# Minnesota State Colleges and Universities

# State Farm Business Management Program Database

## 18th Annual

# Dairy Farm Sort - 2014

#### Financial Sort By Gross Revenue

\$100,001 to \$250,000 \$250,001 to \$500,000 \$500,001 to \$1,000,000 \$1,000,000 to \$2,000,000 Over \$2,000,000

#### **Enterprise Sort By Herd Size**

Up to 50 Cows 51 to 100 Cows 101 to 200 Cows 201 to 500 Cows Over 500 Cows

\*\*\* New in 2014: Selected sorts comparing production practices \*\*\*

Including 5-yr & 20-yr trend of selected data from the statewide average

#### MnSCU Community and Technical Colleges with FBM programs providing data for this report:

Alexandria	Ridgewater
Central Lakes	Riverland
Minnesota West	St. Cloud
Northland	South Central

# April, 2015



A MEMBER OF THE MINNESOTA STATE COLLEGES

AND UNIVERSITIES SYSTEM

In Cooperation with the Center for Farm Financial Management University of Minnesota Compiled by DelRay Lecy

#### **General Financial Summary**

#### Farm Business Management Education Programs Minnesota State Colleges and Universities (Dairy Farms Sorted by Gross Farm Income)

	Avg. Of	100,000 -	250,001 -	500,001 -	1000000 -	Over
	All Farms	250,000	500,000	1,000,000	2,000,000	2,000,000
Number of farms	390	38	92	124	64	64
Income Statement						
Gross cash farm income	1,264,418	189,624	367,901	714,805	1,410,978	4,258,469
Total cash farm expense	1,041,613	150,680	288,650	553,487	1,176,698	3,585,626
Net cash farm income	222,805	38,944	79,250	161,318	234,280	672,842
Inventory change	80,363	6,921	19,733	32,848	85,322	309,624
Depreciation	-60,851	-9,770	-21,186	-40,080	-75,900	-180,374
Net farm income from operations	242,317	36,096	77,797	154,086	243,702	802,093
Gain or loss on capital sales	285	64	648	244	491	-194
Average net farm income	242,602	36,160	78,445	154,330	244,193	801,899
Median net farm income	139,778	35,985	75,694	160,340	234,126	578,365
Profitability (cost)	44.00/	4.00/	7 40/	0.00/	0.50/	40.00/
Rate of return on assets	11.0%	4.8%	7.4%	8.9%	9.5%	13.8%
Rate of return on equity	16.0% 22.5%	5.1% 14.8%	10.7% 20.0%	12.1% 22.9%	14.5% 20.5%	20.0% 23.8%
Operating profit margin Asset turnover rate	48.6%	32.4%	37.3%	22.9% 39.1%	20.5% 46.4%	23.6% 57.9%
	40.076	32.4 /0	37.370	39.170	40.470	37.970
Liquidity & Repayment (end of year)	400.000	00.400	440.040	000.040	450.750	4 000 700
Current assets Current liabilities	420,609	66,493	143,212	288,640	453,753	1,299,792
	190,682 2.21	46,657 1.43	66,330 2.16	108,753 2.65	228,117 1.99	596,468 2.18
Ending current ratio Ending working capital	229,928	19,836	76,883	179,887	225,636	703,323
End working capital to gross inc	17.5%	10.2%	20.3%	24.3%	15.4%	15.9%
Term debt coverage ratio	2.57	1.2	1.8	2.35	2.29	3.04
Replacement coverage ratio	2.26	1.12	1.51	1.95	2.05	2.76
Solvency (end of year at cost)						
Number of farms	390	38	92	124	64	64
Total farm assets	2,021,642	465,591	782,080	1,490,077	2,361,875	5,628,980
Total farm liabilities	826,230	244,705	378,638	579,421	1,114,351	2,091,622
Total assets	2,162,094	546,518	890,572	1,690,250	2,500,666	5,742,573
Total liabilities	845,633	262,339	395,702	596,197	1,140,992	2,113,549
Ending net worth	1,316,461	284,180	494,870	1,094,052	1,359,674	3,629,024
Net worth change	194,500	15,919	43,822	143,024	199,415	635,848
Farm debt to asset ratio	41%	53%	48%	39%	47%	37%
Total debt to asset ratio	39%	48%	44%	35%	46%	37%
Solvency (end of year at market)						
Number of farms	390	38	92	124	64	64
Total farm assets	2,510,763	689,590	1,115,010	2,001,835	2,873,440	6,467,771
Total farm liabilities	1,027,081	295,855	468,725	746,276	1,332,040	2,607,342
Total assets	2,665,758	775,158	1,234,539	2,229,342	3,021,109	6,587,157
Total liabilities	1,074,582	322,526	505,260	793,435	1,394,925	2,671,554
Ending net worth	1,591,176	452,632	729,279	1,435,907	1,626,184	3,915,603
Net worth change Farm debt to asset ratio	213,686 41%	37,668 43%	68,310 42%	173,881 37%	212,663 46%	627,219 40%
Total debt to asset ratio	40%	42%	41%	36%	46%	41%
Nonfarm Information	4070	4270	4170	0070	4070	4170
Net nonfarm income	13,160	15,582	11,753	16,271	9,165	8,266
Farms reporting living expenses	69	8	20	29	7	4
Total family living expense	59,961	-	47,179	66,645	-	-
Total living, invest, & capital	73,084	-	52,516	84,768	-	-
Crop Acres						
Total acres owned	204	174	148	198	205	323
Total crop acres	440	157	229	365	518	1,019
Total crop acres owned	151	84	107	163	187	205
Total crop acres cash rented	283	68	119	196	328	806
Total crop acres share rented	5	5	3	6	2	8

