# FARM BUSINESS MANAGEMENT 2015 ANNUAL REPORT







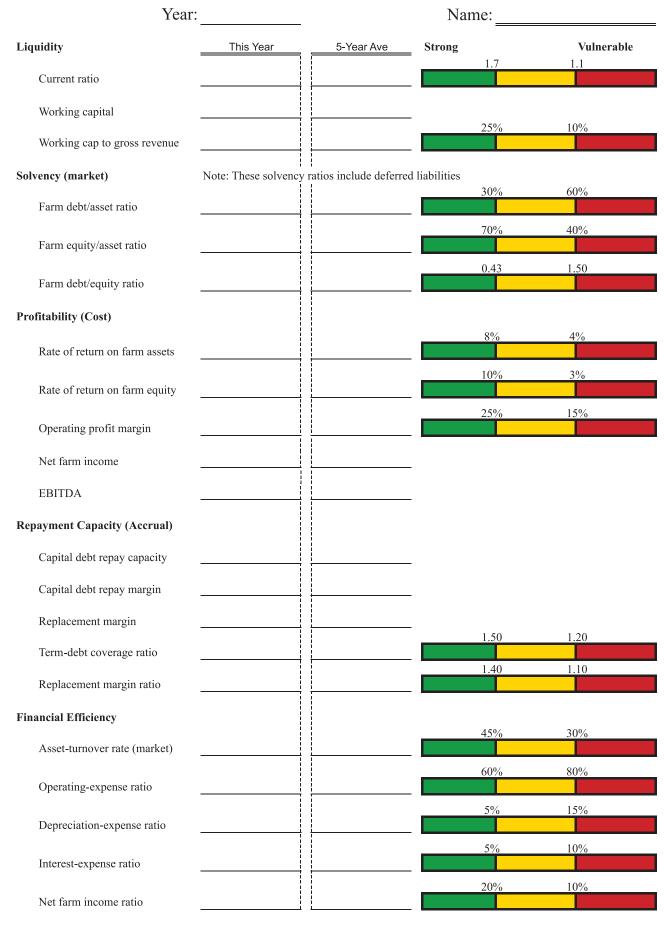






April 2016 • Minnesota State Colleges and Universities • Visit our website for more information: www.fbm.mnscu.edu

#### MyFarm Financial Scorecard



Developed by: University of Vermont Extension and Center for Farm Financial Mgt, University of Minnesota

	Page Numbe
nts	
	2-
	4-
,	
	1
	1
	1
Farm Income Statement- Income & Expense	14-1
Balance Sheet- "Cost Values & Market Values"	16-1
Definitions of Financial Guideline Measures	18-1
Financial Standards Measures	2
Profitability Measures by Net Farm Income	2
Liquidity & Repayment Capacity Measures by Net Income	2
Operator and Labor Information by Net Farm Income	2
Household and Personal Expenses by Net Farm Income	2
	2
Financial Summary by Crop Acres	2
n and Marketing Summary by Net Farm Income	2
prise Analysis Tables	2
& Livestock Enterprise Trend Summary	2
Corn on Owned Land	3
Corn on Cash Rent	3
Soybeans on Owned Land	3
•	3
	3
	3
	3
	3
	3
	3
	4
00	4
	4
	4
	4
	4
	4
	4
	4
	4
	5
	5
	5
	5
	5
	5
	5
	5
	5
	6
	6
	6
	6
	6
Hogs, Weaning to Finish, Average Per Cwt. Carcass Sold	6
	0
Hogs, Weaning to Finish (Contract Grower), Average Per Pig Space	6
	Balance Sheet- "Cost Values & Market Values" Definitions of Financial Guideline Measures Frofitability Measures by Net Farm Income Liquidity & Repayment Capacity Measures by Net Income Operator and Labor Information by Net Farm Income Household and Personal Expenses by Net Farm Income Nonfarm Summary by Net Farm Income Nonfarm Summary by Net Farm Income Nonfarm Summary by Orto Acres an and Marketing Summary by Net Farm Income Prise Analysis Tables & Livestock Enterprise Trend Summary Corn on Owned Land Corn on Cash Rent Soybeans on Cash Rent Wheat, Spring on Cash Rent Corn Silage on Owned Land Corn Silage on Cash Rent Corn Silage on Cash Rent Corn, Grash Cores Marketing Summary Bark State Soybeans on Cash Rent Corn, Silage on Cash Rent Corn, Silage on Cash Rent Corn, Organic on Owned Land Sweet Corn, Processing on Owned Land Sweet Corn, Processing on Owned Land Corn, Organic on Owned Land Corn, Processing on Cash Rent Seas, Processing on Cash Rent Supteas on Cash Rent Supteas Support Cores Silage on Cash Rent Support Corn, Processing on Owned Land Sweet Corn, Processing on Owned Land Corn Silage on Cash Rent Support Cores Cores Cash Rent Support C

#### **PROGRAM FACULTY**

The following instructors contributed data to this report. Instructors are located throughout Southern Minnesota and office locations are listed below

Minnesota We	st Community & Te	chnical College		<b>Ridgewater Colle</b>	ege
LOCATION:	INSTRUCTOR:		LOCATION:	INSTRUCTOR:	
Jackson	Mike Dierks	(507) 847-7937	Barrett	Deron Erickson	(320) 808-5187
_akefield	Chad Benda	(507) 662-6271	Belgrade	Mike Mastey	(320) 254-8068
Marshall	Mike Boersma	(507) 929-2627	Hutchinson	Paul Filzen	(320) 249-1960
	Paul Lanoue	(507) 929-2626		Shawn Meyer	(320) 249-1958
	Troy Otto	(507) 929-2627	Willmar	Zach Rada	(320) 905-6219
-	Lori Van Overbeke	(507) 929-2626			
Truman	Kent Janssen	(507) 776-2974			
Welcome	Bob Roesler	(507) 728-8400			
	Justin Williamson	(507) 728-8400			
Worthington	Mike Dierks	(507) 372-3427			
River	land Community Co	ollege	S	outh Central Coll	ege
LOCATION:	INSTRUCTOR:		LOCATION:	INSTRUCTOR:	
Adams/Albert Lea	Barry Kurtz	(507) 438-2126	Blue Earth	Al Roesler	(507) 526-2894
Austin	Eric Deters	(507) 259-6262	Fairfax	Brad Augustin	(507) 426-8355
	Dave Marr	(507) 438-7076	Faribault	Mark Wehe	(507) 332-5836
Kenyon	Jennifer Smith	(507) 384-8676		Eric Kinsley	(507) 332-5813
	Rex Quam	(507) 301-1140		Jeff Schultz	(507) 332-5837
Leroy	Rex Quam Wayne Pike	(507) 301-1140 (507) 251-1937	Glencoe	Jeff Schultz Myron Oftedahl	(507) 332-5837 (507) 995-5346
Owatonna		(507) 251-1937 (507) 259-6262	Glencoe Mankato		· /
Owatonna Plainview	Wayne Pike Eric Deters Tom Anderson	(507) 251-1937 (507) 259-6262 (507) 259-6269		Myron Oftedahl	(507) 995-5346
Owatonna Plainview St. Charles	Wayne Pike Eric Deters Tom Anderson Jack LaValla	(507) 251-1937 (507) 259-6262 (507) 259-6269 (507) 951-9453	Mankato Montgomery	Myron Oftedahl Pam Uhlenkamp Tina LeBrun Ira Beckman	(507) 995-5346 (507) 351-0463
Owatonna Plainview St. Charles	Wayne Pike Eric Deters Tom Anderson	(507) 251-1937 (507) 259-6262 (507) 259-6269	Mankato	Myron Oftedahl Pam Uhlenkamp Tina LeBrun Ira Beckman Robin Schwieger	(507) 995-5346 (507) 351-0463 (507) 327-3732
Leroy Owatonna Plainview St. Charles Spring Valley	Wayne Pike Eric Deters Tom Anderson Jack LaValla	(507) 251-1937 (507) 259-6262 (507) 259-6269 (507) 951-9453	Mankato Montgomery	Myron Oftedahl Pam Uhlenkamp Tina LeBrun Ira Beckman	(507) 995-5346 (507) 351-0463 (507) 327-3732 (507) 492-2141

#### **Our Mission:**

The Southern Minnesota Center of Agriculture will align students with the resources of academic institutions and industry to develop and sustain the workforce needs of agriculture in Southern Minnesota

#### **Our Vision:**

The Southern Minnesota Center of Agriculture will serve as a dominate force in the promotion of education in agriculture and agricultural careers, aligning colleges and curriculums across the region

The Southern Minnesota Center of Agriculture was established to promote and establish agricultural education excellence in Minnesota across the industry. We work to establish partnerships with key businesses and organizations in the agriculture industry to meet workforce demands, training needs, and to deliver the highest quality agricultural education for the region. The Center serves as a starting point for those pursuing a career in the agriculture industry. Follow us on Facebook at Facebook.com/centerofagriculture or on Twitter at @centerofag to stay up to date on all things ag education in the region!

http://www.centerofagriculture.org/

### **Farm Business Management Faculty**



Minnesota West 507-372-3427



**Bob** Roesler Minnesota West 507-728-8400



Eric Kinsley South Central College 507-332-5813



Robin Schwieger South Central College 507-232-3916



Jennifer Smith Riverland 507-384-8676



Chad Benda Minnesota West 507-841-1206



Justin Williamson Minnesota West 507-728-8400



Jeff Schultz South Central College 507-332-5837



Wayne Schoper South Central College 507-766-6677



Rex Quam Riverland 507-301-1140



Paul Lanoue Minnesota West 507-929-2626



Mike Boersma Minnesota West 507-929-2627



Myron Oftedahl South Central College 507-995-5346



Aaron Brudelie South Central College 320-894-2033



Wayne Pike Riverland 507-251-1937



Minnesota West 507-929-2627



Al Roesler South Central College 507-526-2894



Pam Uhlenkamp South Central College 507-351-0463



Barry Kurtz Riverland



Tom Anderson Riverland 507-259-6269



Shawn Meyer Ridgewater 320-249-1958



Lori Van Overbeke Minnesota West 507-929-2626



Brad Augustin South Central College 507-426-8355



Tina LeBrun South Central College 507-327-3732



Eric Deters Riverland 507-259-6262



Jack LaValla Riverland 507-951-9453



Zach Rada Ridgewater 320-905-6219



Kent Janssen Minnesota West 507-776-2974



Mark Wehe South Central College 507-332-5836



Ira Beckman South Central College 507-492-2141



Dave Marr Riverland 507-438-7076



Dan Miller Riverland 507-259-6270



Deron Erickson Ridgewater 320-808-5187



Paul Filzen Ridgewater 320-249-1960



Mike Mastey

Ridgewater

320-254-8068





#### 2015 Annual Report – Executive Summary

The 2015 farm year can best be described as a great production year, with significantly reduced farm earnings. Crop yields and livestock production were at or near all-time records. On the down side, prices of crops and livestock dropped significantly during 2015. The decrease in accrual adjusted farm income was influenced by beginning inventory values that were significantly higher than the actual prices received for crops and livestock at the time of sale.

Average net farm income for the 1287 farms in the Southern Minnesota database was \$37,070 for 2015. This was

2015. This was down drastically (61.5%) from the	Financial Factors	2012	2013	2014	2015
\$96,337 reported in	Average Net Farm Income	\$272,544	\$73,678	\$96,337	\$37,070
2014. Median net	Median Net Farm Income	\$181,062	\$43,030	\$39,913	\$22,434
farm income was					<u> </u>

down significantly (43.8%) as well, decreasing to \$22,434 in 2015, compared to \$39,913 in 2014.

The continued declines in the prices of virtually all major commodity caused farm profits to drop to their lowest levels since 2009. Unlike 2014, when strong incomes for most livestock farms strengthened Southern MN farm economy, most livestock producers suffered major declines in prices and profits in 2015. Profits earned by crop producers inched upward from very low levels of 2014, with record yields offsetting further declines in corn, soybean, wheat and other crop commodity prices.

Several other key financial measures deteriorated in 2015 for most Southern Minnesota farms. Working capital fell to \$255,346 at the end of 2015 compared to \$279,637 at the end of 2014, a decrease of 8.5%. Working capital remains respectable for most operations, but the concern becomes how long farms can handle the current prices received for their crop and livestock products, and the current cost of farm inputs.

Term Debt Coverage is a key financial measure that Ag lenders consider in loan decisions. The 2015 Southern Minnesota average was 0.77 compared to 1.33 in 2014, and 3.63 in 2012. The major reduction in this factor tells us that farms must use working capital to help make all their scheduled payments on intermediate, long-term and personal loans. Working capital must be used to offset the shortage of income in the operation in 2015 to cover the debt payments.

With the reduced revenue generated in 2015, the operating expense ratio increased to levels that

put our database average into the red zone, based on our Financial Scorecard on the inside cover of this report. 80% is the

<b>Financial Factors</b>	2012	2013	2014	2015
Working Capital	\$424,549	\$252,603	\$279,637	\$255,346
Working Capital as % of Gross	42.2%	36.8%	29.9%	27.4%
Term Debt Coverage Ratio	3.63	1.02	1.33	0.77
Operating Expense Ratio	64.7%	81.4%	79.8%	84.6%

start of the red zone area, and we ended the 2015 year at 84.6%, compared to 79.8% in 2014 and 64.7% back in 2012. This ratio tells us that for every dollar of farm revenue produced, it took 84.6 cents to cover the annual operating expenses; excluding interest paid, loan payments or depreciation, and family living. When operating expenses take that large of a slice of the gross revenue, cash flow issues are created for most farms.

Trend information for the 2011-2015 Financial Summary can be found on page 5 of this report. A quick look at 2015 can be found on page 6, Year at a Glance. The impact of spending on the farm economy of Southern Minnesota by the average farmer in this report can be found on page 9.

#### 2015 Annual Report – Executive Summary

Our three major livestock enterprises in Southern Minnesota are Dairy and Beef Cow-Calf and

Swine operations. On a statewide basis, these enterprises generated a profit in 2015 which was down considerably from near record levels in 2014. Dairy farms generated a Net Return/cow of \$289 compared to \$1,249 in

Statewide MnSCU Data	Dairy						
Statewide MinSCO Data	2012	2013	2014	2015			
Gross Margin	\$4,263	\$4,400	\$5,618	\$4,187			
Feed Cost / Cow	\$2,321	\$2 <i>,</i> 393	\$2,430	\$2,108			
Dir & Ovhd Expense/Cow	\$3,972	\$4,113	\$4,369	\$3,897			
Net Return / Cow	\$290	\$287	\$1,249	\$289			
Average Milk Price	\$19.47	\$20.20	\$24.36	\$17.75			
Dir & Ovhd Expense/Cwt Milk	\$17.44	\$17.81	\$18.38	\$16.22			

2014. This reduction in profit is tied directly to the drop in average price received for milk, which reduced significantly in 2015 to a level of \$17.75 per hundredweight; compared to \$24.36 per hundredweight in 2014.

Beef Cow/Calf enterprises showed Net Return of \$117 compared to \$452 in 2014. Feed costs were lower for both enterprises in 2015, but the reduced prices more than offset decreased feed costs and modest increases in production levels.

Statewide MnSCU Data	Beef Cow-Calf						
Statewide MinSCO Data	2012	2013	2014	2015			
Gross Margin	\$800	\$778	\$1,295	\$864			
Feed Cost / Cow	\$446	\$479	\$508	\$439			
Dir & Ovhd Expense/Cow	\$712	\$741	\$844	\$747			
Net Return / Cow	\$88	\$37	\$452	\$117			
Ave Price per CWT calf sold	\$146.91	\$152.83	\$212.33	\$206.46			

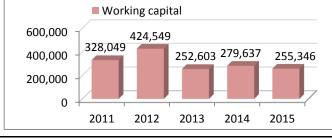
Swine production generated positive net returns for (contract growers) on average \$ 9.29 per pig space. Those producers with wean-finish operations on average experienced net returns close to break even.

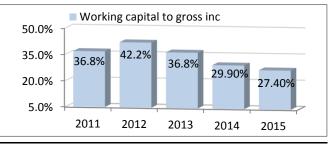
2015 was a great year for crop production in Minnesota. Some isolated areas experienced hail damage or missed some key late growing season rains, but most farms produced one of the best crops ever. The average yield per acre for the Southern half of Minnesota was 206 bushels for corn, 60 bushels for soybeans; an extremely productive year for crop yields. Even though farms experienced near record yields in 2015, net returns were only modest in soybeans, and negative returns were seen in corn. The chart below displays the 4-year history of selected factors for these crops.

Rente	d Land	Yield per Acre	Value per Unit	Gross Revenue /Acre	Dir & Ovhd Expense /Acre	Net Return /Acre	Dir & Ovhd Expense /Unit
	2012	177.4	\$6.49	\$1,180.07	\$836.74	\$343.33	\$4.72
Corn	2013	169.8	\$4.53	\$885.77	\$899.94	(\$14.16)	\$5.30
Corn	2014	163.8	\$3.98	\$812.95	\$864.21	(\$51.26)	\$5.28
	2015	205.9	\$3.54	\$738.04	\$793.30	(\$55.26)	\$3.85
	2012	50.3	\$13.74	\$711.42	\$506.22	\$205.20	\$10.06
Souhoons	2013	47.0	\$12.62	\$612.43	\$534.35	\$78.07	\$11.36
Soybeans	2014	47.0	\$10.21	\$536.88	\$532.59	\$4.29	\$11.33
	2015	60.1	\$8.63	\$525.63	\$518.64	\$6.99	\$8.63

#### Financial Trend Summary Southern Minnesota Farm Business Management Data

			-		
	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
Income Statement					
Gross Cash Farm Income	842,152	900,988	941,264	925,932	840,341
Total Cash Farm Expense	665,873	700,646	741,773	776,714	724,501
Net Cash Farm Income	176,279	200,342	199,492	149,218	115,841
Inventory change	68,217	120,787	-71,671	4,824	-23,760
Depreciation	-45,515	-50,127	-55,497	-58,851	-56,164
Net Farm Income From Operations	198,982	271,001	72,323	95,191	35,915
Gain or loss on capital sales	812	1,543	1,355	1146	1,155
Average Net Farm Income	199,794	272,544	73,678	96,337	37,070
Median Net Farm Income	130,055	181,062	43,030	39,913	22,434
Profitability (Cost)					
Rate of Return on Assets	11.5%	13.7%	2.6%	3.7%	0.8%
Rate of Return on Equity	16.9%	20.5%	1.6%	3.5%	-1.7%
Operating Profit Margin	24.7%	28.5%	7.4%	10.1%	2.5%
Asset Turnover Rate	46.4%	48.0%	35.4%	36.5%	33.0%
Liquidity & Repayment (end of year)					
Current Assets	588,863	707,697	511,618	631,535	578,379
Current Liabilities	260,814	283,148	259,015	351,898	353,033
Current Ratio	2.26	2.5	1.98	1.79	1.64
Working capital	328,049	424,549	252,603	279,637	255,346
Working capital to gross inc	36.8%	42.2%	36.8%	29.90%	27.40%
Term Debt Coverage Ratio	2.94	3.63	1.02	1.33	0.77
Replacement coverage ratio	2.38	2.93	0.83	1.05	0.60
Term debt to EBITDA	-	-	-	2.97	4.26
Solvency (Market)					
Number of Farms	1,207	1,167	947	1,347	1287
Total Assets	2,252,275	2,637,095	2,422,077	3,089,636	2,987,149
Total Liabilities	964,436	1,118,120	971,184	1,280,133	1,271,496
Net Worth	1,473,172	1,722,479	1,642,929	1,809,503	1,715,654
Net Worth Change	179,665	267,167	103,679	86,583	34,810
Farm Debt to Asset Ratio	43%	42%	40%	43%	45%
Total Debt to Asset Ratio	41%	41%	40%	41%	43%
Change in total net worth %	-	-	-	5%	2%
Nonfarm Information					
Net Nonfarm Income	30,867	35,265	33,202	34,228	36,528
Farms Reporting Liv Expenses	343	309	350	409	368
Total Family Living Expense	60,452	64,429	67,848	66,073	62,829
Total Living, Invest, & Cap Purch	96,315	108,746	118,506	110,312	101,316
Crop Acres					
Total Crop Acres	667	686	678	697	683
Total Crop Acres Owned	191	195	203	198	184
Total Crop Acres Cash Rented	457	472	457	484	483
Total Crop Acres Share Rent	19	19	18	16	16
Machinery value per crop acre	-	-	-	861	879





2015 Southern Minnesota Annual Report

Farm Business Management Education Programs

<u>Year at a Glance</u>	_	State		Your	Your
	Southern	FBM	Local	Farm	Farm
Data for the Average Farm	Minnesota	Data	Area	Data	Goal
	1287	2031			
	<u>Farms</u>	<u>Farms</u>			
Income Statement					
Gross Cash Farm Income	\$840,341	\$766,404			
Total Cash Operating Expense	\$724,501	\$657,505			
Net Cash Farm Income	\$115,841	\$108,899			
Net Operating Profit	\$92,079	\$95,233			
Net Farm Income	\$37,070	\$42,877			
Median Farm Income	\$22,434	\$25,392			
Balance Sheet (Market)					
Total Assets - 12/31	\$2,987,149	\$2,816,577			
Total Liabilities - 12/31	\$1,271,496	\$1,204,953			
Net Worth - 12/31	\$1,715,653	\$1,611,624			
Change in Net Worth	\$34,810	\$35,430			
Financial Standards Measures					
Working Capital - 12/31	\$225,346	\$211,908			
Debt to Asset Ratio - 12/31	45%	45%			
Rate of Return on Farm Assets - Cost	0.8%	1.2%			
Rate of Return on Farm Equity - Cost	-1.7%	-1.0%			
Term Debt Coverage Ratio	0.77	0.83			
Asset Turnover Rate	33.0%	32.3%			
Operating Expense Ratio	84.6%	83.1%			
Interest Expense Ratio	4.2%	4.4%			
Operator Information					
Average Age of the Farmer	48.6	47.8			
Average Years Farming	25.1	24.0			
Personal Spending & Income					-
Total Cash Family Living Expense	\$62,829	\$60,798			
Total Non Farm Income	\$36,528	\$33,868			

Net Farm Income dollars are used to pay for Family Living, Social Security and Income Tax, Retirement Accounts, Medical and Health expenses, and loan principle payments. A positive balance indicates revenue for other uses, while a negative balance indicates a need for revenue from other sources.

The following list shows expenses for the year:

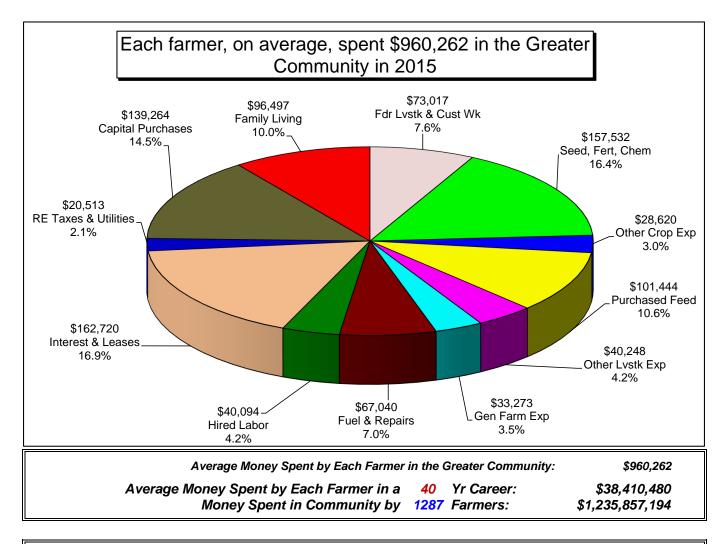
	e year.	Southern Minnesota	State Data
Net Farm Income	(+)	\$37,070	\$42,877
Depreciation	(+)	\$56,164	\$53,309
Family Living (Excl Health/Med)	(-)	\$53,796	\$50,446
Social Security and Income Tax	(-)	\$14,851	\$13,574
Health and Medical Expense	(-)	\$7,887	\$10,577
Retirement Accounts	(-)	\$5,936	\$5,462
Principal Payments	(-)	\$67,523	\$66,266
Balance	(=)	-\$56,759	-\$50,139

