (T350)						
52 TOTAL N-F BUS. ASSETS	312	294	1568	1481		
54 TOTAL CURRENT ASSETS	133533	123392	216015	228696	190556	144718
55 TOTAL INTERMED. ASSETS	166399	187510	259915	297813	186127	208420
56 TOTAL LONG TERM ASSETS	209990	219406	307953	324861	247906	266619
57 TOTAL OPERATOR ASSETS	509922	530308	783883	851370	624589	619757

FARM & PERSONAL ASSETS-MARKET VALUE, 1993

	314 Average Farms		63 High Farms		63 Low Farms	
FARM BUSINESS ASSETS:	Jan.1	Dec.31	Jan.1	Dec.31	Jan.1	Dec.31
6 Cash & Bank Accounts	10401	10104	9806	17422	22032	11420
7 Accounts Receivable	2528	6704	5829	8110	3779	11125
8 Deferred Income	89	649				3167
9 Crops for Sale	83840	67320	155242	154584	121945	77055
10 Livestock Feed	8683	8655	10834	10904	4254	3922
11 Crops/CCC Loan	450	975	283	499	1053	1503
12 Market Livestock	11079	12484	8538	8433	12872	17375
13 Supplies & Prepaids	12320	11953	21325	24702	17235	11194
14 Hedging Accounts	222	512	551	1451	389	514
15 TOTAL CURRENT ASSETS	129614	119355	212409	226104	183558	137276
17 Breeding Livestock	26980	30038	20568	22519	17783	19885
18 Farm Vehicles	13249	14553	18958	23179	18123	19954
19 Power & Machinery	89742	103422	145876	171522	109254	128370
20 Irrigation Equip.	640	760	1339	1339	161	834
21 Livestock Eqpt.	5516	6151	6974	7464	2739	3514
22 Invest/Equities	52965	56922	105796	116665	82365	83789
23 TOTAL INTERMED. ASSETS	189091	211846	299512	342687	230426	256345
25 Buildings & Fences	32065	32533	40370	41230	34179	35046
26 Land Improvement	484	490	77	75	1009	1045
27 Bare Land	176151	184266	286986	300304	197957	215329
28 Corporate Dwelling	1496	1496	2516	2516	1905	1905
29 TOTAL LONG TERM ASSETS	210195	218784	329950	344125	235050	253326
30 TOTAL FARM ASSETS	528900	549985	841870	912916	649034	646947
PERSONAL ASSETS:						
33 Cash & Bank Accounts	3457	3419	3039	1827	6373	6773
34 Accounts Receivable	444	555	485	469	626	669
35 Speculative Accounts	17	60	82	295		
36 TOTAL CURRENT ASSETS	3918	4034	3606	2592	6998	7442
38 Personal Vehicles	4830	5517	7244	7254	5587	5529
39 Household Goods	8117	8324	8941	8945	10123	10463
40 Invest/Equities	17170	20055	39735	45454	9968	13399
41 TOTAL INTERMED. ASSETS	30117	33895	55920	61653	25678	29390
43 Personal Dwelling	31271	32234	36165	36157	35567	38128
44 Non-Farm Real Estate	1921	2408	2871	4097	984	984
45 TOTAL LONG TERM ASSETS	33192	34641	39036	40253	36551	39112
46 TOTAL PERS. ASSETS	67228	72570	98562	104498	69227	75945
NON-FARM BUSINESS ASSETS:						
49 Current Assets (T350)						
50 Intermed. Assets (T350)	272	272	1371	1371		
51 Long Term Assets (T350)						
52 TOTAL N-F BUS. ASSETS	272	272	1371	1371		
54 TOTAL CURRENT ASSETS	133532	123389	216015	228696	190556	144718
55 TOTAL INTERMED. ASSETS	219480	246013	356803	405711	256104	285735
56 TOTAL LONG TERM ASSETS	243387	253425	368986	384378	271601	292438
57 TOTAL OPERATOR ASSETS	596399	622827	941804	1018785	718261	722891

FARM LIABILITIES & NET WORTH, 1993
**314 Average
Farms**
**63 High
Farms**
**63 Low
Farms**

FARM BUSINESS LIABILITIES	Jan.1	Dec.31	Jan.1	Dec.31	Jan.1	Dec.31
6 Accounts Payable	2005	1685	3129	2513	2672	2189
7 Accrued Interest	767	643	2193	1500	302	363
8 Delinquencies	485	526	861	657	616	833
9 Taxes Payable	226	116	42	43	242	246
10 Curr. Por: Intermed. Debt	48217	49459	76289	66718	54316	63095
11 Curr. Por: Long Term Debt	<u>5589</u>	<u>6402</u>	<u>8138</u>	<u>9168</u>	<u>5802</u>	<u>7360</u>
12 TOTAL CURRENT DEBT	57289	58833	90651	80599	63950	74086
14 Notes	3457	5699	7110	12871	2666	10052
15 Chattels	<u>44283</u>	<u>50046</u>	<u>52868</u>	<u>61884</u>	<u>51719</u>	<u>60042</u>
16 TOTAL INTERMED. DEBT	47739	55745	59978	74755	54385	70094
18 Real Estate	93814	95600	146868	150990	107579	115020
19 Deferred Taxes	<u>849</u>	<u>849</u>			<u>2419</u>	<u>2419</u>
19A TOTAL LONG TERM DEBT	94664	96449	146868	150990	109998	117440
20 TOTAL FARM DEBT	199692	211027	297497	306343	228334	261620
PERSONAL LIABILITIES						
23 Accounts Payable	39	57			55	152
24 Accrued Interest	1	1				
25 Delinquencies						
26 Taxes Payable	147	75				
27 Curr. Por: Intermed. Debt	672	570	515	264	893	597
28 Curr. Por: Long Term Debt	<u>359</u>	<u>435</u>	<u>321</u>	<u>384</u>	<u>531</u>	<u>445</u>
29 TOTAL CURRENT DEBT	1219	1138	836	648	1478	1193
31 Notes	348	350	124	55	190	109
32 Chattels	<u>998</u>	<u>838</u>	<u>679</u>	<u>482</u>	<u>1946</u>	<u>796</u>
33 TOTAL INTERMED. DEBT	1346	1188	802	537	2137	904
35 Real Estate	5394	5651	6672	7848	10052	11124
36 Deferred Taxes	<u>9911</u>	<u>10690</u>	<u>20657</u>	<u>23984</u>	<u>10045</u>	<u>10413</u>
36A TOTAL LONG TERM DEBT	15304	16341	27329	31833	20096	21538
37 TOTAL PERSONAL DEBT	17869	18667	28967	33017	23711	23635
NON-FARM BUSINESS LIABILITIES						
40 Current Debt (T350)	64	77	323	387		
41 Intermed. Debt (T350)	128	64	645	323		
42 Long Term Debt (T350)						
43 TOTAL N-F BUS. DEBT	192	141	968	710		
45 TOTAL CURRENT DEBT	58572	60048	91810	81634	65428	75279
46 TOTAL INTERMED. DEBT	49213	56997	61425	75615	56522	70998
47 TOTAL LONG TERM DEBT	109968	112790	174197	182823	130094	138978
48 TOTAL OPERATOR DEBT	217753	229835	327432	340072	252044	285255
50 FARM EQUITY (BOOK) **	244655	248496	386508	438728	329106	284863
51 PERSONAL EQUITY (BOOK) **	58153	63364	89999	95784	55904	62472
52 N-F BUSINESS EQUITY (BOOK) **	120	153	600	771		
53 TOTAL OPER. EQUITY (BOOK) **	302928	312013	477107	535283	385010	347335
53A CHANGE IN EQUITY (BOOK) **		9085		58176		-37675
55 FARM EQUITY (MKT)	329208	338958	544373	606573	420700	385327
56 PERSONAL EQUITY (MKT)	49359	53903	69595	71481	45516	52310
57 N-F BUSINESS EQUITY (MKT)	80	131	403	661		
58 TOTAL OPER. EQUITY (MKT)	378647	392992	614371	678715	466216	437637
58A CHANGE IN EQUITY (MKT)		14345		64344		-28579

** Does not include Deferred Tax.

EXPLANATION OF FINANCIAL RATIOS

CURRENT RATIO (current assets divided by liabilities) is a measure of liquidity that indicates the shortrun ability of the business to service debt. It demonstrates the adequacy of current assets, if liquidated, to pay off annual debts as they come due. Current assets typically have a life of one year or less.

INTERMEDIATE RATIO (intermediate assets divided by intermediate liabilities) Intermediate assets and liabilities are those where the finances used are converted into product over a period of from one to ten years. Examples may be breeding stock, machinery, and equipment. An increase in the ratio over a period of time is a favorable sign.

WORKING RATIO (current and intermediate assets divided by current and intermediate liabilities) It is desirable for this ratio to increase over time. It is, also, desirable for this ratio to be higher than the fixed ratio and the net capital ratio. The farm business needs to have sufficient liquid assets and management flexibility to absorb price decreases and other factors negatively affecting current and intermediate asset values.

FIXED RATIO (long term assets divided by long-term liabilities) This ratio should be in excess of 1.00 and should be increasing over time. However, this ratio should not be increased at the expense of a safe working ratio.

NET CAPITAL RATIO (total assets divided by total liabilities) This ratio is one of three measures of solvency; how much value remains if all assets are converted to cash at inventoried value and the total debt is paid. This ratio reflects the risk-bearing capacity of the farm business by showing the percentage that assets could decline in value and still cover liabilities. The higher the ratio number, the better the risk. A ratio of less than 1.00 = insolvent, a ratio of 1.00 = a net worth of zero.

EQUITY/ASSET RATIO (total equity divided by total assets) shows the portion of total assets paid for and owned by the operator clear of financial claims. A ratio of 0.80 shows that the operator owns 80% of all assets and a ratio of 0.44 shows he owns only 44% of total assets. This ratio should be increasing over time.

DEBT/EQUITY RATIO (total liabilities divided by total equity) is another measure of solvency showing the relationship between debt and equity. A ratio of 1.00 indicates that equity and debt are equal. That would be equivalent to a Net Capital Ratio of 2:1 or an Equity/Asset Ratio of 0.5:1. All measures of solvency use the same three measures of financial position to express relationships between assets, liabilities, and net worth (or equity). Lenders prefer a Debt/Equity Ratio of less than 1.00.

DEBT STRUCTURE RATIO (current liabilities divided by total liabilities) The lower the current Debt Structure Ratio, the more liquid the business. A ratio of 0.10 means that only \$1 of every \$10 of total debt must be paid within the next year. A ratio of 0.50 means that one-half of the total debt is due within the next year.

FINANCIAL RATIOS-BOOK VALUE, 1993

314 Average
Farms

63 High
Farms

63 Low
Farms

FINANCIAL MEASURES OF POSITION AND PERFORMANCE

BALANCE SHEET RATIOS (FARM & NON FARM)	<u>Year</u> <u>End</u>	<u>Percent</u> <u>Debt</u>	<u>Year</u> <u>End</u>	<u>Percent</u> <u>Debt</u>	<u>Year</u> <u>End</u>	<u>Percent</u> <u>Debt</u>
Current (Cur Assets/Cur Liab)	2.05	48.7	2.80	35.7	1.92	52.0
Intermed. (Int Assets/Int Liab)	3.29	30.4	3.94	25.4	2.94	34.1
Working Debt	2.66	37.7	3.35	29.9	2.41	41.4
Fixed Debt (Fix Assets/Fixed Liab)	2.17	46.2	2.05	48.9	2.11	47.3
Net Capital (Tot Assets/Tot Liab)	2.43	41.2	2.69	37.1	2.27	44.0
Equity/Asset (Tot Eqty/Tot Assets)	.59	58.8	.63	62.9	.56	56.0
Debt/Equity (Tot Liab/Tot Equity)	.70	70.0	.59	59.1	.78	78.4
Debt Structure (Cur Liab/Tot Liab)	.28	27.5	.26	25.8	.28	27.6

FINANCIAL RATIOS-MARKET VALUE, 1993

BALANCE SHEET RATIOS (FARM & NON FARM)	<u>Year</u> <u>End</u>	<u>Percent</u> <u>Debt</u>	<u>Year</u> <u>End</u>	<u>Percent</u> <u>Debt</u>	<u>Year</u> <u>End</u>	<u>Percent</u> <u>Debt</u>
Current (Cur Assets/Cur Liab)	2.05	48.7	2.80	35.7	1.92	52.0
Intermed. (Int Assets/Int Liab)	4.32	23.2	5.37	18.6	4.02	24.8
Working Debt	3.16	31.7	4.03	24.8	2.94	34.0
Fixed Debt (Fix Assets/Fixed Liab)	2.25	44.5	2.10	47.6	2.10	47.5
Net Capital (Tot Assets/Tot Liab)	2.71	36.9	3.00	33.4	2.53	39.5
Equity/Asset (Tot Eqty/Tot Assets)	.63	63.1	.67	66.6	.61	60.5
Debt/Equity (Tot Liab/Tot Equity)	.58	58.5	.50	50.1	.65	65.2
Debt Structure (Cur Liab/Tot Liab)						

MEASURES OF FARM ORGANIZATION AND MANAGEMENT EFFICIENCY, 1993
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	Average of 314 Farms	62 High Farms	62 Low Farms
2 Oper. Return to Capital & Farm Labor			
3 Net Return to Operator's Labor & Mgmt.	17728*	70669*	-29577*
4 Crop Yield Index	100.0	110.4	86.3
5 Return Over All Listed Cost Per Tillable Acre (Excl. Pasture)	14.17	32.55	-8.55
6 Gross Return Per Tillable Acre (Excl. Pasture)	180.87	232.76	130.31
7 Index Return/\$100 Feed Fed	100.0	109.9	96.3
8 Livestock Units/ 100 Acres *	6.00	0.97	6.63
9 Size of Business in Tot. Work Units	588.2	974.7	467.1
10 Work Units/Worker	354.34*	439.05*	284.82*
11 Power,Mach.,Equip,Bldg.Exp/Work Unit	79.76	80.81	85.08
30 Number of Animal Units	56.85	15.68	54.10
31 WORK UNITS:			
32 Crops	430.3	918.1	348.6
33 Productive Livestock	156.2	54.2	117.1
34 Other Productive Units	1.6	2.4	1.4
35 EXPENSES/WORK UNIT:			
36 Tractor & Crop Machinery	54.57	61.82	57.84
37 Auto & Truck: Farm Share	10.79	9.39	11.76
38 Electricity: Farm Share	4.07	2.86	4.39
39 Livestock Equipment	3.02	0.75	2.80
40 Building, Fence & Tiling	6.26	4.97	7.12
41 OTHER EXPENSE PER WORK UNIT:			
42 General Farm, Tele.& Other Util.	11.79	14.38	11.61
43 Wages For Hired Labor	16.17	22.64	15.87
44 Tractor, Crop Mach.Exp./Crop Acre #	34.23	37.18	33.55
49 *Acres include all tillable land, non-tillable hay & pasture.			
50 #Acres include all tillable land plus acres in non tillable hay.			

*****SUPPLEMENTARY OPERATOR'S MANAGEMENT INFORMATION*****

52 Oper. Return to Cap. & Fam. Labor	34045*	98811*	-12844*
53 Oper.Depr. Power & Crop Mach.	10979	20861	9221
54 Oper.Depr. Irrigation Equipment	53	48	27
55 Oper.Depr. Custom Work Equip.	18	87	
56 Oper.Depr. Livestock Equipment	710	464	546
57 Oper.Depr. Buildings, Fences	2036	1951	2202
58 Oper.Depr. Land Improv. & Tile	37		49
59 Total Operator's Depreciation	13833	23411	12045

MEASURES OF FARM ORGANIZATION AND MANAGEMENT EFFICIENCY

The following explanations and definitions are for use in interpreting the Table of farm organization and management efficiency.