#### Financial Summary Southern Minnesota Farm Business Management Data (Farms Sorted By Farm Type)

	Avg. Of All Farms	<u> </u>	Dairy	Hog	Beef	Crop and Dairy	Crop and Hog	Crop and Beef	Other
Number of farms	1287	604	167	35	30	49	28	64	309
Income Statement Gross cash farm income Total cash farm expense Net cash farm income Inventory change Depreciation Net farm income from operations Gain or loss on capital sales Average net farm income Median net farm income	840,341 724,501 115,840 -23,760 -56,164 35,915 1,155 37,070 22,434	655,705 560,679 95,026 -5,208 -54,252 35,566 1,308 36,874 19,690	1,313,533 1,154,339 159,194 -33,298 -65,950 59,946 620 60,566 39,919	2,448,814 2,264,940 183,873 -117,391 -77,851 -11,368 6,682 -4,686 17,981	1,718,210 1,599,048 119,162 -175,135 -40,408 -96,382 -185 -96,567 -67,662	781,427 695,035 86,392 -170 -48,679 37,543 -199 37,344 38,596	1,752,279 1,521,203 231,075 -119,081 -106,517 5,477 -3,967 1,510 -6,660	579,434 485,487 93,948 -59,288 -40,687 -6,028 -126 -6,154 -6,164	659,847 536,073 123,774 -17,084 -53,600 53,090 1,597 54,686 34,981
<b>Profitability (cost)</b> Rate of return on assets Rate of return on equity Operating profit margin Asset turnover rate	0.8 % -1.7 % 2.5 % 33.0 %	0.9 % -1.3 % 2.8 % 32.6 %	1.2 % -0.8 % 2.7 % 44.0 %	-1.5 % -7.1 % -5.0 % 29.9 %	-4.7 % -21.1 % -24.3 % 19.4 %	0.7 % -1.9 % 1.8 % 36.1 %	-0.4 % -4.3 % -1.2 % 31.8 %	-1.4 % -6.4 % -4.9 % 28.4 %	2.1 % 0.5 % 7.1 % 29.6 %
<b>Profitability (market)</b> Rate of return on assets Rate of return on equity Operating profit margin Asset turnover rate	1.9 % 1.1 % 7.8 % 24.5 %	1.6 % 0.7 % 6.7 % 23.7 %	3.1 % 2.9 % 8.6 % 35.8 %	1.4 % -0.3 % 5.6 % 24.3 %	-0.7 % -7.1 % -4.8 % 15.2 %	1.7 % 0.7 % 6.5 % 25.8 %	1.4 % -0.1 % 5.7 % 24.0 %	2.0 % 1.1 % 9.4 % 20.8 %	2.4 % 2.0 % 11.2 % 21.6 %
Liquidity & Repayment (end of year) Current assets Current liabilities Current ratio Working capital Working capital to gross inc Term debt coverage ratio Replacement coverage ratio Term debt to EBITDA	578,379 353,033 1.64 225,346 27.4 % 0.77 0.60 4.26	609,862 356,848 1.71 253,013 38.6 % 0.85 0.62 4.13	393,429 218,880 1.80 174,549 13.4 % 0.79 0.67 4.01	1,132,855 735,069 1.54 397,786 17.2 % 0.19 0.18 6.59	1,143,976 897,671 1.27 246,305 16.0 % -0.70 -0.58 -297.22	426,848 229,115 1.86 197,733 25.2 % 0.72 0.58 4.43	1,182,540 694,190 1.70 488,350 29.5 % 0.47 0.38 5.59	439,971 303,313 1.45 136,658 25.9 % 0.37 0.29 6.70	497,790 321,517 1.55 176,274 27.5 % 1.00 0.78 3.54
Solvency (end of year at cost) Number of farms Total assets Total liabilities Net worth Net worth change Farm debt to asset ratio Total debt to asset ratio Change in earned net worth %	1,287 2,231,561 969,543 1,262,018 -1,123 46 % 43 % 0 %	604 2,280,744 937,261 1,343,484 9,764 44 % 41 % 1 %	167 2,237,843 930,278 1,307,565 -17,734 43 % 42 % -1 %	35 3,090,329 1,607,591 1,482,738 -93,099 54 % 52 % -6 %	30 2,452,592 1,631,522 821,070 -159,854 70 % 67 % -16 %	49 1,943,781 836,498 1,107,283 -18,037 46 % 43 % -2 %	28 4,082,723 1,948,981 2,133,742 -27,648 49 % 48 % -1 %	64 1,644,034 772,345 871,689 4,160 50 % 47 % 0 %	309 2,013,085 892,961 1,120,124 14,114 47 % 44 % 1 %
Solvency (end of year at market) Number of farms Total assets Total liabilities Net worth Total net worth change Farm debt to asset ratio Total debt to asset ratio Change in total net worth %	1,287 2,987,149 1,271,496 1,715,654 34,810 45 % 43 % 2 %	604 3,101,303 1,268,343 1,832,960 35,725 44 % 41 % 2 %	167 2,774,328 1,142,016 1,632,312 37,729 42 % 41 % 2 %	35 3,823,106 1,969,567 1,853,538 4,890 54 % 52 % 0 %	30 3,197,578 1,962,340 1,235,238 -78,291 65 % 61 % -6 %	49 2,695,602 1,092,252 1,603,350 10,501 43 % 41 % 1 %	28 5,416,886 2,466,920 2,949,967 81,056 46 % 46 % 3 %	64 2,252,192 992,659 1,259,533 64,106 47 % 44 % 5 %	309 2,741,905 1,182,173 1,559,732 37,116 45 % 43 % 2 %
<b>Nonfarm Information</b> Net nonfarm income Farms reporting living expenses Total family living expense Total living, invest, cap. purch	36,528 368 62,829 101,316	44,872 191 61,418 96,794	11,998 26 59,577 73,061	30,137 12 81,841 143,517	22,183 4 -	20,459 11 66,793 85,448	38,396 10 74,343 113,925	37,630 19 60,605 91,713	37,824 95 63,128 106,253
Crop Acres Total crop acres Total crop acres owned Total crop acres cash rented Total crop acres share rented Machinery value per crop acre	683 184 483 16 879	860 219 619 23 767	383 99 284 0 1,393	613 146 466 1 952	500 128 359 13 721	554 171 383 1,051	1,189 261 923 6 968	598 171 391 36 796	517 169 337 12 1,016

#### Financial Summary Southern Minnesota Farm Business Management Data (Farms Sorted By Number of Years Farming)

	Avg. Of All Farms	10 or Less	11 - 20	21 - 30	31 - 40	Over 40
Number of farms	1287	283	165	216	341	282
Income Statement Gross cash farm income Total cash farm expense Net cash farm income Inventory change Depreciation Net farm income from operations Gain or loss on capital sales Average net farm income Median net farm income	840,341 724,501 115,840 -23,760 -56,164 35,915 1,155 37,070 22,434	375,863 335,861 40,003 7,472 -21,614 25,861 822 26,683 18,716	711,925 613,057 98,867 -13,072 -40,880 44,916 1,184 46,100 35,128	957,457 840,886 116,571 -26,654 -64,211 25,706 805 26,510 13,067	$\begin{array}{c} 1,084,748\\920,075\\164,672\\-35,798\\-79,351\\49,523\\880\\50,402\\25,550\end{array}$	996,355 854,088 142,267 -44,584 -65,579 32,104 2,073 34,176 28,232
<b>Profitability (cost)</b> Rate of return on assets Rate of return on equity Operating profit margin Asset turnover rate	0.8 % -1.7 % 2.5 % 33.0 %	1.3 % -1.9 % 3.8 % 34.6 %	2.0 % -0.1 % 5.1 % 38.9 %	0.4 % -3.0 % 1.2 % 33.1 %	1.0 % -1.2 % 3.1 % 31.4 %	0.2 % -2.0 % 0.8 % 32.4 %
<b>Profitability (market)</b> Rate of return on assets Rate of return on equity Operating profit margin Asset turnover rate	1.9 % 1.1 % 7.8 % 24.5 %	2.1 % 0.6 % 6.7 % 30.5 %	3.4 % 3.6 % 11.2 % 30.4 %	1.7 % 0.4 % 6.7 % 25.0 %	1.8 % 1.0 % 7.7 % 22.9 %	1.7 % 1.1 % 7.6 % 22.8 %
Liquidity & Repayment (end of year) Current assets Current liabilities Current ratio Working capital Working capital to gross inc Term debt coverage ratio Replacement coverage ratio Term debt to EBITDA	578,379 353,033 1.64 225,346 27.4 % 0.77 0.60 4.26	246,652 167,283 1.47 79,369 20.6 % 1.14 1.01 5.27	470,078 289,415 1.62 180,663 25.8 % 0.98 0.78 3.80	689,846 465,781 1.48 224,065 23.9 % 0.60 0.49 4.65	755,215 451,941 1.67 303,274 28.8 % 0.75 0.59 4.12	675,437 370,702 1.82 304,735 31.7 % 0.68 0.49 3.93
Solvency (end of year at cost) Number of farms Total assets Total liabilities Net worth Net worth change Farm debt to asset ratio Total debt to asset ratio Change in earned net worth %	1,287 2,231,561 969,543 1,262,018 -1,123 46 % 43 % 0 %	283 1,033,054 603,894 429,159 23,316 61 % 58 % 6 %	165 1,659,943 803,521 856,422 26,421 51 % 48 % 3 %	216 2,550,230 1,207,025 1,343,204 -9,680 50 % 47 % -1 %	341 2,984,113 1,225,562 1,758,551 -11,497 43 % 41 % -1 %	282 2,614,687 942,145 1,672,542 -22,666 39 % 36 % -1 %
Solvency (end of year at market) Number of farms Total assets Total liabilities Net worth Total net worth change Farm debt to asset ratio Total debt to asset ratio Change in total net worth %	1,287 2,987,149 1,271,496 1,715,654 34,810 45 % 43 % 2 %	283 1,173,944 680,880 493,063 32,139 61 % 58 % 7 %	165 2,116,641 992,738 1,123,903 62,360 49 % 47 % 6 %	216 3,380,529 1,555,943 1,824,586 30,862 49 % 46 % 2 %	341 4,094,047 1,645,337 2,448,711 34,202 42 % 40 % 1 %	282 3,676,329 1,357,377 2,318,953 25,129 39 % 37 % 1 %
<b>Nonfarm Information</b> Net nonfarm income Farms reporting living expenses Total family living expense Total living, invest, cap. purch	36,528 368 62,829 101,316	39,017 61 46,790 70,339	37,179 45 60,078 80,642	38,860 73 66,758 106,612	35,651 107 70,956 125,212	32,925 82 62,168 99,809
<b>Crop Acres</b> Total crop acres Total crop acres owned Total crop acres cash rented Total crop acres share rented Machinery value per crop acre	683 184 483 16 879	306 47 250 9 545	603 93 505 5 737	783 184 584 15 913	883 269 588 26 947	790 271 502 16 954



#### 2015 Report Overview

Farm Business Management Education has been a part of agricultural education in Minnesota since 1953. FBM Programs are now an integral part of the Minnesota State Colleges and University System, delivered through eight two-year colleges. In 2015, the Southern Minnesota Annual Report is an expansion of a multi-year partnership between Minnesota West Community & Technical College and South Central College most recently including Riverland Community College and Ridgewater College.

This report was prepared following statewide leadership by Ron Dvergsten on database management, guidance and assistance by DelRay Lecy and Al Brudelie. Special acknowledgement for preparation and completion assistance to Sue Lovell of MnWest, Shelly Kitzberger and Sara Hewitt of the Southern MN Center of Agriculture. A complete listing of Instructors who have students with data in this report is found on page 2 of this Annual Report. Statewide leadership on this report and Farm Business Management Education is provided by Keith Olander, Dean of AgCentric and Brad Schloesser, Dean of the Southern MN Center of Agriculture.

The tables in this report were created using FINPACK and RankEm Central, copyrighted software of the Center for Farm Financial Management, University of Minnesota.

The financial portion of the report, found in the first 27 pages, uses a standard format for each table. Data from the analysis system is printed in a four column format, which includes: Average, Low, Middle, & High. The High, Middle, & Low ranges are calculated based on a 20% slice of the farms in the total group.

The enterprise tables begin on page 29. Each of these tables consist of: a size indicator, a total and per unit income, direct & overhead expenses, and other information. Costs which are considered operating, whether easily assigned or are allocated, are listed as Direct Expenses. Costs which are general in nature, whether fixed or variable, are listed as Overhead Expenses.

The criteria for determining the 20% categories in each area are listed below:

(Analysis Section) - Criteria to determine the "20%" categories

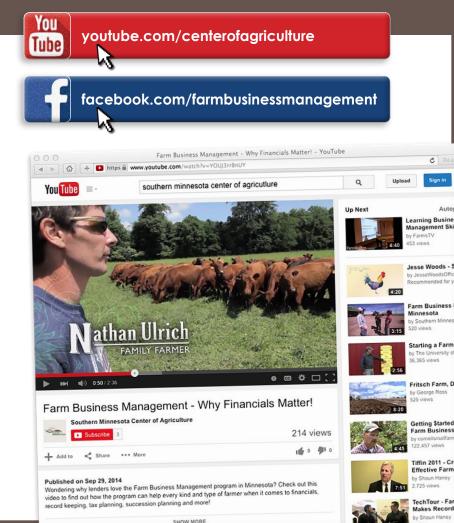
(Financial) - Net Farm Income

(Statewide Livestock) - Return to Overhead

(Crops) - Return to Overhead



## Farm Business Management ONLINE RESOURCES



#### Financial Summary Southern Minnesota Farm Business Management Data (Farms Sorted By Gross Farm Income)

	Avg. Of All Farms	Less than 100,000	100,001 - 250,000	250,001 - 500,000	500,001 - 1,000,000	1,000,001- 2,000,000	Over 2,000,000
Number of farms	1287	117	225	305	335	186	119
Income Statement Gross cash farm income Total cash farm expense Net cash farm income Inventory change Depreciation Net farm income from operations Gain or loss on capital sales Average net farm income Median net farm income	840,341 724,501 115,840 -23,760 -56,164 35,915 1,155 37,070 22,434	58,369 63,300 -4,931 14,292 -6,170 3,191 -322 2,868 3,070	171,868 148,928 22,940 11,334 -18,657 15,617 1,052 16,669 17,569	369,692 305,866 63,826 -10,273 -29,145 24,408 1,125 25,532 25,683	715,183 597,839 117,344 -21,195 -57,483 38,665 685 39,351 36,670	1,379,729 1,171,287 208,442 -47,932 -96,740 63,770 3,208 66,978 73,838	3,588,631 3,194,063 394,569 -131,538 -178,351 84,679 991 85,670 104,594
<b>Profitability (cost)</b> Rate of return on assets Rate of return on equity Operating profit margin Asset turnover rate	0.8 % -1.7 % 2.5 % 33.0 %	-0.9 % -7.8 % -4.8 % 19.8 %	0.7 % -3.3 % 2.8 % 26.2 %	0.7 % -2.1 % 2.5 % 27.7 %	1.0 % -1.3 % 3.2 % 30.6 %	1.1 % -1.0 % 3.4 % 33.4 %	0.6 % -2.0 % 1.4 % 39.7 %
<b>Profitability (market)</b> Rate of return on assets Rate of return on equity Operating profit margin Asset turnover rate	1.9 % 1.1 % 7.8 % 24.5 %	-1.3 % -5.2 % -9.5 % 13.2 %	2.5 % 1.8 % 13.8 % 17.8 %	1.4 % 0.3 % 7.4 % 18.8 %	2.1 % 1.5 % 9.4 % 22.1 %	1.9 % 1.2 % 7.5 % 25.3 %	2.1 % 1.4 % 6.5 % 32.3 %
Liquidity & Repayment (end of year) Current assets Current liabilities Current ratio Working capital Working capital to gross inc Term debt coverage ratio Replacement coverage ratio Term debt to EBITDA	578,379 353,033 1.64 225,346 27.4 % 0.77 0.60 4.26	77,622 51,735 1.50 25,887 35.0 % 1.50 1.22 8.67	146,726 97,259 1.51 49,467 26.8 % 1.06 0.87 5.48	287,471 187,944 1.53 99,527 27.0 % 0.75 0.56 4.76	541,008 327,702 1.65 213,306 30.5 % 0.84 0.63 4.15	998,084 575,568 1.73 422,516 31.6 % 0.72 0.55 3.98	2,081,670 1,279,480 1.63 802,190 23.2 % 0.64 0.53 3.87
Solvency (end of year at cost) Number of farms Total assets Total liabilities Net worth Net worth change Farm debt to asset ratio Total debt to asset ratio Change in earned net worth %	$\begin{array}{c} 1,287\\ 2,231,561\\ 969,543\\ 1,262,018\\ -1,123\\ 46\ \%\\ 43\ \%\\ 0\ \%\end{array}$	117 564,318 284,574 279,744 27,743 61 % 50 % 11 %	225 851,113 421,397 429,716 24,037 56 % 50 % 6 %	305 1,449,154 609,848 839,307 8,892 47 % 42 % 1 %	335 2,255,392 927,150 1,328,242 6,580 44 % 41 % 0 %	186 3,583,598 1,527,431 2,056,167 -22,943 44 % 43 % -1 %	119 6,305,844 2,848,669 3,457,175 -90,322 46 % 45 % -3 %
Solvency (end of year at market) Number of farms Total assets Total liabilities Net worth Total net worth change Farm debt to asset ratio Total debt to asset ratio Change in total net worth %	1,287 2,987,149 1,271,496 1,715,654 34,810 45 % 43 % 2 %	117 779,148 336,226 442,922 25,050 50 % 43 % 6 %	225 1,220,270 516,678 703,591 44,330 47 % 42 % 7 %	305 2,066,919 804,059 1,262,860 24,670 42 % 39 % 2 %	335 3,113,908 1,247,260 1,866,648 47,721 43 % 40 % 3 %	186 4,710,149 2,056,343 2,653,806 25,852 45 % 44 % 1 %	119 7,807,420 3,657,763 4,149,657 30,048 48 % 47 % 1 %
<b>Nonfarm Information</b> Net nonfarm income Farms reporting living expenses Total family living expense Total living, invest, cap. purch	36,528 368 62,829 101,316	54,337 21 48,086 69,121	46,190 70 47,316 62,008	38,186 112 57,457 96,559	35,682 107 65,484 100,447	21,406 42 86,195 145,216	22,521 16 108,562 239,422
Crop Acres Total crop acres Total crop acres owned Total crop acres cash rented Total crop acres share rented Machinery value per crop acre	683 184 483 16 879	97 50 41 6 703	218 81 127 9 806	428 154 252 22 888	716 203 498 15 918	1,189 291 882 16 878	1,910 365 1,521 24 858

#### Financial Summary Southern Minnesota Farm Business Management Data (Farms Sorted By Net Farm Income)

	Avg. Of All Farms	Low 20%	20 - 40%	40 - 60%	<u>60 - 80%</u>	High 20%
Number of farms	1287	257	257	258	257	258
Income Statement Gross cash farm income Total cash farm expense Net cash farm income Inventory change Depreciation Net farm income from operations Gain or loss on capital sales Average net farm income Median net farm income	840,341 724,501 115,840 -23,760 -56,164 35,915 1,155 37,070 22,434	1,344,995 1,264,947 80,048 -133,801 -74,778 -128,532 96 -128,436 -87,520	441,461 391,884 49,577 -28,483 -30,440 -9,345 1,071 -8,274 -9,062	403,966 337,529 66,437 -10,393 -32,998 23,046 866 23,912 20,626	566,819 472,262 94,557 11,575 -42,522 63,609 686 64,296 60,796	1,443,812 1,155,712 288,101 41,993 -100,002 230,091 3,048 233,139 180,034
<b>Profitability (cost)</b> Rate of return on assets Rate of return on equity Operating profit margin Asset turnover rate	0.8 % -1.7 % 2.5 % 33.0 %	-5.2 % -16.3 % -16.5 % 31.5 %	-2.0 % -8.6 % -6.2 % 31.6 %	0.7 % -1.7 % 2.4 % 29.4 %	2.9 % 2.4 % 8.8 % 33.6 %	5.2 % 6.1 % 14.8 % 35.4 %
<b>Profitability (market)</b> Rate of return on assets Rate of return on equity Operating profit margin Asset turnover rate	1.9 % 0.9 % 7.8 % 24.5 %	-2.0 % -6.4 % -8.6 % 23.6 %	0.4 % -1.9 % 1.6 % 22.7 %	1.9 % 1.0 % 8.9 % 20.8 %	3.4 % 3.3 % 13.7 % 24.7 %	4.7 % 5.3 % 17.5 % 27.1 %
Liquidity & Repayment (end of year) Current assets Current liabilities Current ratio Working capital Working capital to gross inc Term debt coverage ratio Replacement coverage ratio Term debt to EBITDA	578,379 353,033 1.64 225,346 27.4 % 0.77 0.60 4.26	795,534 649,028 1.23 146,506 11.8 % -0.46 -0.37 165.41	281,922 211,523 1.33 70,399 16.7 % 0.40 0.32 8.15	288,835 156,090 1.85 132,744 33.6 % 0.93 0.69 4.41	445,746 260,360 1.71 185,386 32.1 % 1.17 0.93 3.43	1,079,037 488,402 2.21 590,635 39.9 % 1.78 1.36 2.08
Solvency (end of year at cost) Number of farms Total assets Total liabilities Net worth Net worth change Farm debt to asset ratio Total debt to asset ratio Change in earned net worth %	1,287 2,231,561 969,543 1,262,018 -1,123 46 % 43 % 0 %	257 2,814,651 1,532,623 1,282,028 -174,942 58 % 54 % -12 %	257 1,303,656 648,399 655,257 -15,874 54 % 50 % -2 %	258 1,397,944 542,472 855,472 20,917 43 % 39 % 3 %	257 1,717,858 742,236 975,622 39,477 46 % 43 % 4 %	258 3,920,367 1,382,042 2,538,325 124,234 36 % 35 % 5 %
Solvency (end of year at market) Number of farms Total assets Total liabilities Net worth Total net worth change Farm debt to asset ratio Total debt to asset ratio Change in total net worth %	1,287 2,987,149 969,543 2,017,606 35,489 34 % 32 % 2 %	257 3,759,499 1,532,623 2,226,876 -127,607 43 % 41 % -5 %	257 1,793,948 648,399 1,145,549 11,991 39 % 36 % 1 %	258 1,934,038 542,472 1,391,566 44,538 30 % 28 % 3 %	257 2,323,172 742,236 1,580,936 73,213 34 % 32 % 5 %	258 5,120,885 1,382,042 3,738,843 174,734 28 % 27 % 5 %
<b>Nonfarm Information</b> Net nonfarm income Farms reporting living expenses Total family living expense Total living, invest, cap. purch	36,528 368 62,829 101,316	37,421 51 67,536 112,428	47,724 65 57,532 89,370	37,590 82 53,791 85,064	34,056 87 58,718 91,714	25,888 83 77,324 129,966
<b>Crop Acres</b> Total crop acres Total crop acres owned Total crop acres cash rented Total crop acres share rented Machinery value per crop acre	683 184 483 16 879	930 210 702 18 904	412 112 288 13 887	403 141 253 8 899	576 161 395 20 824	1,094 295 780 19 876

#### Farm Income Statement Southern Minnesota Farm Business Management Data (Farms Sorted By Net Farm Income)

	Avg. Of			
	All Farms	Low 20%	40 - 60%	<u>High 20%</u>
Number of farms	1287	257	258	258
Sala of Cropp				
Sale of Crops	25		115	60
Barley Baana Edible	35 3,053	- 58	115	60 7,026
Beans, Edible			-	
Corn Corn Silage	210,519	282,487	113,798 772	354,438
-	1,960	2,013		4,807
Hay, Alfalfa	2,517	3,974 77	2,268 403	2,940
Organic Crops	2,273 2,328			9,385 2,802
Peas, Processing	2,328	2,834 1,865	1,589	
Sweet Corn, Processing			1,920	5,110
Soybeans	111,664	144,577	72,221	185,629
Sugar Beets	4,335	409	575	16,807
Straw	174	42	264	287
Oats	393	235	253	998
Wheat, Spring	649	462	811	742
Wheat, Winter	498	74	74	2,263
Rented Out	226	474	85	93
Other Crop Enterprises	1,307	464	927	4,643
Miscellaneous crop income	219	125	346	29
Total Crop Sales	344,971	440,170	196,421	598,059
Sale of Livestock				
Beef Cow-Calf, Beef Calves	2,635	2,676	2,765	1,225
Beef, Background Beef	1,848	8,821	329	58
Beef, Finishing	37,706	126,403	4,821	34,297
Beef Finish Yearlings	4,005	5,448	577	239
Dairy, Milk	160,504	276,523	87,835	262,890
Dairy Calves	5,288	10,794	2,970	6,577
Dairy Feeders & Backgrounding	7,345	4,960	1,196	13,691
Dairy Finishing	21,632	58,693	6,609	22,590
Hogs, Finish Feeder Pigs	47,876	98,880	7,665	119,175
Hogs, Weaning to Finish	34,905	105,498	6,108	44,639
Other Livestock Enterprises	4,430	14,838	1,611	6,157
Cull breeding livestock	14,629	26,736	7,584	22,934
Misc. livestock income	4,331	2,885	1,380	14,858
Total Livestock & Product Sales	347,134	743,155	131,450	549,330
Other farm income	24 507	40,400	19 600	E2 09E
Crop government payments	31,587	40,423	18,609	52,085
CRP payments	390	409	364	558
Sale of resale items	3,789	2,809	1,757	7,049
Other government payments	6,035	7,829	2,534	12,332
Custom work income	21,977	20,458	10,513	48,823
Patronage dividends, cash	6,545	8,652	3,988	12,355
Insurance income	51,468	61,657	22,950	100,432
Contract livestock income	9,567	5,425	5,795	22,778
Other farm income	16,878	14,007	9,584	40,013
Total Other Farm Income	148,236	161,669	76,094	296,425
Orean Cash Farm In a sec	040.044	4.044.004	(00.007	4 4 4 9 9 4 4
Gross Cash Farm Income	840,341	1,344,994	403,965	1,443,814

#### Farm Income Statement Southern Minnesota Farm Business Management Data (Farms Sorted By Net Farm Income)

	<u>Average</u>	<u>Low 20%</u>	<u>40 - 60%</u>	<u>High 20%</u>
Number of farms	1287	257	258	258
Direct Crop Expense				
Seed	63,184	85,208	36,358	103,596
Fertilizer	65,603	92,773	34,871	107,692
Crop chemicals	28,745	42,081	16,233	43,886
Crop insurance	14,165	19,539	7,812	23,300
Drying Expense	3,610	4735	2479	5,673
Crop miscellaneous	10,892	14,083	6,363	18,443
Total Direct Crop Expense	186,199	258,419	104,116	302,590
Direct Livestock Expense				
Feeder livestock purchase	61,846	185607	9,127	64,395
Purchased feed	101,444	223,088	40,862	157,215
Breeding fees	3,311	4720	1,875	6,640
Veterinary	7,791	16,339	3,801	10,739
Supplies and related	12,916	26,313	5,901	20,224
Contract production exp.	7,500	15,760	2,160	13,767
Livestock hauling and trucking	2,331	4,991	1,418	2,906 4,055
Livestock marketing Bedding	2,669 3,730	5,678 7,269	1,199 1,803	4,055 5,284
Total Direct Livestock Expense	203,538	489,765	<u> </u>	285,225
Other Farm Expense	200,000	400,100	00,140	200,220
Interest	33,733	56,131	19,439	45,373
CCC Buybacks	3,794	5,145	399	11,815
Fuel & oil	23,867	36,355	12,559	38,945
Repairs	43,173	64,543	25,054	66,250
Custom hire	11,171	17,343	6,981	17,553
Hired labor	40,094	69,776	12,547	81,268
Land rent	113,732	171,106	54,231	192,239
Machinery & bldg leases	15,255	29,236	3,890	31,329
Real estate taxes	8,965	10,938	5,874	15,845
Farm insurance	11,967	17,996	7,131	18,651
Utilities	11,548	16,423	7,247	18,434
Dues & professional fees	3,974	5,836	2,017	6,683
Miscellaneous	13,490	15,934	7,897	23,516
Total Other Farm Expense	334,763	516,762	165,266	567,901
Total cash expense	724,500	1,264,946	337,528	1,155,716
Net cash farm income	115,841	80,048	66,437	288,098
Inventory Changes				
Prepaids and supplies	-4,591	-17,632	-1,575	48
Accounts receivable	-48,298	-70,851	-22011	-86,892
Hedging acct. & Oth Cur Assets	5,779	6,442	1,237	18,679
Crops and feed	36,383	12,322	10,941	104,656
Market livestock	-15,593	-55,320	-811	-15,131
Breeding livestock	1,717	-1,381	1,656	6,823
Accounts payable	-12	-5,333	-180	7,922
Accrued Interest & other assets	853	-2,048	350	5,889
Total inventory change Net operating profit	-23,762 92,079	-133,801 -53,753	-10,393 56,044	41,994 330,092
	92,019	-33,733	50,044	550,092
Depreciation	00.040	E4 000	00.000	00.000
Machinery and equipment	-38,613	-51,630	-23,063	-68,900
Titled vehicles	-4,471	-5,753 17 205	-2,618	-6,923
Buildings and improvements	-13,080	-17,395 -74,778	-7,318	-24,178
Total depreciation Net farm income from operations	-56,164 <b>35,915</b>	-128,531	-32,998 <b>23,046</b>	-100,002 <b>230,090</b>
Gain or loss on capital sales	1155	-12 <b>0,53</b> 1 96	<b>23,046</b> 866	3,048
Net farm income	37,070	-128,435	23,912	233,138
	01,010	120,700	20,012	200,100

#### Balance Sheet at Cost Values Southern Minnesota Farm Business Management Data (Farms Sorted By Net Farm Income)

	Avg. Of <u>All Farms</u>	Low 20%	40 - 60%	<u> </u>
Number of farms	1287	257	258	258
Assets				
Current Farm Assets	07.005	40.040	05 044	54.000
Cash and checking balance	27,905	19,213	25,211	51,938
Prepaid expenses & supplies Growing crops	90,467 355	95,760 170	47,127 150	191,096 987
Accounts receivable	32,963	30,894	14,061	82,037
Hedging accounts	6,075	8,304	1,583	16,850
Crops held for sale or feed	312,466	383,100	170,329	583,857
Crops under government loan	30,107	61,639	11,177	51,406
Market livestock held for sale	72,465	190,448	17,855	83,903
Other current assets	5,576	6,005	1,341	16,964
Total current farm assets	578,379	795,534	288,835	1,079,037
Intermediate Farm Assets	<u>81 504</u>	127 550	52 500	121 200
Breeding livestock Machinery and equipment	81,504 406,697	137,559 581,494	52,509 240,228	121,209 668,930
Titled vehicles	33,238	42,778	17,811	50,399
Other intermediate assets	28,191	28,836	15,192	68,210
Total intermediate farm assets	549,630	790,667	325,741	908,748
Long Term Farm Assets				
Farm land	560,821	597,740	397,758	1,012,280
Buildings and improvements	272,354	361,533	151,779	498,972
Other long-term assets	50,244	49,891	28,062	125,716
Total long-term farm assets	883,418	1,009,164	577,600	1,636,968
Total Farm Assets	2,011,427	2,595,365	1,192,175	3,624,753
Total Nonfarm Assets	220,134	219,286	205,769	295,614
Total Assets	2,231,561	2,814,651	1,397,944	3,920,367
Current Farm Liabilities	8,405	14,846	5,435	10,338
Accrued interest Accounts payable	17,893	37,892	7,331	18,488
Current notes	242,934	470,446	99,544	318,680
Government crop loans	16,278	34,128	6,174	26,942
Principal due on term debt	67,523	91,716	37,607	113,954
Total current farm liabilities	353,033	649,028	156,090	488,402
Total intermediate farm liabs	140,198	242,079	72,480	195,521
Total long term farm liabilities	432,105	606,315	280,978	632,572
Total farm liabilities	925,336	1,497,422	509,548	1,316,495
Total nonfarm liabilities	44,207	35,201	32,925	65,547
Total liabilities	969,543	1,532,623	542,472	1,382,042
Net worth (farm and nonfarm)	1,262,018	1,282,028	855,472	2,538,325
Net worth change	-1,123	-174,942	20,917	124,234
Percent net worth change	0 %	-12 %	3 %	5 %
Ratio Analysis	<b>64</b> 64	00.04		45.07
Current farm liabilities / assets	61 %	82 %	54 %	45 %
Intermediate farm liab. / assets Long term farm liab. / assets	26 % 49 %	31 % 60 %	22 % 49 %	22 % 39 %
Total debt to asset ratio	49 %	54 %	49 % 39 %	39 % 35 %
		01/0	00 /0	00 /0

#### Balance Sheet at Market Values Southern Minnesota Farm Business Management Data (Farms Sorted By Net Farm Income)

	Avg. Of All Farms	Low 20%	<u>       40 - 60%</u>	<u> </u>
Number of farms	1287	257	258	258
Assets Current Farm Assets Cash and checking balance Prepaid expenses & supplies Growing crops Accounts receivable Hedging accounts Crops held for sale or feed Crops under government loan Market livestock held for sale Other current assets Total current farm assets	27,905 90,467 355 32,963 6,075 312,466 30,107 72,465 5,576 578,379	$19,213 \\ 95,760 \\ 170 \\ 30,894 \\ 8,304 \\ 383,100 \\ 61,639 \\ 190,448 \\ 6,005 \\ 795,534$	25,211 47,127 150 14,061 1,583 170,329 11,177 17,855 1,341 288,835	51,938 191,096 987 82,037 16,850 583,857 51,406 83,903 16,964 1,079,037
Intermediate Farm Assets Breeding livestock Machinery and equipment Titled vehicles Other intermediate assets Total intermediate farm assets	90,454 591,334 46,545 34,674 763,007	154,734 824,679 61,846 35,248 1,076,506	62,424 362,035 24,588 20,481 469,529	127,584 972,610 70,803 79,305 1,250,301
Long Term Farm Assets Farm land Buildings and improvements Other long-term assets Total long-term farm assets Total Farm Assets	950,111 361,926 57,788 1,369,826 2,711,212	1,102,012 459,697 54,226 1,615,934 3,487,974	680,983 210,021 34,383 925,387 1,683,750	1,588,958 667,287 145,582 2,401,826 4,731,165
Total Nonfarm Assets Total Assets	275,937 2,987,149	271,525 3,759,499	250,288 1,934,038	389,720 5,120,885
Liabilities Current Farm Liabilities Accrued interest Accounts payable Current notes Government crop loans Principal due on term debt Total current farm liabilities	8,405 17,893 242,934 16,278 67,523 353,033	14,846 37,892 470,446 34,128 91,716 649,028	5,435 7,331 99,544 6,174 37,607 156,090	10,338 18,488 318,680 26,942 113,954 488,402
Total intermediate farm liabs Total long term farm liabilities Total farm liabilities	140,198 432,105 925,336	242,079 606,315 1,497,422	72,480 280,978 509,548	195,521 632,572 1,316,495
Total nonfarm liabilities Total liabs excluding deferreds Total deferred liabilities Total liabilities	44,207 969,543 301,952 1,271,496	35,201 1,532,623 389,125 1,921,747	32,925 542,472 176,859 719,332	65,547 1,382,042 533,076 1,915,118
Retained earnings Market valuation equity Net worth (farm and nonfarm) Net worth excluding deferreds Net worth change Percent net worth change	1,262,018 453,636 1,715,654 2,017,606 34,810 2 %	1,282,028 555,723 1,837,751 2,226,876 -107,434 -6 %	855,472 359,234 1,214,706 1,391,566 42,907 4 %	2,538,325 667,442 3,205,767 3,738,843 156,857 5 %
Ratio Analysis Current farm liabilities / assets Intermediate farm liab. / assets Long term farm liab. / assets Total debt to asset ratio Debt to assets excl deferreds	61 % 18 % 32 % 43 % 32 %	82 % 22 % 38 % 51 % 41 %	54 % 15 % 30 % 37 % 28 %	45 % 16 % 26 % 37 % 27 %

The Farm Financial Standards Task Force recommended the use of these financial measures to evaluate a farm's financial position and financial performance. These measures are grouped by: Liquidity, Solvency, Profitability, Repayment Capacity, and Efficiency.

#### Liquidity:

Liquidity is the ability of the farm business to meet financial obligations in a timely manner, without disrupting normal business operations.

**Current Ratio:** The current ratio shows the value of current assets relative to current liabilities. It measures the extent current farm assets, if liquidated, would cover liabilities that are due during the next 12 months. The higher the ratio, the safer the short term position.

**Working Capital:** Working capital shows the dollar amount that current assets can or cannot cover current liabilities. It approximates the amount of capital available to purchase crop and livestock inputs and equipment necessary to produce farm products. The amount of working capital considered adequate must be related to the size of the farm business.

Working Capital to Gross Revenues: Measures operating capital available against the size of the business.

#### Solvency:

Solvency is important in evaluating the risk position of the farm and family and in considering future borrowing capacity. Solvency measures the ability of the business to pay off all debts if liquidated.

**Farm Debt to Asset Ratio:** The farm debt to asset ratio measures the financial position or solvency of the farm or ranch by comparing the total liabilities to the total assets. It measures the portion of the farm assets that have debt against them. A higher ratio is considered an indicator of greater financial risk.

**Farm Equity to Asset Ratio:** The farm equity to asset ratio measures the farm equity relative to the value of the farm assets. It measures the proportion of the farm assets financed by the owner's equity whereas the debt to asset ratio measured the proportion of farm assets financed by debt.

**Farm Debt to Equity Ratio:** The farm debt to equity ratio measures the amount of farm debt relative to the amount of farm equity. It measures the amount of debt the farm has for every dollar of equity.

#### Profitability:

Profitability is the measure of the value of goods produced by the business in relation to the cost of resources used in the production. Profitability calculated on a cost basis does not consider changes in market valuation of capital assets such as machinery and breeding livestock.

**Rate of Return on Assets:** Rate of return on assets is, in effect, the interest rate your farm earned in the past year on all money invested in the business. If assets are valued at market value, the rate of return on investment can be looked at as the "opportunity cost" of investing money in the farm instead of alternative investments. If assets are valued at cost (cost less depreciation), the rate of return represents the actual return on the average dollar invested in the business.

**Rate of Return on Equity:** Rate of return on equity is, in effect, the interest rate your investment in the business earned in the past year. If assets are valued at market value, this return can be compared with returns available if the assets were liquidated and invested in alternative investments. If assets are valued at cost, this represents the actual return to the amount of equity capital you have invested in the farm business.

If your return on assets is higher than your average interest rate, your return on equity will be still higher, reflecting the fact that there are residual returns to equity capital after paying all interest expense. This is positive use of financial leverage. If your return on assets is lower than your average interest rate, your return on equity will be still lower, reflecting the fact that borrowed capital did not earn enough to pay its interest cost. This is negative financial leverage. Profitability becomes a key concern when substantial debt capital is used in the business.

#### Financial Guideline Measures

**Net Farm Income:** Net farm income represents the returns to labor, management, and equity capital invested in the business. Without income from other sources, or appreciation of capital asset values, net farm income must cover family living expenses and taxes, or net worth will decrease.

**Operating Profit Margin:** The operating profit margin is a measure of the profit margin from the employment of assets. It measures how effectively you are employing assets relative to the value of output produced. Low prices, high operating expenses, or production problems are all possible causes of a low operating profit margin.

**EBITDA:** This factor stands for: <u>Earnings before Interest</u>, <u>Taxes</u>, <u>Depreciation and Amortization</u>. This represents a measure of earnings available for debt repayment.

#### **Repayment Capacity:**

Repayment capacity shows the borrower's ability to repay term debts (longer than one year) on time. This includes non-farm income, and is therefore not a measure of business performance alone.

**Capital Debt Repayment Capacity:** Measures the amount generated from farm and non-farm sources, to cover debt repayment and capital replacement.

**Capital Debt Repayment Margin:** The amount of money remaining after all operating expenses, taxes, family living costs, and scheduled debt payments have been made. It is the money left, after paying all expenses, which is available for purchasing/financing new machinery, equipment, land or livestock.

**Replacement Margin:** The replacement margin is the amount of income remaining after paying principal and interest on term loans and unfunded (cash) capital purchases.

**Term Debt Coverage Ratio:** The term debt coverage ratio measures that ability of the business to cover all term debt payments. A number less than 100 percent indicates that the business, plus non-farm income, is not generating sufficient cash to meet all of the debt payments, after family living expenses and taxes have been paid. A number greater than 100 indicates the business is generating sufficient cash to pay all term debt obligations with some surplus margin remaining.

**Replacement Margin Coverage Ratio:** This represents the ability to term debt and unfunded capital purchases. A ratio under 1.0 indicated that you did not generate enough income to cover term debt payments and unfunded capital purchases.

#### Efficiency

These measures reflect the relationship between expense and income items to revenue and the efficiency of the farm business with regard to the use of cash and capital assets.

**Asset Turnover:** Asset turnover is a measure of how efficiently assets are used in the business. A farm with good operating profit margin and asset turnover will show a strong rate of return on farm assets. If operating profit margin is low, the asset turnover rate must be strong, or vice versa, to maintain the rate of return on assets.

**Operating Expense Ratio:** This ratio indicates the percent of the gross farm income, which is used to pay the operating expenses. Operating expenses do not include interest or depreciation expense.

**Depreciation Expense Ratio:** This ratio indicates the percent of the gross farm income, which is used to cover the depreciation expense.

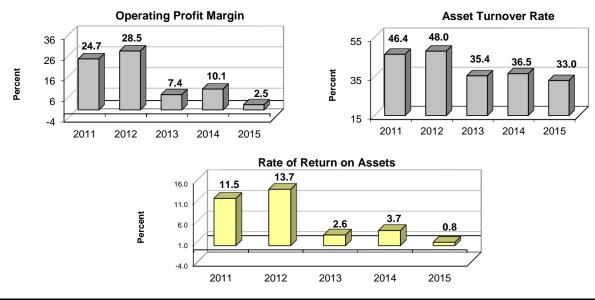
**Interest Expense Ratio:** This ratio indicates the percent of the gross farm income, which is used to pay farm interest expenses.

**Net Farm Income Ratio:** The ratio indicates the percent of gross farm income, which remains after all expenses.

Southern Minnesota Farm Business Management Data (Farms Sorted By Net Farm Income)					
	Avg. Of <u>All Farms</u>	Low 20%	<u>40 - 60%</u>	<u>High 20%</u>	
Number of farms	1287	257	258	258	
Liquidity					
Current ratio	1.64	1.23	1.85	2.21	
Working capital	225,346	146,506	132,744	590,635	
Working capital to gross inc.	27.4%	11.8%	33.6%	39.9%	
Solvency (market)					
Farm debt to asset ratio	45%	54%	40%	39%	
Farm equity to asset ratio	55%	46%	60%	61%	
Farm debt to equity ratio	0.82	1.17	0.68	0.63	
Profitability (cost)					
Rate of return on farm assets	0.8%	-5.2%	0.7%	5.2%	
Rate of return on farm equity	-1.7%	-16.3%	-1.7%	6.1%	
Operating profit margin	2.5%	-16.5%	2.4%	14.8%	
Net farm income	37,070	-128,436	23,912	233,139	
EBITDA	126,733	4,676	75,791	376,725	
Repayment Capacity					
Capital debt repayment capacity	71,689	-62,361	50,884	258,559	
Capital debt repayment margin	-21,515	-196,662	-3,896	113,612	
Replacement margin	-47,775	-230,462	-22,622	68,900	
Term debt coverage ratio	0.77	-0.46	0.93	1.78	
Replacement coverage ratio	0.60	-0.37	0.69	1.36	
Efficiency					
Asset turnover rate (cost)	33.0%	31.5%	29.4%	35.4%	
Operating expense ratio	84.6%	99.6%	80.8%	74.5%	
Depreciation expense ratio	6.8%	6.0%	8.3%	6.8%	
Interest expense ratio	4.2%	4.7%	5.0%	3.2%	
Net farm income ratio	4.5%	-10.4%	6.0%	15.8%	

## Financial Standards Measures

Operating Profit Margin X Asset Turnover Rate = Rate of Return on Farm Assets



#### Profitability Measures Southern Minnesota Farm Business Management Data (Farms Sorted By Net Farm Income)

	Avg. Of All Farms	Low 20%	40 - 60%	High 20%
Number of farms	1287	257	258	258
Profitability (assets valued at cost)				
Net farm income from operations	35,915	-128,532	23,046	230,091
Rate of return on assets	0.8 %	-5.2 %	0.7 %	5.2 %
Rate of return on equity	-1.7 %	-16.3 %	-1.7 %	6.1 %
Operating profit margin	2.5 %	-16.5 %	2.4 %	14.8 %
Asset turnover rate	33.0 %	31.5 %	29.4 %	35.4 %
Farm interest expense	34,654	58,429	19,747	46,631
Value of operator lbr and mgmt.	54,491	66,137	34,366	92,033
Return on farm assets	16,078	-136,240	8,427	184,690
Average farm assets	1,985,243	2,616,704	1,171,287	3,525,069
Return on farm equity	-18,576	-194,669	-11,320	138,058
Average farm equity	1,091,942	1,191,013	675,922	2,252,639
Value of farm production	654,721	823,858	344,052	1,249,269
	4			
	Avg. Of	1 000/	40 000/	
	All Farms	Low 20%	<u>40 - 60%</u>	<u>High 20%</u>
Number of farms	1287	257	258	258
Profitability (assets valued at market)				
Net farm income from operations	70,598	-63,247	45,258	263,789
Rate of return on assets	1.9 %	-2.0 %	1.9 %	4.7 %
Rate of return on equity	1.1 %	-7.7 %	1.1 %	6.1 %
Operating profit margin	7.8 %	-8.6 %	8.9 %	17.5 %
Asset turnover rate	24.5 %	23.6 %	20.8 %	27.1 %
Farm interest expense	34,654	58,429	19,747	46,631
Value of operator lbr and mgmt.	54,491	66,137	34,366	92,033
Return on farm assets	50,761	-70,955	30,640	218,388
Average farm assets	2,667,650	3,487,323	1,651,093	4,605,680
Return on farm equity	16,107	-129,384	10,892	171,756
Average farm equity	1,482,065	1,671,387	986,685	2,825,187
Value of farm production	654,721	823,858	344,052	1,249,269

#### Liquidity & Repayment Capacity Measures Southern Minnesota Farm Business Management Data (Farms Sorted By Net Farm Income)

	Avg. Of All Farms	Low 20%	40 - 60%	High 20%
Number of farms	1287	257	258	258
Liquidity				
Current ratio	1.64	1.23	1.85	2.21
Working capital	225,346	146,506	132,744	590,635
Working capital to gross inc	27.4 %	11.8 %	33.6 %	39.9 %
Current assets	578,379	795,534	288,835	1,079,037
Current liabilities	353,033	649,028	156,090	488,402
Gross revenues (accrual)	822,006	1,236,528	395,509	1,479,004
Repayment capacity				
Net farm income from operations	35,915	-128,532	23,046	230,091
Depreciation	56,164	74,778	32,998	100,002
Personal income	36,528	37,421	37,590	25,888
Family living/owner withdrawals	-64,524	-71,128	-47,614	-96,908
Cash discrepancy	-41	-50	-27	-80
Payments on personal debt	-3,045	-2,649	-2,451	-3,631
Income taxes paid	-14,541	-10,726	-9,323	-31,703
Interest on term debt	25,192	38,473	16,639	34,820
Capital debt repayment capacity	71,689	-62,361	50,884	258,559
Scheduled term debt payments	-93,204	-134,301	-54,780	-144,947
Capital debt repayment margin	-21,515	-196,662	-3,896	113,612
Cash replacement allowance	-26,260	-33,799	-18,727	-44,622
Replacement margin	-47,775	-230,462	-22,622	68,990
Term debt coverage ratio	0.77	-0.46	0.93	1.78
Replacement coverage ratio	0.60	-0.37	0.69	1.36

#### Operator and Labor Information Southern Minnesota Farm Business Management Data (Farms Sorted By Net Farm Income)

	Avg. Of			
	All Farms	<u>Low 20%</u>	<u> </u>	High 20%
Number of farms	1287	257	258	258
Operator Information				
Average number of operators	1.2	1.4	1.2	1.3
Average age of operators	48.6	51.9	47.1	49.7
Average number of years farming	25.1	29.4	22.2	27.7
Results Per Operator				
Working capital	184,497	108,040	115,333	445,567
Total assets (market)	2,445,664	2,772,428	1,680,356	3,863,124
Total liabilities	1,041,009	1,417,185	624,979	1,444,738
Net worth (market)	1,404,654	1,355,243	1,055,377	2,418,386
Net worth excl deferred liabs	1,651,871	1,642,201	1,209,038	2,820,531
Gross farm income	673,000	911,873	343,631	1,115,740
Total farm expense	643,595	1,006,658	323,609	942,163
Net farm income from operations	29,405	-94,785	20,023	173,578
Net nonfarm income	29,907	27,596	32,659	19,530
Family living & tax withdrawals	64,767	60,400	49,492	97,083
Total acres owned	170.3	174.9	130.7	252.8
Total crop acres	559.3	685.6	349.9	825.2
Crop acres owned	150.6	155.0	122.9	222.8
Crop acres cash rented	395.8	517.4	219.7	588.1
Crop acres share rented	12.9	13.3	7.3	14.3
Total pasture acres	3.7	1.3	2.7	9.9
Labor Analysis				
Number of farms	1287	257	258	258
Total unpaid labor hours	2,141	2,510	1,659	2,954
Total hired labor hours	2,462	4,625	852	4,579
Total labor hours per farm	4,603	7,135	2,511	7,532
Unpaid hours per operator	1,753	1,851	1,441	2,228
Value of farm production / hour	142.24	115.47	137.00	165.86
Net farm income / unpaid hour	16.78	-51.21	13.89	77.90
Average hourly hired labor wage	19.09	18.74	18.22	20.02
Partnerships & LLCs				
Number of farms	175	47	27	47
Number of operators	2.0	2.0	1.8	2.1
Owner withdrawals per farm	138,766	-	-	224,199
Withdrawals per operator	69,882	-	-	102,491
Corporations				
Number of farms	70	36	7	15
Number of operators	1.8	1.8	-	2.0

#### Household and Personal Expenses Southern Minnesota Farm Business Management Data (Farms Sorted By Net Farm Income)

	Avg. Of	-			
	All Farms	Low 20%	<u>40 - 60%</u>	<u>High 20%</u>	
Number of farms	368	51	82	83	
Average family size	2.9	2.8	2.7	2.9	
Family Living Expenses					
Food and meals expense	8,080	8,227	7,350	8,268	
Medical care	4,319	4,473	3,708	5,088	
Health insurance	6,365	6,951	5,191	9,570	
Cash donations	2,566	2,456	1,851	4,033	
Household supplies	4,931	4,091	4,020	6,025	
Clothing	1,933	1,584	1,420	2,492	
Personal care	4,123	5,115	3,227	5,810	
Child / Dependent care	549	188	357	462	
Alimony and child support	119	351	316	-	
Gifts	2,804	2,962	2,716	3,883	
Education	2,245	2,749	1,427	2,960	
Recreation	4,177	4,938	3,731	5,293	
Utilities (household share)	2,803	2,855	2,586	3,077	
Personal vehicle operating exp	3,851	3,722	3,567	4,630	
Household real estate taxes	517	492	464	702	
Dwelling rent	178	15	198	14	
Household repairs	1,943	1,997	2,060	2,445	
Personal interest	1,625	1,643	1,301	2,001	
Disability / Long term care ins	477	779	432	412	
Life insurance payments	3,880	5,625	2,872	4,804	
Personal property insurance	423	627	246	398	
Miscellaneous	4,717	5,439	4,556	4,715	
Total cash family living expense	62,624	67,279	53,595	77,081	
Family living from the farm	205	257	196	242	
Total family living	62,829	67,536	53,791	77,324	
Other Nonfarm Expenditures	~~ ~~ -			<i>i</i> <b>a -</b> <i>i</i> <b>a</b>	
Income taxes	20,005	11,084	13,193	42,749	
Furnishing & appliance purchases	408	1,061	94	409	
Nonfarm vehicle purchases	2,628	2,708	2,436	3,750	
Nonfarm real estate purchases	7,046	5,688	4,764	15,429	
Other nonfarm capital purchases	2,668	6,833	1,805	3,815	
Nonfarm savings & investments	5,936	17,775	9,178	-13,268	
Total other nonfarm expenditures	38,692	45,149	31,469	52,884	
Total cash family living					
investment & nonfarm capital purch	101,316	112,428	85,064	129,966	

#### Nonfarm Summary Southern Minnesota Farm Business Management Data (Farms Sorted By Net Farm Income)

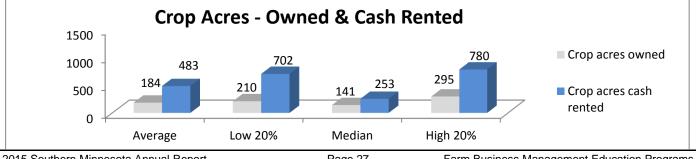
	Avg. Of	1 0.00%	40 00%	
	All Farms	Low 20%	40 - 60%	High 20%
Number of farms	1287	257	258	258
Nonfarm Income				
Personal wages & salary	24,059	16,868	28,186	14,553
Net nonfarm business income	3,834	6,772	3,271	2,794
Personal rental income	1,683	3,643	797	1,565
Personal interest income	340	611	191	524
Personal cash dividends	329	775	258	238
Tax refunds	1,166	1,217	1,097	776
Other nonfarm income	5,118	7,536	3,791	5,437
Total nonfarm income	36,528	37,421	37,590	25,888
Gifts and inheritances	10,196	8,685	17,722	3,697
Nonfarm Assets (market)				
Checking & savings	12,514	11,792	14,910	15,397
Stocks & bonds	13,197	11,166	15,099	22,081
Other current assets	8,604	6,330	23,621	8,682
Furniture & appliances	11,166	12,103	9,640	12,879
Nonfarm vehicles	19,096	18,684	16,950	23,450
Cash value of life ins.	15,867	14,898	13,060	26,429
Retirement accounts	74,231	76,131	62,261	103,872
Other intermediate assets	7,372	10,541	5,805	7,801
Nonfarm real estate	94,042	87,118	74,314	130,571
Personal bus. investment	6,690	8,509	2,641	13,519
Other long term assets	13,159	14,252	11,988	25,040
Total nonfarm assets	275,937	271,525	250,288	389,720
Nonfarm Liabilities				
Accrued interest	120	129	87	112
Accounts payable	1,172	638	855	2,091
Current notes	1,143	732	1,161	170
Princ due on term debt	3,066	2,824	2,657	3,607
Total current liabilities	10,210	7,608	6,762	19,468
Intermediate liabilities	4,899	4,593	5,155	3,896
Long term liabilities	29,098	23,000	21,008	42,183
Total nonfarm liabilities	44,207	35,201	32,925	65,547
Nonfarm net worth	231,730	236,324	217,363	324,174
Nonfarm debt to asset ratio	16 %	13 %	13 %	17 %