1. Ret. to Lab. & Mgmt. - A measure of the relative financial return for the operator's labor, taking into account all income and expense, cash and non-cash, including a charge for the use of farm capital.
2. Crop Yield Index - A measure of the crop yield level for all crops produced expressed as a percentage of the average; the average being 100%.
3. Return Over All Listed Cost Per Tillable Acre (Excl. Pasture) - This is the net return per tillable crop acre after all variable and allocated costs have been paid.
4. Gross Return per Acre - An additional measure of crop selection based on total production times an average price for the crops, plus other crop income.
5. Return per \$100 Feed Fed to Productive Livestock - Measures the general level of efficiency for all livestock. It is expressed as a percentage of the average and combines the individual livestock indexes into one figure.
6. Livestock Units per 100 Acres - A measure of livestock density or population. Unit values are assigned to the various classes of livestock. Unit values are found in Table 7.
7. Size of Business - Work Units - A measure of the size of the farm business. A Work Unit represents the average accomplishment of a worker in one 10 hour day. Work Unit values are assigned to each class of livestock, each crop, and to other tasks utilizing farm labor.
8. Work Units per Worker - Measures labor efficiency. It is the total work units divided by the number of workers on the farm, including the operator, hired labor and family labor.
9. Power, Machinery, Equipment and Building Expense per Work Unit - A measure of expense control. It is the total of items 31 through 36 in Table 3, divided by the number of Work Units.

Other items listed on Table 8 are related to the above measures and serve to further define and describe the efficiency level of the farm business. Note should be taken that items listed in Table 8 are to be considered in the light of the individual farm and farm operator. Although in general, an above average level for each factor listed would indicate an above average earnings, this may not be true when individual farms are considered. The inter-relationship of factors varies from farm to farm.

**NON-FARM INCOME AND HOUSEHOLD
PERSONAL EXPENSE, 1993**

	Average of 111 Farms	High 22 Farms	Low 22 Farms
4 Number of Persons-Family	4	6	3
5 Number of Adult Equiv.-Family	3.1	3.9	2.8
6 Non-Farm Income			
7 Outside Investment Income	474	683	377
8 Other Pers.Inc.& Inc.Tax Ref.	11573	11021	13686
9 Sale of Dwell.,Auto & Truck (Personal Share)	910	1311	
10 Net Cash From Non-Farm Business	<u>612</u>	<u>372</u>	<u>724</u>
11 Total Non-Farm Income	13570	13387	14787
HOUSEHOLD EXPENSE			
14 Church & Charity	1131	2154	640
15 Medical Care & Health Ins.	4179	6483	3496
16 Food & Meals Bought	4794	6079	3786
17 Operating Expense & Supplies	1931	1871	1579
18 Furnishings & Equipment	1244	980	1078
19 Clothing & Clothing Materials	1894	2745	1612
20 Personal Care, Pers.Spending	4537	9171	1662
21 Education	810	1236	436
22 Recreation	829	1045	814
23 Gifts & Special Events	857	978	593
24 Personal Interest	<u>517</u>	<u>602</u>	<u>229</u>
25 Total Cash Househld Exp(L14-L24)	22723	33346	15925
26 Truck & Auto Expense:Personal	910	830	1186
27 Upkeep on Dwelling:Personal	311	645	57
28 Cash rent: Personal	31		
29 Telephone & Elec.Exp: Personal	1104	1565	808
30 General Farm Expense: Personal	<u>189</u>	<u>223</u>	<u>56</u>
31 Total Cash Living & Operating Exp	25267	36609	18032
32 New Truck & Auto Personal	1955	1955	1099
33 New Dwelling,Buildings,Land:Pers	1592	1121	2209
34 Taxes & Other Deductions	6478	13550	4098
35 Life Insurance	1051	1098	815
35A Adjusted Cash Living Expense	32797	51256	22945
36 Paid on Personal Debt (Principal)	3332	2417	4767
37 Savings & Invest.(Exc. Life Ins.)	<u>1864</u>	<u>4497</u>	<u>1263</u>
38 Total Non-Farm Cash Expense	41540	61246	32283
39 NonFarm Cash Expense Minus Income	27970	47858	17495
40 Family Living From Farm	<u>305</u>	<u>287</u>	<u>161</u>
41 Total Cash & Non-Cash Expenses	41844	61533	32444
SUPPLEMENTARY INFORMATION			
44 Milk & Cream (Quarts)	72	33	29
45 Beef & Buffalo (Pounds)	226	255	129
46 Pork (Pounds)	6		4
51 Total Family Living From Farm	305	287	161
52 Calculated Living Expense			
53 Total Family Income	359359	699553	301937
54 - Total Uses Less Reported Fam Liv	317814	638855	271311
55 = Apparent Family Living	41545	60698	30626
56 Tot. Family Living/Wk. Unit	70.62	62.84	69.11
57 Net Family Living/Wk. Unit	47.55	49.10	37.45
58 Adj. Family Living/Wk. Unit	55.76	52.59	49.12

CROP ACRE DISTRIBUTION & SELECTED EXPENSES PER ACRE - 1993

	Average of 308 Farms	Most Profitable 61 Farms	Least Profitable 61 Farms
	Acres	Acres	Acres
Small Grain	535	1025	470
Row Crop	225	501	166
Legumes, Including Seed	52	17	55
Other Hay	26	4	32
Silage + Fodder	18	7	15
Tillable Pasture	13		12
Grass Crops	8	1	19
Fallow + Set Aside	<u>59</u>	<u>73</u>	<u>34</u>
Total Tillable Land	936	1628	803
Non-Tillable Hay/Pasture, Forest	11	1	13
Hay Not Harvested (Non-Tillable)	3	1	8
Pasture Timber Not Harvested	72	18	109
Roads + Waste	19	15	23
Farmstead	8	5	9
Land Rented Out			
Total Land Not Harvested	102	39	
Total Non-Tillable Land	113	40	162
Total Acres Cropped #	864	1556	757
Total Land in Farm or Ranch	1049	1668	965

*******SUPPLEMENTARY MANAGEMENT INFORMATION*******

Percent Land Tillable	89.1	97.5	82.9
Fertilizer Cost per Acre #	20.91	23.20	20.13
Crop Chemicals per Acre #	18.16	24.76	15.56
Seed and Other Costs per Acre #	24.56	34.67	18.38
Gas, Diesel & Lubricants per Acre	9.86	9.26	10.39
Repair/Maintenance Cost per Acre	16.77	15.92	16.03

Tillable acres plus recropped acres minus tillable pasture, fallow and idle acres.

CROP DATA FOR BARLEY, 1993

	Average of 348 Farms Per Acre	High 69 Farms Per Acre	Low 69 Farms Per Acre
3 Acres	110.9	140.4	81.5
4 Yield	54.4	71.9	14.0
5 Value per Unit	1.77	1.85	1.78
6 Crop Product Return	96.26	132.74	24.80
7 Other Crop Income	<u>39.63</u>	<u>53.48</u>	<u>37.04</u>
8 Total Crop Return	135.89	186.22	61.84
VARIABLE COSTS			
10 Fertilizer	20.46	22.04	20.06
11 Chemicals	12.34	14.71	11.94
12 Seed	7.11	7.22	7.52
13 Crop Drying	0.40	0.24	0.02
14 Crop Insurance	4.53	5.28	2.87
15 Other Expenses	0.35	0.56	0.12
16 Special Hired Labor	0.22	0.24	0.86
17 Custom Work Hired	1.88	0.89	3.75
18 Irrigation Operation			
19 Assigned Interest			<u>0.01</u>
20 Total Variable Costs	<u>47.28</u>	<u>51.18</u>	47.17
21 Return Over Variable Costs	88.61	135.04	14.67
ALLOCATED COSTS (VARIABLE & FIXED)			
31 Power & Machinery-Ownership	7.19	6.69	6.20
32 Power & Machinery-Operation	18.00	17.43	19.52
33 Building & Fence Cost	1.66	1.52	1.44
37 Land Ownership/Rental Cost	38.50	51.52	22.25
38 Utilities & Gen. Farm Expense	4.78	5.56	3.88
39 Hired Labor	3.17	3.78	1.60
41 Non-Real Est. & Bldg. Interest	<u>4.79</u>	<u>5.34</u>	<u>5.10</u>
42 Total Allocated Costs	78.09	91.84	59.99
43 Total Listed Costs	125.37	143.02	107.16
44 Return Over Listed Costs	10.52	43.20	-45.32
***** SUPPLEMENTARY MANAGEMENT INFORMATION *****			
49 Fair Rental Value	45.15	59.40	26.15
50 Land Opportunity Own. Cost	36.14	60.71	22.42
51 Total Cost Adj. to Min. 7% Int.	125.29	151.20	106.55
52 Work Units Assigned/Acre	0.30	0.30	0.30
53 Power Cost Allocation Factor	1.00	1.03	1.00
54 Total Listed Cost/Unit	2.30	1.99	7.65
54A Tot. Prod. Cost Incl. Adj. Fam. Liv.	2.61	2.21	8.70
55 Total Adjusted Cost/Unit	2.31	2.10	7.63
56 Cash Variable Cost/Unit	1.43	1.16	5.52
57 Return Over Listed Costs/Unit	0.19	0.60	-3.24
58 Breakeven Yield/Unit	70.8	77.3	60.2

CROP DATA FOR CANOLA & FLAX, 1993

	FLAX 16 Farms Per Acre	CANOLA 18 Farms Per Acre
3 Acres	58.7	84.7
4 Yield	11.8	11.1
5 Value per Unit	4.06	9.51
6 Crop Product Return	47.89	105.63
7 Other Crop Income	<u>7.48</u>	<u>3.98</u>
8 Total Crop Return	55.37	109.61
VARIABLE COSTS		
10 Fertilizer	16.30	24.06
11 Chemicals	11.53	8.51
12 Seed	8.43	13.28
13 Crop Drying	0.29	0.18
14 Crop Insurance	4.17	0.37
15 Other Expenses	0.17	0.06
16 Special Hired Labor		
17 Custom Work Hired	3.63	1.03
18 Irrigation Operation		
19 Assigned Interest		
20 Total Variable Costs	<u>44.53</u>	<u>47.49</u>
21 Return Over Variable Costs	10.84	62.12
ALLOCATED COSTS (VARIABLE & FIXED)		
31 Power & Machinery-Ownership	8.13	6.48
32 Power & Machinery-Operation	21.87	13.92
33 Building & Fence Cost	1.79	1.51
37 Land Ownership/Rental Cost	23.57	15.90
38 Utilities & Gen. Farm Expense	4.07	2.48
39 Hired Labor	2.21	2.63
41 Non-Real Est. & Bldg. Interest	<u>7.85</u>	<u>1.46</u>
42 Total Allocated Costs	69.49	44.38
43 Total Listed Costs	114.02	91.87
44 Return Over Listed Costs	-58.65	17.74

***** SUPPLEMENTARY MANAGEMENT INFORMATION *****

49 Fair Rental Value		28.82
50 Land Opportunity Own.Cost	38.33	25.64
51 Total Cost Adj. to Min. 7% Int.	126.73	104.53
52 Work Units Assigned/Acre	0.30	0.20
53 Power Cost Allocation Factor	1.00	1.29
54 Total Listed Cost/Unit	9.66	8.28
54A Total Prod. Cost Incl. Adj. Fam. Liv.	11.08	9.28
55 Total Adjusted Cost/Unit	10.73	9.41
56 Cash Variable Cost/Unit	6.82	6.12
57 Return Over Listed Costs/Unit	-4.97	1.60
58 Breakeven Yield/Unit	28.1	9.7

CROP DATA FOR OATS, 1993

	Average of 103 Farms Per Acre	High 20 Farms Per Acre	Low 20 Farms Per Acre
3 Acres	39.2	33.4	30.7
4 Yield	51.2	66.0	17.0
5 Value per Unit	1.21	1.26	1.15
6 Crop Product Return	62.19	83.47	19.51
7 Other Crop Income	<u>9.74</u>	<u>14.73</u>	<u>17.56</u>
8 Total Crop Return	71.93	98.20	37.07
VARIABLE COSTS			
10 Fertilizer	13.06	10.03	18.70
11 Chemicals	2.60	1.20	2.80
12 Seed	6.12	5.18	8.44
13 Crop Drying	0.38		
14 Crop Insurance	1.25	0.54	2.83
15 Other Expenses	0.46	0.12	0.26
16 Special Hired Labor	0.23	0.09	0.26
17 Custom Work Hired	1.45	0.15	1.11
18 Irrigation Operation			
19 Assigned Interest	<u>0.05</u>		<u>0.42</u>
20 Total Variable Costs	25.61	17.31	34.82
21 Return Over Variable Costs	46.32	80.89	2.25
ALLOCATED COSTS (VARIABLE & FIXED)			
31 Power & Machinery-Ownership	9.08	8.17	12.44
32 Power & Machinery-Operation	18.62	16.95	21.69
33 Building & Fence Cost	2.19	2.31	2.38
37 Land Ownership/Rental Cost	15.44	13.40	14.91
38 Utilities & Gen. Farm Expense	3.70	4.19	4.10
39 Hired Labor	1.81	1.41	1.60
41 Non-Real Est. & Bldg. Interest	<u>3.39</u>	<u>3.11</u>	<u>3.81</u>
42 Total Allocated Costs	54.23	49.54	60.93
43 Total Listed Costs	79.84	66.85	95.75
44 Return Over Listed Costs	-7.91	31.35	-58.68
***** SUPPLEMENTARY MANAGEMENT INFORMATION *****			
49 Fair Rental Value	27.77	21.62	25.19
50 Land Opportunity Own. Cost	21.01	16.09	21.81
51 Total Cost Adj. to Min. 7% Int.	87.45	72.10	105.24
52 Work Units Assigned/Acre	0.30	0.30	0.30
53 Power Cost Allocation Factor	0.99	1.00	1.00
54 Total Listed Cost/Unit	1.56	1.01	5.63
54A Tot. Prod. Cost Incl. Adj. Fam. Liv.	1.89	1.25	6.50
55 Total Adjusted Cost/Unit	1.71	1.09	6.19
56 Cash Variable Cost/Unit	1.04	0.65	3.88
57 Return Over Listed Costs/Unit	-0.15	0.48	-3.45
58 Breakeven Yield/Unit	66.0	53.1	83.3