#### Financial Summary Southern Minnesota Farm Business Management Data (Farms Sorted By Total Acres)

	Less than 100	101 - 250	251 - 500	501 - 1,000	1,001 - 1,500	1,501 - 2,000	2,001 - 5,000
Number of farms	181	204	306	336	128	60	68
Income Statement Gross cash farm income Total cash farm expense Net cash farm income Inventory change Depreciation Net farm income from operations Gain or loss on capital sales Average net farm income Median net farm income	533,952 446,885 87,067 -14,670 -28,861 43,537 79 43,616 9,586	266,863 220,961 45,902 -5,045 -18,867 21,990 596 22,586 14,940	463,904 394,430 69,474 -12,474 -31,849 25,151 635 25,787 26,039	826,014 705,275 120,739 -31,633 -56,572 32,534 1,352 33,886 29,984	$\begin{array}{c} 1,375,969\\ 1,206,784\\ 169,184\\ -56,478\\ -99,567\\ 13,139\\ 4,124\\ 17,263\\ 38,549\end{array}$	$\begin{array}{c} 1,966,315\\ 1,709,667\\ 256,648\\ -70,922\\ -134,489\\ 51,238\\ 5,278\\ 56,515\\ 25,288\end{array}$	2,716,474 2,434,352 282,121 -9,231 -170,714 102,177 -732 101,445 98,645
<b>Profitability (cost)</b> Rate of return on assets Rate of return on equity Operating profit margin Asset turnover rate	2.5 % 1.1 % 7.9 % 31.2 %	1.1 % -1.7 % 3.8 % 27.8 %	0.7 % -2.3 % 2.5 % 29.3 %	0.7 % -1.9 % 2.2 % 31.0 %	-0.5 % -3.3 % -1.6 % 32.9 %	1.0 % -1.9 % 2.9 % 34.5 %	1.2 % -1.0 % 2.9 % 39.6 %
<b>Profitability (market)</b> Rate of return on assets Rate of return on equity Operating profit margin Asset turnover rate	2.6 % 2.0 % 10.5 % 24.6 %	1.7 % 0.5 % 8.6 % 19.5 %	1.9 % 0.8 % 9.2 % 20.3 %	2.0 % 1.1 % 8.8 % 22.5 %	1.2 % 0.1 % 4.9 % 24.7 %	1.7 % 0.2 % 6.2 % 26.7 %	2.1 % 1.2 % 6.7 % 31.9 %
Liquidity & Repayment (end of year) Current assets Current liabilities Current ratio Working capital Working capital to gross inc Term debt coverage ratio Replacement coverage ratio Term debt to EBITDA	224,919 153,123 1,47 71,796 13.9 % 1.20 1.00 3.81	154,027 90,223 1.71 63,803 23.5 % 1.08 0.88 4.96	286,630 179,149 1.60 107,481 23.7 % 0.88 0.68 4.98	587,100 360,604 1.63 226,496 28.2% 0.68 0.52 4.35	1,025,006 577,513 1.77 447,494 33.8 % 0.52 0.39 4.32	1,322,979 965,876 1.37 357,103 18.8 % 0.58 0.47 4.81	2,195,922 1,369,995 1.60 825,927 30.3 % 0.73 0.59 3.72
Solvency (end of year at cost) Number of farms Total assets Total liabilities Net worth Net worth change Farm debt to asset ratio Total debt to asset ratio Change in earned net worth %	181 1,160,130 591,694 568,435 19,212 54 % 51 % 3 %	204 945,738 425,393 520,345 19,364 49 % 45 % 4 %	306 1,431,952 627,307 804,645 20,871 48 % 44 % 3 %	336 2,346,842 966,621 1,380,221 -8,762 44 % 41 % -1 %	128 3,476,643 1,352,613 2,124,030 -39,232 41 % 39 % -2 %	60 5,015,127 2,451,151 2,563,977 -74,303 51 % 49 % -3 %	68 6,419,654 2,981,042 3,438,612 -52,569 48 % 46 % -2 %
Solvency (end of year at market) Number of farms Total assets Total liabilities Net worth Total net worth change Farm debt to asset ratio Total debt to asset ratio Change in total net worth %	181 1,450,658 591,694 858,964 25,428 43 % 41 % 3 %	204 1,306,366 425,393 880,973 30,016 35 % 33 % 4 %	306 2,030,893 627,307 1,403,586 44,819 33 % 31 % 31 % 3 %	336 3,235,784 966,621 2,269,163 37,615 32 % 30 % 2 %	128 4,624,712 1,352,613 3,272,099 23,352 30 % 29 % 1 %	60 6,462,071 2,451,151 4,010,920 -29,032 39 % 38 % -1 %	68 8,018,941 2,981,042 5,037,900 65,564 38 % 37 % 1 %
<b>Nonfarm Information</b> Net nonfarm income Farms reporting living expenses Total family living expense Total living, invest, cap. purch	35,288 32 59,837 91,119	41,090 62 48,407 73,880	41,552 99 55,130 87,992	33,880 108 65,847 107,284	39,144 40 79,863 138,321	22,278 16 93,373 163,358	26,322 11 86,110 122,146
Crop Acres Total crop acres Total crop acres owned Total crop acres cash rented Total crop acres share rented Machinery value per crop acre	26 17 9 0 1,658	177 83 91 2 1,085	372 147 216 9 964	729 216 488 25 932	1,224 295 912 17 912	1,697 416 1,247 34 945	2,885 421 2,401 63 677

#### Crop Production and Marketing Summary Southern Minnesota Farm Business Management Data (Farms Sorted By Net Farm Income)

	Avg. Of <u>All Farms</u>	Low 20%	<u>40 - 60%</u>	<u>High 20%</u>
Number of farms	1287	257	258	258
Acreage Summary				
Total acres owned	208	237	150	335
Total crop acres	683	930	403	1,094
Crop acres owned	184	210	141	295
Crop acres cash rented	483	702	253	780
Crop acres share rented	16	18	8	19
Total pasture acres	5	2	3	13
Percent crop acres owned	27%	23%	35%	27%
Mach invest/crop acre cost	609	644	596	604
Average Price Received (Cash Sales (	Only)			
Corn per bushel	3.83	3.75	3.67	3.97
Soybeans per bushel	9.49	9.18	9.39	9.79
Wheat, Spring per bushel	4.53	-	4.48	4.41
Hay, Alfalfa per ton	113.71	124.88	100.52	109.25
Hay, Grass per ton	83.04	90.15	-	-
Corn Silage per ton	28.87	-	-	-
Sweet Corn, Processing per ton	71.63	70.70	71.16	68.44
Sugar Beets, per ton	37.18	-	-	-
Average Yield Per Acre				
Corn (bushel)	205.94	203.78	203.65	211.97
Soybeans (bushel)	60.08	60.01	58.63	62.14
Corn Silage (ton)	24.32	24.13	23.65	25.21
Sweet Corn, Processing (ton)	7.63	8.05	8.41	7.66
Hay, Alfalfa (ton)	5.33	5.45	5.11	5.26
Wheat, Spring (bushel)	62.17	-	-	-
Hay, Grass (ton)	3.07	3.50	3.20	-
Oats (bushel)	86.84	101.47	-	-
Peas, Processing (lb)	4685.62	4726.76	-	-
Sugar Beets (ton)	30.80	-	-	30.40
Haylage, Alfalfa (ton)	10.93	-	-	11.52
Hay, Alfalfa, Organic (ton)	4.91	-	-	-
Corn, Organic (bushel)	142.82	-	-	161.56
Soybeans, Organic (bushel)	29.31	-	-	-



2015 Southern Minnesota Annual Report

Page 27

Farm Business Management Education Programs

The individual crop and livestock tables are designed to identify the costs and returns for specific enterprises on the farm. Data from all farmers with each enterprise is merged. The minimum number of farms, in order to print a given column on the following reports, is five (5). This enables the necessary level of confidentiality for publication of this information.

<u>Crop</u> report costs such as fertilizer, chemicals, seed, crop drying expenses, hired labor, and custom hire are costs that are assigned to each individual crop. These costs are shown in the crop enterprise analysis as *Direct Costs*.

Other costs, called *Overhead Costs*, are divided out by formula. Overhead costs are assigned by an allocation factor to each enterprise. The allocation factor is based on historical data of labor and capital intensity.

There are a couple of subtle differences between the Owned Land and Cash Rented Land tables. Naturally, on cash rented land, the actual cost of renting the land is reported in the direct cost section. On the owned land, there are two different lines of information in the overhead cost section that would be included for calculating cost of ownership: real-estate taxes and interest on long-term debt.

The <u>livestock</u> reports have a format similar to the crop reports. Production information is listed at the top of each table. This will include animal or product sales, purchases, sales, transfers, and inventory change.

The *Direct Costs* include costs that are assigned to the enterprise, including items such as: feed, veterinary, breeding, marketing, hired labor, fuel & repairs, and livestock supplies. The *Overhead Costs* include formula-assigned costs, including items such as: depreciation, interest, utilities, and insurances.

At the bottom of each livestock report, there is a list of selected factors for each enterprise. These factors are a combination of production indicators and efficiency indicators.

Towards the bottom of both the <u>crop and livestock</u> enterprise tables, are four (4) factors that show varying levels of Cost of Production. Those factors include a cost of production based on: direct costs, overhead & direct costs, total cost less government payments and/or other revenue, and total cost including labor & management.

<u>Machinery Cost per Acre</u> is a factor used to combine all costs related to machinery usage. The Machinery Cost per Acre includes: Fuel & Oil, Repairs, Custom hire, Machinery leases, Interest on machinery debt, and Machinery depreciation. A machinery cost summary for seven prominent Southern Minnesota crops is listed below. Data is taken from the owned land enterprise tables.

Crop	2011	2012	2013	2014	2015
Alfalfa Hay	\$209.26	\$221.05	\$236.67	\$232.87	190.26
Corn	\$159.28	\$163.97	\$174.60	\$166.70	141.12
Corn Silage	\$230.05	\$221.76	\$259.87	\$243.79	222.94
Peas	\$58.09	\$60.19	\$72.38	\$69.38	58.36
Soybeans	\$98.21	\$108.09	\$110.28	\$106.84	91.07
Spring Wheat	\$100.14	\$90.06	\$136.25	\$98.37	98.56
Sweet Corn	\$114.34	\$114.30	\$144.07	\$141.10	107.38

#### Selected Crop & Livestock Enterprise Trend Summary Southern Minnesota Farm Business Management Data

Alfalfa Hav	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	Total Dir&Ovhd Expense
Alfalfa Hay	5.0	5.0	10	4.0	E /	
Yield per Acre	5.0	5.0	4.3	4.9	5.4	\$500
Value per Ton	\$127.11	\$208.60	\$213.35	\$175.22	\$146.49	
Fuel, Oil, Repairs per Acre	\$118.52	\$119.94	\$127.05	\$116.80	\$81.54	\$450 461 475 468
Total Dir & Ovhd Exp per Acre	\$414.70	\$461.18	\$475.02	\$468.01	\$425.02	\$400 - 415 - 425
Net Return per Acre	\$223.75	\$576.55	\$461.47	\$404.09	\$363.36	415
Total Direct Expenses per Ton	\$47.01	\$50.91	\$61.50	\$55.30	\$46.12	\$350 + + + + + + + + + + + + + + + + + + +
Total Dir & Ovhd Exp per Ton	\$83.40	\$92.93	\$110.71	\$95.58	\$79.41	2011 2012 2013 2014 2015
•						
Corn	170.0	4	470 7	405.4	007.0	
Yield per Acre	172.2	177.7	172.7	165.4	207.2	\$800
Value per Bushel	\$5.79	\$6.55	\$4.50	\$3.90	\$3.50	\$750 769 769
Fuel, Oil, Repairs per Acre	\$86.85	\$89.16	\$90.76	\$83.90	\$69.38	\$700 720 735
Total Dir & Ovhd Exp per Acre	\$649.69	\$720.44	\$769.15	\$735.06	\$692.79	\$650 650 693
Net Return per Acre	\$359.42	\$488.35	\$124.60	\$71.74	\$39.05	
Total Direct Expenses per Bu.	\$2.59	\$2.81	\$3.08	\$3.04	\$2.22	\$550 +
Total Dir & Ovhd Exp per Bushel	\$3.77	\$4.05	\$4.45	\$4.44	\$3.34	2011 2012 2013 2014 2013
Corn Silage	22.5	20.0	22.5	20.4	247	
Yield per Acre					24.7	\$800
Value per Ton	\$41.97	\$49.23	\$42.50	\$35.59	\$32.60	\$750
Fuel, Oil, Repairs per Acre	\$118.84	\$105.73	\$124.98	\$119.85	\$83.07	\$700 744 722
Total Dir & Ovhd Exp per Acre	\$650.72	\$702.45	\$744.43	\$721.80	\$686.41	\$650 702 686
Net Return per Acre	\$296.87	\$374.07	\$267.64	\$127.48	\$118.76	651 651
Total Direct Expenses per Ton	\$20.89	\$24.70	\$22.96	\$24.63	\$19.34	\$600 + 2011 2012 2013 2014 2015
Total Dir & Ovhd Exp per Ton	\$28.99	\$35.07	\$33.12	\$35.35	\$27.81	
0						
<u>Soybeans</u>		<b>F4 O</b>	47 4	40.4	<u></u>	
Yield per Acre	44.4	51.2	47.4	48.1	60.3	\$450
Value per Bushel	\$11.47	\$13.65	\$12.55	\$10.12	\$8.62	\$400
Fuel, Oil, Repairs per Acre	\$53.05	\$58.26	\$56.33	\$52.88	\$44.42	386 392 396 407
Total Dir & Ovhd Exp per Acre	\$344.18	\$386.13	\$391.68	\$395.82	\$407.40	\$350
Net Return per Acre	\$191.72	\$332.68	\$222.35	\$145.53	\$116.85	344
Total Direct Expenses per Bu.	\$4.38	\$4.26	\$4.64	\$4.58	\$3.82	\$300 + 2011 2012 2013 2014 2015
Total Dir & Ovhd Exp per Bushel	\$7.75	\$7.54	\$8.26	\$8.23	\$6.76	
Curring Wills and						
Spring Wheat	31.0	53.9	43.8	52.5	63.7	
Yield per Acre						\$600
Value per Bushel	\$7.79	\$8.70	\$7.61	\$5.32	\$4.96	\$400
Fuel, Oil, Repairs per Acre	\$52.17	\$45.52	\$55.85	\$40.57	\$39.46	349 415 361
Total Dir & Ovhd Exp per Acre	\$322.78	\$348.88	\$415.34	\$320.40	\$361.09	\$200 - 323 - 320 - 320 - 301 -
Net Return per Acre	\$1.36	\$176.27	\$9.42	\$32.83	\$37.44	\$0 <b>1 1 1 1 1 1</b>
Total Direct Expenses per Bu.	\$6.75	\$4.13	\$5.84	\$4.34	\$3.08	2011 2012 2013 2014 2015
Total Dir & Ovhd Exp per Bushel	\$10.40	\$6.47	\$9.48	\$7.39	\$5.67	
Beef Cow Calf						
Price Recv'd/Cwt Calf Sold	¢100.40	\$146.91	¢1=0.00	¢010.00	¢206 46	\$1,000
	\$132.13		\$152.83 \$470.02	\$212.33	\$206.46	<b>712 844 747</b>
Total Feed Cost/Cow	\$388.03	\$445.53	\$479.03	\$508.48	\$438.89	\$500 - 641 - 712 - 741 - 741 - 747
Return over Feed/Cow	\$380.97	\$445.53	\$298.68	\$786.66	\$425.07	
Net Return/Cow	\$127.61	\$88.27	\$36.61	\$451.63	\$117.23	\$0 I I I I I I I I I I I I I I I I I I I
Total Direct & Ovhd Expenses	\$641.39	\$711.70	\$741.10	\$843.51	\$746.72	2011 2012 2013 2014 2015
Dairy Cows						L
Production/Cow	22,738	22,774	23,134	23,765	24,034	¢20
Price Recv'd/Cwt Milk	\$19.94	\$19.47	\$20.19	\$24.36	\$17.75	\$20
						\$18   19   18
Total Feed Cost/Cwt Milk	\$10.27	\$10.19	\$10.36	\$10.22	\$8.77	
Return over Feed/Cwt Milk	\$8.83	\$8.53	\$8.70	\$14.13	\$8.98	\$16 - 16
Net Return/Cwt Milk	\$2.39	\$1.27	\$1.25	\$5.26	\$1.20	\$14
Total Direct & Ovhd Expenses	\$19.18	\$17.44	\$17.80	\$18.38	\$16.22	2011 2012 2013 2014 2015
2015 Southorn Minnosota Annual P			2000 20			inoss Management Education Programs

2015 Southern Minnesota Annual Report

Page 29

Farm Business Management Education Programs

#### Corn on Owned Land

	Avg. Of <u>All Farms</u>	Low 20%	<u>40 - 60%</u>	High 20%
Number of farms	652	130	131	131
Acres	157.26	115.92	181.61	144.01
Yield per acre (bu.)	207.24	190.94	207.73	215.77
Operators share of yield %	100.00	100.00	100.00	100.00
Value per bu.	3.50	3.39	3.47	3.68
Other product return per acre	0.63	0.53	0.70	0.57
Total product return per acre	726.27	648.21	722.17	795.31
Hedging gains/losses per acre	1.76	-	0.23	2.53
Crop insurance per acre	1.01	0.80	0.83	2.27
Other crop income per acre	2.79	0.95	2.52	4.15
Gross return per acre	731.84	649.96	725.75	804.25
Direct Expenses	101.07	100.00	100.10	
Seed	124.97	129.88	126.13	118.70
Fertilizer	151.70	166.45	152.65	127.13
Crop chemicals	39.41	51.75	39.11	33.55
Crop insurance	22.68	21.21	23.13	21.05
Drying expense	10.52 1.82	14.50 3.00	11.02 1.63	8.24 1.30
Storage Fuel & oil	25.29	25.87	26.72	22.56
Repairs	38.32	47.17	42.57	31.63
Repair, machinery	5.77	10.14	3.20	31.03
Custom hire	13.04	23.23	12.45	7.77
Repair, buildings	0.67	0.09	0.36	0.36
Hired labor	4.98	3.91	3.15	1.99
Machinery leases	2.32	2.67	1.25	4.44
Utilities	1.74	2.48	1.55	1.36
Hauling and trucking	2.28	2.25	2.86	1.59
Marketing	1.55	2.04	1.34	1.48
Operating interest	10.89	13.47	10.22	8.96
Miscellaneous	2.47	3.62	2.01	1.85
Total direct expenses per acre	460.41	523.72	461.34	397.78
Return over direct exp per acre	271.43	126.24	264.41	406.47
Overhead Expenses				
Hired labor	10.04	3.99	13.98	9.26
Machinery leases	2.01	1.17	2.88	2.52
Building leases	1.26	0.93	0.52	1.49
RE & pers. property taxes	38.30	33.12	38.60	39.57
Farm insurance	12.94	13.31	13.91	12.93
Utilities	6.02	6.99	6.17	6.32
Dues & professional fees	4.19	5.16	4.60	4.20
Interest	76.99	62.93	69.11	98.79
Mach & bldg depreciation	71.84	68.17	70.60	65.51
Miscellaneous	8.79	11.33	8.22	10.54
Total overhead expenses per acre	232.38	207.10	228.59	251.12
Total dir & ovhd expenses per acre Net return per acre	692.79 39.05	730.81 -80.86	689.93 35.82	648.90 155.35
	52.98	51.80	51.62	52.17
Government payments Net return with govt pmts	52.98 92.02	-29.05	87.43	52.17 207.52
Labor & management charge	61.33	-29.05 74.80	58.28	54.89
Net return over lbr & mgt	30.69	-103.85	29.16	152.63
Cost of Production				
Total direct expense per bu.	2.22	2.74	2.22	1.84
Total dir & ovhd exp per bu.	3.34	3.83	3.32	3.01
Less govt & other income	3.06	3.54	3.05	2.72
With labor & management	3.35	3.94	3.33	2.98
Net value per unit	3.51	3.39	3.47	3.70
Machinery cost per acre	152.66	168.83	155.97	136.56
Est. labor hours per acre	2.94	3.35	2.98	2.76

#### Corn on Cash Rent

	Avg. Of <u>All Farms</u>	Low 20%	<u> </u>	<u> </u>
Number of farms	840	168	168	168
Acres	338.30	306.07	369.67	333.78
Yield per acre (bu.)	205.89	196.12	207.57	212.07
Operators share of yield %	100.00	100.00	100.00	100.00
Value per bu.	3.54	3.42	3.54	3.66
Other product return per acre	0.51	0.24	0.09	0.48
Total product return per acre	730.01	671.53	733.95	776.20
Hedging gains/losses per acre	2.69	-0.04	1.67	6.44
Crop insurance per acre	2.26	0.80	0.29	5.42
Other crop income per acre	3.07	1.00	3.10	3.28
Gross return per acre	738.04	673.29	739.02	791.34
Direct Expenses				
Seed	121.59	129.85	123.62	109.94
Fertilizer	149.59	166.49	149.62	126.87
Crop chemicals	36.46	41.09	35.61	33.15
Crop insurance	23.20 9.12	25.31	21.97	23.28
Drying expense	9.12 1.96	12.28 2.51	9.22 2.14	7.31 2.13
Storage Fuel & oil	24.44	25.63	25.31	2.13
Repairs	35.02	35.64	36.94	30.06
Repair, machinery	5.38	10.27	4.35	4.21
Custom hire	10.51	17.24	8.41	6.68
Repair, buildings	0.42	0.81	0.40	0.00
Hired labor	5.36	4.93	7.40	3.69
Land rent	233.38	252.12	240.53	212.90
Machinery leases	4.03	8.44	2.63	1.91
Utilities	1.74	1.73	2.15	1.41
Hauling and trucking	2.14	1.36	1.58	2.24
Marketing	1.80	1.43	2.62	1.17
Operating interest	12.70	16.44	12.93	9.40
Miscellaneous	2.38	3.69	2.50	1.84
Total direct expenses per acre	681.23	757.27	689.96	601.36
Return over direct exp per acre	56.81	-83.98	49.06	189.98
Overhead Expenses				
Hired labor	11.62	10.38	12.63	14.79
Machinery leases	5.65	2.56	4.55	15.23
Building leases	3.09	0.75	3.78	3.13
Farm insurance	10.68	10.43	11.61	10.32
Utilities	4.80	5.28	4.67	4.93
Dues & professional fees	3.90	3.58	3.96	4.25
Interest	6.82	7.56	7.34	6.41
Mach & bldg depreciation	57.55	53.11	60.72	61.23
Miscellaneous	7.94	10.57	7.44	8.69
Total overhead expenses per acre	112.06	104.21	116.69	128.97
Total dir & ovhd expenses per acre Net return per acre	793.30 -55.26	861.48 -188.19	806.65 -67.63	730.33 61.01
•				
Government payments	50.09	50.14	49.49	47.60
Net return with govt pmts Labor & management charge	-5.16 51.94	-138.05 55.33	-18.15 52.31	108.61 50.04
Net return over lbr & mgt	-57.10	-193.39	-70.45	50.04
Cost of Production				
	3.31	3.86	3.32	2.84
Total direct expense per bu. Total dir & ovhd exp per bu.	3.85	3.00 4.39	3.89	2.04 3.44
Less govt & other income	3.65 3.57	4.39	3.69	3.44
With labor & management	3.82	4.13	3.87	3.38
-				
Net value per unit	3.56	3.42	3.54	3.69
N/ICODIDORI/ COCT DOT COTO	141.12	152.35	141.13	140.13
Machinery cost per acre Est. labor hours per acre	2.68	2.88	2.64	2.69

#### Soybeans on Owned Land

	Avg. Of			
	All Farms	<u>Low 20%</u>	<u>          40  -  60%</u>	High_20%
Number of farms Acres Yield per acre (bu.) Operators share of yield % Value per bu. Total product return per acre Hedging gains/losses per acre Crop insurance per acre Other crop income per acre Gross return per acre	542 130.00 60.27 100.00 8.62 519.42 1.30 1.33 2.20 524.25	108 122.77 52.75 100.00 8.49 447.95 -0.03 1.42 0.39 449.73	$\begin{array}{r} 109 \\ 144.19 \\ 61.01 \\ 100.00 \\ 8.63 \\ 526.30 \\ 2.63 \\ 1.30 \\ 2.99 \\ 533.23 \end{array}$	109 130.88 65.41 100.00 8.89 581.28 2.74 1.34 2.62 587.98
Direct Expenses Seed Fertilizer Crop chemicals Crop insurance Storage Fuel & oil Repairs Repair, machinery Custom hire Repair, buildings Hired labor Machinery leases Utilities Hauling and trucking Marketing Operating interest Miscellaneous Total direct expenses per acre Return over direct exp per acre	$\begin{array}{c} 60.53\\ 25.78\\ 48.19\\ 20.67\\ 0.94\\ 15.59\\ 25.24\\ 3.59\\ 10.53\\ 0.37\\ 4.08\\ 1.55\\ 1.39\\ 1.22\\ 1.26\\ 6.86\\ 2.50\\ 230.29\\ 293.95\end{array}$	$\begin{array}{c} 65.73\\ 43.47\\ 49.38\\ 19.71\\ 0.86\\ 16.61\\ 31.77\\ 5.12\\ 13.19\\ 0.51\\ 6.44\\ 2.51\\ 2.22\\ 0.68\\ 1.04\\ 8.33\\ 3.29\\ 270.87\\ 178.86\end{array}$	$\begin{array}{c} 59.06\\ 27.32\\ 49.36\\ 19.78\\ 0.73\\ 17.76\\ 24.86\\ 3.36\\ 10.60\\ 0.85\\ 9.33\\ 0.77\\ 1.79\\ 1.36\\ 1.92\\ 7.48\\ 3.44\\ 239.75\\ 293.48\end{array}$	$\begin{array}{c} 55.99\\ 9.44\\ 43.52\\ 21.74\\ 0.60\\ 13.90\\ 17.96\\ 5.24\\ 4.02\\ 0.24\\ 1.35\\ 1.34\\ 0.68\\ 1.06\\ 0.85\\ 4.82\\ 1.53\\ 184.27\\ 403.71\end{array}$
Overhead Expenses Hired labor Machinery leases Building leases RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total dir & ovhd expenses per acre Net return per acre	$\begin{array}{c} 6.14\\ 1.37\\ 0.83\\ 36.55\\ 8.87\\ 3.84\\ 3.04\\ 65.56\\ 44.58\\ 6.33\\ 177.10\\ 407.40\\ 116.85\end{array}$	$\begin{array}{c} 3.33\\ 0.27\\ 0.21\\ 31.64\\ 9.01\\ 3.93\\ 2.71\\ 59.05\\ 41.90\\ 7.31\\ 159.37\\ 430.24\\ 19.49\end{array}$	$\begin{array}{c} 6.44\\ 1.38\\ 0.47\\ 37.83\\ 9.50\\ 3.71\\ 4.12\\ 69.25\\ 43.28\\ 5.37\\ 181.35\\ 421.10\\ 112.13\end{array}$	$\begin{array}{c} 6.72\\ 1.83\\ 1.58\\ 39.31\\ 7.87\\ 3.54\\ 3.55\\ 86.39\\ 46.51\\ 8.00\\ 205.30\\ 389.57\\ 198.41\end{array}$
Government payments Net return with govt pmts Labor & management charge Net return over lbr & mgt	48.72 165.58 39.89 125.68	45.68 65.17 47.11 18.06	50.77 162.90 42.70 120.19	47.16 245.57 35.66 209.91
<b>Cost of Production</b> Total direct expense per bu. Total dir & ovhd exp per bu. Less govt & other income With labor & management	3.82 6.76 5.87 6.53	5.14 8.16 7.26 8.15	3.93 6.90 5.96 6.66	2.82 5.96 5.13 5.68
Net value per unit Machinery cost per acre Est. labor hours per acre	8.64 98.53 1.92	8.49 107.18 2.11	8.67 98.83 2.03	8.93 87.05 1.71