CROP DATA FOR SPRING WHEAT, 1993

	Average of 606 Farms Per Acre	High 121 Farms Per Acre	Low 121 Farms Per Acre
3 Acres	200.3	123.0	145.5
4 Yield	25.8	33.3	11.4
5 Value per Unit	3.19	3.61	2.93
6 Crop Product Return	82.26	120.15	33.37
7 Other Crop Income	<u>65.45</u>	<u>98.00</u>	<u>44.68</u>
8 Total Crop Return	147.71	218.15	78.05
VARIABLE COSTS			
10 Fertilizer	22.59	20.74	23.81
11 Chemicals	14.81	12.42	13.89
12 Seed	9.49	9.38	8.76
13 Crop Drying	0.48	0.62	0.42
14 Crop Insurance	5.45	5.38	4.25
15 Other Expenses	0.48	0.19	0.60
16 Special Hired Labor	0.17	0.06	0.38
17 Custom Work Hired	2.25	1.12	3.42
18 Irrigation Operation			
19 Assigned Interest	<u>0.01</u>		<u>0.03</u>
20 Total Variable Costs	55.73	<u>49.91</u>	55.56
21 Return Over Variable Costs	91.98	168.24	22.49
ALLOCATED COSTS (VARIABLE & FIXED)			
31 Power & Machinery-Ownership	7.77	9.49	7.55
32 Power & Machinery-Operation	18.29	19.07	21.87
33 Building & Fence Cost	1.82	2.63	1.84
37 Land Ownership/Rental Cost	40.11	46.07	22.38
38 Utilities & Gen. Farm Expense	5.18	6.54	4.82
39 Hired Labor	3.76	3.63	2.16
41 Non-Real Est. & Bldg. Interest	<u>5.29</u>	<u>6.67</u>	<u>4.87</u>
42 Total Allocated Costs	82.22	94.10	65.49
43 Total Listed Costs	137.95	144.01	121.05
44 Return Over Listed Costs	9.76	74.14	-43.00

***** SUPPLEMENTARY MANAGEMENT INFORMATION *****

49 Fair Rental Value	46.87	58.22	28.50
50 Land Opportunity Own.Cost	39.18	57.84	30.32
51 Total Cost Adj. to Min. 7% Int.	137.76	155.63	129.76
52 Work Units Assigned/Acre	0.30	0.30	0.30
53 Power Cost Allocation Factor	1.00	1.00	1.00
54 Total Listed Cost/Unit	5.35	4.32	10.62
54A Total Prod. Cost Incl. Adj. Fam. Liv.	6.00	4.79	11.91
55 Total Adjusted Cost/Unit	5.34	4.68	11.41
56 Cash Variable Cost/Unit	3.42	2.58	7.83
57 Return Over Listed Costs/Unit	0.38	2.23	-3.77
58 Breakeven Yield/Unit	43.2	39.9	41.3

CROP DATA FOR WINTER WHEAT, 1993

Average of
7 Farms
Per Acre

3	Acres	83.0
4	Yield	30.1
5	Value per Unit	2.83
6	Crop Product Return	85.27
7	Other Crop Income	<u>22.83</u>
8	Total Crop Return	108.10
VARIABLE COSTS		
10	Fertilizer	18.88
11	Chemicals	1.86
12	Seed	9.57
13	Crop Drying	0.24
14	Crop Insurance	2.78
15	Other Expenses	
16	Special Hired Labor	
17	Custom Work Hired	6.10
18	Irrigation Operation	
19	Assigned Interest	
20	Total Variable Costs	<u>39.42</u>
21	Return Over Variable Costs	68.68
ALLOCATED COSTS (VARIABLE & FIXED)		
31	Power & Machinery-Ownership	7.64
32	Power & Machinery-Operation	19.13
33	Building & Fence Cost	2.33
37	Land Ownership/Rental Cost	20.64
38	Utilities & Gen. Farm Expense	3.17
39	Hired Labor	5.71
41	Non-Real Est. & Bldg. Interest	<u>0.52</u>
42	Total Allocated Costs	59.14
43	Total Listed Costs	98.56
44	Return Over Listed Costs	9.54
***** SUPPLEMENTARY MANAGEMENT INFORMATION *****		
49	Fair Rental Value	31.95
50	Land Opportunity Own. Cost	34.81
51	Total Cost Adj. to Min. 7% Int.	117.53
52	Work Units Assigned/Acre	0.30
53	Power Cost Allocation Factor	1.00
54	Total Listed Cost/Unit	3.27
54A	Tot. Prod. Cost Incl. Adj. Fam. Liv.	3.83
55	Total Adjusted Cost/Unit	3.90
56	Cash Variable Cost/Unit	2.26
57	Return Over Listed Costs/Unit	0.32
58	Breakeven Yield/Unit	34.8

CROP DATA FOR EDIBLE BEANS, 1993

	Navy Beans 8 Farms Per Acre	Pinto Beans 28 Farms Per Acre
3 Acres	81.1	121.0
4 Yield	9.4	5.7
5 Value per Unit	14.94	26.57
6 Crop Product Return	140.36	150.40
7 Other Crop Income	<u>39.36</u>	<u>62.58</u>
8 Total Crop Return	179.72	212.98
VARIABLE COSTS		
10 Fertilizer	24.03	11.31
11 Chemicals	24.51	19.29
12 Seed	28.20	18.64
13 Crop Drying		
14 Crop Insurance	17.58	12.45
15 Other Expenses	0.58	0.30
16 Special Hired Labor		0.11
17 Custom Work Hired	4.78	0.31
18 Irrigation Operation		
19 Assigned Interest		
20 Total Variable Costs	<u>99.69</u>	<u>62.40</u>
21 Return Over Variable Costs	80.03	150.58
ALLOCATED COSTS (VARIABLE & FIXED)		
31 Power & Machinery-Ownership	17.31	8.38
32 Power & Machinery-Operation	26.87	33.34
33 Building & Fence Cost	3.17	3.75
37 Land Ownership/Rental Cost	50.93	64.37
38 Utilities & Gen. Farm Expense	7.37	7.78
39 Hired Labor	11.75	8.50
41 Non-Real Est. & Bldg. Interest	<u>11.47</u>	<u>15.45</u>
42 Total Allocated Costs	128.87	141.57
43 Total Listed Costs	228.56	203.97
44 Return Over Listed Costs	-48.84	9.01
***** SUPPLEMENTARY MANAGEMENT INFORMATION *****		
49 Fair Rental Value		
50 Land Opportunity Own.Cost	32.45	44.71
51 Total Cost Adj. to Min. 7% Int.	223.43	194.40
52 Work Units Assigned/Acre	0.50	0.50
53 Power Cost Allocation Factor	0.98	0.97
54 Total Listed Cost/Unit	24.31	35.78
54A Total Prod. Cost Incl. Adj. Fam. Liv.	27.28	40.67
55 Total Adjusted Cost/Unit	23.78	34.34
56 Cash Variable Cost/Unit	16.72	22.36
57 Return Over Listed Costs/Unit	-5.20	1.58
58 Breakeven Yield/Unit	15.3	7.7

CROP DATA FOR CORN, 1993

	Average of 104 Farms Per Acre	High 20 Farms Per Acre	Low 20 Farms Per Acre
3 Acres	69.7	68.5	53.3
4 Yield	44.9	65.2	15.6
5 Value per Unit	2.35	2.57	2.17
6 Crop Product Return	105.52	167.50	33.83
7 Other Crop Income	<u>58.35</u>	<u>106.61</u>	<u>33.58</u>
8 Total Crop Return	163.87	274.11	67.41

VARIABLE COSTS

10 Fertilizer	25.51	23.85	29.94
11 Chemicals	17.80	16.53	17.88
12 Seed	21.29	22.47	18.74
13 Crop Drying	2.48	1.88	0.17
14 Crop Insurance	3.70	6.88	2.70
15 Other Expenses	0.43	0.74	1.18
16 Special Hired Labor	0.10	0.15	
17 Custom Work Hired	1.56	1.37	2.27
18 Irrigation Operation	0.14	0.34	
19 Assigned Interest	<u>0.10</u>		<u>1.20</u>
20 Total Variable Costs	73.13	74.20	74.09
21 Return Over Variable Costs	90.74	199.91	-6.68

ALLOCATED COSTS (VARIABLE & FIXED)

31 Power & Machinery-Ownership	17.43	9.40	27.09
32 Power & Machinery-Operation	34.18	39.34	45.80
33 Building & Fence Cost	5.57	5.07	7.90
34 Irrigation Ownership Cost	0.27	0.09	
37 Land Ownership/Rental Cost	33.81	45.01	19.08
38 Utilities & Gen. Farm Expense	10.24	8.28	11.56
39 Hired Labor	5.65	3.52	3.41
41 Non-Real Est. & Bldg. Interest	<u>10.10</u>	<u>12.54</u>	<u>9.08</u>
42 Total Allocated Costs	117.25	123.25	123.92
43 Total Listed Costs	190.38	197.45	198.01
44 Return Over Listed Costs	-26.51	76.66	-130.60

***** SUPPLEMENTARY MANAGEMENT INFORMATION *****

49 Fair Rental Value	47.65	55.58	38.00
50 Land Opportunity Own. Cost	35.02	52.78	24.69
51 Total Cost Adj. to Min. 7% Int.	190.63	199.82	203.00
52 Work Units Assigned/Acre	0.55	0.55	0.55
53 Power Cost Allocation Factor	0.99	1.00	0.99
54 Total Listed Cost/Unit	4.24	3.03	12.69
54A Total Prod. Cost Incl. Adj. Fam. Liv.	4.92	3.47	14.42
55 Total Adjusted Cost/Unit	4.24	3.07	13.02
56 Cash Variable Cost/Unit	2.97	2.11	9.23
57 Return Over Listed Costs/Unit	-0.59	1.18	-8.37
58 Breakeven Yield/Unit	81.0	76.8	91.2

CROP DATA FOR POTATOES, 1993

	SEED POTATOES	TABLE POTATOES
	Average of 27 Farms Per Acre	Average of 12 Farms Per Acre
3 Acres	47.4	66.9
4 Yield	48.8	62.3
5 Value per Unit	9.16	5.17
6 Crop Product Return	446.58	321.70
7 Other Crop Income	310.97	236.67
8 Total Crop Return	757.55	558.37
VARIABLE COSTS		
10 Fertilizer	36.62	39.79
11 Chemicals	57.07	57.74
12 Seed	97.97	75.87
13 Crop Drying		0.03
14 Crop Insurance	12.38	10.00
15 Other Expenses	22.36	3.90
16 Special Hired Labor	11.75	15.75
17 Custom Work Hired	22.11	6.35
18 Irrigation Operation		
19 Assigned Interest		
20 Total Variable Costs	260.27	209.45
21 Return Over Variable Costs	497.28	348.92
ALLOCATED COSTS (VARIABLE & FIXED)		
31 Power & Machinery-Ownership	31.94	25.10
32 Power & Machinery-Operation	92.49	106.55
33 Building & Fence Cost	12.74	6.14
37 Land Ownership/Rental Cost	37.77	47.70
38 Utilities & Gen. Farm Expense	34.39	39.72
39 Hired Labor	26.86	5.22
41 Non-Real Est. & Bldg. Interest	45.82	36.17
42 Total Allocated Costs	282.01	266.60
43 Total Listed Costs	542.28	476.05
44 Return Over Listed Costs	215.27	82.32

***** SUPPLEMENTARY MANAGEMENT INFORMATION *****

49 Fair Rental Value	44.74	
50 Land Opportunity Own.Cost	43.99	43.19
51 Total Cost Adj. to Min. 7% Int.	529.58	460.36
52 Work Units Assigned/Acre	3.00	3.00
53 Power Cost Allocation Factor	0.92	0.82
54 Total Listed Cost/Unit	11.11	7.64
54A Total Prod. Cost Incl. Adj. Fam. Liv.	14.54	10.33
55 Total Adjusted Cost/Unit	10.86	7.39
56 Cash Variable Cost/Unit	9.42	6.37
57 Return Over Listed Costs/Unit	4.41	1.32
58 Breakeven Yield/Unit	59.2	92.1

CROP DATA FOR SOYBEANS, 1993

	Average of 111 Farms Per Acre	High 22 Farms Per Acre	Low 22 Farms Per Acre
3 Acres	123.5	130.4	102.1
4 Yield	18.8	25.7	12.1
5 Value per Unit	6.27	6.49	6.08
6 Crop Product Return	117.94	166.77	73.79
7 Other Crop Income	<u>22.25</u>	<u>29.61</u>	<u>15.52</u>
8 Total Crop Return	140.19	196.38	89.31

VARIABLE COSTS

10 Fertilizer	4.70	3.27	10.32
11 Chemicals	21.97	16.26	24.43
12 Seed	12.13	10.15	15.01
13 Crop Drying	0.20	0.95	
14 Crop Insurance	6.24	6.27	4.85
15 Other Expenses	0.50	1.30	0.49
16 Special Hired Labor	0.10		
17 Custom Work Hired	2.10	0.68	4.58
18 Irrigation Operation			
19 Assigned Interest	<u>0.06</u>		<u>0.30</u>
20 Total Variable Costs	48.01	38.87	59.99
21 Return Over Variable Costs	92.18	157.51	29.32

ALLOCATED COSTS (VARIABLE & FIXED)

31 Power & Machinery-Ownership	10.89	9.59	14.20
32 Power & Machinery-Operation	22.32	21.17	26.83
33 Building & Fence Cost	2.24	2.88	2.72
37 Land Ownership/Rental Cost	48.99	48.39	33.40
38 Utilities & Gen. Farm Expense	8.27	7.96	7.45
39 Hired Labor	4.89	3.93	3.10
41 Non-Real Est. & Bldg. Interest	<u>8.91</u>	<u>8.09</u>	<u>11.71</u>
42 Total Allocated Costs	106.51	102.01	99.41
43 Total Listed Costs	154.52	140.88	159.40
44 Return Over Listed Costs	-14.33	55.50	-70.09

***** SUPPLEMENTARY MANAGEMENT INFORMATION *****

49 Fair Rental Value	54.74	61.00	54.94
50 Land Opportunity Own.Cost	42.12	48.68	22.84
51 Total Cost Adj. to Min. 7% Int.	152.40	140.61	156.66
52 Work Units Assigned/Acre	0.45	0.45	0.45
53 Power Cost Allocation Factor	0.85	0.78	0.96
54 Total Listed Cost/Unit	8.22	5.48	13.17
54A Total Prod. Cost Incl. Adj. Fam. Liv.	9.55	6.40	15.00
55 Total Adjusted Cost/Unit	8.10	5.47	12.90
56 Cash Variable Cost/Unit	4.91	3.11	9.01
57 Return Over Listed Costs/Unit	-0.76	2.16	-5.79
58 Breakeven Yield/Unit	24.6	21.7	26.2

CROP DATA FOR OIL SUNFLOWERS, 1993

	Average of 138 Farms Per Acre	High 27 Farms Per Acre	Low 27 Farms Per Acre
3 Acres	110.6	94.2	96.4
4 Yield	9.4	15.4	2.4
5 Value per Unit	11.20	11.75	11.20
6 Crop Product Return	104.77	180.38	27.29
7 Other Crop Income	<u>23.87</u>	<u>37.30</u>	<u>28.83</u>
8 Total Crop Return	128.64	217.68	56.12
VARIABLE COSTS			
10 Fertilizer	21.01	21.31	22.79
11 Chemicals	12.08	11.82	13.26
12 Seed	12.07	13.61	11.99
13 Crop Drying	0.79	0.93	0.48
14 Crop Insurance	5.62	4.87	5.94
15 Other Expenses	0.19	0.35	0.12
16 Special Hired Labor	0.27	0.29	0.77
17 Custom Work Hired	2.45	1.69	4.16
18 Irrigation Operation			
19 Assigned Interest	<u>0.05</u>		
20 Total Variable Costs	54.53	54.86	59.51
21 Return Over Variable Costs	74.11	162.82	-3.39
ALLOCATED COSTS (VARIABLE & FIXED)			
31 Power & Machinery-Ownership	8.14	7.56	8.60
32 Power & Machinery-Operation	24.16	26.10	29.24
33 Building & Fence Cost	1.89	2.10	1.55
37 Land Ownership/Rental Cost	30.73	42.66	24.43
38 Utilities & Gen. Farm Expense	6.44	6.54	5.24
39 Hired Labor	3.26	3.07	3.74
41 Non-Real Est. & Bldg. Interest	<u>7.20</u>	<u>7.29</u>	<u>7.70</u>
42 Total Allocated Costs	81.82	95.32	80.50
43 Total Listed Costs	136.35	150.18	140.01
44 Return Over Listed Costs	-7.71	67.50	-83.89

***** SUPPLEMENTARY MANAGEMENT INFORMATION *****

49 Fair Rental Value	39.05	48.18	27.73
50 Land Opportunity Own.Cost	28.97	38.26	32.88
51 Total Cost Adj. to Min. 7% Int.	135.46	147.80	146.83
52 Work Units Assigned/Acre	0.40	0.40	0.40
53 Power Cost Allocation Factor	1.00	1.00	1.00
54 Total Listed Cost/Unit	14.51	9.75	58.34
54A Total Prod. Cost Incl. Adj. Fam. Liv.	16.88	11.12	66.53
55 Total Adjusted Cost/Unit	14.48	9.63	60.23
56 Cash Variable Cost/Unit	10.17	6.35	43.93
57 Return Over Listed Costs/Unit	-0.82	4.38	-34.95
58 Breakeven Yield/Unit	12.2	12.8	12.5

CROP DATA FOR CONFECTIONERY SUNFLOWERS, 1993
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	Average of 33 Farms Per Acre	High 11 Farms Per Acre	Low 11 Farms Per Acre
3 Acres	138.1	166.7	142.5
4 Yield	12.7	17.0	7.1
5 Value per Unit	17.95	20.09	14.33
6 Crop Product Return	228.67	342.21	101.76
7 Other Crop Income	<u>15.00</u>	<u>13.06</u>	<u>19.36</u>
8 Total Crop Return	243.67	355.27	121.12

VARIABLE COSTS

10 Fertilizer	15.49	17.28	14.30
11 Chemicals	13.29	16.75	11.05
12 Seed	17.28	18.60	15.70
13 Crop Drying	0.91	0.71	1.24
14 Crop Insurance	5.46	6.11	5.56
15 Other Expenses	1.37	3.27	0.01
16 Special Hired Labor	0.43	0.71	
17 Custom Work Hired	1.99	1.79	2.55
18 Irrigation Operation			
19 Assigned Interest	<u>0.06</u>		<u>0.18</u>
20 Total Variable Costs	56.27	65.23	50.59
21 Return Over Variable Costs	187.40	290.04	70.53

ALLOCATED COSTS (VARIABLE & FIXED)

31 Power & Machinery-Ownership	8.56	9.65	8.04
32 Power & Machinery-Operation	22.84	18.44	24.28
33 Building & Fence Cost	2.03	1.78	1.41
37 Land Ownership/Rental Cost	39.79	41.82	26.16
38 Utilities & Gen. Farm Expense	8.43	9.72	6.32
39 Hired Labor	4.63	5.77	2.23
41 Non-Real Est. & Bldg. Interest	<u>5.13</u>	<u>5.33</u>	<u>4.74</u>
42 Total Allocated Costs	91.41	92.51	73.18
43 Total Listed Costs	147.68	157.74	123.77
44 Return Over Listed Costs	95.99	197.53	-2.65

***** SUPPLEMENTARY MANAGEMENT INFORMATION *****

49 Fair Rental Value	40.91		40.00
50 Land Opportunity Own.Cost	33.24	40.21	22.33
51 Total Cost Adj. to Min. 7% Int.	148.18	157.54	124.92
52 Work Units Assigned/Acre	0.40	0.40	0.40
53 Power Cost Allocation Factor	0.99	0.98	0.98
54 Total Listed Cost/Unit	11.63	9.28	17.43
54A Total Prod. Cost Incl. Adj. Fam. Liv.	13.39	10.52	20.20
55 Total Adjusted Cost/Unit	11.63	9.25	17.59
56 Cash Variable Cost/Unit	7.66	6.15	12.41
57 Return Over Listed Costs/Unit	7.56	11.62	-0.3
58 Breakeven Yield/Unit	8.2	7.9	8.6

CROP DATA FOR SUGAR BEETS, 1993

	Average of 127 Farms Per Acre	High 25 Farms Per Acre	Low 25 Farms Per Acre
3 Acres	157.5	161.2	106.5
4 Yield	14.9	18.1	10.6
5 Value Per Unit	39.36	40.92	36.62
6 Crop Product Return	587.50	741.50	388.60
7 Other Crop Income	<u>33.62</u>	<u>8.75</u>	<u>97.34</u>
8 Total Crop Return	621.12	750.25	485.94
VARIABLE COSTS			
10 Fertilizer	24.14	20.17	25.01
11 Chemicals	72.16	69.37	80.40
12 Seed	33.51	33.43	35.41
13 Contract Interest	65.10	51.74	116.98
14 Crop Insurance	13.78	15.39	10.95
15 Other Expenses	2.45	3.33	1.89
16 Special Hired Labor	28.70	36.33	28.48
17 Custom Work Hired	10.83	12.76	9.63
18 Irrigation Operation			
19 Assigned Interest	<u>1.24</u>	<u>1.89</u>	<u>5.45</u>
20 Total Variable Costs	251.92	244.42	314.20
21 Return Over Variable Costs	369.20	505.83	171.74
ALLOCATED COSTS (VARIABLE & FIXED)			
31 Power & Machinery-Ownership	41.80	49.84	34.69
32 Power & Machinery-Operation	84.23	83.76	75.83
33 Building & Fence Cost	10.51	11.67	9.14
37 Land Ownership/Rental Cost	64.08	58.78	61.43
38 Utilities & Gen. Farm Expense	35.90	34.63	36.11
39 Hired Labor	31.52	23.49	18.05
41 Non-Real Est. & Bldg. Interest	<u>31.56</u>	<u>23.22</u>	<u>40.08</u>
42 Total Allocated Costs	299.60	285.39	275.33
43 Total Listed Costs	551.52	529.81	589.53
44 Return Over Listed Costs	69.60	220.44	-103.59
***** SUPPLEMENTARY MANAGEMENT INFORMATION *****			
49 Fair Rental Value	66.20	69.74	61.28
50 Land Opportunity Own.Cost	63.34	66.87	66.26
51 Total Cost Adj. to Min. 7% Int.	546.88	544.12	571.62
52 Work Units Assigned/Acre	2.00	2.00	2.00
53 Power Cost Allocation Factor	0.80	0.80	0.78
54 Total Listed Cost/Unit	37.01	29.27	55.62
54A Tot. Prod. Cost Incl. Adj. Fam. Liv.	44.49	35.08	64.89
55 Total Adjusted Cost/Unit	36.64	30.03	53.87
56 Cash Variable Cost/Unit	29.20	22.63	45.69
57 Return Over Listed Costs/Unit	4.67	12.18	-9.77
58 Breakeven Yield/Unit	14.0	12.9	16.1

CROP DATA FOR ALFALFA HAY, 1993

	Average of 211 Farms Per Acre	High 42 Farms Per Acre	Low 42 Farms Per Acre
3 Acres	69.7	85.7	70.2
4 Yield	2.8	4.0	1.6
5 Value per Unit	52.76	66.78	38.69
6 Crop Product Return	149.89	268.04	60.07
7 Other Crop Income	<u>2.07</u>	<u>2.28</u>	<u>2.86</u>
8 Total Crop Return	151.96	270.32	62.93

VARIABLE COSTS

10 Fertilizer	14.23	15.48	18.12
11 Chemicals	0.59	0.62	0.87
12 Seed	2.96	2.57	3.33
13 Crop Drying	0.03		
14 Crop Insurance	0.07		0.21
15 Other Expenses	1.74	1.51	2.15
16 Special Hired Labor	0.14	0.12	
17 Custom Work Hired	1.08	1.83	1.91
18 Irrigation Operation	0.06	0.25	
19 Assigned Interest			
20 Total Variable Costs	<u>20.89</u>	<u>22.37</u>	<u>26.60</u>
21 Return Over Variable Costs	131.07	247.95	36.33

ALLOCATED COSTS (VARIABLE & FIXED)

31 Power & Machinery-Ownership	17.79	18.63	16.60
32 Power & Machinery-Operation	35.12	39.19	32.25
33 Building & Fence Cost	4.33	4.69	3.18
34 Irrigation Ownership Cost	0.19	0.80	
37 Land Ownership/Rental Cost	17.66	19.65	13.78
38 Utilities & Gen. Farm Expense	7.99	8.41	7.11
39 Hired Labor	5.90	7.51	2.82
41 Non-Real Est. & Bldg. Interest	<u>7.76</u>	<u>9.56</u>	<u>7.98</u>
42 Total Allocated Costs	96.74	108.44	83.72
43 Total Listed Costs	117.63	130.81	110.32
44 Return Over Listed Costs	34.33	139.51	-47.39

***** SUPPLEMENTARY MANAGEMENT INFORMATION *****

49 Fair Rental Value	29.34	37.49	25.70
50 Land Opportunity Own. Cost	24.19	21.93	23.48
51 Total Cost Adj. to Min. 7% Int.	128.39	137.60	122.75
52 Work Units Assigned/Acre	0.60	0.60	0.60
53 Power Cost Allocation Factor	0.88	0.90	0.87
54 Total Listed Cost/Unit	42.01	32.70	68.95
54A Total Prod. Cost Incl. Adj. Fam. Liv.	53.96	40.59	87.37
55 Total Adjusted Cost/Unit	45.20	34.28	79.06
56 Cash Variable Cost/Unit	27.74	21.76	47.98
57 Return Over Listed Costs/Unit	12.26	34.88	-29.62
58 Breakeven Yield/Unit	2.2	2.0	2.9

CROP DATA FOR LEGUME, GRASS MIX & OTHER GRASS HAY, 1993

	OTHER LEGUME Average of 31 Farms Per Acre	GRASS MIX Average of 68 Farms Per Acre	OTHER GRASS Average of 32 Farms Per Acre
3 Acres	61.9	105.2	38.0
4 Yield	1.9	2.3	1.5
5 Value per Unit	38.87	32.39	26.77
6 Crop Product Return	73.47	74.51	39.45
7 Other Crop Income	<u>0.66</u>	<u>1.38</u>	<u>5.82</u>
8 Total Crop Return	74.13	75.89	45.27
VARIABLE COSTS			
10 Fertilizer	4.41	8.87	8.29
11 Chemicals		0.14	0.16
12 Seed	1.16	1.55	0.66
13 Crop Drying		0.06	
14 Crop Insurance			
15 Other Expenses	1.05	1.60	0.42
16 Special Hired Labor		0.06	
17 Custom Work Hired	0.58	0.48	0.95
18 Irrigation Operation			
19 Assigned Interest			
20 Total Variable Costs	<u>7.21</u>	<u>12.75</u>	<u>10.47</u>
21 Return Over Variable Costs	66.92	63.14	34.80
ALLOCATED COSTS (VARIABLE & FIXED)			
31 Power & Machinery-Ownership	13.39	11.69	7.32
32 Power & Machinery-Operation	24.68	24.57	21.39
33 Building & Fence Cost	2.79	3.92	1.55
37 Land Ownership/Rental Cost	12.42	10.43	13.50
38 Utilities & Gen. Farm Expense	6.17	5.12	4.29
39 Hired Labor	1.62	4.20	1.13
41 Non-Real Est. & Bldg. Interest	<u>4.18</u>	<u>3.74</u>	<u>5.37</u>
42 Total Allocated Costs	65.25	63.67	54.55
43 Total Listed Costs	72.46	76.42	65.02
44 Return Over Listed Costs	1.67	-0.53	-19.75

***** SUPPLEMENTARY MANAGEMENT INFORMATION *****

49 Fair Rental Value	21.55	20.00	23.99
50 Land Opportunity Own. Cost	19.39	22.83	26.37
51 Total Cost Adj. to Min. 7% Int.	81.78	93.58	76.74
52 Work Units Assigned/Acre	0.40	0.40	0.30
53 Power Cost Allocation Factor	0.99	1.00	1.00
54 Total Listed Cost/Unit	38.14	33.23	43.35
54A Total Prod. Cost Incl. Adj. Fam. Liv.	49.88	42.93	54.50
55 Total Adjusted Cost/Unit	43.26	40.68	52.07
56 Cash Variable Cost/Unit	23.08	21.90	28.43
57 Return Over Listed Costs/Unit	0.88	-0.23	-13.17
58 Breakeven Yield/Unit	1.9	2.4	2.4

CROP DATA FOR CORN SILAGE, 1993

	Average of 106 Farms Per Acre	High 21 Farms Per Acre	Low 21 Farms Per Acre
3 Acres	49.2	42.1	47.7
4 Yield	6.1	12.4	3.9
5 Value per Unit	15.42	17.05	13.34
6 Crop Product Return	94.63	210.64	52.03
7 Other Crop Income	<u>53.15</u>	<u>91.09</u>	<u>13.77</u>
8 Total Crop Return	147.78	301.73	65.80

VARIABLE COSTS

10 Fertilizer	21.65	18.36	18.74
11 Chemicals	13.54	14.68	13.90
12 Seed	16.79	19.33	17.86
13 Crop Drying	1.30		
14 Crop Insurance	2.97	3.82	2.20
15 Other Expenses	0.73	1.88	0.59
16 Special Hired Labor	0.08	0.26	
17 Custom Work Hired	3.50	0.57	13.21
18 Irrigation Operation	0.02	0.17	
19 Assigned Interest	<u>0.08</u>		<u>0.40</u>
20 Total Variable Costs	60.65	59.07	66.90
21 Return Over Variable Costs	87.13	242.66	-1.10

ALLOCATED COSTS (VARIABLE & FIXED)

31 Power & Machinery-Ownership	21.97	28.48	24.32
32 Power & Machinery-Operation	40.12	47.51	44.32
33 Building & Fence Cost	5.06	6.22	5.12
34 Irrigation Ownership Cost	0.20	1.18	
37 Land Ownership/Rental Cost	18.60	37.63	14.82
38 Utilities & Gen. Farm Expense	8.05	8.05	8.76
39 Hired Labor	7.07	8.74	6.16
41 Non-Real Est. & Bldg. Interest	<u>8.09</u>	<u>9.19</u>	<u>8.64</u>
42 Total Allocated Costs	109.16	147.00	112.14
43 Total Listed Costs	169.81	206.07	179.04
44 Return Over Listed Costs	-22.03	95.66	-113.24

***** SUPPLEMENTARY MANAGEMENT INFORMATION *****

49 Fair Rental Value	28.66	33.68	23.53
50 Land Opportunity Own. Cost	23.89	26.55	24.37
51 Total Cost Adj. to Min. 7% Int.	180.08	211.64	191.78
52 Work Units Assigned/Acre	0.60	0.60	0.60
53 Power Cost Allocation Factor	1.00	1.00	1.00
54 Total Listed Cost/Unit	27.84	16.62	45.91
54A Total Prod. Cost Incl. Adj. Fam. Liv.	33.32	19.16	53.47
55 Total Adjusted Cost/Unit	29.34	17.13	49.18
56 Cash Variable Cost/Unit	20.32	10.69	34.56
57 Return Over Listed Costs/Unit	-3.61	7.71	-29.04
58 Breakeven Yield/Unit	11.0	12.1	13.4