#### Soybeans on Cash Rent

	Avg. Of All Farms	Low 20%	<u>         40  -  60%</u>	<u> </u>
Number of farms	746	149	149	150
Acres Yield per acre (bu.) Operators share of yield % Value per bu. Total product return per acre Hedging gains/losses per acre Crop insurance per acre Other crop income per acre Gross return per acre	$284.04 \\ 60.11 \\ 100.00 \\ 8.63 \\ 518.71 \\ 2.44 \\ 1.57 \\ 2.91 \\ 525.63$	$\begin{array}{c} 276.10\\ 57.58\\ 100.00\\ 8.53\\ 490.90\\ 0.90\\ 0.26\\ 1.08\\ 493.14 \end{array}$	$\begin{array}{c} 312.00\\ 59.64\\ 100.00\\ 8.56\\ 510.64\\ 2.11\\ 3.90\\ 1.82\\ 518.46\end{array}$	269.34 63.72 100.00 8.82 561.93 6.65 0.73 5.99 575.30
Direct Expenses Seed Fertilizer Crop chemicals Crop insurance Storage Fuel & oil Repairs Repair, machinery Custom hire Hired labor Land rent Machinery leases Utilities Hauling and trucking Marketing Operating interest Miscellaneous Total direct expenses per acre Return over direct exp per acre	$58.66 \\ 21.63 \\ 45.31 \\ 21.35 \\ 0.91 \\ 15.12 \\ 21.80 \\ 3.26 \\ 8.29 \\ 4.32 \\ 229.48 \\ 2.74 \\ 1.30 \\ 1.06 \\ 1.19 \\ 7.76 \\ 2.50 \\ 446.67 \\ 78.96 \\ \end{bmatrix}$	$\begin{array}{c} 61.95\\ 34.65\\ 51.51\\ 23.74\\ 1.08\\ 15.78\\ 20.17\\ 5.21\\ 12.62\\ 10.27\\ 262.33\\ 5.18\\ 1.72\\ 1.38\\ 1.50\\ 10.90\\ 2.63\\ 522.62\\ -29.48 \end{array}$	$\begin{array}{c} 58.60\\ 16.61\\ 44.58\\ 21.02\\ 0.64\\ 15.06\\ 20.72\\ 3.26\\ 7.08\\ 2.56\\ 233.71\\ 1.35\\ 0.80\\ 0.56\\ 1.32\\ 7.79\\ 3.11\\ 438.78\\ 79.69\end{array}$	$54.43 \\ 17.39 \\ 42.46 \\ 22.63 \\ 0.53 \\ 14.48 \\ 20.86 \\ 3.10 \\ 4.58 \\ 0.50 \\ 191.36 \\ 0.62 \\ 0.65 \\ 1.18 \\ 1.03 \\ 5.96 \\ 1.59 \\ 383.37 \\ 191.93$
Overhead Expenses Hired labor Machinery leases Building leases Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total dir & ovhd expenses per acre Net return per acre	$\begin{array}{c} 7.28\\ 3.24\\ 1.75\\ 7.25\\ 3.00\\ 2.59\\ 4.25\\ 37.57\\ 5.03\\ 71.97\\ 518.64\\ 6.99\end{array}$	$\begin{array}{c} 3.72 \\ 1.47 \\ 0.94 \\ 8.16 \\ 2.62 \\ 2.25 \\ 4.07 \\ 38.36 \\ 4.16 \\ 65.75 \\ 588.38 \\ -95.23 \end{array}$	$\begin{array}{r} 8.82\\ 2.13\\ 1.71\\ 7.03\\ 3.43\\ 2.34\\ 4.28\\ 38.54\\ 5.68\\ 73.97\\ 512.75\\ 5.72\end{array}$	9.62 5.06 1.03 7.04 2.79 2.80 4.49 39.32 5.68 77.83 461.20 114.10
Government payments Net return with govt pmts Labor & management charge Net return over lbr & mgt	46.82 53.81 33.32 20.49	48.62 -46.61 34.73 -81.34	46.73 52.44 32.44 20.01	44.65 158.75 30.92 127.83
<b>Cost of Production</b> Total direct expense per bu. Total dir & ovhd exp per bu. Less govt & other income With labor & management	7.43 8.63 7.73 8.29	9.08 10.22 9.33 9.94	7.36 8.60 7.68 8.23	6.02 7.24 6.33 6.81
Net value per unit Machinery cost per acre Est. labor hours per acre	8.67 91.07 1.69	8.54 96.99 1.72	8.60 86.70 1.70	8.92 88.52 1.75

#### Wheat, Spring on Owned Land

	Avg. Of All Farms
Number of farms	13
Acres Yield per acre (bu.) Operators share of yield % Value per bu. Other product return per acre Total product return per acre Other crop income per acre Gross return per acre	$\begin{array}{r} 35.76 \\ 63.70 \\ 100.00 \\ 4.96 \\ 37.50 \\ 353.61 \\ 44.92 \\ 398.53 \end{array}$
Direct Expenses Seed Fertilizer Crop chemicals Crop insurance Fuel & oil Repairs Repair, machinery Custom hire Hired labor Machinery leases Hauling and trucking Operating interest Miscellaneous Total direct expenses per acre Return over direct exp per acre	$\begin{array}{c} 25.73 \\ 55.13 \\ 34.21 \\ 7.61 \\ 12.99 \\ 22.52 \\ 3.95 \\ 14.19 \\ 0.60 \\ 1.36 \\ 0.33 \\ 5.77 \\ 11.94 \\ 196.33 \\ 202.20 \end{array}$
Overhead Expenses Hired labor Machinery leases RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total dir & ovhd expenses per acre Net return per acre	$\begin{array}{c} 7.84\\ 2.05\\ 26.77\\ 7.63\\ 5.29\\ 6.01\\ 64.18\\ 39.06\\ 5.95\\ 164.76\\ 361.09\\ 37.44 \end{array}$
Government payments Net return with govt pmts Labor & management charge Net return over lbr & mgt	46.89 84.34 43.21 41.13
<b>Cost of Production</b> Total direct expense per bu. Total dir & ovhd exp per bu. Less govt & other income With labor & management	3.08 5.67 3.64 4.32
Net value per unit Machinery cost per acre Est. labor hours per acre	4.96 100.61 2.98

#### Wheat, Spring on Cash Rent

	Avg. Of <u>All Farms</u>
Number of farms	26
Acres Yield per acre (bu.) Operators share of yield % Value per bu. Other product return per acre Total product return per acre Other crop income per acre Gross return per acre	$\begin{array}{r} 44.08\\ 61.50\\ 100.00\\ 4.86\\ 16.26\\ 315.46\\ 47.59\\ 363.05\end{array}$
Direct Expenses Seed Fertilizer Crop chemicals Crop insurance Fuel & oil Repairs Repair, machinery Custom hire Hired labor Land rent Machinery leases Utilities Hauling and trucking Operating interest Miscellaneous Total direct expenses per acre Return over direct exp per acre	$\begin{array}{c} 32.21\\ 60.24\\ 22.95\\ 10.72\\ 17.18\\ 29.56\\ 3.52\\ 12.84\\ 7.02\\ 198.68\\ 7.41\\ 0.74\\ 1.52\\ 6.70\\ 4.51\\ 415.80\\ -52.75\end{array}$
Overhead Expenses Hired labor Machinery leases Building leases Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total dir & ovhd expenses per acre Net return per acre	5.01 0.36 2.35 5.82 3.26 1.70 4.52 27.15 4.46 54.62 470.42 -107.37
Government payments Net return with govt pmts Labor & management charge Net return over lbr & mgt	39.76 -67.61 20.57 -88.18
<b>Cost of Production</b> Total direct expense per bu. Total dir & ovhd exp per bu. Less govt & other income With labor & management	6.76 7.65 5.96 6.30
Net value per unit Machinery cost per acre Est. labor hours per acre	4.86 98.56 1.61

#### Corn Silage on Owned Land

	Avg. Of All Farms	Low 20%	<u> </u>	High 20%
Number of farms	<del><i>All_Fallits</i></del> 111	<u>Low 2026</u> 22	<del>40 - 60%</del> 22	<b>High 20%</b> 23
Acres Yield per acre (ton) Operators share of yield % Value per ton Total product return per acre Crop insurance per acre Other crop income per acre Gross return per acre	55.41 24.68 100.00 32.60 804.50 0.27 0.40 805.17	71.47 22.43 100.00 29.87 669.91 0.44 - 670.35	47.83 24.42 100.00 34.06 831.80 0.91 - 832.70	56.25 27.14 100.00 35.48 963.14 1.91 965.04
Direct Expenses Seed Fertilizer Crop chemicals Crop insurance Storage Packaging and supplies Fuel & oil Repairs Repair, machinery Custom hire Repair, buildings Hired labor Machinery leases Utilities Hauling and trucking Operating interest Miscellaneous Total direct expenses per acre Return over direct exp per acre	$122.81 \\ 115.40 \\ 42.34 \\ 16.39 \\ 4.38 \\ 2.19 \\ 28.16 \\ 48.42 \\ 6.49 \\ 67.43 \\ 1.37 \\ 5.03 \\ 2.04 \\ 0.28 \\ 0.77 \\ 7.84 \\ 5.92 \\ 477.26 \\ 327.91 \\ 1000 \\ 1$	$\begin{array}{c} 133.75\\ 130.00\\ 42.49\\ 20.39\\ 2.74\\ 5.23\\ 28.25\\ 43.67\\ 8.65\\ 88.91\\ 0.76\\ 14.76\\ 4.63\\ 0.51\\ 3.00\\ 7.03\\ 5.41\\ 540.18\\ 130.17\end{array}$	123.47 125.36 43.19 12.18 2.22 30.88 50.31 87.24 1.68 0.80 0.06 10.01 11.56 498.97 333.73	$116.15 \\ 114.77 \\ 37.80 \\ 15.08 \\ 0.28 \\ 1.76 \\ 27.31 \\ 49.14 \\ 4.67 \\ 49.91 \\ 2.47 \\ 2.78 \\ 3.41 \\ 0.11 \\ \\ 8.97 \\ 3.10 \\ 437.69 \\ 527.36 \\ $
Overhead Expenses Hired labor Machinery leases Building leases RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total dir & ovhd expenses per acre Net return per acre	$\begin{array}{c} 17.03\\ 2.69\\ 1.29\\ 28.05\\ 11.26\\ 8.01\\ 3.81\\ 69.25\\ 59.06\\ 8.70\\ 209.15\\ 686.41\\ 118.76\end{array}$	$\begin{array}{r} 4.01\\ 0.25\\ 0.15\\ 35.18\\ 9.10\\ 7.15\\ 2.44\\ 68.84\\ 55.60\\ 7.28\\ 190.00\\ 730.18\\ -59.83\end{array}$	$\begin{array}{c} 23.64\\ 3.43\\ 0.39\\ 25.81\\ 13.00\\ 8.43\\ 2.22\\ 99.91\\ 49.97\\ 10.67\\ 237.48\\ 736.45\\ 96.25\end{array}$	$\begin{array}{c} 14.61\\ 4.87\\ 1.06\\ 29.85\\ 11.45\\ 7.97\\ 3.95\\ 63.56\\ 72.28\\ 11.60\\ 221.20\\ 658.89\\ 306.16\end{array}$
Government payments Net return with govt pmts Labor & management charge Net return over lbr & mgt	50.17 168.93 48.72 120.21	56.25 -3.58 41.32 -44.90	41.93 138.18 40.51 97.68	49.05 355.20 79.78 275.42
<b>Cost of Production</b> Total direct expense per ton Total dir & ovhd exp per ton Less govt & other income With labor & management	19.34 27.81 25.75 27.73	24.08 32.55 30.03 31.87	20.43 30.16 28.40 30.06	16.12 24.27 22.40 25.34
Net value per unit Machinery cost per acre Est. labor hours per acre	32.60 213.34 3.81	29.87 228.61 3.11	34.06 219.88 4.75	35.48 210.21 3.91

#### Corn Silage on Cash Rent

	Avg. Of	L 00%	40 00%	
Number of farms	<b>All Farms</b>	<b>Low 20%</b>	<u>40 - 60%</u>	<b>High 20%</b>
	132	26	27	27
Acres	95.76	93.57	57.94	146.84
Yield per acre (ton)	24.14	21.56	26.62	25.69
Operators share of yield %	100.00	100.00	100.00	100.00
Value per ton	35.43	32.12	32.05	39.76
Total product return per acre	855.08	692.60	853.24	1,021.18
Crop insurance per acre	21.83	0.66	1.57	50.25
Other crop income per acre	0.62	0.06	0.12	0.57
Gross return per acre	877.53	693.32	854.93	1,072.01
Direct Expenses Seed Fertilizer Crop chemicals Crop insurance Storage Packaging and supplies Fuel & oil Repairs Repairs Repair, machinery Custom hire Repair, buildings Hired labor Land rent Machinery leases Utilities Marketing Operating interest Miscellaneous Total direct expenses per acre Return over direct exp per acre	$\begin{array}{c} 116.80\\ 98.04\\ 43.59\\ 16.95\\ 3.96\\ 2.44\\ 35.43\\ 58.63\\ 3.34\\ 59.98\\ 0.49\\ 7.76\\ 211.34\\ 7.43\\ 0.72\\ 1.10\\ 6.76\\ 11.81\\ 686.56\\ 190.97 \end{array}$	$\begin{array}{c} 131.18\\ 98.19\\ 42.66\\ 16.06\\ 7.40\\ 1.95\\ 29.03\\ 75.36\\ 8.70\\ 117.00\\ 2.11\\ 20.03\\ 251.89\\ 17.45\\ 1.73\\ 5.70\\ 5.04\\ 16.35\\ 847.80\\ -154.48 \end{array}$	$126.74 \\107.33 \\39.90 \\13.59 \\4.73 \\8.76 \\31.66 \\48.10 \\114.83 \\2.85 \\208.20 \\0.37 \\0.35 \\0.01 \\5.32 \\9.68 \\722.43 \\132.49$	111.1495.9240.4615.202.741.6638.9054.230.1320.830.022.99199.952.060.747.493.87598.34473.66
Overhead Expenses Hired labor Machinery leases Building leases Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total dir & ovhd expenses per acre Net return per acre	$\begin{array}{r} 39.09\\ 3.08\\ 2.65\\ 8.99\\ 4.64\\ 2.83\\ 11.12\\ 49.85\\ 6.65\\ 128.90\\ 815.46\\ 62.07\end{array}$	$\begin{array}{c} 12.00\\ 2.92\\ 1.48\\ 6.74\\ 3.69\\ 2.85\\ 13.76\\ 55.71\\ 6.39\\ 105.54\\ 953.34\\ -260.02 \end{array}$	$\begin{array}{c} 30.49\\ 2.52\\ 3.86\\ 7.09\\ 5.23\\ 1.75\\ 9.41\\ 39.89\\ 6.43\\ 106.64\\ 829.08\\ 25.85\end{array}$	58.36 4.38 2.29 11.35 4.43 3.83 12.22 55.73 7.19 159.77 758.12 313.89
Government payments	44.68	56.60	49.31	40.74
Net return with govt pmts	106.74	-203.42	75.16	354.63
Labor & management charge	33.71	34.03	39.09	36.10
Net return over lbr & mgt	73.03	-237.46	36.07	318.53
<b>Cost of Production</b> Total direct expense per ton Total dir & ovhd exp per ton Less govt & other income With labor & management	28.44 33.79 31.00 32.40	39.32 44.21 41.56 43.14	27.13 31.14 29.22 30.69	23.29 29.51 25.95 27.35
Net value per unit	35.43	32.12	32.05	39.76
Machinery cost per acre	222.94	315.85	243.12	179.94
Est. labor hours per acre	4.86	3.69	3.08	5.94

#### Hay, Alfalfa on Owned Land

	Avg. Of All Farms	Low 20%	<u> </u>	<u> </u>
Number of farms	<del></del>	23	<del>40 - 00 /3</del> 23	<del>nyn_zo_//</del> 23
Acres Yield per acre (ton) Operators share of yield % Value per ton Total product return per acre Crop insurance per acre Other crop income per acre Gross return per acre	45.35 5.35 100.00 146.49 784.02 3.66 0.70 788.38	40.59 3.84 100.00 124.87 479.93 1.93 2.63 484.49	39.11 5.34 100.00 156.01 832.94 - - 832.94	45.37 6.93 100.00 157.29 1,090.80 9.38 1.12 1,101.30
Direct Expenses Seed Fertilizer Crop chemicals Crop insurance Storage Packaging and supplies Fuel & oil Repairs Repair, machinery Custom hire Repair, buildings Hired labor Machinery leases Utilities Hauling and trucking Mackating	$\begin{array}{r} 4.13\\ 57.47\\ 6.48\\ 2.52\\ 1.16\\ 2.97\\ 27.24\\ 51.30\\ 3.00\\ 69.62\\ 0.41\\ 4.79\\ 3.18\\ 0.64\\ 0.81\\ 0.28\end{array}$	5.18 88.64 6.90 3.00 1.38 21.37 65.75 0.88 106.16 1.48 4.06 0.33 0.38	13.23 44.39 4.70 0.73 0.42 0.13 29.82 38.92 8.05 89.13 0.19 15.56 13.56 0.81	1.56 50.75 8.89 2.12 8.83 28.08 52.71 0.20 54.04 2.08 0.76 0.44
Marketing Operating interest Miscellaneous Total direct expenses per acre Return over direct exp per acre	0.28 5.98 4.89 246.85 541.53	0.01 7.90 1.56 315.01 169.49	0.74 4.15 9.72 274.25 558.69	4.87 1.06 216.38 884.92
Overhead Expenses Hired labor Machinery leases RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total dir & ovhd expenses per acre Net return per acre	$\begin{array}{c} 14.77\\ 1.78\\ 26.87\\ 9.90\\ 6.75\\ 4.61\\ 56.08\\ 50.07\\ 7.36\\ 178.18\\ 425.02\\ 363.36\end{array}$	$\begin{array}{c} 13.98\\ 5.23\\ 34.00\\ 10.93\\ 7.69\\ 10.31\\ 57.00\\ 50.05\\ 10.31\\ 199.51\\ 514.51\\ -30.02 \end{array}$	$\begin{array}{c} 7.36\\ 1.16\\ 25.14\\ 8.19\\ 4.10\\ 2.09\\ 57.34\\ 51.29\\ 5.16\\ 161.82\\ 436.07\\ 396.87\end{array}$	20.81 1.64 21.76 8.29 5.70 4.57 39.54 46.82 9.21 158.33 374.72 726.58
Government payments Net return with govt pmts Labor & management charge Net return over lbr & mgt	28.52 391.87 44.56 347.32	26.75 -3.28 53.89 -57.17	14.62 411.48 36.35 375.13	33.56 760.14 50.32 709.82
<b>Cost of Production</b> Total direct expense per ton Total dir & ovhd exp per ton Less govt & other income With labor & management	46.12 79.41 73.27 81.60	81.96 133.87 125.72 139.74	51.37 81.68 78.94 85.75	31.20 54.03 47.68 54.94
Net value per unit Machinery cost per acre Est. labor hours per acre	146.49 206.96 3.59	124.87 246.96 3.53	156.01 232.35 2.38	157.29 184.58 4.19

#### Hay, Alfalfa on Cash Rent

	Avg. Of		<i>i</i> a <i>aai</i>	
	All Farms	<u>Low 20%</u>	<u>          40  -  60%</u>	High 20%
Number of farms	151	30	30	31
Acres Yield per acre (ton)	77.75 5.33	85.49 4.26	101.66 5.49	68.40 6.39
Operators share of yield %	100.00	100.00	100.00	100.00
Value per ton	143.74	121.53	141.53	164.86
Total product return per acre Crop insurance per acre	766.16 2.13	517.63 2.80	776.98	1,053.35 6.80
Other crop income per acre	0.63	1.94	-	-
Gross return per acre	768.91	522.36	776.98	1,060.15
Direct Expenses	0.00	4.00	0.04	
Seed Fertilizer	0.62 53.02	1.00 86.43	0.84 34.99	- 37.16
Crop chemicals	11.05	11.38	12.94	8.28
Crop insurance	3.24	3.35	4.95	2.15
Storage Packaging and supplies	2.39 0.87	3.50	4.13	0.98 0.16
Fuel & oil	29.48	23.97	32.51	35.84
Repairs	55.44	60.57	44.11	57.45
Repair, machinery Custom hire	1.86 51.04	1.47 89.86	4.14 57.91	1.39 22.85
Repair, buildings	0.41	-	1.40	0.20
Hired labor Land rent	4.96 196.53	10.29 227.88	5.41 203.66	2.05 166.09
Machinery leases	3.64	8.63	4.60	0.12
Utilities	1.19	1.58	0.97	0.78
Hauling and trucking Operating interest	1.56 6.53	5.35	7.10	4.99
Miscellaneous	9.34	12.29	10.87	4.98
Total direct expenses per acre	433.18	547.54	430.53	345.44
Return over direct exp per acre	335.73	-25.18	346.45	714.71
Overhead Expenses	22.22	46 74	24.76	20 50
Hired labor Machinery leases	23.32 3.38	16.74 1.86	34.76 5.85	29.59 1.25
Building leases	3.30	2.69	3.76	1.44
Farm insurance Utilities	8.53	7.03 2.21	6.52	7.55
Dues & professional fees	5.45 3.27	5.10	9.22 3.18	3.68 2.68
Interest	6.20	4.55	8.94	6.33
Mach & bldg depreciation Miscellaneous	45.70 6.32	33.46 4.59	55.90 5.75	49.86 7.50
Total overhead expenses per acre	105.47	78.23	133.88	109.87
Total dir & ovhd expenses per acre	538.65	625.77	564.41	455.31
Net return per acre	230.26	-103.40	212.57	604.84
Government payments	28.49	36.26	35.65	17.22
Net return with govt pmts Labor & management charge	258.75 33.05	-67.14 29.63	248.22 25.85	622.06 35.62
Net return over lbr & mgt	225.70	-96.77	222.37	586.44
Cost of Production				
Total direct expense per ton	81.27	128.56	78.42	54.06
Total dir & ovhd exp per ton Less govt & other income	101.06 95.20	146.92 137.30	102.81 96.31	71.26 67.50
With labor & management	101.40	144.25	101.02	73.08
ũ				
Net value per unit Machinery cost per acre	143.74 190.26	121.53 220.32	141.53 201.79	164.86 169.35
Est. labor hours per acre	3.58	2.75	4.24	3.68

#### Corn, Organic on Owned Land

	Avg. Of All Farms
Number of farms	12
Acres Yield per acre (bu.) Operators share of yield % Value per bu. Total product return per acre Crop insurance per acre Other crop income per acre Gross return per acre	54.00 150.66 100.00 1,641.83 18.25 0.82 1,660.91
Direct Expenses Seed Fertilizer Non-chemical crop protect Crop insurance Drying expense Packaging and supplies Fuel & oil Repairs Custom hire Hired labor Machinery leases Utilities Hauling and trucking Organic certification Operating interest Miscellaneous Total direct expenses per acre Return over direct exp per acre	$\begin{array}{c} 100.75\\ 141.17\\ 10.82\\ 26.79\\ 17.58\\ 0.50\\ 41.90\\ 91.98\\ 33.91\\ 4.84\\ 0.86\\ 4.20\\ 0.12\\ 5.51\\ 15.80\\ 4.14\\ 500.87\\ 1,160.03\end{array}$
Overhead Expenses Hired labor Machinery leases RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total dir & ovhd expenses per acre Net return per acre	23.48 0.98 37.91 14.97 10.47 12.72 83.89 72.89 17.50 274.82 775.69 885.21
Government payments Net return with govt pmts Labor & management charge Net return over lbr & mgt	39.59 924.81 72.54 852.27
<b>Cost of Production</b> Total direct expense per bu. Total dir & ovhd exp per bu. Less govt & other income With labor & management	3.32 5.15 4.76 5.24
Net value per unit Machinery cost per acre Est. labor hours per acre	10.90 236.55 4.21

#### Corn, Organic on Cash Rent

	Avg. Of All Farms
Number of farms	13
Acres Yield per acre (bu.) Operators share of yield % Value per bu. Other product return per acre Total product return per acre Crop insurance per acre Other crop income per acre Gross return per acre	74.87 138.52 100.00 10.70 3.27 1,485.62 55.43 0.83 1,541.88
Direct Expenses Seed Fertilizer Non-chemical crop protect Crop insurance Drying expense Fuel & oil Repairs Custom hire Hired labor Land rent Machinery leases Utilities Hauling and trucking Organic certification Operating interest Miscellaneous Total direct expenses per acre Return over direct exp per acre	$101.31 \\ 124.26 \\ 8.19 \\ 25.46 \\ 18.92 \\ 42.95 \\ 86.64 \\ 27.40 \\ 4.69 \\ 142.29 \\ 0.09 \\ 5.20 \\ 1.02 \\ 2.95 \\ 13.91 \\ 4.47 \\ 609.73 \\ 932.15 \\ \end{cases}$
Overhead Expenses Hired labor Machinery leases Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total dir & ovhd expenses per acre Net return per acre	25.89 9.64 13.46 5.05 5.38 6.28 60.98 18.70 145.38 755.11 786.77
Government payments Net return with govt pmts Labor & management charge Net return over lbr & mgt	35.74 822.51 102.40 720.11
<b>Cost of Production</b> Total direct expense per bu. Total dir & ovhd exp per bu. Less govt & other income With labor & management	4.40 5.45 4.76 5.50
Net value per unit Machinery cost per acre Est. labor hours per acre	10.70 222.17 5.80

#### Sweet Corn, Processing on Owned Land

	Avg. Of All Farms
Number of farms	20
Acres Yield per acre (ton) Operators share of yield % Value per ton Total product return per acre Gross return per acre	66.57 7.55 100.00 67.85 512.25 512.25
Direct Expenses Fertilizer Crop chemicals Crop insurance Drying expense Fuel & oil Repairs Repair, machinery Custom hire Repair, buildings Hired labor Utilities Marketing Operating interest Miscellaneous Total direct expenses per acre Return over direct exp per acre	$\begin{array}{c} 103.53\\ 34.63\\ 5.02\\ 0.30\\ 23.30\\ 25.40\\ 12.74\\ 0.89\\ 1.67\\ 0.68\\ 0.57\\ 1.30\\ 8.76\\ 2.41\\ 221.21\\ 291.03\end{array}$
Overhead Expenses Hired labor Machinery leases RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total dir & ovhd expenses per acre Net return per acre	$\begin{array}{c} 15.71 \\ 1.98 \\ 34.05 \\ 9.77 \\ 6.21 \\ 2.26 \\ 82.10 \\ 60.93 \\ 8.26 \\ 221.27 \\ 442.49 \\ 69.76 \end{array}$
Government payments Net return with govt pmts Labor & management charge Net return over lbr & mgt	4.91 74.67 51.53 23.14
<b>Cost of Production</b> Total direct expense per ton Total dir & ovhd exp per ton Less govt & other income With labor & management	29.30 58.61 57.96 64.78
Net value per unit Machinery cost per acre Est. labor hours per acre	67.85 117.09 2.19