CROP DATA FOR OTHER HAY, 1993

	ALFALFA EST. Average of 17 Farms Per Acre	SORGHUM Average of 12 Farms Per Acre
3 Acres	35.8	38.3
4 Yield	1.5	1.7
5 Value per Unit	40.81	23.36
6 Crop Product Return	59.27	40.26
7 Other Crop Income		<u>10.00</u>
8 Total Crop Return	<u>59.27</u>	<u>50.26</u>
VARIABLE COSTS		
10 Fertilizer	19.27	12.17
11 Chemicals	0.87	
12 Seed	26.51	4.52
13 Crop Drying		
14 Crop Insurance		0.57
15 Other Expenses	2.65	1.70
16 Special Hired Labor	0.75	
17 Custom Work Hired	1.34	0.73
18 Irrigation Operation		
19 Assigned Interest		
20 Total Variable Costs	<u>51.40</u>	<u>19.69</u>
21 Return Over Variable Costs	7.87	30.57
ALLOCATED COSTS (VARIABLE & FIXED)		
31 Power & Machinery-Ownership	5.67	10.94
32 Power & Machinery-Operation	12.74	27.57
33 Building & Fence Cost	2.21	3.50
37 Land Ownership/Rental Cost	12.98	14.17
38 Utilities & Gen. Farm Expense	3.07	4.54
39 Hired Labor	2.29	7.31
41 Non-Real Est. & Bldg. Interest	<u>4.53</u>	<u>4.36</u>
42 Total Allocated Costs	<u>43.49</u>	<u>72.39</u>
43 Total Listed Costs	<u>94.89</u>	<u>92.08</u>
44 Return Over Listed Costs	-35.62	-41.82
***** SUPPLEMENTARY MANAGEMENT INFORMATION *****		
49 Fair Rental Value	30.97	
50 Land Opportunity Own.Cost	15.98	41.58
51 Total Cost Adj. to a Min 7% Int.	97.35	122.82
52 Work Units Assigned/Acre	0.20	0.40
53 Power Cost Allocation Factor	0.94	1.00
54 Total Listed Cost/Unit	63.26	54.16
54A Total Prod. Cost Incl. Adj. Fam. Liv.	70.69	67.28
55 Total Adjusted Cost/Unit	67.02	71.27
56 Cash Variable Cost/Unit	49.35	37.34
57 Return Over Listed Costs/Unit	-23.75	-24.60
58 Breakeven Yield/Unit	2.3	3.9

CROP DATA FOR GRASS, LEGUME SEEDS, 1993
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	BLUEGRASS Average of 10 Farms Per Acre	TIMOTHY Average of 16 Farms Per Acre
3 Acres	71.6	72.6
4 Yield	127.9	285.1
5 Value per Unit	0.91	0.29
6 Crop Product Return	116.82	83.48
7 Other Crop Income	<u>14.69</u>	<u>1.83</u>
8 Total Crop Return	131.51	85.31

VARIABLE COSTS

10 Fertilizer	27.58	22.88
11 Chemicals	7.86	4.89
12 Seed	1.30	0.04
13 Crop Drying		
14 Crop Insurance	1.17	
15 Other Expenses	0.66	
16 Special Hired Labor		
17 Custom Work Hired	4.30	2.11
18 Irrigation Operation		
19 Assigned Interest		
20 Total Variable Costs	<u>42.88</u>	<u>29.92</u>
21 Return Over Variable Costs	88.63	55.39

ALLOCATED COSTS (VARIABLE & FIXED)

31 Power & Machinery-Ownership	5.08	3.10
32 Power & Machinery-Operation	14.02	8.54
33 Building & Fence Cost	2.36	0.77
37 Land Ownership/Rental Cost	20.03	19.40
38 Utilities & Gen. Farm Expense	4.20	3.90
39 Hired Labor	3.90	3.73
41 Non-Real Est. & Bldg. Interest	<u>3.98</u>	<u>2.42</u>
42 Total Allocated Costs	53.57	41.86
43 Total Listed Costs	96.45	71.78
44 Return Over Listed Costs	35.06	13.53

***** SUPPLEMENTARY MANAGEMENT INFORMATION *****

49 Fair Rental Value	32.97	27.27
50 Land Opportunity Own. Cost	24.29	29.60
51 Total Cost Adj. to a Min 7% Int.	104.57	84.92
52 Work Units Assigned/Acre	0.40	0.30
53 Power Cost Allocation Factor	0.53	0.59
54 Total Listed Cost/Unit	0.75	0.25
54A Total Prod. Cost Incl. Adj. Fam. Liv.	0.92	0.31
55 Total Adjusted Cost/Unit	0.82	0.30
56 Cash Variable Cost/Unit	0.54	0.17
57 Return Over Listed Costs/Unit	0.27	0.05
58 Breakeven Yield/Unit	106.0	247.5

CROP DATA FOR CONSERVATION RESERVE PROGRAM - IDLE, 1993

	Average of 46 Farms Per Acre	High 15 Farms Per Acre	Low 15 Farms Per Acre
3 Acres	181.2	144.7	247.5
4 Yield	34.7	30.7	37.2
5 Value per Unit	1.03	1.01	1.00
6 Crop Product Return	35.79	31.14	37.21
7 Other Crop Income	<u>7.44</u>	<u>21.71</u>	<u>1.35</u>
8 Total Crop Return	43.23	52.85	38.56

VARIABLE COSTS

10 Fertilizer			
11 Chemicals	0.65		2.53
12 Seed			
13 Crop Drying			
14 Crop Insurance			
15 Other Expenses			
16 Special Hired Labor			
17 Custom Work Hired	0.03		
18 Irrigation Operation			
19 Assigned Interest			
20 Total Variable Costs	<u>0.67</u>		<u>2.53</u>
21 Return Over Variable Costs	42.56	52.85	36.03

ALLOCATED COSTS (VARIABLE & FIXED)

31 Power & Machinery-Ownership	1.58	1.19	1.42
32 Power & Machinery-Operation	3.59	3.03	3.92
33 Building & Fence Cost	0.30	0.39	0.29
37 Land Ownership/Rental Cost	13.81	13.00	14.13
38 Utilities & Gen. Farm Expense	0.99	0.99	0.64
39 Hired Labor	0.22	0.19	0.13
41 Non-Real Est. & Bldg. Interest	<u>0.93</u>	<u>0.96</u>	<u>1.01</u>
42 Total Allocated Costs	21.42	19.75	21.54
43 Total Listed Costs	22.09	19.75	24.07
44 Return Over Listed Costs	21.14	33.10	14.49

***** SUPPLEMENTARY MANAGEMENT INFORMATION *****

49 Fair Rental Value	44.81	62.53	20.00
50 Land Opportunity Own.Cost	21.34	31.54	15.46
51 Total Cost Adj. to Min. 7% Int.	29.67	38.19	25.27
52 Work Units Assigned/Acre	0.05	0.05	0.05
53 Power Cost Allocation Factor	0.98	0.94	1.00
54 Total Listed Cost/Unit	0.64	0.64	0.65
54A Total Prod. Cost Incl. Adj. Fam. Liv.	0.72	0.73	0.72
55 Total Adjusted Cost/Unit	0.85	1.24	0.68
56 Cash Variable Cost/Unit	0.18	0.17	0.22
57 Return Over Listed Costs/Unit	0.61	1.08	0.39
58 Breakeven Yield/Unit	21.4	19.6	24.1

CROP DATA FOR SET ASIDE, 1993

	Average of 112 Farms Per Acre	High 22 Farms Per Acre	Low 22 Farms Per Acre
3 Acres	24.3	25.3	23.7
4 Yield	0.5	2.1	
5 Value per Unit	1.00	1.00	
6 Crop Product Return	0.45	2.13	
7 Other Crop Income	<u>4.98</u>	<u>21.78</u>	<u>2.83</u>
8 Total Crop Return	5.43	23.91	2.83

VARIABLE COSTS

10 Fertilizer	0.41	1.07	0.97
11 Chemicals	1.28		6.84
12 Seed	1.89	0.08	6.71
13 Crop Drying			
14 Crop Insurance			
15 Other Expenses	0.04		0.13
16 Special Hired Labor			0.04
17 Custom Work Hired	0.08	0.12	0.30
18 Irrigation Operation			
19 Assigned Interest			
20 Total Variable Costs	<u>3.70</u>	<u>1.26</u>	<u>14.98</u>
21 Return Over Variable Costs	1.73	22.65	-12.15

ALLOCATED COSTS (VARIABLE & FIXED)

31 Power & Machinery-Ownership	5.19	4.90	4.51
32 Power & Machinery-Operation	12.18	13.44	11.73
33 Building & Fence Cost	1.40	1.23	1.98
37 Land Ownership/Rental Cost	33.58	27.46	44.54
38 Utilities & Gen. Farm Expense	3.42	2.53	3.59
39 Hired Labor	2.51	1.90	2.49
41 Non-Real Est. & Bldg. Interest	<u>3.70</u>	<u>2.45</u>	<u>5.11</u>
42 Total Allocated Costs	61.98	53.91	73.95
43 Total Listed Costs	65.68	55.17	88.93
44 Return Over Listed Costs	-60.25	-31.26	-86.10

***** SUPPLEMENTARY MANAGEMENT INFORMATION *****

49 Fair Rental Value	50.20	70.00	49.92
50 Land Opportunity Own.Cost	47.83	29.66	40.73
51 Total Cost Adj. to Min. 7% Int.	79.71	57.98	87.26
52 Work Units Assigned/Acre	0.20	0.20	0.20
53 Power Cost Allocation Factor	0.98	0.96	1.00
54 Total Listed Cost/Unit	131.36	26.27	
54A Total Prod. Cost Incl. Adj. Fam. Liv.	153.66	31.28	
55 Total Adjusted Cost/Unit	176.09	27.17	
56 Cash Variable Cost/Unit	51.02	10.28	
57 Return Over Listed Costs/Unit	-120.50	-14.89	
58 Breakeven Yield/Unit	65.7	55.2	

CROP DATA FOR SUMMER FALLOW, 1993

	Average of 31 Farms Per Acre	High 10 Farms Per Acre	Low 10 Farms Per Acre
3 Acres	37.7	34.1	41.3
4 Yield			
5 Value per Unit			
6 Crop Product Return			
7 Other Crop Income			
8 Total Crop Return			
VARIABLE COSTS			
10 Fertilizer			
11 Chemicals	1.19		3.34
12 Seed	0.77		2.15
13 Crop Drying			
14 Crop Insurance			
15 Other Expenses	0.03		0.12
16 Special Hired Labor			
17 Custom Work Hired			
18 Irrigation Operation			
19 Assigned Interest			
20 Total Variable Costs	1.99		5.62
21 Return Over Variable Costs	-1.99		-5.62
ALLOCATED COSTS (VARIABLE & FIXED)			
31 Power & Machinery-Ownership	4.01	4.84	5.08
32 Power & Machinery-Operation	8.25	9.35	8.72
33 Building & Fence Cost	0.56	0.65	0.58
37 Land Ownership/Rental Cost	19.97	10.38	28.00
38 Utilities & Gen. Farm Expense	1.83	1.55	2.35
39 Hired Labor	1.94	0.35	2.71
41 Non-Real Est. & Bldg. Interest	1.51	1.47	1.82
42 Total Allocated Costs	38.07	28.59	49.26
43 Total Listed Costs	40.06	28.59	54.88
44 Return Over Listed Costs	-40.06	-28.59	-54.88

***** SUPPLEMENTARY MANAGEMENT INFORMATION *****

49 Fair Rental Value	25.17	25.38	27.02
50 Land Opportunity Own.Cost	25.84	14.93	24.06
51 Total Cost Adj. to Min. 7% Int.	46.71	34.31	55.18
52 Work Units Assigned/Acre	0.13	0.14	0.13
53 Power Cost Allocation Factor	1.00	1.00	1.00

COSTS AND RETURNS FROM LIVESTOCK ENTERPRISES

Productive livestock enterprises are an important part of many farm businesses in Minnesota. Farms involved in this report may have one or more livestock enterprises. The following tables pertain to these livestock enterprises.

In determining the total return for livestock enterprises, inventory change, purchase and sale of livestock, value of animals butchered, products sold and products used in the home are considered in order to arrive at the total income.

Since feed is the largest single item of cost for all classes of livestock, return over feed costs has been used to classify farm livestock enterprises into high, low and average groups.

Other cash costs relatively easy to identify and classify in the farm records are listed in each of the tables as other direct costs.

Allocated costs include interest charges to the enterprise, proportional costs of hired labor, utilities, power, machinery, livestock equipment, building and fence costs. These costs are divided out to each livestock enterprise by the computer, using a carefully devised formula to make the proper allocations.

Each enterprise table includes supplementary management information. This information can provide clues indicating the strengths and weaknesses of each enterprise.

AVERAGE PRICE OF FEED AND PRODUCE USED, 1993

Oats	1.25 Bu.	Alfalfa Hay	62.50 Ton
Barley, Feed	1.65 Bu.	Wild Hay	23.35 Ton
Wheat	2.50 Bu.	Mixed Legume	43.35 Ton
Corn	2.35 Bu.	Haylage (55% Moisture)	30.50 Ton
		Corn Silage	15.00 Ton
		Straw	1.20 Bale

Milk for Feed

Whole Milk - Grade A 11.60 Cwt.

HOGS, WEANING PIG PRODUCTION, 1993

		Average of 8 Farms	
		Per Head	Per Litter
1	PRODUCTION-Litters		115
2	Net Increase In Value: Hogs	43.17	369.42
3	Other Miscellaneous Income		<u>0.03</u>
4	Total Value Produced	<u>43.17*</u>	369.45*
FEED FED: QUANTITY & COST LBS/LITTER			
6	Corn	656.36	3.44
7	Other Grain	748.41	2.50
8	Complete Ration	1781.09	11.83
9	Prot., Salt, Min.	<u>264.73</u>	<u>5.40</u>
10	Total Grain Mix	3450.59	23.17
11	Forages	1.59	<u>0.02</u>
13	Total Feed Cost	23.19	198.40
14	Return Over Feed Costs	19.98*	171.05*
OTHER DIRECT COSTS			
16	Veterinary	1.67	14.28
17	Breeding		
18	Miscellaneous	1.67	14.33
19	Custom Work & Lease	<u>0.59</u>	<u>5.03</u>
22	Total Other Direct Costs	3.93	33.64
23	Total Direct Costs Incl. Feed	27.12	232.04
24	Return Over All Direct Costs	16.05*	137.41*
ALLOCATED COSTS			
27	Act.Int.P.Less Int.Assigned-L21	1.29	11.06
28	General Hired Labor	0.39	3.36
29	Utilities & Miscellaneous	3.09	26.44
30	Power & Machinery -PCAF 1.00	1.53	13.05
31	Livestock Equipment -ECAF 1.00	1.77	15.12
32	Buildings & Fences -BCAF 1.00	<u>1.52</u>	<u>12.97</u>
33	Total Allocated Costs	9.59	82.00
34	Total Actual Listed Costs	36.71	314.04
35	Return Over Actual Listed Costs	6.46*	55.41*
*****SUPPLEMENTARY MANAGEMENT INFORMATION*****			
36	Total Costs Adj. to 7% Min.Int.	39.17	335.17
37	Return/Listed & 7% Opp. Int.	4.00	34.28
40	Return /\$100 Feed Fed	186.21	
41	Ave Wt./Pig Sold or Transfer	46	
42	Price Rec'd/Pig Sold	43.63	
43	Litters/Sow/Year	2.1	
44	No. Pigs Born/Litter	10.6	
45	No. Pigs Wean/Litter	9.2	
46	Pigs Produced/Sow/Year	17.6	
47	Litters/Crate/Year	6.4	
48	Pigs Weaned/Crate/Year	58.8	
49	FDR Deaths: As % of Total Loss	98.7	
50	Breeding Deaths: As % of Total Loss	1.3	
51	Price/CWT. Grain Mix Fed	5.74	
52	Price/CWT. Prot., Salt, Min.	17.46	
59	Total Cost Incl. Fam. Liv./Pig	45.83	

HOGS, FARROW TO FINISHING, 1993

		Average of 6 Farms	
		Per CWT	Per Litter
1	PRODUCTION-Pounds		1416
2	Net Increase In Value: Hogs	50.18	710.65
3	Other Miscellaneous Income		
4	Total Value Produced	50.18*	710.65*
FEED FED: QUANTITY & COST			
	LBS/CWT		
6	Corn	159.05	6.07
7	Other Grain	187.46	5.86
8	Complete Ration	70.02	7.25
9	Prot., Salt, Min.	58.67	9.05
10	Total Grain Mix	475.20	28.23
13	Total Feed Cost	28.23	399.80
14	Return Over Feed Costs	21.95*	310.85*
OTHER DIRECT COSTS			
16	Veterinary	1.66	23.51
17	Breeding	0.04	0.61
18	Miscellaneous	0.83	11.77
19	Custom Work & Lease	0.05	0.64
20	Special Hired Labor	2.64	37.45
22	Total Other Direct Costs	5.22	73.98
23	Total Direct Costs Incl. Feed	33.45	473.78
24	Return Over All Direct Costs	16.73*	236.87*
ALLOCATED COSTS			
27	Act.Int.Pd.Less Int.Assigned-L21	2.39	33.86
28	General Hired Labor	2.39	33.79
29	Utilities & Miscellaneous	2.01	28.52
30	Power & Machinery -PCAF 1.00	1.06	14.96
31	Livestock Equipment -ECAF 1.00	1.96	27.71
32	Buildings & Fences -BCAF 1.00	1.29	18.33
33	Total Allocated Costs	11.10	157.17
34	Total Actual Listed Costs	44.55	630.95
35	Return Over Act. Listed Costs	5.63*	79.70*
***** SUPPLEMENTARY MANAGEMENT INFORMATION*****			
36	Total Costs Adj.to 7% Min. Int.	46.61	660.08
38	Return/Listed & 7% Opp. Int.	3.57	50.57
40	Return/\$100 Feed Fed	177.75	
41	Ave Wt./Mkt. Hog Sold	170	
42	Price Rec'd/CWT. Mkt. Hogs	50.81	
43	Total No. Litters Farrowed	111	
44	Litters/Sow/Year	1.91	
45	Pigs Born/Litter	9.7	
46	Pigs Wean/Litter	8.31	
47	Pigs Produced/Sow/Year	15.8	
48	Litters/Crate/Year	7.9	
49	Pigs Weaned/Crate/Year	65.2	
50	Pre-Weaning Death Loss Pct	14.6	
51	Nursery Death Loss Pct	0.4	
52	Mkt Death Loss Percent		
53	Breeding Herd Death Loss	1.5	
54	Total Death Loss Percent	10.0	
55	Price/CWT. Grain Mix Fed	5.94	
56	Price/CWT. Prot., Salt, Min.	15.43	
57	Pigs Sold-Transf/litter	7.50	
58	Tot Cst Incl Fam Liv/CWT	51.24	

DAIRY COWS, COMMERCIAL, 1993

		Average of 92 Farms Per Cow	18 High Farms Per Cow	18 Low Farms Per Cow
1	Average Number of Cows	53.5	64.4	43.1
2	Pounds of Milk	16683	19017	12689
3	Pounds of Butterfat	603	689	480
4	Percent of Butterfat in Milk	3.61	3.62	3.79
5	Value of Produce			
6	Dairy Products Sold	2112.73	2423.17	1580.02
7	Dairy Products Used in Home	5.01	5.43	3.94
8	Milk Fed to Livestock	10.24	13.06	9.56
9	Net Increase in Value	39.12	190.12	-25.36
10	Other Miscellaneous Income	1.25	1.10	1.07
11	Total Value Produced	2168.35*	2632.88*	1569.23*
12	Feed Fed: Qty. & Cost Lbs/Cow			
13	Corn 2438	97.29	140.37	82.78
14	Small Grain 802	29.33	24.49	42.16
15	Complete Ration 2527	182.11	82.66	163.57
16	Prot., Salt, Min. <u>1562</u>	<u>180.73</u>	<u>204.86</u>	<u>127.91</u>
17	Total Grain Mix 7329	489.46	452.38	416.42
18	Legume Hay 6631	174.88	180.45	208.89
19	Other Dry Hay & Roughage 285	4.64	0.28	1.37
20	Haylage 3963	68.28	88.87	23.20
21	Silage 5170	39.66	43.01	37.70
22	Pasture <u>5.36</u>	<u>2.27</u>	<u>6.24</u>	
23	Total Feed Costs	782.28	767.26	693.82
24	Return Over Feed Cost	1386.07*	1865.62*	875.41*
OTHER DIRECT COSTS				
26	Veterinary	51.18	60.33	45.17
27	Breeding	22.36	32.42	10.02
28	Miscellaneous	124.45	144.89	93.81
29	Custom Work & Lease Exp.	67.78	79.80	67.80
30	Special Hired Labor	2.52		
31	Assigned Interest	<u>2.43</u>		<u>4.18</u>
32	Total Other Direct Costs	270.72	317.44	220.98
33	Total Direct Costs Incl Feed	1053.00	1084.70	914.80
34	Return Over All Direct Costs	1115.35*	1548.18*	654.43*
ALLOCATED COSTS				
37	Act Int Pd Less Int Assigned-L31	73.29	48.74	79.19
38	General Hired Labor	80.84	141.02	20.00
39	Utilities & Miscellaneous	95.70	104.78	81.62
40	Power & Machinery -PCAF 1.00	67.10	73.81	67.71
41	Livestock Equipment-ECAF 1.00	64.29	85.13	34.44
42	Buildings & Fences -BCAF 1.00	<u>63.22</u>	<u>106.48</u>	<u>39.02</u>
43	Total Allocated Costs	444.44	559.96	321.98
44	Total Listed Costs	1497.44	1644.66	1236.78
45	Return/Listed Costs	670.91*	988.22*	332.45*
*****SUPPLEMENTARY MANAGEMENT INFORMATION*****				
46	Total Costs Adj. 7% Int.	1532.64	1709.04	1247.87
47	Return Over Listed & 7% Opp.Int.	635.71	923.84	321.36
50	Return/\$100 Feed Fed	277.18		
51	Pounds of Milk/Pound Grain Mix	2.28		
52	Average Price/CWT. Sold	12.81		
54	Approx. Dry Matter/Cow	43		
59	Tot. Cost Incl. Fam. Liv./CWT.	11.32		

OTHER DAIRY CATTLE, 1993

		Average of 95 Farms Per Head	High 19 Farms Per Head	Low 19 Farms Per Head
1	Average Number of Head	63.7	62.0	47.1
2	Net Increase in Value	300.61	476.71	198.15
3	Other Miscellaneous Income	<u>0.94</u>	<u>4.82</u>	
4	Total Value Produced	301.55*	481.53*	198.15*
FEED FED: QTY & COST LBS/HEAD				
6	Corn	334	13.41	13.66
7	Small Grain	343	10.69	7.19
8	Complete Ration	393	34.49	32.77
9	Prot., Salt, Min.	<u>192</u>	<u>26.09</u>	<u>26.89</u>
10	Total Grain Mix	1262	84.68	80.51
11	Legume Hay	3104	73.12	41.50
12	Other Dry Hay & Rough.	313	6.06	5.90
13	Haylage	220	3.39	2.77
14	Silage	4275	32.28	36.16
15	Milk	108	8.38	4.79
16	Pasture		<u>5.75</u>	<u>2.69</u>
17	Total Feed Cost	213.66	174.32	299.22
18	Return Over Feed Cost	87.89*	307.21*	-101.07*
OTHER DIRECT COSTS				
20	Veterinary	6.77	8.37	5.82
21	Breeding	1.79	2.69	1.87
22	Miscellaneous	7.72	11.16	9.62
23	Custom Work & Lease Expense	3.12	2.68	3.80
24	Special Hired Labor	2.03		
25	Assigned Interest	<u>0.44</u>		<u>1.87</u>
26	Total Other Direct Costs	21.87	24.90	22.98
27	Total Direct Costs Incl Feed	235.53	199.22	322.20
28	Return Over All Direct Costs	66.02*	282.31*	-124.05*
ALLOCATED COSTS				
31	Int. Paid Less Int. Assign-L25	11.57	11.73	8.58
32	General Hired Labor	14.00	10.90	11.36
33	Utilities & Miscellaneous	16.75	20.69	14.10
34	Power & Machinery -PCAF 1.00	11.86	10.83	13.42
35	Livestock Equipment -ECAAF 1.00	11.51	12.04	7.23
36	Buildings & Fences -BCAF 1.00	<u>10.87</u>	<u>8.84</u>	<u>9.38</u>
37	Total Allocated Costs	76.56	75.03	64.07
38	Total Listed Costs	312.09	274.25	386.27
39	Return Over Listed Costs	-10.54*	207.28*	-188.12*

***** SUPPLEMENTARY MANAGEMENT INFORMATION *****

40	Total Costs Adj to 7% Int.	306.59	266.23	389.72
42	Return Over Listed & 7% Opp. Int.	-5.04	215.30	-191.57
44	Return/\$100 Feed Fed	141.14		
45	Percent Calf Death Loss	40.46		
59	Tot. Cost Incl. Fam. Liv./Hd.	379.00		

ALL DAIRY CATTLE, 1993

		Average of 89 Farms Per Cow	High 18 Farms Per Cow	Low 18 Farms Per Cow
1	Average Number of Cows	54.0	61.9	47.2
2	Pounds of Milk	16766.26	19380.24	13063.37
3	Pounds of Butterfat	605.88	705.23	488.39
4	Percent of Butterfat in Milk	3.61	3.64	3.74
5	Value of Produce			
6	Dairy Products Sold	\$2121.02	\$2483.13	\$1622.92
7	Dairy Products Used in Home	5.13	5.72	3.98
8	Milk Fed to Livestock	10.48	16.82	9.70
9	Net Increase in Value	392.06	624.14	236.48
10	Other Miscellaneous Income	<u>1.28</u>		<u>0.97</u>
TOTAL VALUE PRODUCED		2529.97*	3129.81*	1874.05*
12	Feed Fed: Qty. & Cost	Lbs/Cow		
13	Corn	2874	114.81	172.88
14	Small Grain	1240	43.04	48.22
15	Complete Ration	2978	222.02	149.52
16	Prot., Salt, Min.	<u>1814</u>	<u>224.28</u>	<u>252.96</u>
17	Total Grain Mix	<u>8906</u>	<u>604.15</u>	<u>623.58</u>
18	Legume Hay	10357	262.44	268.43
19	Other Dry Hay & Roughage	650	11.70	2.55
20	Haylage	4336	74.20	119.05
21	Silage	10445	79.74	97.98
22	Pasture	<u>12.30</u>	<u>10.36</u>	<u>16.69</u>
23	Total Feed Costs	1044.53	1121.95	940.23
24	Return Over Feed Cost	1485.44*	2007.86*	933.82*
OTHER DIRECT COSTS				
26	Veterinary	59.26	75.25	48.18
27	Breeding	24.37	37.29	12.39
28	Miscellaneous	133.72	186.01	109.19
29	Custom Work & Lease Expense	70.61	71.78	69.81
30	Special Hired Labor	3.07		
31	Assigned Interest	<u>2.50</u>		<u>3.81</u>
32	Total Other Direct Costs	293.53	370.33	243.38
33	Total Direct Costs Incl Feed	1338.06	1492.28	1183.61
34	Return Over All Direct Costs	1191.91*	1637.53*	690.44*
ALLOCATED COSTS				
37	Act Int Pd Less Int Assigned-L31	85.72	48.19	102.65
38	General Hired Labor	99.48	159.52	41.53
39	Utilities & Miscellaneous	114.80	140.94	91.50
40	Power & Machinery -PCAF	82.24	101.02	78.86
41	Livestock Equipment -ECAF	78.20	120.68	32.74
42	Buildings & Fences -BCAF	<u>74.23</u>	<u>115.80</u>	<u>52.53</u>
43	Total Allocated Costs	534.67	686.15	399.81
44	Total Listed Costs	1872.73	2178.43	1583.42
	Return Over Listed Costs	657.24*	951.38*	290.63*
***** SUPPLEMENTARY MANAGEMENT INFORMATION *****				
46	Tot. Costs Adj. to 7% Int.	1901.74	2247.12	1583.05
47	Return/Listed & 7% Opp. Int.	628.23	882.69	291.00
50	Return/\$100 Feed Fed	242		
51	Pounds of Milk/Pound Grain Mix	1.88		
52	Average Price/CWT. Sold	12.79		
54	Approximate Dry Matter/Cow	62		
55	Percent Calf Death Loss	39.1		
56	Total Investment/Cow	5970.59		
57	Total Debt/Cow	2708.46		
58	Tot. Cost Incl. Fam. Liv./CWT.	13.96		

BEEF COWS, COMMERCIAL, 1993

		Average of 65 Farms Per Cow	High 13 Farms Per Cow	Low 13 Farms Per Cow
1	Average Number of Beef Cows	71.7	95.7	53.8
2	Average Number of Other Beef/Bulls	58.5	89.4	36.8
3	Pounds of Beef Produced	49180	85551	28081
4	Net Increase in Value	533.79	679.03	393.57
5	Other Miscellaneous Income	0.06	0.20	
6	Total Value Produced	533.85*	679.23*	393.57*
FEED FED: QUANTITY & COST LBS/COW				
8	Grain	443.5	19.44	29.71
9	Prot., Salt, Min.	101.3	15.69	19.20
10	Legume Hay	5993.0	115.61	101.56
11	Other Dry Hay & Roughage	2129.4	34.27	10.96
12	Silage	2407.8	16.35	17.85
13	Haylage	1104.6	11.14	24.39
14	Pasture		32.34	38.82
15	Total Feed Costs	244.84	242.49	304.83
16	Return Over Feed Costs	289.01*	436.74*	88.74*
OTHER DIRECT COSTS				
18	Veterinary	23.43	44.29	12.99
19	Breeding	1.58	3.39	0.04
20	Miscellaneous	7.28	13.28	5.82
21	Custom Work & Lease Expense	6.68	8.39	5.74
22	Special Hired Labor	0.03		
23	Assigned Interest	0.20		
24	Total Other Direct Costs	39.20	69.35	24.59
25	Total Direct Costs Incl. Feed	284.04	311.84	329.42
26	Return Over All Direct Costs	249.81*	367.39*	64.15*
ALLOCATED COSTS				
29	Act Int Pd Less Int Assigned-L23	31.17	27.31	39.09
30	General Hired Labor	11.21	30.95	2.19
31	Utilities & Miscellaneous	19.47	19.16	20.95
32	Power & Machinery -PCAF 1.00	13.79	15.54	15.78
33	Livestock Equipment -ECAF 1.00	12.37	21.21	5.79
34	Buildings & Fences -BCAF 1.00	12.10	13.98	8.37
35	Total Allocated Costs	100.11	128.15	92.17
36	Total Listed Costs	384.15	439.99	421.59
37	Return Over Listed Costs	149.70*	239.24*	-28.02*
***** SUPPLEMENTARY MANAGEMENT INFORMATION *****				
38	Total Costs Adj. to 7% Min. Int.	435.30	512.77	453.74
39	Return Over Listed & 7% Opp. Int.	98.55	166.46	-60.17
42	Return/\$100 Feed Fed	218.04	280.12	129.11
43	\$/CWT Breeding Animals Sold	51.17	56.09	50.33
44	Ave Weight of Animals Sold	751.55	852.81	727.58
45	Number of Head Bought	9	19	3
46	Percent Death Loss	2.6	2.6	4.5
47	Price/CWT Calf Sold/Trans.	88.81	91.96	85.67
48	Ave Weight Calf Sold/Trans.	624	716	532
49	Percent Calf Crop Born	102.8	97.9	96.4
50	Percent Calf Crop Weaned	98.59	94.74	87.27
51	Percent Calf Death Loss	5.5	6.5	9.4
52	Cull Income/Breeding Cow	28.88	19.85	57.34
53	Hay Equivalent/Cow	4.46	3.95	5.81
54	Corn Equivalent/Cow	7.92	10.51	3.76
59	Tot. Cost Incl. Fam. Liv./Cow	467.79	518.88	495.27