#### Sweet Corn, Processing on Cash Rent

	Avg. Of		10 00%	
	<u>All Farms</u>	<u>Low 20%</u>	<u> </u>	<u> </u>
Number of farms	42	8	9	9
Acres	70.43	82.21	59.83	67.81
Yield per acre (ton) Operators share of yield %	7.54 100.00	6.83 100.00	6.54 100.00	8.49 100.00
Value per ton	66.78	66.24	70.44	62.96
Total product return per acre	503.34	452.36	460.36	534.52
Crop insurance per acre Other crop income per acre	6.00 5.20	- 1.96	-	29.08 9.97
Gross return per acre	514.53	454.33	460.36	573.56
Direct Expenses				
Fertilizer	98.90	117.03	87.57	59.28
Crop chemicals Crop insurance	25.06 5.38	31.53 1.94	16.36 7.30	22.41 1.53
Fuel & oil	20.73	27.45	16.61	21.19
Repairs	25.99	14.69	26.86	24.28
Repair, machinery Custom hire	5.47 4.96	23.74 4.68	- 2.72	- 0.46
Hired labor	6.60	28.70	1.21	0.40
Land rent	234.28	264.18	218.02	194.32
Machinery leases	2.34	7.06	0.37	3.42
Utilities Marketing	0.44 1.27	0.58	0.16 4.96	0.14 1.06
Operating interest	7.95	13.80	5.58	3.70
Miscellaneous	1.93	3.91	0.02	-
Total direct expenses per acre Return over direct exp per acre	441.30 73.23	539.30 -84.97	387.73 72.62	331.79 241.77
Overhead Expenses				
Hired labor	19.56	5.55	13.09	47.03
Machinery leases	7.14	7.17	2.81	1.15
Building leases Farm insurance	0.36 8.31	0.04 7.69	1.59 9.67	- 8.60
Utilities	4.75	3.72	3.32	4.56
Dues & professional fees	2.44	2.69	1.57	2.26
Interest	4.10	3.66	4.81	5.12
Mach & bldg depreciation Miscellaneous	46.90 8.41	48.69 4.21	38.74 6.82	54.62 11.08
Total overhead expenses per acre	101.96	83.42	82.41	134.41
Total dir & ovhd expenses per acre	543.26	622.72	470.15	466.20
Net return per acre	-28.73	-168.39	-9.79	107.36
Government payments	2.29	-	3.15	-
Net return with govt pmts Labor & management charge	-26.43 35.79	-168.39 43.40	-6.65 43.74	107.36 25.55
Net return over lbr & mgt	-62.22	-211.79	-50.39	81.81
Cost of Production				
Total direct expense per ton	58.55	78.97	59.33	39.08
Total dir & ovhd exp per ton Less govt & other income	72.08 70.29	91.19 90.90	71.94 71.46	54.91 50.31
With labor & management	75.03	97.26	78.15	53.32
Net value per unit	66.78	66.24	70.44	62.96
Machinery cost per acre	109.20	123.32	89.45	101.36
Est. labor hours per acre	2.26	1.79	3.25	2.24

#### Peas, Processing on Owned Land

	Avg. Of <u>All Farms</u>
Number of farms	18
Acres Yield per acre (lb.) Operators share of yield % Value per lb. Total product return per acre Crop insurance per acre Other crop income per acre Gross return per acre	58.86 4,693.69 100.00 0.13 631.91 33.22 5.65 670.78
Direct Expenses Fertilizer Crop chemicals Crop insurance Fuel & oil Repairs Repair, machinery Custom hire Operating interest Miscellaneous Total direct expenses per acre Return over direct exp per acre	32.10 20.55 8.09 10.93 22.18 3.91 5.91 9.78 2.28 115.73 555.05
Overhead Expenses Hired labor Machinery leases Building leases RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total dir & ovhd expenses per acre Net return per acre	$5.89 \\ 0.95 \\ 0.28 \\ 32.61 \\ 6.29 \\ 4.59 \\ 0.61 \\ 43.91 \\ 28.73 \\ 4.11 \\ 127.94 \\ 243.67 \\ 427.10 \\ \end{cases}$
Government payments Net return with govt pmts Labor & management charge Net return over lbr & mgt	1.84 428.94 26.22 402.73
<b>Cost of Production</b> Total direct expense per lb. Total dir & ovhd exp per lb. Less govt & other income With labor & management	0.02 0.05 0.04 0.05
Net value per unit Machinery cost per acre Est. labor hours per acre	0.13 70.42 1.44

#### Peas, Processing on Cash Rent

	Avg. Of All Farms	Low 20%	40 - 60%	High 20%
Number of farms	32	6	7	7
Acres	66.14	55.22	102.76	84.46
Yield per acre (lb.)	4,633.23	2,855.26	4,102.47	6,135.05
Operators share of yield %	100.00	100.00	100.00	100.00
Value per lb.	0.13	0.14	0.14	0.13
Total product return per acre	610.23	404.28	563.05	792.14
Crop insurance per acre	23.96		32.85	34.48
Other crop income per acre Gross return per acre	2.23 636.42	5.52 409.80	2.86 598.75	- 826.63
<b>Direct Expenses</b> Fertilizer	31.72	57.62	28.11	28.63
Crop chemicals	18.04	23.88	20.07	13.80
Crop insurance	4.96	0.58	4.33	8.02
Fuel & oil	9.43	8.66	8.76	11.39
Repairs	16.72	9.80	17.95	19.70
Repair, machinery	0.93	1.98	-	-
Custom hire	8.50	31.70	4.13	3.50
Repair, buildings	0.11	0.70	-	-
Hired labor	2.26	6.57	-	0.86
Land rent	236.04	221.90	239.82	236.49
Machinery leases	1.62	-	-	-
Utilities	0.29	1.03	-	0.10
Marketing	0.74	4.70	-	-
Operating interest	4.05	5.26	1.10	4.34
Miscellaneous	2.44	1.19	0.63	0.29
Total direct expenses per acre	337.85	375.58	324.89	327.11
Return over direct exp per acre	298.58	34.22	273.86	499.51
Overhead Expenses				
Hired labor	7.99	9.27	10.35	6.13
Machinery leases	1.99	4.79	0.01	
Building leases	1.06	0.91	0.11	2.93
Farm insurance	4.03	3.21	5.05	2.35
Utilities	2.50	3.98	2.65	1.30
Dues & professional fees	1.69	2.19	1.21	1.81
Interest	2.38	1.83	2.09	1.70
Mach & bldg depreciation	20.09	18.24	22.74	20.12
Miscellaneous	2.72	2.76	1.53	3.21
Total overhead expenses per acre	44.44	47.17	45.73	39.56
Total dir & ovhd expenses per acre Net return per acre	382.29 254.14	422.75 -12.96	370.63 228.13	366.67 459.96
Government payments	-	-	-	-
Net return with govt pmts	254.14	-12.96	228.13	459.96
Labor & management charge	14.54	13.26	11.54	18.00
Net return over Ibr & mgt	239.60	-26.22	216.59	441.95
Cost of Production				
Total direct expense per lb.	0.07	0.13	0.08	0.05
Total dir & ovhd exp per lb.	0.08	0.15	0.09	0.06
Less govt & other income	0.08	0.15	0.08	0.05
Nith labor & management	0.08	0.15	0.08	0.06
Net value per unit	0.13	0.14	0.14	0.13
Machinery cost per acre	58.36	74.47	52.76	54.03
Est. labor hours per acre	1.15	1.22	0.83	1.51

#### Oats on Owned Land

	Avg. Of <u>All Farms</u>	<u>    High 20%</u>
Number of farms	21	5
Acres Yield per acre (bu.) Operators share of yield % Value per bu. Other product return per acre Total product return per acre Other crop income per acre Gross return per acre	27.70 97.24 100.00 2.61 14.61 268.70 33.89 302.59	$18.31 \\ 100.05 \\ 100.00 \\ 2.68 \\ 41.95 \\ 310.29 \\ 79.01 \\ 389.30$
Direct Expenses Seed Fertilizer Crop chemicals Crop insurance Storage Fuel & oil Repairs Repair, machinery Custom hire Operating interest Miscellaneous Total direct expenses per acre Return over direct exp per acre	23.57 26.25 9.09 2.64 4.23 13.78 29.42 2.37 9.04 3.88 1.84 126.11 176.48	14.14 1.44 5.37 - - 18.31 23.07 10.78 - 1.22 3.22 77.56 311.74
Overhead Expenses Hired labor Machinery leases Building leases RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total dir & ovhd expenses per acre Net return per acre	$5.49 \\ 0.27 \\ 0.19 \\ 13.75 \\ 4.46 \\ 3.01 \\ 0.75 \\ 23.79 \\ 29.18 \\ 5.24 \\ 86.14 \\ 212.24 \\ 90.35$	1.79 1.18 17.48 6.17 2.20 0.46 18.86 29.63 6.71 84.47 162.03 227.27
Government payments Net return with govt pmts Labor & management charge Net return over lbr & mgt	39.38 129.73 33.23 96.49	33.52 260.79 39.19 221.60
<b>Cost of Production</b> Total direct expense per bu. Total dir & ovhd exp per bu. Less govt & other income With labor & management	1.30 2.18 1.28 1.62	0.78 1.62 0.08 0.47
Net value per unit Machinery cost per acre Est. labor hours per acre	2.61 79.67 2.31	2.68 80.37 2.37

Oats on Cash Re	ent
-----------------	-----

	Avg. Of All Farms	Low 20%	40 - 60%	High 20%
Number of farms	32	<b></b> 6	<del>0 - 0078</del> 7	<b>11gn 20</b> 76
Acres Yield per acre (bu.) Operators share of yield % Value per bu. Other product return per acre Total product return per acre Other crop income per acre	38.33 78.76 100.00 2.67 23.22 233.78 25.78	20.00 97.04 100.00 2.29 222.05	77.89 53.72 100.00 2.95 13.91 172.47 11.28	30.49 119.45 100.00 2.74 91.19 418.74 55.90
Gross return per acre	259.56	222.05	183.75	474.64
Direct Expenses Seed Fertilizer Crop chemicals Crop insurance Storage Fuel & oil Repairs Repair, machinery Custom hire Hired labor Land rent Operating interest Miscellaneous Total direct expenses per acre Return over direct exp per acre	$\begin{array}{c} 22.41\\ 27.66\\ 6.69\\ 3.30\\ 1.96\\ 14.25\\ 23.82\\ 3.85\\ 2.97\\ 0.06\\ 130.59\\ 6.60\\ 0.78\\ 244.94\\ 14.62\end{array}$	28.51 32.13 8.50 4.65 11.28 24.94 - 4.32 0.51 254.11 2.20 0.88 372.01 -149.96	17.65 24.86 3.98 2.21 3.95 12.52 25.35 - 1.81 - 69.47 9.75 0.39 171.92 11.83	23.15 46.50 15.49 4.55 15.54 24.36 3.80 1.27 162.62 3.44 2.92 303.63 171.01
Overhead Expenses Hired labor Machinery leases Building leases Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total dir & ovhd expenses per acre Net return per acre	5.96 2.43 1.05 4.78 3.29 1.55 4.25 30.66 5.84 59.81 304.75 -45.19	8.44 2.31 6.17 2.45 2.43 7.19 29.56 3.13 61.68 433.69 -211.64	6.84 2.98 - 4.30 2.62 0.92 3.62 36.17 5.47 62.91 234.83 -51.08	5.98 0.88 5.94 4.82 4.57 2.02 2.74 23.77 4.89 55.60 359.24 115.41
Government payments Net return with govt pmts Labor & management charge Net return over lbr & mgt	31.31 -13.88 35.08 -48.96	29.46 -182.18 37.78 -219.96	33.47 -17.61 43.02 -60.63	32.55 147.96 26.38 121.57
<b>Cost of Production</b> Total direct expense per bu. Total dir & ovhd exp per bu. Less govt & other income With labor & management	3.11 3.87 2.85 3.30	3.83 4.47 4.17 4.55	3.20 4.37 3.28 4.08	2.54 3.01 1.50 1.72
Net value per unit Machinery cost per acre Est. labor hours per acre	2.67 76.78 2.37	2.29 75.28 1.95	2.95 73.84 3.33	2.74 70.72 1.68

#### Establish Hay, Alfalfa on Owned Land

	Avg. Of <u>All Farms</u>
Number of farms	31
Acres Yield per acre (ton) Operators share of yield % Value per ton Other product return per acre Total product return per acre Other crop income per acre Gross return per acre	$\begin{array}{c} 31.39 \\ 2.78 \\ 100.00 \\ 140.93 \\ 7.51 \\ 399.61 \\ 0.43 \\ 400.04 \end{array}$
Direct Expenses Seed Fertilizer Crop chemicals Crop insurance Storage Packaging and supplies Fuel & oil Repairs Repairs Repair, machinery Custom hire Hired labor Machinery leases Utilities Operating interest Miscellaneous Total direct expenses per acre Return over direct exp per acre	$\begin{array}{c} 99.03 \\ 40.92 \\ 9.07 \\ 4.73 \\ 0.55 \\ 2.75 \\ 21.32 \\ 46.08 \\ 0.22 \\ 65.22 \\ 3.95 \\ 2.55 \\ 0.49 \\ 6.30 \\ 2.73 \\ 305.91 \\ 94.13 \end{array}$
Overhead Expenses Hired labor Machinery leases RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total dir & ovhd expenses per acre Net return per acre	$\begin{array}{c} 10.43 \\ 1.72 \\ 23.62 \\ 9.11 \\ 6.02 \\ 3.11 \\ 58.96 \\ 41.07 \\ 7.51 \\ 161.56 \\ 467.47 \\ -67.43 \end{array}$
Government payments Net return with govt pmts Labor & management charge Net return over lbr & mgt	28.13 -39.30 46.57 -85.88
<b>Cost of Production</b> Total direct expense per ton Total dir & ovhd exp per ton Less govt & other income With labor & management	109.95 168.01 155.05 171.79
Net value per unit Machinery cost per acre Est. labor hours per acre	140.93 178.49 4.16

#### Establish Hay, Alfalfa on Cash Rent

	Avg. Of All Farms
Number of farms	44
Acres Yield per acre (ton) Operators share of yield % Value per ton Other product return per acre Total product return per acre Other crop income per acre Gross return per acre	65.62 4.20 100.00 139.40 9.96 595.90 0.08 595.97
Direct Expenses Seed Fertilizer Crop chemicals Crop insurance Storage Packaging and supplies Fuel & oil Repairs Repair, machinery Custom hire Hired labor Land rent Machinery leases Utilities Operating interest Miscellaneous Total direct expenses per acre Return over direct exp per acre	$\begin{array}{c} 97.73\\52.10\\15.92\\6.34\\0.36\\7.86\\32.87\\48.56\\2.68\\55.62\\5.62\\206.89\\5.50\\0.71\\8.03\\7.08\\553.88\\42.09\end{array}$
Overhead Expenses Hired labor Machinery leases Building leases Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total dir & ovhd expenses per acre Net return per acre	40.22 2.32 1.68 9.35 3.69 2.76 8.15 45.02 6.10 119.29 673.17 -77.20
Government payments Net return with govt pmts Labor & management charge Net return over lbr & mgt	31.43 -45.77 37.66 -83.43
<b>Cost of Production</b> Total direct expense per ton Total dir & ovhd exp per ton Less govt & other income With labor & management	131.77 160.15 150.29 159.25
Net value per unit Machinery cost per acre Est. labor hours per acre	139.40 198.22 4.86

# AgríBUSINESS



## Begin your Ag Career with a High Yield Education

## Agribusiness Programs

- Ag Service Technician
- Office Specialist/Manager
- Chemical Applicator
- Service & Management
- Production
- 2+2 Program Ag Education Technology
- Professional Swine Manager
- Viticulture





## For more information

www.southcentral.edu/ag | (507) 389-7205 | don.hermanson@southcentral.edu



A member of the Minnesota State Colleges and Universities System. South Central College is an Equal Opportunity Employer and Educator and has ADA accessible facilities.

# Learn with Purpose and start your career today www.mnwest.edu 1-800-658-2330 griculture

## Associate in Arts A.A.

Meets the freshman/sophomore general education requirements at all state universities in Minnesota, at all colleges within the University of Minnesota, and at many other four-year colleges and universities.

### Associate in Science A.S.

Meets the first two years of various majors leading to a baccalaureate or professional degree in several technical areas.

## Associate in Applied Science A.A.S

Designed to prepare students for entry into chosen occupations. Students may elect to continue their education beyond this level but are encouraged to research specific course transferability with the college/university they might attend.

### Diploma

Designed to provide students with approprate skills to enter a chosen occupation.

## Certificate

Specialized, short term program of study.

All Agriculture programs and courses become online classes during the five weeks of the fall harvest season.

& TECHNICAL COLLEGE

Canby · Granite Falls · Jackson **Pipestone • Worthington** 

Centers in: Luverne, Marshall, Redwood Falls

- Agriculture
- Agriculture Business
- Agriculture Business Management

ograr

- Agriculture Business Marketing
- Agriculture Plant Science (GIS/GPS)
- Agriculture Production
- Agriculture Production Management
- Production Agriculture



#### Livestock Enterprise Analysis Farm Business Management Statewide Combined Database Dairy Excluding, Organic & Organic Transition (Farms Sorted By Return to Overhead)

#### Avg. Of <u>All Farms</u> Low 20% <u>40 - 60%</u> High 20% Number of farms 361 72 72 73 Quantity Quantity Value Quantity Value Value Quantity Value Milk sold (hd) 99.39́ 99.12 17.51 99.46 18.15 99.21 17.61 17.35 Dairy Calves sold (hd) 0.00 0.00 0.00 0.00 0.59 0.460.69 0.53 0.00 0.20 0.25 0.00 0.00 0.26 Transferred out (hd) 0.00 0.15 Cull sales (hd) 0.00 1.48 0.00 1.45 0.00 1.47 0.00 1.52 Other income 0.21 0.14 0.19 0.17 Purchased (hd) 0.00 -0.11 0.00 -0.32 0.00 -0.07 0.00 -0.03 Transferred in (hd) 0.00 -0.37 0.00 -0.51 0.00 -0.13 0.00 -0.68 Inventory change (hd) 0.00 0.20 0.00 0.00 0.00 0.18 0.00 0.26 -2.38 -2.72 -1.67 Dairy repl net cost -3.0418.51 17.42 15.78 17.26 Gross margin Direct Expenses 14.37 2.86 2.01 Protein Vit Minerals (lb.) 3.26 12.65 3.18 12.02 15.49 3.18 Complete Ration (lb.) 6.63 1.24 7.33 2.01 8.48 6.52 0.72 Corn (bu.) Corn Silage (lb.) 1.00 0.27 0.91 0.27 0.96 0.29 1.00 0.28 78.54 1.38 80.31 1.36 79.98 1.41 77.24 1.39 Hay, Alfalfa (lb.) 11.08 0.79 17.20 1.22 11.74 0.83 9.17 0.64 Haylage, Alfàlfá (lb.) 0.54 18.94 17.21 16.98 0.59 0.64 0.58 15.77Other feed stuffs (lb) 0.52 0.79 7.91 10.73 0.66 11.14 13.70 0.34 Veterinary 0.45 0.55 0.44 0.43 BST 0.21 0.20 0.15 0.23 Supplies 1.39 1.63 1.38 1.28 Fuel & oil 0.30 0.26 0.31 0.34 Repairs 0.57 0.60 0.47 0.57 0.33 0.23 0.29 Custom hire 0.26 Hired labor 0.92 1.64 1.10 0.34 0.17 0.23 Hauling and trucking 0.17 0.14 Bedding 0.33 0.41 0.40 0.31 Total direct expenses 13.37 15.94 13.64 12.07 Return over direct expense 4.05 -0.17 3.61 6.44 **Overhead Expenses** Hired labor 0.87 0.38 0.47 1.52 0.12 0.13 0.24 **Building leases** 0.21 0.16 Farm insurance 0.19 0.23 0.21 Utilities 0.30 0.27 0.32 0.28 Interest 0.33 0.37 0.38 0.28 Mach & bldg depreciation 0.71 0.71 0.85 0.62 0.24 0.23 Miscellaneous 0.24 0.23 Total overhead expenses 2.85 2.22 2.45 3.57 Total dir & ovhd expenses 18.17 16.09 16.22 15.64 1.17 Net return 1.20 -2.39 2.87 0.88 0.99 0.97 Labor & management charge 0.90 Net return over lbr & mgt 0.31 -3.38 0.29 1.90 **Cost of Production Per Cwt. Of Milk** Total direct expense per unit 13.37 15.94 13.64 12.07 Total dir& ovhd expense per unit 16.09 16.22 18.17 15.64 16.46 With other revenue adjustments 16.52 19.81 15.37 With labor and management 17.42 20.80 17.34 16.34 Est. labor hours per unit 0.17 0.20 0.17 0.16 **Other Information** Number of cows 189.6 131.8 163.7 258.4 Milk produced per cow 24.034 20,389 23,703 26,173 4.521,665 2.671,137 3,847,052 6,726,171 Total milk sold Lb. of milk sold per FTE 1,618,202 1.401.860 1,661,967 1,764,852 Culling percentage 30.5 28.2 29.3 33.3 Turnover rate 37.5 36.6 36.7 39.1 Cow death loss percent 6.5 7.4 6.8 5.6 Percent of barn capacity 111.2 105.4 110.5 112.7 5.59 Feed cost per day 5.77 5.88 5.86 Feed cost per cwt. of milk 8.77 10.01 9.05 8.17 2,107.76 2.040.66 2.145.55 2,139.07 Feed cost per cow 17.75 Avg. milk price per cwt. 17.45 17.67 18.24 Milk price / feed margin 8.98 7.44 8.62 10.07

#### Dairy -- Average Per Cwt. Of Milk

2015 Annual Report

RankEm © University of Minnesota

#### Livestock Enterprise Analysis Farm Business Management Statewide Combined Database Dairy Excluding, Organic & Organic Transition (Farms Sorted By Return to Overhead)

#### Dairy -- Average Per Cow

	Avg. ( All Far		Low	20%	40 - 6	40 - 60%		20%
Number of farms		361		72		72	C C	73
Milk sold (hd) Dairy Calves sold (hd) Transferred out (hd) Cull sales (hd) Other income Purchased (hd) Transferred in (hd) Inventory change (hd) Dairy repl net cost Gross margin	Quantity 23,844.5 0.3 0.6 0.3 0.0 0.4 0.0	Value 4,231.96 140.90 47.26 355.40 49.68 -26.73 -88.83 48.48 -572.12 4,186.66	Quantity 20,265.3 0.2 0.7 0.3 0.0 0.4 0.0	Value 3,536.97 93.96 50.70 295.16 28.57 -65.28 -103.33 -0.73 -620.37 3,217.16	Quantity 23,494.1 0.4 0.6 0.3 0.0 0.4 0.0	Value 4,150.66 162.53 34.97 347.93 44.02 -17.61 -30.29 43.64 -645.55 4,090.95	Quantity 26,031.5 0.3 0.6 0.3 0.0 0.0 0.4 0.0	Value 4,749.25 137.85 68.23 398.13 45.53 -8.83 -176.95 69.09 -438.23 4,844.06
Direct Expenses Protein Vit Minerals (lb.) Complete Ration (lb.) Corn (bu.) Corn Silage (lb.) Hay, Alfalfa (lb.) Haylage, Alfalfa (lb.) Other feed stuffs (lb) Breeding fees Veterinary BST Supplies Fuel & oil Repairs Custom hire Hired labor Marketing Bedding Total direct expenses Return over direct expense	3,453.0 1,592.9 68.2 18,876.3 2,663.3 4,080.7 2,676.6	782.64 297.32 239.17 332.46 188.85 141.27 126.05 53.40 109.20 49.95 275.25 72.39 137.08 61.29 221.17 46.63 78.58 3,212.70 973.96	2,579.3 1,494.5 54.5 16,374.9 3,506.5 3,214.4 2,792.8	$\begin{array}{c} 648.36\\ 410.27\\ 186.11\\ 277.20\\ 247.80\\ 109.50\\ 161.42\\ 39.94\\ 113.11\\ 41.29\\ 295.41\\ 68.81\\ 123.30\\ 66.91\\ 333.96\\ 43.47\\ 84.03\\ 3,250.90\\ -33.73\end{array}$	2,848.8 2,011.0 63.6 18,957.7 2,782.9 4,489.3 1,874.6	$\begin{array}{c} 677.05\\ 476.54\\ 228.38\\ 334.95\\ 196.19\\ 151.32\\ 81.11\\ 50.17\\ 104.02\\ 35.71\\ 264.85\\ 60.60\\ 112.06\\ 53.99\\ 260.75\\ 51.60\\ 94.84\\ 3,234.14\\ 856.81 \end{array}$	4,055.5 1,705.5 75.3 20,214.9 2,400.5 4,504.3 2,807.5	833.27 188.40 260.60 363.88 168.34 152.29 172.29 53.10 111.48 59.59 273.26 81.63 150.24 74.83 87.80 47.55 80.74 3,159.28 1,684.78
Overhead Expenses Hired labor Building leases Utilities Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total dir & ovhd expenses Net return		208.98 50.19 71.98 79.86 170.63 102.85 684.48 3,897.18 289.48		78.46 23.56 55.40 75.52 125.58 94.43 452.96 3,703.86 -486.69		$\begin{array}{c} 111.70\\ 30.09\\ 76.41\\ 90.48\\ 167.22\\ 104.16\\ 580.06\\ 3,814.20\\ 276.74\end{array}$		398.94 62.28 73.67 72.87 223.18 103.59 934.52 4,093.80 750.26
Labor & management charge Net return over lbr & mgt		215.66 73.82		201.71 -688.40		208.85 67.90		253.44 496.82
<b>Cost of Production Per Cwt. Of N</b> Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management	lilk	13.37 16.22 16.52 17.42		15.94 18.17 19.81 20.80		13.64 16.09 16.46 17.34		12.07 15.64 15.37 16.34
Est. labor hours per unit Other Information		41.26		40.48		39.58		41.30
Number of cows Milk produced per cow Total milk sold per FTE Culling percentage Turnover rate Cow death loss percent Percent of barn capacity Feed cost per day Feed cost per cow Avg. milk price per cwt. Milk price / feed margin		189.6 24,034 4,521,665 1,618,202 30.5 37.5 6.5 111.2 5.77 8.77 2,107.76 17.75 8.98		$\begin{array}{c} 131.8\\ 20,389\\ 2,671,137\\ 1,401,860\\ 28.2\\ 36.6\\ 7.4\\ 105.4\\ 5.59\\ 10.01\\ 2,040.66\\ 17.45\\ 7.44\end{array}$		$\begin{array}{r} 163.7\\ 23,703\\ 3,847,052\\ 1,661,967\\ 29.3\\ 36.7\\ 6.8\\ 110.5\\ 5.88\\ 9.05\\ 2,145.55\\ 17.67\\ 8.62\end{array}$		258.4 26,173 6,726,171 1,764,852 33.3 39.1 5.6 112.7 5.86 8.17 2,139.07 18.24 10.07

RankEm © University of Minnesota

#### Livestock Enterprise Analysis Farm Business Management Statewide Combined Database Dairy and Repl Heifers Excluding Organic -- Average Per Cow (Farms Sorted By Return to Overhead)

#### Dairy and Repl Heifers -- Average Per Cow

	Avg. Of All Farms		Low 20%		40 - 60%		High 2	20%
Number of farms		310		62		62		62
Milk sold (hd) Dairy Calves sold (hd) Transferred out (hd) Cull sales (hd) Other income Purchased (hd) Transferred in (hd) Inventory change (hd) Gross margin	Quantity 23,851.3 - - - - - - -	Value 4,226.29 201.84 30.96 362.31 53.40 -49.39 -16.28 72.68 4,882.60	Quantity 20,951.5 - - - - - -	Value 3,660.66 127.11 41.13 292.92 48.08 -89.35 -21.63 11.18 4,071.73	Quantity 23,080.2 - - - - - - -	Value 4,045.97 233.67 24.83 354.06 46.80 -36.31 -6.77 61.24 4,724.24	Quantity 25,736.1 - - - - - -	Value 4,650.79 236.08 35.18 416.22 59.68 -25.22 -0.59 75.70 5,447.84
Direct Expenses Protein Vit Minerals (lb.) Complete Ration (lb.) Corn (bu.) Corn Silage (lb.) Hay, Alfalfa (lb.) Haylage, Alfalfa (lb.) Other feed stuffs (lb) Breeding fees Veterinary Supplies Contract production exp. Fuel & oil Repairs Custom hire Hired labor Bedding Total direct expenses Return over direct expense	3,834.4 1,666.2 71.6 22,917.6 3,464.3 4,573.2 4,007.1	$\begin{array}{c} 848.97\\ 373.70\\ 253.44\\ 400.47\\ 239.25\\ 154.92\\ 203.43\\ 70.65\\ 128.87\\ 376.68\\ 115.97\\ 81.00\\ 158.25\\ 64.64\\ 260.03\\ 96.77\\ 3,827.05\\ 1,055.55\end{array}$	2,806.8 1,558.8 60.2 21,475.7 4,047.0 4,571.9 4,776.7	$\begin{array}{c} 726.72\\ 461.17\\ 209.85\\ 363.54\\ 263.71\\ 147.30\\ 265.69\\ 55.49\\ 131.02\\ 423.35\\ 118.37\\ 80.13\\ 159.18\\ 78.35\\ 359.37\\ 105.59\\ 3,948.83\\ 122.90\\ \end{array}$	2,764.6 2,026.7 73.3 23,116.6 3,442.7 5,353.4 3,646.1	$\begin{array}{c} 701.56\\ 511.51\\ 263.91\\ 377.27\\ 231.28\\ 168.73\\ 173.22\\ 56.31\\ 116.40\\ 365.22\\ 99.79\\ 65.64\\ 130.92\\ 51.85\\ 317.24\\ 114.68\\ 3,745.55\\ 978.70 \end{array}$	4,233.3 955.4 73.4 23,660.0 3,791.4 4,040.6 4,443.6	$\begin{array}{c} 943.76\\ 232.09\\ 258.43\\ 416.56\\ 254.91\\ 137.83\\ 239.92\\ 69.82\\ 145.58\\ 315.52\\ 69.03\\ 91.26\\ 178.47\\ 79.85\\ 160.33\\ 91.45\\ 3,684.83\\ 1,763.01\\ \end{array}$
Overhead Expenses Hired labor Building leases Utilities Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total dir & ovhd expenses Net return		212.26 60.13 85.55 91.23 195.31 115.22 759.72 4,586.77 295.83		86.50 38.89 54.76 82.06 147.33 107.13 516.68 4,465.51 -393.78		88.83 42.69 80.41 107.37 190.58 121.76 631.64 4,377.19 347.05		354.53 116.82 94.76 84.80 265.22 115.21 1,031.35 4,716.18 731.67
Labor & management charge Net return over Ibr & mgt		249.93 45.90		218.24 -612.02		242.70 104.35		314.49 417.18
Cost of Production Per Cwt. Of M Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management	ilk	15.92 19.08 16.47 17.51		18.67 21.12 19.30 20.33		16.08 18.79 16.01 17.06		14.23 18.21 15.24 16.46
Est. labor hours per unit		48.24		48.17		45.57		46.52
Other Information Number of cows Milk produced per cow Total milk sold Lb. of milk sold per FTE Culling percentage Turnover rate Cow death loss percent Percent of barn capacity Feed cost per day Feed cost per cow Avg. milk price per cwt. Milk price / feed margin		$188.5 \\ 24,037 \\ 4,496,362 \\ 1,384,365 \\ 30.3 \\ 37.2 \\ 6.5 \\ 111.7 \\ 6.78 \\ 10.29 \\ 2,474.19 \\ 17.72 \\ 7.43 \\ \end{cases}$		$\begin{array}{c} 142.9\\ 21,146\\ 2,994,692\\ 1,217,860\\ 28.2\\ 36.4\\ 7.3\\ 106.7\\ 6.68\\ 11.53\\ 2,437.99\\ 17.47\\ 5.94\end{array}$		$\begin{array}{c} 168.5\\ 23,292\\ 3,888,738\\ 1,418,057\\ 28.9\\ 36.4\\ 6.9\\ 110.1\\ 6.65\\ 10.42\\ 2,427.49\\ 17.53\\ 7.11\end{array}$		$\begin{array}{c} 246.6\\ 25,900\\ 6,346,097\\ 1,548,949\\ 32.8\\ 38.4\\ 5.4\\ 115.2\\ 6.80\\ 9.59\\ 2,483.50\\ 18.07\\ 8.48\end{array}$

#### Livestock Enterprise Analysis Farm Business Management Statewide Combined Database Dairy and Repl Heifers Excluding Organic -- Average Per Cwt. Of Milk (Farms Sorted By Return to Overhead)

_	Avg. ( All Far		Low 20%		40 - 60	%	High 2	20%
Number of farms		310		62	6	62	-	62
Milk sold (hd) Dairy Calves sold (hd) Transferred out (hd) Cull sales (hd) Other income Purchased (hd) Transferred in (hd) Inventory change (hd) Gross margin	Quantity 99.23 - - - - - -	Value 17.58 0.84 0.13 1.51 0.22 -0.21 -0.07 0.30 20.31	Quantity 99.08 - - - - - -	Value 17.31 0.60 1.39 0.23 -0.42 -0.10 0.05 19.26	Quantity 99.09 - - - - - -	Value 17.37 1.00 0.11 1.52 0.20 -0.16 -0.03 0.26 20.28	Quantity 99.37 - - - - - -	Value 17.96 0.91 0.14 1.61 0.23 -0.10 0.00 0.29 21.03
Direct Expenses Protein Vit Minerals (lb.) Complete Ration (lb.) Corn (bu.) Corn Silage (lb.) Hay, Alfalfa (lb.) Haylage, Alfalfa (lb.) Other feed stuffs (lb) Breeding fees Veterinary Supplies Contract production exp. Fuel & oil Repairs Custom hire Hired labor Bedding Total direct expenses Return over direct expense	15.95 6.93 0.30 95.34 14.41 19.03 16.67	$\begin{array}{c} 3.53 \\ 1.55 \\ 1.05 \\ 1.67 \\ 1.00 \\ 0.64 \\ 0.85 \\ 0.29 \\ 0.54 \\ 1.57 \\ 0.48 \\ 0.34 \\ 0.66 \\ 0.27 \\ 1.08 \\ 0.40 \\ 15.92 \\ 4.39 \end{array}$	13.27 7.37 0.28 101.56 19.14 21.62 22.59	$\begin{array}{c} 3.44\\ 2.18\\ 0.99\\ 1.72\\ 1.25\\ 0.70\\ 1.26\\ 0.26\\ 0.62\\ 2.00\\ 0.56\\ 0.38\\ 0.75\\ 0.37\\ 1.70\\ 0.50\\ 18.67\\ 0.58\end{array}$	11.87 8.70 0.31 99.25 14.78 22.98 15.65	$\begin{array}{c} 3.01 \\ 2.20 \\ 1.13 \\ 1.62 \\ 0.99 \\ 0.72 \\ 0.74 \\ 0.24 \\ 0.50 \\ 1.57 \\ 0.43 \\ 0.28 \\ 0.56 \\ 0.22 \\ 1.36 \\ 0.49 \\ 16.08 \\ 4.20 \end{array}$	16.34 3.69 0.28 91.35 14.64 15.60 17.16	$\begin{array}{c} 3.64\\ 0.90\\ 1.00\\ 1.61\\ 0.98\\ 0.53\\ 0.93\\ 0.27\\ 0.56\\ 1.22\\ 0.27\\ 0.35\\ 0.69\\ 0.31\\ 0.62\\ 0.35\\ 14.23\\ 6.81\\ \end{array}$
Overhead Expenses Hired labor Building leases Utilities Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total dir & ovhd expenses Net return		0.88 0.25 0.36 0.38 0.81 0.48 3.16 19.08 1.23		0.41 0.18 0.26 0.39 0.70 0.51 2.44 21.12 -1.86		0.38 0.18 0.35 0.46 0.82 0.52 2.71 18.79 1.49		1.37 0.45 0.37 0.33 1.02 0.44 3.98 18.21 2.82
Labor & management charge Net return over lbr & mgt		1.04 0.19		1.03 -2.89		1.04 0.45		1.21 1.61
<b>Cost of Production Per Cwt. Of Mil</b> Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management	k	15.92 19.08 16.47 17.51		18.67 21.12 19.30 20.33		16.08 18.79 16.01 17.06		14.23 18.21 15.24 16.46
Est. labor hours per unit		0.20		0.23		0.20		0.18
Other Information Number of cows Milk produced per cow Total milk sold Lb. of milk sold per FTE Culling percentage Turnover rate Cow death loss percent Percent of barn capacity Feed cost per day Feed cost per cwt. of milk Feed cost per cow Avg. milk price per cwt. Milk price / feed margin		$188.5 \\ 24,037 \\ 4,496,362 \\ 1,384,365 \\ 30.3 \\ 37.2 \\ 6.5 \\ 111.7 \\ 6.78 \\ 10.29 \\ 2,474.19 \\ 17.72 \\ 7.43 \\ \end{cases}$		$\begin{array}{r} 142.9\\ 21,146\\ 2,994,692\\ 1,217,860\\ 28.2\\ 36.4\\ 7.3\\ 106.7\\ 6.68\\ 11.53\\ 2,437.99\\ 17.47\\ 5.94\end{array}$		$\begin{array}{c} 168.5\\ 23,292\\ 3,888,738\\ 1,418,057\\ 28.9\\ 36.4\\ 6.9\\ 110.1\\ 6.65\\ 10.42\\ 2,427.49\\ 17.53\\ 7.11\end{array}$		$\begin{array}{c} 246.6\\ 25,900\\ 6,346,097\\ 1,548,949\\ 32.8\\ 38.4\\ 5.4\\ 115.2\\ 6.80\\ 9.59\\ 2,483.50\\ 18.07\\ 8.48\end{array}$

#### Dairy and Repl Heifers -- Average Per Cwt. Of Milk

#### Livestock Enterprise Analysis Farm Business Management Statewide Combined Database Dairy Finishing -- Average Per Cwt. Produced (Farms Sorted By Return to Overhead)

#### Dairy Finishing -- Average Per Cwt. Produced

-	Avg. Of All Farms		Low 20%		40 - 60%		High 20%	
Number of farms	1	02	:	20	2	21		21
Dairy Finish sold (lb) Transferred out (lb) Cull sales (lb) Other income Purchased (lb) Transferred in (lb) Inventory change (lb) Gross margin	Quantity 117.43 0.13 0.09 -28.35 -2.06 11.46	Value 159.12 0.18 0.22 2.14 -65.02 -4.60 -3.84 88.19	Quantity 134.95 0.10 - -28.87 -1.06 -6.15	Value 184.18 0.15 - 1.82 -70.09 -2.11 -47.95 66.00	Quantity 117.88 0.08 - - -39.89 -0.65 21.41	Value 160.27 0.10 2.68 -90.74 -1.40 13.78 84.69	Quantity 94.37 - 0.77 -4.45 -5.58 13.84	Value 128.32 - - 1.34 -13.32 -12.14 13.60 119.55
Direct Expenses Protein Vit Minerals (Ib.) Complete Ration (Ib.) Corn (bu.) Corn Silage (Ib.) Hay, Grass (Ib.) DDGS, dry (Ib.) Other feed stuffs (Ib) Veterinary Supplies Contract production exp. Fuel & oil Repairs Custom hire Hauling and trucking Bedding Operating interest Total direct expenses Return over direct expense	58.96 77.02 9.66 183.51 29.53 33.55 125.59	$\begin{array}{c} 12.40\\ 7.11\\ 32.72\\ 3.19\\ 1.17\\ 2.21\\ 4.47\\ 2.34\\ 2.33\\ 0.95\\ 1.48\\ 2.49\\ 0.37\\ 1.14\\ 1.45\\ 1.85\\ 77.67\\ 10.52\end{array}$	102.35 34.21 12.22 258.30 23.69 84.34 117.40	$\begin{array}{c} 20.11\\ 3.25\\ 42.31\\ 3.88\\ 0.83\\ 6.22\\ 4.05\\ 3.43\\ 2.60\\ 1.43\\ 1.75\\ 2.52\\ 1.06\\ 1.12\\ 2.02\\ 1.80\\ 98.37\\ -32.37\end{array}$	45.62 97.52 9.19 239.83 30.77 34.53 155.55	$11.21 \\ 5.17 \\ 30.90 \\ 4.52 \\ 1.30 \\ 2.12 \\ 3.44 \\ 2.05 \\ 1.90 \\ 1.77 \\ 3.04 \\ 0.06 \\ 1.17 \\ 0.89 \\ 3.02 \\ 72.56 \\ 12.13 \\ 1.17 \\ 0.81 \\ 1.17 \\ 0.89 \\ 3.02 \\ 1.13 \\ 1.11 \\ 1.1$	78.78 47.18 9.27 87.28 51.30 73.90	$\begin{array}{c} 9.66\\ 5.74\\ 31.42\\ 1.57\\ 2.29\\ 4.57\\ 1.30\\ 2.49\\ 0.85\\ 0.98\\ 2.76\\ 0.20\\ 0.73\\ 1.36\\ 0.08\\ 66.00\\ 53.55\end{array}$
Overhead Expenses Hired labor Farm insurance Utilities Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total dir & ovhd expenses Net return		1.39 1.24 1.03 2.09 3.63 2.31 11.68 89.34 -1.16		0.64 1.28 1.10 1.22 3.95 1.65 9.84 108.22 -42.22		0.57 1.49 0.83 3.73 4.23 1.55 12.40 84.95 -0.27		2.37 1.07 1.38 2.42 2.95 1.38 11.57 77.57 41.99
Labor & management charge Net return over lbr & mgt		4.84 -6.00		5.30 -47.52		5.06 -5.33		4.72 37.26
<b>Cost of Production Per Cwt. Produc</b> Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management	ed	126.87 136.81 136.50 140.61		160.78 168.07 167.75 171.68		126.40 136.91 136.18 140.47		79.23 91.48 91.48 96.49
Est. labor hours per unit		0.48		0.42		0.40		0.60
Other Information No. purchased or trans in Number sold or trans out Percentage death loss Avg. daily gain (lb.) Lb. of conc / lb. of gain Lb. of feed / lb. of gain Feed cost per cwt. of gain Feed cost per head Average purchase weight Avg wgt / Dairy Finish sold Avg purch price / head Avg sales price / cwt.		174 146 2.7 2.57 7.89 9.15 63.28 681.52 362 1,433 829.28 135.50		142 144 4.4 2.09 9.07 11.06 80.66 934.04 309 1,379 750.43 136.48		304 243 1.9 2.88 8.26 9.57 58.66 595.81 400 1,438 910.93 135.96		100 71 3.0 2.51 6.50 7.88 55.24 661.87 128 1,418 381.92 135.98

#### Livestock Enterprise Analysis Farm Business Management Statewide Combined Database Dairy Excluding Organic -- Average Per Cow (Farms Sorted By Enterprise Size)

#### Dairy -- Average Per Cow

	Avg. Of All Farms	Up to 50	50 100	100 200	200 500	Over 500
Number of farms	362	43	129	101	66	23
Milk sold (hd) Dairy Calves sold (hd) Transferred out (hd) Cull sales (hd) Other income Purchased (hd) Transferred in (hd) Inventory change (hd) Dairy repl net cost Gross margin				22,354.3 3,914.48 0.3 114.04 0.6 47.55 0.3 329.73 26.09 0.0 -46.16 0.4 -58.32 0.1 70.31 -594.41	Quantity Value 24,135.3 4,283.25 0.3 124.94 0.7 76.86 0.3 344.04 69.55 0.0 -21.50 0.4 -102.86 0.0 48.41 -553.13 4,271.09	Quantity Value 26,275.2 4,736.26 0.4 187.71 0.5 9.34 0.3 393.61 52.82 0.0 -2.39 0.4 -111.76 0.0 31.21 -579.01 4,718.14
Direct Expenses Protein Vit Minerals (Ib.) Complete Ration (Ib.) Corn (bu.) Corn Silage (Ib.) Hay, Alfalfa (Ib.) Haylage, Alfalfa (Ib.) Other feed stuffs (Ib) Breeding fees Veterinary BST Supplies Fuel & oil Repairs Custom hire Hired labor Hauling and trucking Bedding Total direct expenses Return over direct expense	$\begin{array}{rrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrr$	1,506.0 248.02 62.3 212.27 15,098.7 260.92 4,279.2 312.40 3,392.5 139.76	1,333.0 221.75 61.8 212.21 17,225.8 287.78 4,275.4 319.82	3,252.5 376.76 63.1 213.78 17,999.1 293.43 3,574.9 243.13 3,221.9 116.61 3,605.4 113.83 46.78 107.41 18.84 246.87 71.10 131.16 51.89 138.05 51.33 81.57	1,497.2 370.54 66.7 235.94 18,921.1 325.38 2,500.7 165.86 4,859.0 157.49	722.7 212.67 76.2 271.99 20,381.0 388.30 1,420.2 110.07 4,443.3 153.82
Overhead Expenses Hired labor Building leases Utilities Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total dir & ovhd expenses Net return	208.75 50.13 71.90 79.81 170.51 102.83 683.93 3,895.19 289.21	49.62 22.54 97.07 63.60 115.63 110.38 458.83 2,828.36 125.88	86.13 14.43 93.76 85.86 162.90 119.43 562.51 3,269.06 270.04	123.10 45.29 74.66 98.61 185.33 106.01 633.00 3,565.60 238.15	218.26 53.74 66.40 90.73 168.56 107.91 705.60 4,122.84 148.25	319.50 67.19 64.01 56.18 170.23 88.41 765.52 4,243.80 474.34
Labor & management charge Net return over lbr & mgt	215.74 73.47	422.57 -296.70	334.52 -64.48	264.83 -26.69	172.34 -24.09	158.13 316.20
<b>Cost of Production Per Cwt. O</b> Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management	13.37 16.22 16.52 17.42	13.54 16.16 16.73 19.15	15.59 16.06 17.65	17.62	13.98 16.86 17.10 17.81	13.16 16.06 16.21 16.81
Est. labor hours per unit	41.25	48.59	39.06	34.98	41.58	45.34
Other Information Number of cows Milk produced per cow Total milk sold Lb. of milk sold per FTE Culling percentage Turnover rate Cow death loss percent Percent of barn capacity Feed cost per day Feed cost per cow Avg. milk price per cwt. Milk price / feed margin	189.3 24,022 4,511,793 1,617,891 30.5 37.5 6.5 111.2 5.77 8.77 2,106.75 1.75 8.98	39.9 17,504 695,603 1,004,196 25.1 33.7 7.2 91.4 4.72 9.84 1,722.82 17.47 7.63	29.0 36.5 6.4 105.6 5.17 8.99	1,789,273 28.2 34.8 6.0 108.5 5.45 8.85 1,987.62	314.4 24,452 7,587,702 1,625,254 29.9 37.2 6.8 117.1 6.07 9.07 2,217.24 17.75 8.68	967.6 26,425 25,422,931 1,622,724 33.6 40.2 6.6 112.2 6.04 8.34 2,204.16 18.03 9.68

RankEm © University of Minnesota

#### Livestock Enterprise Analysis Farm Business Management Statewide Combined Database Dairy Organic Only -- Average Per Cow (Farms Sorted By Return to Overhead)

#### Dairy -- Average Per Cow

	Avg. Of All Farms		
Number of farms		13	
Milk sold (hd) Dairy Calves sold (hd) Transferred out (hd) Cull sales (hd) Other income Purchased (hd) Transferred in (hd) Inventory change (hd) Dairy repl net cost Gross margin	Quantity 13,916.8 0.1 0.9 0.2 0.0 0.3 0.1	Value 4,797.07 45.18 64.34 288.89 143.88 -14.06 -81.94 91.21 -564.98 4,779.43	
Direct Expenses Protein Vit Minerals (Ib.) Complete Ration (Ib.) Corn (bu.) Hay, Grass (Ib.) Haylage, Alfalfa (Ib.) Haylage, Grass (Ib.) Triticale (bu.) Corn, Organic (bu.) Corn Silage, Organic (Ib.) Hay, Alfalfa, Organic (Ib.) Pasture, Organic (aum) Hay, Grass, Organic (Ib.) Other feed stuffs (Ib) Supplies Fuel & oil Repairs Custom hire Bedding Total direct expenses Return over direct expense	776.2 82.6 23.4 640.0 3,583.2 623.3 2.0 23.4 8,417.5 3,820.3 2.6 717.5 4,748.3	$\begin{array}{c} 309.56\\ 59.11\\ 234.47\\ 37.48\\ 134.37\\ 17.14\\ 19.42\\ 237.79\\ 206.95\\ 292.47\\ 92.57\\ 45.20\\ 225.75\\ 401.16\\ 68.81\\ 174.55\\ 67.12\\ 87.60\\ 2,711.54\\ 2,067.89\end{array}$	
Overhead Expenses Hired labor Utilities Dues & professional fees Mach & bldg depreciation Miscellaneous Total overhead expenses Total dir & ovhd expenses Net return		202.90 68.10 30.35 134.96 179.77 616.08 3,327.62 1,451.81	
Labor & management charge Net return over lbr & mgt		262.04 1,189.77	
<b>Cost of Production Per Cwt. Of Milk</b> Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management		18.84 23.13 24.18 26.00	
Est. labor hours per unit		35.54	
Other Information Number of cows Milk produced per cow Total milk sold Lb. of milk sold per FTE Culling percentage Turnover rate Cow death loss percent Percent of barn capacity Feed cost per day Feed cost per cwt. of milk Feed cost per cow Avg. milk price per cwt. Milk price / feed margin		$\begin{array}{c} 101.2\\ 14,389\\ 1,408,384\\ 1,096,297\\ 20.8\\ 25.6\\ 3.8\\ 104.2\\ 5.24\\ 13.29\\ 1,912.28\\ 34.47\\ 21.18\end{array}$	

#### Livestock Enterprise Analysis Farm Business Management Statewide Combined Database Dairy Organic Only -- Average Per Cow (Farms Sorted By Return to Overhead)

#### Dairy -- Average Per Cwt. Of Milk

	Avg. Of All Farms		
Number of farms		13	
Milk sold (hd) Dairy Calves sold (hd) Transferred out (hd) Cull sales (hd) Other income Purchased (hd) Transferred in (hd) Inventory change (hd) Dairy repl net cost Gross margin	Quantity 96.72 0.00 0.01 0.00 0.00 0.00 0.00	Value 33.34 0.31 0.45 2.01 1.00 -0.10 -0.57 0.63 -3.93 33.21	
Direct Expenses Protein Vit Minerals (lb.) Complete Ration (lb.) Corn (bu.) Hay, Grass (lb.) Haylage, Alfalfa (lb.) Triticale (bu.) Corn, Organic (bu.) Corn, Organic (bu.) Corn Silage, Organic (lb.) Hay, Alfalfa, Organic (lb.) Pasture, Organic (aum) Hay, Grass, Organic (lb.) Other feed stuffs (lb) Supplies Fuel & oil Repairs Custom hire Bedding Total direct expenses Return over direct expense	$5.39 \\ 0.57 \\ 0.16 \\ 4.45 \\ 24.90 \\ 0.01 \\ 0.16 \\ 58.50 \\ 26.55 \\ 0.02 \\ 4.99 \\ 37.33$	$\begin{array}{c} 2.15\\ 0.41\\ 1.63\\ 0.26\\ 0.93\\ 0.13\\ 1.65\\ 1.44\\ 2.03\\ 0.64\\ 0.31\\ 1.69\\ 2.79\\ 0.48\\ 1.21\\ 0.47\\ 0.61\\ 18.84\\ 14.37\end{array}$	
Overhead Expenses Hired labor Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total dir & ovhd expenses Net return		$\begin{array}{c} 1.41 \\ 0.47 \\ 0.21 \\ 0.46 \\ 0.94 \\ 0.79 \\ 4.28 \\ 23.13 \\ 10.09 \end{array}$	
Labor & management charge Net return over Ibr & mgt		1.82 8.27	
<b>Cost of Production Per Cwt. Of Milk</b> Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management		18.84 23.13 24.18 26.00	
Est. labor hours per unit		0.25	
Other Information Number of cows Milk produced per cow Total milk sold Lb. of milk sold per FTE Culling percentage Turnover rate Cow death loss percent Percent of barn capacity Feed cost per day Feed cost per cwt. of milk Feed cost per cow Avg. milk price per cwt. Milk price / feed margin		$\begin{array}{c} 101.2\\ 14,389\\ 1,408,384\\ 1,096,297\\ 20.8\\ 25.6\\ 3.8\\ 104.2\\ 5.24\\ 13.29\\ 1,912.28\\ 34.47\\ 21.18\end{array}$	



## HARVEST A MORE SUCCESSFUL BUSINESS

with one of our personalized, flexible, and accessible farm business programs designed to help working farmers improve their operations. Choose from Farm Business Management and Commodity Marketing. Instructors work directly with all family members involved, at the actual farm site.

## **OR**, LEARN NEW SKILLS WITH ONE OF OUR FARM-RELATED PROGRAMS:

Diesel Technology (2-Year Mechanic Program) Truck Driving (16 Week License Program) Welding (One Semester Program)

## **NEW AG PROGRAMS NOW AVAILABLE**

Agricultural Sciences Biotechnology Food Science Technology Precision Agriculture

riverland.edu/FBM | 507-433-0600



## Make an Impact! Enroll in Agriculture



## Several Program Options

- Agribusiness
- Agronomy Tech
- Farm Business Management
- Farm Operation & Management
- Dairy Management
- GPS/GIS Technology
- Agriculture Education: 2 + 2 Program with the University of MN and SDSU
- Ag Transfer: 2 + 2 Program with 4 Partnering Universities

## **Ridgewater** Distinctions

- Minnesota's LARGEST 2-YEAR AG PROGRAM
- STATE-OF-THE-ART equipment and facilities
- LABORATORY FIELD adjacent to campus
- Strong INTERNSHIP EXPERIENCES
- VERY ACTIVE student agriculture organization

A Member of the Minnesota State Colleges and Universities System Ridgewater College is an affirmative action, equal opportunity employer and educator.