BEEF FEEDERS, 1993

		Average of 20 Farms Per CWT	High 10 Farms Per CWT	Low 10 Farms Per CWT
1	Average Number of Animals	117.3	141.9	92.7
2	Pounds of Animal Produced	97328	126267	68388
3	Net Increase in Value:Animals	55.87	56.87	54.04
4	Other Miscellaneous Income	<u>0.05</u>		<u>0.15</u>
5	Total Value Produced	55.92*	56.87*	54.19*
FEED FED:QTY & COST LBS/CWT				
7	Corn	321.7	12.21	8.07
8	Small Grains	156.8	5.25	6.64
9	Complete Rations	22.8	2.55	1.51
10	Prot., Salt, Min.	37.0	5.02	3.39
11	Legume Hay	182.1	3.59	4.46
12	Other Dry Hay & Roughage	65.2	0.95	0.24
13	Silage	553.6	2.05	1.95
14	Haylage	2.1	0.06	0.18
15	Pasture	<u>0.13</u>	<u>0.16</u>	<u>0.07</u>
16	Total Feed Cost	31.81	26.42	41.77
17	Return Over Feed Costs	24.11*	30.45*	12.42*
OTHER DIRECT COSTS				
19	Veterinary	2.45	2.37	2.60
20	Miscellaneous	0.87	1.06	0.52
21	Custom Work & Lease Expense	1.88	2.54	0.68
22	Special Hired Labor			
23	Assigned Interest	<u>1.06</u>		<u>3.03</u>
24	Total Other Direct Costs	6.26	5.97	6.83
25	Total Direct Costs Incl. Feed	38.07	32.39	48.60
26	Return Over All Direct Costs	17.85*	24.48*	5.59*
ALLOCATED COSTS				
29	Act Int Pd Less Int Assigned-L23	1.35	0.48	2.95
30	General Hired Labor	2.38	3.58	0.18
31	Utilities & Miscellaneous	1.43	1.47	1.37
32	Power & Machinery -PCAF 1.00	1.27	1.35	1.12
33	Livestock Equipment -ECAF 1.00	1.82	0.62	4.05
34	Buildings & Fences -BCAF 1.00	<u>0.88</u>	<u>1.04</u>	<u>0.59</u>
35	Total Allocated Costs	9.13	8.54	10.26
36	Total Listed Costs	47.20	40.93	58.86
37	Return Over Listed Costs	8.72*	15.94*	-4.67*
***** SUPPLEMENTARY MANAGEMENT INFORMATION *****				
38	Total Cost Adj to 7% Min Int.	51.54	46.93	60.05
39	Return Over Listed & 7% Opp. Int.	4.38	9.94	-5.86
42	Return/\$100 Feed Fed	175.82	215.26	129.77
43	Price/CWT Sold	73.19	74.68	70.98
44	Average Weight All Cattle Sold	1110	1077	1162
45	Price/CWT Bought	75.40	73.96	77.29
46	Average Weight Cattle Bought	728	751	699
47	Number of Head Bought	138	152	124
48	Percent Death Loss	1.0	0.8	1.3
49	Effective Daily Gain-Pound/Head/Day	2.27	2.44	2.02
51	Hay Equivalent/CWT	0.22	0.18	0.29
52	Corn Equivalent/CWT	8.54	6.98	11.43
59	Tot. Cost Incl. Fam. Liv./CWT.	53.89	47.24	64.75

DAIRY BEEF, 1993
AVERAGE OF 7 FARMS

		TOTAL	PER CWT	PER HEAD
1	Average Number of Animals	100.1		
2	Pounds of Animal Produced	81403		
3	Net Increase in Value:Animals	49708	61.06	496.58
4	Other Miscellaneous Income			
5	Total Value Produced		61.06*	496.58*
FEED FED:QTY & COST LBS/CWT				
7	Corn	761.7	25.68	208.81
8	Small Grains	60.1	2.41	19.58
9	Complete Rations	35.7	4.86	39.51
10	Prot., Salt, Min.	12.3	1.95	15.89
11	Legume Hay	91.3	1.86	15.12
12	Other Dry Hay & Roughage			
13	Silage	21.1	0.20	1.64
14	Haylage	31.9	0.48	3.90
15	Pasture			
16	Total Feed Cost		37.44	304.45
17	Return Over Feed Costs		23.62*	192.13*
OTHER DIRECT COSTS				
19	Veterinary		2.20	17.89
20	Miscellaneous		1.48	12.01
21	Custom Work & Lease Expense		5.32	43.23
22	Special Hired Labor		0.64	5.20
23	Assigned Interest			
24	Total Other Direct Costs		9.64	78.33
25	Total Direct Costs Incl Feed		47.08	382.78
26	Return Over All Direct Costs		13.98*	113.80*
ALLOCATED COSTS				
29	Act Int Pd Less Int Assigned-L23		4.17	33.88
30	General Hired Labor		0.56	4.56
31	Utilities & Miscellaneous		3.03	24.62
32	Power & Machinery -PCAF 1.00		1.19	9.64
33	Livestock Equipment -ECAF 1.00		0.67	5.43
34	Buildings & Fences -BCAF 1.00		1.10	8.95
35	Total Allocated Costs		10.72	87.08
36	Total Listed Costs		57.80	469.86
37	Return Over Listed Costs		3.26*	26.72*

******* SUPPLEMENTARY MANAGEMENT INFORMATION *******

38	Total Cost Adj to 7% Min Int.		61.01	496.13
39	Return Over Listed & 7% Opp. Int.		0.05	0.45
42	Return/\$100 Feed Fed	163.11		
43	Price/CWT Sold	67.58		
44	Average Weight All Cattle Sold	1308		
45	Price/CWT Bought	68.42		
46	Average Weight Cattle Bought	877		
47	Number of Head Bought	146		
48	Percent Death Loss	0.9		
49	Effective Daily Gain-Pound/Head/Day	2.23		
51	Hay Equivalent/CWT	0.06		
52	Corn Equivalent/CWT	14.68		
59	Tot. Cost Incl. Fam. Liv./CWT.	64.49		

FARM SIZE AND PRODUCTION, 1993

	Average of 314 Farms	High of 63 Farms	Low of 63 Farms
** MEASURES OF FARM SIZE **			
3 ACRES:			
4 - Total	1030.5	1644.5	960.6
5 - Tillable	922.3	1605.5	807.5
** UNITS OF WORK ACCOMPLISHED **			
8 - Crops	430.3	918.1	348.6
9 - Livestock	156.2	54.2	117.1
10 - Other	1.6	2.4	1.4
11 - Total	588.1	974.7	467.1
** WORKERS (YEAR EQUIVALENTS) **			
14 - Operators	1.12	1.15	1.14
15 - Hired Labor	.50	1.04	.45
16 - Custom Labor	.02	.02	.02
17 - Unpaid Labor	.02		.04
18 - Total	1.66	2.21	1.65
** OPERATOR INVESTMENTS **			
21 - Per Worker	266089	347279	241422
22 - Per Work Unit	751	787	853

EXPLANATION OF "WORK UNITS"

The total "Work Units" for any one farm is a measure of the size of that farm's business. A work unit as used in this report is the average accomplishment of a farm worker, in a ten hour day, working on crops and productive livestock at an average efficiency. The number of work units for each class of livestock and each acre of crop are presented below. Days of work off the farm for pay are not included in work units computations in this report.

Number of Units for Each Class of Livestock and Acre of Crop

<u>Item</u>	<u>No. of Work Units</u>	<u>Item</u>	<u>No. of Work Units</u>
Dairy Cows	7.00 per Head	Small Grain	.30 per Acre
Other Dairy	1.20 per Head	Corn for Grain	.55 per Acre
Beef Breeding Cows	1.50 per Head	Corn Silage	.60 per Acre
Feeder Cattle	.12 per CWT	Alfalfa	.60 per Acre
Sheep, Farm Flock	.60 per Head	Other Hay	.40 per Acre
Lambs, Feeders	.30 per CWT	Legume Seed	.50 per Acre
Hogs, Complete	.12 per CWT	Grass Seed	.40 per Acre
Hogs, Finishing	.06 per CWT	Potatoes	3.00 per Acre
Hogs, Weaning Pigs	1.40 per Litter	Sugar Beets	2.00 per Acre
Chickens, Lay., Flock	5.00 per 100	Summer Fallow	.20 per Acre
Chickens, Broilers	.20 per CWT	Sunflowers	.40 per Acre
Turkeys, Poults	.12 per CWT	Soybeans	.45 per Acre
Turkeys	.20 per Hen	Edible Beans	.50 per Acre
Bees	.30 per Hive	Conservation	
		Reserve	.05 per acre

YEAR END 1993

RECORD RELIABILITY CHECK - TABLE 100

INCOME SOURCES AND USES

<u>SOURCES</u>			<u>USES</u>		
4	Cash on Hand Beginning	13858	Cash on Hand Ending		13523
4A	Notes & Accts Rec-Pers. Beg		Notes & Accts Rec-Pers,End		
5	Livestock Sales	53342	Livestock Purchases		8439
6	Crop Sales	127605	Other Cash Oper. Exp.		167213
7	Capital Assets Sold	4049	Capital Assets Purch.		36558
8	Other Farm Income	45335	Payment on Farm Debt		88242
9	Money Borrowed	102790	Cash Living Expense		45379
10	Non-Farm Income	12380	Other Non-Farm Expense		
11	Total Sources	359359	Total Use		359354
12			Net Difference		5*
13			Pct of Cash Error		0.0

A reasonable farm & home business record should account for at least 98% of the cash available to spend.

LIABILITIES BALANCE

21	Total Liabilities, January 1	216985
22	Money Borrowed	102790
23	Total (A)	319775*
24	Total Liabilities, December 31	229191
25	Paid on Debt, Principle	90999
26	Total (B)	320190*
27	Difference: Total (A) Minus Total (B)	-415

If the difference between "A" and "B" is not zero, an adjustment is made for the "Net Changes" listed below:

33	Accounts Payable	-315
34	Delinquent Interest	40
35	Delinquent Rent/RE Tax	594

		319
36	Combined Net Change:	319

NET WORTH RELIABILITY

Sources of Funds or Value		
42	Return to Capital, Family Labor & Management	33684
43	Total Non-Farm Income	12245
44	Total Sources (A)	45929*
Uses of Funds or Value		
46	Change in Net Worth	9085
47	Family Cash/Non-Cash Spending	45340
48	Total Uses (B)	54425*
49	Gross Difference: Total (A) Minus Total (B)	-8496*
50	Adjustments for Truck and Auto	633
51	Adjustments for Dwelling & Outside Real Estate	1289
52	Adjustments for Pers Equity (Incl: Farm Coop)	2757
53	Adjustments for Household, Clothing & Jewelry	206
53A	Adjustments for Personal Debt Payment	3332
54	Total Adjustments	8217
55	NET DIFFERENCE	-279*

**MONEY SPENT BY THE AVERAGE
NORTHWESTERN MINNESOTA FARMER**

SUMMARY BY YEARS

	<u>1989</u>	<u>1990</u>	<u>1991</u>	<u>1992</u>	<u>1993</u>
TO OTHER FARMERS, for livestock and custom work	\$17114	\$17092	\$ 8217	\$10622	\$ 13205
TO THE AGRIBUSINESS COMMUNITY for fertilizer, chemicals, feed, seed, fuel, repairs and supplies	93031	86620	85471	99785	103359
FOR EXTRA LABOR	6198	6338	7240	9209	9514
FOR SUPPORT OF LOCAL GOVERNMENT property taxes	2698	2669	2426	2717	2877
FOR UTILITIES telephone, electricity, water	2353	2303	2422	2689	3009
FOR USE OF OTHER PEOPLES CAPITAL interest and cash rent	35855	38161	41834	44478	43424
FOR FARM EQUIPMENT farm power and machinery	15541	17096	14283	15465	24794
FOR REAL ESTATE purchases and improvements	6076	9275	9237	11480	11763
TOTAL FARM PURCHASES	<u>178866</u>	<u>179554</u>	<u>171130</u>	<u>196445</u>	<u>211945</u>
HOUSEHOLD AND PERSONAL EXPENSE for food, clothing, furnishings, education, contributions, medical, gifts, recreation and investments	34181	36117	36217	40397	41844
TOTAL MONEY SPENT BY AN AVERAGE FARMER WITHIN THE COMMUNITY OR SERVICE AREA	<u>213047</u>	<u>215671</u>	<u>207347</u>	<u>236842</u>	<u>253789</u>

FINANCIAL - TREND ANALYSIS

	1989	1990	1991	1992	1993
RESOURCES OF BUSINESS					
1 Total Acres	970	979	950	1085	1031
2 Total Tillable Acres	881	880	867	1002	922
3 Work Units on Crops	358	372	391	454	430
4 Work Units on Livestock	147	151	141	127	156
5 Total Work Units	507	526	539	587	588
6 Total Farm Capital Ending	402423	422371	427796	448569	449374

PROFIT & LOSS ANALYSIS					
1 Cash Operating Income	193777	191435	185174	220010	224777
2 Cash Operating Expense	157250	151899	146351	169493	172953
3 Net Cash Operating Income	36527	39536	38823	50517	51824
4 Return-Operator's Labor & Mgmt.	24655	28590	27641	43929	17728
5 Return-Capital & Family Labor	34788	40838	40481	60103	34045
6 Total Family Income	46703	53590	51154	63717	64204
7 Cash Living Expense	22156	24090	24183	26018	25267
8 Total Non-Farm Living Expense	33848	35652	35879	40086	41540
9 Ratio: Total Exp-Total Rcpts	.88	.87	.87	.83	.93
10 Ratio: Cash Oper Exp-Total Farm Oper Inc	.81	.78	.79	.77	.78
11 Ratio: Cap Turnover:Avg Capital Rcpts	1.85	1.86	2.06	1.88	1.83
12 Interest Paid/Work Unit	33.42	30.19	29.39	27.43	25.53
13 Interest Paid/Dollar Farm Oper.Income	.08	.08	.09	.07	.07

BALANCE SHEET ANALYSIS (Year End)					
1 Total Assets	487419	486972	493697	543738	530308
2 Total Liabilities	214568	200182	197555	218293	229835
3 Equity	272851	286790	296142	325445	312013
4 Current Ratio (%)	45%	41%	40%	41%	49%
5 Working Ratio (%)	41%	39%	37%	37%	38%
6 Net Capital Ratio (%)	44%	41%	40%	40%	41%
7 Current Debt (%)	23%	25%	24%	28%	28%
8 Total Farm Assets/Work Unit	833	803	794	806	780
9 Total Farm Liability/Work Unit	413	371	367	357	357

MEASURES-FARM MECHANIZATION EFFICIENCY					
1 Power, Mach, Equip, Bldg Exp/Work Units	81	80	75	78	80
2 Tractor, Crop Mach Exp/Work Unit	55	55	51	54	55
3 Tractor, Crop Mach Exp/Acre	32	33	32	32	34
4 Fuel & Lubricants Used/Acre	10.25	10.43	10.56	10.41	9.86
5 Repair & Maintenance Cost/Acre	16.76	16.47	17.22	16.55	16.77
6 Total Operator's Depreciation	13740	12681	12697	14293	13833

MEASURES-FARM ORGANIZATION & MGMT EFFIC					
1 Crop Yield Index	100	100	100	100	100
2 Ret Over All Listed Costs/Tillable Acre	36	40	36	46	14
3 Gross Return/Tillable Acres	187	184	193	204	181
4 Index of Return/\$100 Feed Fed	100	100	100	100	100
5 Livestock Units/100 Acres	5.7	5.3	4.6	4.9	6.0
6 Work Units/Worker	313	327	328	353	354

CROP - TREND ANALYSIS

	1989	1990	1991	1992	1993
BARLEY					
Number of Records	398	484	513	395	348
1 Acres	98	101	102	101	111
2 Crop Yield/Acre	59	70	57	79	54
3 Value/Unit	2.71	2.06	1.86	1.82	1.77
4 Total Variable Costs/Acre	43	44	41	44	47
5 Total Listed Costs/Acre	119	121	116	120	125
6 Return Over Listed Costs/Acre	44	32	18	51	11
7 Total Listed Cost/Unit of Production	2.03	1.74	2.02	1.52	2.30

SPRING WHEAT					
Number of Records	410	862	837	809	606
1 Acres	141	154	143	173	200
2 Crop Yield/Acre	42	53	32	53	26
3 Value/Unit	3.67	2.46	3.16	3.14	3.19
4 Total Variable Costs/Acre	48	49	45	52	56
5 Total Listed Costs/Acre	123	126	122	134	138
6 Return Over Listed Costs/Acre	42	44	30	59	10
7 Total Listed Cost/Unit of Production	2.97	2.39	3.84	2.54	5.35

SUNFLOWERS, OIL					
Number of Records	52	77	121	133	138
1 Acres	62	91	107	102	111
2 Crop Yield/Acre	13.0	16.6	19.1	13.8	9.4
3 Value/Unit	10.50	10.59	9.33	9.54	11.2
4 Total Variable Costs/Acre	41	44	48	46	55
5 Total Listed Costs/Acre	118	127	133	134	136
6 Return Over Listed Costs/Acre	21	58	61	6	(-8)
7 Total Listed Cost/Unit of Production	9.08	7.64	6.96	9.72	14.51

SUGAR BEETS					
Number of Records	109	140	174	143	127
1 Acres	139	129	134	146	158
2 Crop Yield/Acre	15.8	14.4	17.5	17.2	14.9
3 Value/Unit	34.89	47.13	40.64	40.97	39.36
4 Total Variable Costs/Acre	203	230	251	247	252
5 Total Listed Costs/Acre	469	497	535	531	552
6 Return Over Listed Costs/Acre	94	214	201	186	70
7 Total Listed Cost/Unit of Production	29.68	34.55	30.55	30.86	37.01

ALFALFA HAY					
Number of Records	267	288	312	289	211
1 Acres	66	58	57	59	70
2 Crop Yield/Acre	2.0	2.0	3.2	2.7	2.8
3 Value/Unit	57.36	59.02	45.89	48.41	52.76
4 Total Variable Costs/Acre	17	16	14	17	21
5 Total Listed Costs/Acre	110	113	116	114	118
6 Return Over Listed Costs/Acre	9	7	32	19	34
7 Total Listed Cost/Unit of Production	54.98	56.67	36.37	42.30	42.01

LIVESTOCK - TREND ANALYSIS

	1989	1990	1991	1992	1993
WEANING PIGS					
Number of Records	8	11	15	9	8
1 Numbers of Litter Produced	65	106	88	88	115
2 Price Rec'd/Pig Sold	56	49	46	34	44
3 Total Listed Cost/Litter	326	298	320	250	314
4 Return Over Listed Cost/Litter	-5	82	13	30	55
5 Return/\$100 Feed Fed	165	199	168	192	186
6 Pounds of Feed/Litter	2766	2565	2668	1937	3451
7 Number of Pigs Weaned/Litter	7.7	8.6	8.4	8.7	9.2

DAIRY COWS					
Number of Records	100	113	116	95	92
1 Pounds of Milk Produced/Cow	15480	15898	15882	16699	16683
2 Price Received/Cwt Milk Sold	12.85	13.44	11.87	12.95	12.81
3 Total Listed Cost/Cow	1398	1457	1379	1505	1497
4 Return Over Listed Cost/Cow	507	599	417	549	671
5 Return/\$100 Feed Fed	266	267	254	260	277
6 Total Feed Cost/Cow	717	769	709	790	782
7 Total List Cost/Cwt Milk	9.03	9.18	8.68	9.01	8.98

ALL DAIRY					
Number of Records	100	108	107	91	89
1 Average Number of Cows	47	48	48	49	54
2 Feed Cost/Cow	962	1008	922	1056	1045
3 Return Over All Listed Costs/Cow	618	751	532	662	657
4 Dairy Cow Turnover (%)	40	40	42	35	
5 Total Dry Matter/Cow	65	64	46	64	62
6 Total Investment/Cow	7902	8272	6752	6912	5971
7 Total Debt/Cow	3925	3572	3160	3074	2708

BEEF COW/CALF					
Number of Records					65
1 Average Number of Beef Cows	72	63	55	64	72
2 Price Rec'd/Cwt Calf Sold or Trans	83.17	87.41	84.78	82.94	97.86
3 Total Listed Costs/Head	343	367	353	382	384
4 Return Over Listed Costs	143	149	110	103	150
5 Return/\$100 Feed Fed	219	219	192	195	218
6 Average Weight of Calves Sold or Trans	597	582	571	591	624
7 % Calf Crop Weaned	92	92	91	92	99

BEEF FEEDERS					
Number of Records	22	29	64	16	20
1 Pounds of Beef Produced	58229	82285	52082	88801	97328
2 Price/Cwt Sold	72.22	78.90	71.86	76.77	73.19
3 Total Listed Cost/Cwt	59.25	46.80	49.86	59.00	47.20
4 Return Over Listed Costs/Cwt	-.49	17.85	3.56	8.16	8.72
5 Return/\$100 Feed Fed	140	221	148	202	176
6 Feed Cost/Cwt Produced	42.05	29.19	36.09	33.30	31.81
7 Average Weight All Cattle Sold	961	879	1063	958	1110

PROGRAM INFORMATION

Farm Business Management education has been a part of agriculture education programs in Minnesota since 1952. From the early cooperative efforts of the State Department of Agriculture Education (University of Minnesota), the program has expanded to serve over 6000 farm families each year in six farm management areas. Programs are now administered and managed by the Minnesota Technical College System through Technical Colleges and local school districts.

The Farm Business Management Program is an educational program that is designed to help farm families achieve their farm business and family goals. This is done through improved management organization and efficiency of their farm operations. This purpose has not changed over the years.

To accomplish these purposes, programs has been organized to conform to the following guidelines:

- 1. Farm families enroll in a specific management course.**
- 2. Each course has a specific objective and units of instruction to meet the objective.**
- 3. Courses are offered in sequence and farmers are expected to enroll in the first of the sequence of courses.**
- 4. There is continuity to each course. Each leads to the next course in the sequence.**
- 5. Instruction occurs both in the classroom and on the farm with the farm family.**

Programs organize their curriculum around the same central theme. They are:

- 1. Level 1 - Introduction to Farm System Management**
- 2. Level 2 - Farm System Analysis and Evaluation**
- 3. Level 3 - Interpreting and Modifying Farm System Management Plans**
- 4. Level 4 - Farm System Trends and Projections**
- 5. Level 5 - Integrating Current Information into Farm System Plans**
- 6. Level 6 - Examining the Context of Farm System Management Plans**

The programs became course/credit based in FY92. Each individual enrollee completes a needs assessment with the instructor, after which the enrollee registers for classes and course work to meet these needs. A typical farm business enrollee registers for 15 credits per year. The purpose of this effort is to more adequately address the needs of the individual farmer, making enrollment even more beneficial.

Like most educational programs, members benefit from the instruction in relation to how much effort they put into study. Some farmers have benefitted more, and

some less, depending upon how seriously they studied the results of their business analysis and the kind of decisions they made as a result of their analysis.

The farm business and enterprise analysis format allocates all specific and general farm expenses to each farm enterprise. A set of tables, the Table 200 series, has been integrated to provide a more uniform Profit & Loss format which separates cash and accrual transactions, and easier to understand measures of Profitability, Liquidity and Solvency. The allocation of all costs and the introduction of the new tables makes the analysis a useful report to be used for long range planning, short term cash purchase planning and cash flow projections.

SCHOOLS/COLLEGES PARTICIPATING

This report deals with farmers enrolled at 17 school/college sites in Northwestern Minnesota. A list of cooperating institutions and instructors follows:

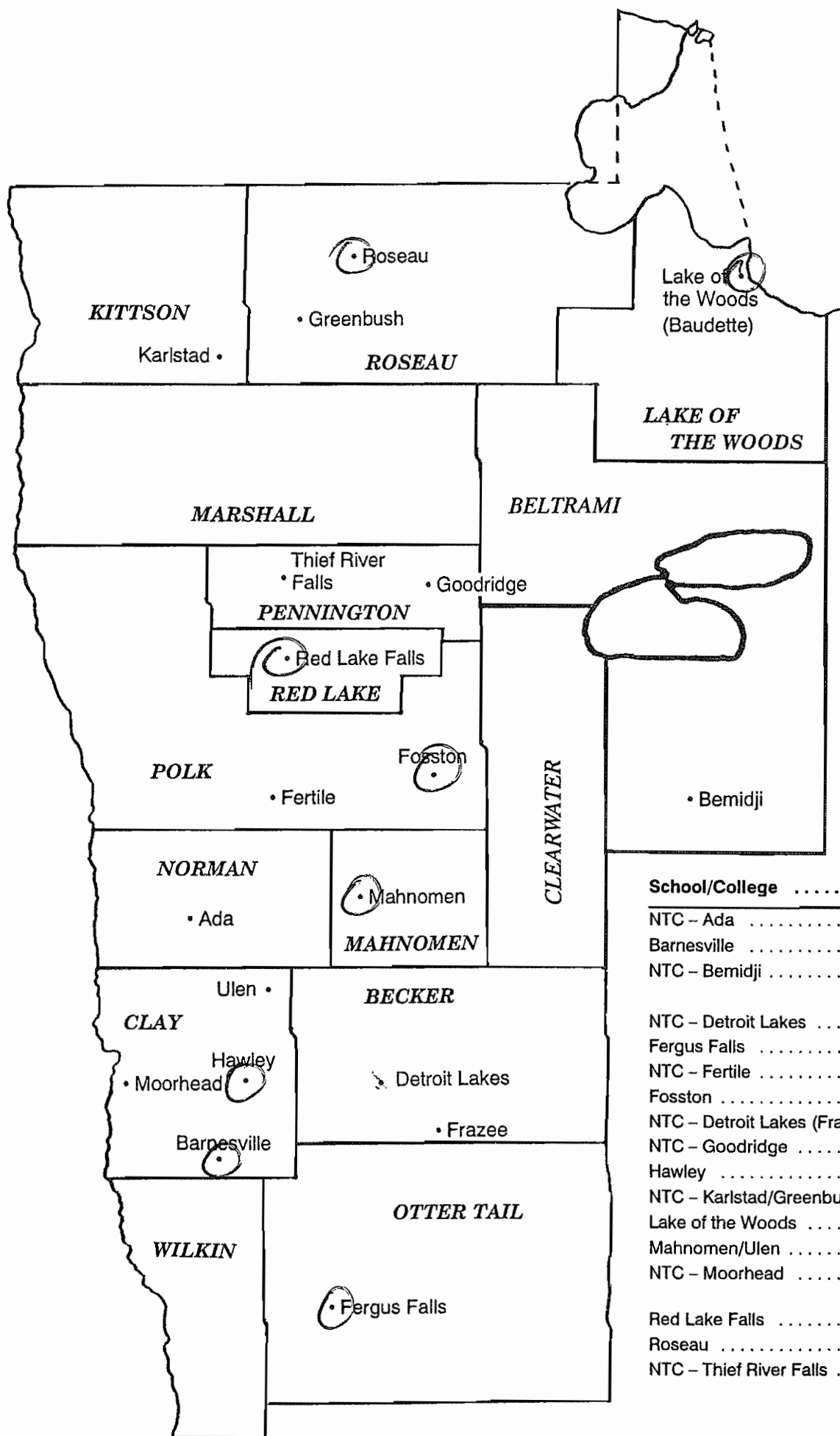
<u>School/College</u>	<u>Instructor</u>
NTC - Ada	Carol Kleppe
Barnesville	Ron Salber
Baudette	Gerald Ausmus
NTC - Bemidji	Jim Sackett
	Steve Ziegler
NTC - Detroit Lakes	Mark Berg
NTC - Detroit Lakes (Frazee)	Paul Ramsey
Fergus Falls	Lance Brower
NTC - Fertile	Bob Bollesen
Fosston	Doug Fjerstad
NTC - Goodridge	Wayne Ditmer
Hawley	Dennis Olsen
NTC - Karlstad, Greenbush	Lynn Carlson
Mahnomen, Ulen	Mike Lockhart
NTC - Moorhead	Rick Morgan
	Greg Tullis
Red Lake Falls	Greg Kalinoski
Roseau	Duane Jaenicke
NTC - Thief River Falls	Ron Dvergsten
	Don Johnsen
	Danie Packard

The analysis of records and preparation of this report is done under the direction of Tom Risdal, Regional Ag. Program Manager at NTC - Thief River Falls. Directing in a supervisory capacity are: Dr. Ray Cross, CEO; Dr. Orley Gunderson, Campus President, Thief River Falls; John Murray, Program Manager, Minnesota Technical College Systems and Dr. Edgar Persons, Chairman, Ag. Education Division, University of Minnesota. Data processing was done by Specialized Data Systems, Madison, Wisconsin. 532 farm records were processed; 314 farms are included in the averages.

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FARM BUSINESS MANAGEMENT PROGRAMS

Northwestern Minnesota

School/College	Instructor
NTC - Ada	Carol Kleppe
Barnesville	Ron Salber
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	Steve Ziegler
NTC - Detroit Lakes	Mark Berg
Fergus Falls	Lance Brower
NTC - Fertile	Bob Bollesen
Foston	Doug Fjerstad
NTC - Detroit Lakes (Frazee)	Paul Ramsey
NTC - Goodridge	Wayne Dittner
Hawley	Dennis Olsen
NTC - Karlstad/Greenbush/Lancaster	Lynn Carlson
Lake of the Woods	Gerald Ausmus
Mahnomen/Ulen	Mike Lockhart
NTC - Moorhead	Rick Morgan
	Greg Tullis
Red Lake Falls	Greg Kalinoski
Roseau	Duane Jaenicke
NTC - Thief River Falls	Don Johnsen
	Danie Packard
	Ron Dvergsten