800-722-1151

www.ridgewater.edu/agriculture

#### Livestock Enterprise Analysis Farm Business Management Statewide Combined Database Beef Backgrounding -- Average Per Head (Farms Sorted By Return to Overhead)

#### Beef Backgrounding -- Average Per Head

	Avg All F	. Of arms
Number of farms		13
Backgnd Beef sold (lb) Transferred out (lb) Other income Purchased (lb) Transferred in (lb) Inventory change (lb) Gross margin	Quantity 616.4 16.1 -400.9 -71.3 148.5	Value 1,179.68 26.87 -0.09 -922.98 -127.94 108.52 264.07
Direct Expenses Beet Pulp (dry) (lb.) Protein Vit Minerals (lb.) Complete Ration (lb.) Barley (bu.) Corn (bu.) Corn Silage (lb.) Hay, Alfalfa (lb.) Hay, Grass (lb.) DDGS, dry (lb.) Other feed stuffs (lb) Veterinary Supplies Livestock insurance Fuel & oil Repairs Custom hire Marketing Operating interest Total direct expenses Return over direct expense	773.4 196.8 5.0 4.4 3.2 3,113.8 28.8 1,242.3 461.5 92.7	$\begin{array}{c} 15.76\\ 26.05\\ 1.03\\ 8.89\\ 11.13\\ 48.90\\ 1.44\\ 41.85\\ 11.18\\ 4.38\\ 16.32\\ 14.07\\ 6.15\\ 6.95\\ 12.98\\ 3.75\\ 3.14\\ 5.68\\ 239.63\\ 24.44 \end{array}$
Overhead Expenses Hired labor Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total dir & ovhd expenses Net return		7.42 20.94 17.21 12.98 58.55 298.18 -34.11
Labor & management charge Net return over lbr & mgt		23.25 -57.37
<b>Cost of Production Per Cwt. Produced</b> Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management		186.82 196.08 196.14 199.82
Est. labor hours per unit		2.42
Other Information No. purchased or trans in Number sold or trans out Percentage death loss Avg. daily gain (lb.) Lb. of conc / lb. of gain Lb. of feed / lb. of gain Feed cost per cwt. of gain Feed cost per head Average purchase weight Avg wgt / Backgnd Beef sold Avg purch price / cwt. Avg sales price / cwt.		351 288 1.1 1.72 6.24 13.71 55.20 170.59 499 809 230.20 191.39

#### Livestock Enterprise Analysis Farm Business Management Statewide Combined Database Beef Cow-Calf -- Average Per Cow (Farms Sorted By Return to Overhead)

Beef Cow-Calf	Average	Per Cow
---------------	---------	---------

_	Avg. O All Farn		Low 2	0%	40 - 60	%	High 2	20%
Number of farms	1	13	:	22	2	22	23	
Beef Calves sold (lb) Transferred out (lb) Cull sales (lb) Other income Purchased (lb) Transferred in (lb) Inventory change (lb) Gross margin	Quantity 198.7 234.0 56.9 -21.3 -34.6 52.8	Value 410.23 449.10 146.47 7.84 -231.89 -71.36 153.57 863.96	Quantity 197.4 203.7 76.6 -57.5 -27.8 94.3	Value 367.90 388.38 146.90 15.48 -319.29 -70.82 -27.08 501.47	Quantity 182.8 229.8 22.0 -0.6 -9.5 -1.8	Value 381.47 425.32 114.72 6.32 -241.47 -77.44 198.46 807.37	Quantity 258.1 279.8 81.5 -2.0 -66.3 -20.1	Value 494.89 638.44 216.61 3.50 -392.40 -89.83 265.17 1,136.38
Direct Expenses Protein Vit Minerals (lb.) Complete Ration (lb.) Corn (bu.) Corn Silage (lb.) Hay, Alfalfa (lb.) Hay, Grass (lb.) Pasture (aum) Other feed stuffs (lb) Veterinary Supplies Fuel & oil Repairs Utilities Operating interest Total direct expenses Return over direct expense	256.3 60.3 2.8 4,796.4 1,075.8 3,664.9 4.6 1,991.2	$\begin{array}{c} 49.19\\ 6.49\\ 9.39\\ 79.18\\ 58.41\\ 139.05\\ 56.44\\ 40.74\\ 30.05\\ 43.44\\ 25.91\\ 43.65\\ 6.94\\ 11.05\\ 599.93\\ 264.03\end{array}$	397.6 527.6 5.6 6,923.4 2,271.8 3,750.3 3.6 401.5	$\begin{array}{c} 73.40\\ 31.30\\ 18.83\\ 110.68\\ 140.34\\ 157.69\\ 59.80\\ 19.59\\ 32.31\\ 61.68\\ 39.80\\ 54.75\\ 17.28\\ 9.96\\ 827.41\\ -325.94\end{array}$	198.1 10.1 0.3 5,661.6 730.6 2,941.8 7.0 2,399.1	$\begin{array}{c} 42.14\\ 2.97\\ 1.05\\ 92.53\\ 41.02\\ 115.16\\ 78.05\\ 54.12\\ 30.13\\ 37.73\\ 25.90\\ 40.34\\ 7.90\\ 16.21\\ 585.25\\ 222.12\end{array}$	141.1 39.3 5.3 2,449.3 1,245.5 3,031.0 3.6 2,798.2	$\begin{array}{c} 37.53\\ 5.21\\ 17.89\\ 45.45\\ 70.18\\ 96.12\\ 44.61\\ 49.48\\ 33.40\\ 59.45\\ 26.10\\ 34.95\\ 4.18\\ 12.11\\ 536.66\\ 599.71\end{array}$
Overhead Expenses RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total dir & ovhd expenses Net return		7.44 14.54 13.31 6.87 28.51 52.78 23.34 146.80 746.72 117.23		12.77 19.41 17.70 13.39 39.37 80.68 13.20 196.53 1,023.93 -522.46		6.40 17.05 14.85 4.54 40.92 43.98 20.97 148.71 733.96 73.41		5.94 11.18 7.78 9.86 19.61 46.01 32.70 133.08 669.74 466.64
Labor & management charge Net return over lbr & mgt		96.88 20.35		141.57 -664.04		79.76 -6.35		105.88 360.75
<b>Cost of Production Per Cwt. Produc</b> Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management	ed	122.04 151.90 141.64 161.34		164.59 203.69 233.73 261.89		138.09 173.18 165.25 184.06		100.62 125.57 92.83 112.68
Est. labor hours per unit		9.46		9.26		9.30		9.72
Other Information Number of cows Pregnancy percentage Pregnancy loss percentage Culling percentage Calving percentage Weaning percentage Calves sold per cow Calf death loss percent Cow death loss percent Cows per FTE Average weaning weight Lb. weaned/exposed female Feed cost per cow Avg wgt/ Beef Calves sold Avg price / cwt.		$\begin{array}{c} 69.9\\ 96.1\\ 2.4\\ 10.5\\ 93.8\\ 89.9\\ 0.80\\ 4.5\\ 2.0\\ 296.1\\ 510\\ 459\\ 438.89\\ 573\\ 206.46\end{array}$		$\begin{array}{c} 30.8\\ 93.8\\ 2.1\\ 11.9\\ 91.9\\ 87.2\\ 0.75\\ 7.4\\ 2.8\\ 302.3\\ 498\\ 434\\ 611.63\\ 609\\ 186.34\end{array}$		$\begin{array}{c} 107.5\\ 97.6\\ 2.6\\ 9.0\\ 95.0\\ 90.7\\ 0.76\\ 5.3\\ 2.3\\ 3001.2\\ 534\\ 485\\ 427.04\\ 554\\ 208.66\end{array}$		76.4 96.2 1.4 14.1 94.9 92.3 1.01 2.4 1.6 288.2 474 438 366.48 591 191.74

#### Beef Finishing -- Average Per Cwt. Produced

_	Avg. 0 All Farr		Low 2	0%	40 - 60	0%	<u> </u>		
Number of farms		61		12		12			
Finish Beef sold (lb) Transferred out (lb) Cull sales (lb) Other income Purchased (lb) Transferred in (lb) Inventory change (lb) Gross margin	Quantity 189.87 0.53 0.10 -79.96 -6.34 -5.44	Value 280.79 1.22 0.17 2.62 -174.68 -11.85 -55.33 42.94	Quantity 176.35 0.65 0.93 -39.59 -9.48 -31.70	Value 207.05 0.85 1.65 3.81 -104.48 -18.43 -97.81 -7.36	Quantity 216.60 1.30 - - 84.82 -4.03 -29.94	Value 326.22 1.63 - 5.31 -158.64 -7.66 -134.04 32.82	Quantity 140.88 0.67 - - 35.43 -23.93 16.63	Value 204.86 4.13 - 2.47 -75.03 -45.03 0.27 91.68	
Direct Expenses Protein Vit Minerals (lb.) Complete Ration (lb.) Corn (bu.) Corn Silage (lb.) Corn, Ear (lb.) Hay, Alfalfa (lb.) Hay, Grass (lb.) DDGS, dry (lb.) DDGS, wet (lb.) Other feed stuffs (lb) Veterinary Supplies Fuel & oil Repairs Hired labor Hauling and trucking Operating interest Total direct expenses Return over direct expense	33.79 12.14 7.80 405.71 25.07 25.22 50.05 69.33 77.84 60.66	$\begin{array}{c} 7.97\\ 0.92\\ 26.28\\ 6.26\\ 1.27\\ 1.37\\ 1.93\\ 4.31\\ 1.91\\ 2.11\\ 2.02\\ 4.34\\ 1.81\\ 3.11\\ 0.67\\ 1.00\\ 2.58\\ 69.84\\ -26.91\end{array}$	41.90 64.11 6.57 428.97 47.25 105.06 46.79 104.62	11.55 2.10 21.64 6.23 2.86 4.22 3.74 - 1.41 2.48 3.84 3.50 5.87 2.90 0.47 8.01 80.81 -88.17	22.26 0.33 5.84 810.59 41.02 33.09 13.93 148.92 75.41 28.61	7.04 0.20 19.26 11.41 2.34 1.60 0.62 9.90 2.83 1.04 1.06 1.88 1.91 6.89 0.19 3.22 2.44 73.84 -41.02	35.89 30.18 9.10 331.97 4.53 24.90 80.03 22.12 - 138.43	8.23 3.48 31.35 5.30 0.18 1.29 2.88 1.11 5.38 1.15 0.94 1.14 0.85 0.90 66.90 24.78	
Overhead Expenses Hired labor Farm insurance Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total dir & ovhd expenses Net return		2.73 1.45 1.11 5.97 2.42 13.69 83.53 -40.60		7.89 2.63 4.31 8.49 2.75 26.07 106.88 -114.24		0.74 1.41 1.66 8.30 2.67 14.79 88.62 -55.81		0.01 1.33 0.78 2.47 1.40 5.99 72.89 18.78	
Labor & management charge Net return over Ibr & mgt		5.41 -46.01		8.56 -122.80		5.57 -61.38		4.66 14.13	
<b>Cost of Production Per Cwt. Produce</b> Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management	d	162.71 169.90 169.44 172.28		167.26 181.99 181.99 186.83		171.23 178.02 176.06 178.62		130.69 134.92 134.38 137.67	
Est. labor hours per unit		0.49		0.73		0.39		0.63	
Other Information No. purchased or trans in Number sold or trans out Percentage death loss Avg. daily gain (lb.) Lb. of conc / lb. of gain Lb. of feed / lb. of gain Feed cost per cwt. of gain Feed cost per head Average purchase weight Avg wgt / Finish Beef sold Avg purch price / cwt.		222 232 1.0 2.52 6.75 9.06 54.32 377.78 683 1,413 218.47 147.89		92 111 2.5 2.83 6.19 9.23 53.76 449.05 467 1,430 263.93 117.41		175 233 1.2 2.03 6.22 9.55 56.25 278.01 714 1,296 187.03 150.61		165 142 1.0 2.23 6.15 8.74 55.33 467.23 467.23 1,395 211.78 145.42	

#### Hogs, Weaning to Finish -- Average Per Cwt. Carcass Sold

	Avg. ( All Fai		Low	20%	20 -	40%	40 -	60%	60 -	80%	High	20%
Number of farms		35		7		7		7		7		7
Wean-Fin Pig sold (lb) Transferred out (lb) Cull sales (lb) Other income Purchased (lb) Transferred in (lb) Inventory change (lb) Gross margin	Quantity 135.13 0.28 0.65 -8.20 -0.37 -1.87	Value 74.19 0.22 0.19 3.71 -21.17 -1.07 -6.39 49.70	Quantity 134.30 0.18 0.22 -6.98 -0.02 -6.37	Value 72.21 0.07 0.08 0.53 -20.41 -0.04 -9.67 42.91	Quantity 136.16 0.27 0.37 -6.14 -0.96 -3.15	Value 72.09 0.18 0.10 2.16 -19.22 -2.68 -5.81 46.82	Quantity 134.97 0.19 - -6.42 -0.55 -3.31	Value 72.53 0.18 - 4.49 -21.05 -1.55 -7.44 47.16	Quantity 135.33 0.19 1.02 -9.71 -0.25 4.67	Value 75.53 0.15 0.32 5.28 -22.99 -0.72 -9.66 47.93	Quantity 134.77 0.47 1.28 -10.45 -0.13 -2.87	Value 76.97 0.44 0.34 4.81 -21.60 -0.42 -1.33 59.22
Direct Expenses Protein Vit Minerals (lb.) Complete Ration (lb.) Corn (bu.) Protein Supplement (lb.) DDGS, dry (lb.) Other feed stuffs (lb) Veterinary Supplies Contract production exp. Fuel & oil Repairs Custom hire Hired labor Livestock leases Hauling and trucking Marketing Total direct expenses Return over direct expense	64.71 65.86 3.41 1.36 16.75 0.69	$\begin{array}{c} 12.49\\ 8.10\\ 12.20\\ 0.21\\ 1.21\\ 0.77\\ 1.60\\ 1.02\\ 2.35\\ 0.31\\ 0.68\\ 0.48\\ 0.48\\ 0.46\\ 0.55\\ 0.33\\ 43.66\\ 6.04 \end{array}$	69.65 77.46 3.29 9.12 9.12 0.14	$\begin{array}{c} 12.70\\ 8.34\\ 12.26\\ 1.44\\ 0.55\\ 0.07\\ 2.45\\ 0.95\\ 3.64\\ 0.53\\ 0.94\\ 1.28\\ 1.14\\ 2.27\\ 0.60\\ 0.64\\ 49.77\\ -6.86\end{array}$	50.52 65.49 3.83 25.97 0.04	12.43 6.91 13.26 1.90 3.55 1.82 1.06 4.38 0.35 0.42 0.58 0.20 0.46 0.16 47.47 -0.65	76.05 8.41 4.10 - 3.41	16.06 3.40 15.17 0.25 1.18 1.63 0.76 0.27 0.72 0.72 0.72 0.73 0.63 0.26 0.54 41.57 5.59	49.46 76.54 3.59 1.31 0.00	11.60 10.46 12.18 0.11 0.92 0.68 0.27 0.83 1.09 0.02 0.71 0.20 39.08 8.85	77.51 91.51 2.52 39.72 0.14	10.62 10.21 9.26 2.90 0.10 1.83 0.89 3.25 0.24 0.58 1.20 0.69 0.68 0.24 42.68 16.54
Overhead Expenses Hired labor Building leases Farm insurance Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total dir & ovhd expenses Net return		0.69 2.92 0.40 0.37 1.01 0.83 6.21 49.87 -0.17		0.73 0.03 0.44 0.06 0.85 0.63 2.73 52.50 -9.59		1.71 1.04 0.38 0.63 1.60 0.68 6.03 53.51 -6.69		0.02 4.55 0.43 0.43 0.72 0.30 6.45 48.02 -0.86		0.58 6.03 0.50 0.27 1.14 0.99 9.50 48.58 -0.66		0.48 2.15 0.27 0.39 0.76 1.30 5.34 48.02 11.20
Labor & management charge Net return over lbr & mgt		1.46 -1.63		1.09 -10.69		1.41 -8.09		2.89 -3.75		1.20 -1.86		0.93 10.27
<b>Cost of Production/Cwt. Carcas</b> Total direct expense per unit Total dir& ovhd expense per unit With other revenue adjustments With labor and management	s Sold	72.07 78.27 74.60 76.06		79.78 82.51 82.01 83.11		74.94 80.98 78.96 80.36		71.60 78.05 73.57 76.46		72.12 81.62 76.34 77.54		65.68 71.02 66.21 67.14
Est. labor hours per unit		0.12		0.13		0.17		0.10		0.07		0.13
Other Information No. purchased or trans in Number sold or trans out Percentage death loss Percent substandard hogs Avg. daily gain (lb.) Lb. of feed / lb. of gain Feed cost per cwt. of gain Feed cost per head Average purchase weight Avg wgt / Wean-Fin Pig sold Avg purch price / head Avg sales price / cwt. Average carcass weight Average price / cwt. carcass		16,502 15,997 4.1 2 1.42 2.73 27.83 73.20 17 270 42.78 54.90 203 73.69		11,673 11,265 4.7 2 1.48 2.80 29.13 78.00 14 282 41.28 53.77 214 71.95		$\begin{array}{c} 16,716\\ 15,685\\ 5.0\\ 1\\ 1.29\\ 2.98\\ 29.94\\ 77.56\\ 13\\ 266\\ 39.98\\ 52.95\\ 198\\ 71.62\\ \end{array}$		$15,137 \\ 14,663 \\ 5.0 \\ 2 \\ 1.57 \\ 2.54 \\ 27.93 \\ 71.56 \\ 13 \\ 269 \\ 43.73 \\ 53.74 \\ 203 \\ 71.82 \\$		17,170 17,235 1.8 2 1.42 2.50 26.17 70.16 20 274 48.44 55.81 207 74.83		21,815 21,136 4.2 1 1.42 2.84 26.88 71.00 264 40.53 57.11 198 76.61

#### Hogs, Weaning to Finish (Contract Grower) -- Average Per Pig Space

Number of farms	Avg. Of All Farms	Low 20%		20 - 40%	/ 0	40 - 6	60%	60 - 8	80%	High 20%	
	49		9	10	)		10		10		10
Other income	Quantity Valu 38.8		Value C 30.94		alue 3.69	Quantity	Value 37.31	Quantity	Value 40.72	Quantity	Value 53.70
Gross margin	38.8 38.8		30.94 30.94		3.69 3.69		37.31		40.72		53.70 53.70
Direct Expenses											
Supplies	1.0		2.27	(	0.60		0.72		1.05		0.62
Contract production exp.	1.7	3	4.31		0.19		2.71		0.13		1.82
Fuel & oil	1.6		1.66		2.76		1.38		1.23		1.18
Repairs	3.1	_	3.43	:	3.89		4.37		1.76		2.01
Repair, machinery	0.0	•	0.20		-		-		-		0.04
Repair, livestock equip	0.4	-	1.17		-		0.92		0.14		0.08
Custom hire	8.0	-	1.69		0.35		0.37		1.04		0.68
Hired labor	8.0	-	2.30		0.92		0.00		1.01		0.12
Building leases	0.0		0.39		-		-		-		-
Livestock leases	0.1	-	-		0.78		-		-		-
Utilities	1.4	-	1.73		1.51		-		2.16		1.93
Operating interest	0.2	-	0.21		0.12		0.38		0.18		0.19
Total direct expenses	11.4	-	19.36		1.11		10.86		8.70		8.67
Return over direct expense	27.3	3	11.58	2	2.58		26.46		32.02		45.03
Overhead Expenses											
Hired labor	0.6		0.00		1.00		1.15		0.39		0.71
Building leases	0.9	-	0.00		0.02		4.03		-		-
RE & pers. property taxes	0.6		1.07		0.77		0.36		0.68		0.75
Farm insurance	1.7		2.39		1.78		1.36		1.77		1.79
Utilities	0.9		0.74		0.62		1.87		0.57		0.87
Dues & professional fees	0.2		0.96		0.05		0.22		0.01		0.01
Interest	3.3		2.04		2.16		1.68		5.74		5.10
Mach & bldg depreciation	8.7		6.53		7.34		6.42		10.21		14.53
Miscellaneous	0.6	-	0.22		0.77		0.78		0.37		0.89
Total overhead expenses	18.0		13.93		4.52		17.87		19.72		24.65
Total dir & ovhd expenses	29.5		33.29		5.63		28.73		28.42		33.32
Net return	9.2	9	-2.35		8.06		8.58		12.29		20.38
Labor & management charge	5.6		4.68		5.57		6.19		5.58		5.83
Net return over lbr & mgt	3.6	8	-7.04	:	2.50		2.39		6.71		14.54
Cost of Production Per Pig Spac											
Total direct expense per unit	0.4		3.94		1.93		1.93		1.56		1.45
Total dir& ovhd expense per unit	1.1	4	6.78		4.46		5.11		5.10		5.57
Est. labor hours per unit	0.3	2	0.42		0.34		0.33		0.24		0.31
Other Information	_	-							<b>-</b>		
Number of pigs	7,13		5,481		,250		8,822		9,273		4,673
Pigs per pig space (per year)	2.3		1.95		2.57		2.40		2.45		2.13
Pigs per 100 sq. ft. (per yr)	31.2		25.30		2.84		36.58		31.16		28.17
Net return per 100 sq. ft.	124.4		30.59		3.03		130.98		156.14		269.00
Net return per labor hour	29.0	-	-5.65		3.99		26.05		50.60		66.16
Square feet per pig space	7.4	7	7.69		7.82		6.55		7.87		7.57

#### Hogs, Finish Feeder Pigs -- Average Per Cwt. Carcass Sold

		Low	20%	20 -	40%	40 -	60%	60 -	80%	High	20%
	29		5		6		6		6		6
	74.27 0.00 0.10	Quantity 135.51 - -	71.05 - -	Quantity 138.39 - 1.14	81.67 - 0.47	Quantity 134.57 0.00	69.93 0.00	Quantity 134.35 - -	69.88 - -	Quantity 135.06 - -	Value 79.05 - 0.02
-4.86 0.91	25.34 -4.84 -2.98	-12.61 - -44.54	-18.31 -30.67 22.23	-30.26 - 6.49	-38.14 -3.52 41.88	-13.18 -13.64 11.42	-16.80 -11.47 -0.88 42.91	-17.15 -6.79 1.51	-21.97 -8.05 0.55 44.84	-20.78 - 0.54	-28.18 -0.09 50.99
47.16 158.78 2.18 3.58	7.29 16.45 7.95 0.30 0.72 1.06 0.78	39.86 16.65 1.88	8.29 14.65 6.47 - 0.51 0.56	80.48 145.06 3.28 1.46	12.00 11.73 12.26 0.14 0.51 0.91 3.69	34.27 206.80 1.75 3.24	6.53 21.36 6.40 0.30 1.29 1.65	31.56 207.70 1.52 3.52	2.47 21.15 5.49 0.32 0.83 0.77	52.44 98.03 2.60 7.65	10.57 9.52 9.46 0.57 0.28 1.31
	0.39 0.55 0.58 0.59 0.40		0.41 0.80 0.48		0.31 0.40 1.27 0.13 1.89		0.14 0.18 0.16 0.25		0.56 0.51 0.35 1.43		0.42 1.04 0.69 0.24
	0.51 0.75 38.33 5.04		0.40 1.16 33.75 -11.52		0.50 0.23 45.99 -4.11		1.23 0.63 40.14 2.77		0.02 0.88 34.78 10.06		0.66 1.07 35.84 15.15
			0.66 0.57 0.22 0.07 0.77 1.89 0.32 4.49 38.24 38.24		0.58 0.00 0.32 0.07 0.02 0.19 0.97 0.19 2.34 48.33 -645		0.58 2.88 0.79 0.76 0.09 0.18 0.65 0.27 6.20 46.34		0.01 3.81 0.37 0.42 0.51 0.24 0.60 0.31 6.28 41.05 3.70		0.39 2.09 0.40 0.26 0.23 1.04 2.30 0.47 7.17 43.01 7.98
	1.69 -2.12		2.36 -18.37		1.13 -7.58		1.96 -5.40		1.31 2.48		2.39 5.58
	76.83 74.70		82.57 87.07 87.07 89.42		87.17 89.50 88.11 89.25		69.28 75.49 73.37 75.33		64.21 70.49 66.10 67.40		63.90 71.08 71.08 73.47
	0.13		0.16		0.10		0.11		0.15		0.11
	9,544 2.8 1 1.71 2.95 28.49 67.00 46 272 59.36		2,321 4,079 4.4 1.14 2.06 37.39 84.13 44 272 64.52 52.43 203		11,979 10,934 2.2 1.71 3.55 31.21 72.90 50 249 62.57 59.02 182		9,762 8,605 2.5 1 1.76 2.87 29,02 68.89 42 282 53.89 51.96 212		15,307 14,520 3.1 1.74 2.93 26.28 60.72 47 278 60.18 52.02 210		9,015 8,672 3.1 1.84 2.64 26.23 64.19 42 281 56.40 58.53 211
	All Farm	$\begin{array}{cccccccccccccccccccccccccccccccccccc$	All Farms         Low           29           Quantity         Value         Quantity           135.47         74.27         135.51           0.00         0.00         -           0.24         0.10         -           2.16         -         -           -19.54         -25.34         -12.61           -4.86         -4.84         -           0.91         -2.98         -44.54           43.37         -         -           47.16         7.29         39.86           158.78         16.45         16.65           2.18         7.95         1.88           3.58         0.30         -           0.72         1.06         0.78           0.39         0.55         0.58           0.59         0.40         0.51           0.75         38.33         5.04           0.36         2.21         0.46           0.37         0.24         0.41           1.12         0.31         5.47           43.80         -0.43         1.69           -2.12         5.47         43.80           0.13         9.930	$\begin{tabular}{ c c c c c c } \hline Low 20\% \\ \hline 29 & 5 \\ \hline Quantity Value Quantity Value 135.47 & 74.27 & 135.51 & 71.05 \\ \hline 0.00 & 0.00 & - & - & - & - & - & - & - & - & - &$	$  \begin{array}{c c c c c c c c c c c c c c c c c c c $		$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$

## Minnesota Farm Business Management Education

#### Vision:

To provide educational opportunities for students to be successful in a competitive agricultural environment.

### Mission:

To deliver management education for decision-making that achieves an individual's business goals.

### **Guiding Principles:**

- 1. Improved Quality of Life in Rural Communities
- 2. Achievement of Student Goals
- 3. Awareness of the Global Importance of Agriculture
- 4. Integrity in Student Interaction
- 5. Timely and Student-Focused Programming

## MnSCU and Participating College Websites:

State FBM Website: fbm.mnscu.edu

Alexandria Technical and Community College: <u>alextech.edu</u> Central Lakes College Website: <u>clcmn.edu</u> Minnesota West Community & Technical College: <u>mnwest.edu</u> Northland Community & Technical College Website: <u>northlandcollege.edu</u> Ridgewater College: <u>ridgewater.edu</u> Riverland Community & Technical College: <u>riverland.edu</u> South Central College: <u>southcentral.edu</u> St. Cloud Technical and Community College: <u>sctcc.edu</u>



Keith Olander, Dean 1830 Airport Road Staples, MN 56479 Office Phone: 218-894-5163 Email: <u>kolander@clcmn.edu</u> Website: Agcentric.org



Brad Schloesser, Dean 1920 Lee Boulevard North Mankato, MN 56003 Office Phone: 507-389-7263 Email: <u>Brad.Schloesser@southcentral.edu</u> Website: centerofagriculture.org



## **Jump-Start Your Career in Agriculture!**

The Southern Minnesota Center of Agriculture can help find the right college for you!



- Agronomy
- Agricultural Education Agribusiness Production
- and Management
- Agribusiness
- Service Technician Agriculture
- Business Marketing • Biofuels Technology
- & Much More!

## Southern Minnesota Center of Agriculture Partners







Visit us at www.centerofagriculture.com or



## For More Information

Sara Hewitt **Project Coordinator** sara.hewitt@southcentral.edu (507) 389-7276

**Brad Schloesser** Dean of the Southern MN Center of Agriculture brad.schloesser@southcentral.edu (507) 389-7263