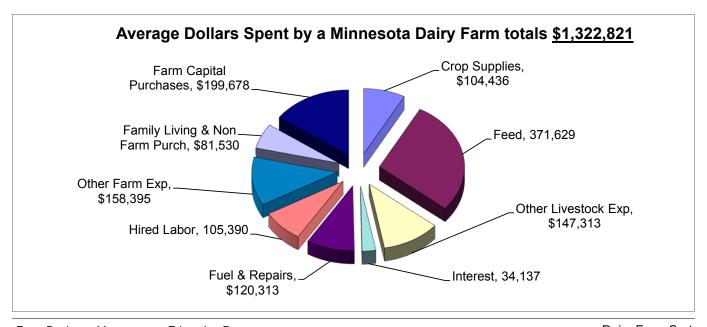
Farm Business Management Education Programs

Dairy Farm Sort

#### **Financial Standards Measures**

Farm Business Management Education Programs
Minnesota State Colleges and Universities
(Dairy Farms Sorted by Gross Farm Income)

	Avg. Of <u>All Farms</u>	100,000 - <u>250,000</u>	250,001 - <u>500,000</u>	500,001 - <u>1,000,000</u>	<u>1000000 -</u> 2,000,000	Over <u>2,000,000</u>
Number of farms	390	38	92	124	64	64
<u>Liquidity</u>						
Current ratio	2.21	1.43	2.16	2.65	1.99	2.18
Working capital	229,928	19,836	76,883	179,887	225,636	703,323
Working capital to gross inc	17.5%	10.2%	20.3%	24.3%	15.4%	15.9%
Solvency (market)						
Farm debt to asset ratio	41%	43%	42%	37%	46%	40%
Farm equity to asset ratio	59%	57%	58%	63%	54%	60%
Farm debt to equity ratio	0.69	0.75	0.73	0.59	0.86	0.68
Profitability (cost)						
Rate of return on farm assets	11.0%	4.8%	7.4%	8.9%	9.5%	13.8%
Rate of return on farm equity	16.0%	5.1%	10.7%	12.1%	14.5%	20.0%
Operating profit margin	22.5%	14.8%	20.0%	22.9%	20.5%	23.8%
Net farm income	242.602	36,160	78,445	154,330	244,193	801,899
EBIDTA	337,590	56,800	114,136	218,709	367,737	1,067,630
Repayment Capacity						
Capital debt repayment capacity	270,986	32,633	76,573	167,099	303,742	893,152
Capital debt repayment margin	165,496	5,489	34,102	96,064	170,942	599,698
Replacement margin	151,224	3,410	25,952	81,427	155,814	569,567
Term debt coverage ratio	2.57	1.20	1.80	2.35	2.29	3.04
Replacement coverage ratio	2.26	1.12	1.51	1.95	2.05	2.76
Efficiency						
Asset turnover rate (cost)	48.6%	32.4%	37.3%	39.1%	46.4%	57.9%
Operating expense ratio	74.3%	70.8%	69.9%	70.5%	74.8%	75.9%
Depreciation expense ratio	4.6%	5.0%	5.6%	5.4%	5.2%	4.1%
Interest expense ratio	2.6%	5.6%	4.0%	3.3%	3.3%	1.9%
Net farm income ratio	18.5%	18.6%	20.7%	20.8%	16.7%	18.1%



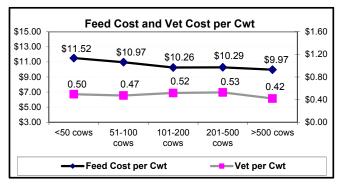
Farm Business Management Education Programs

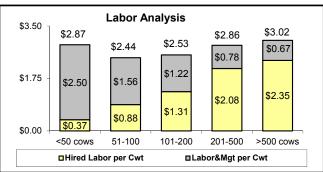
Dairy Farm Sort April, 2015

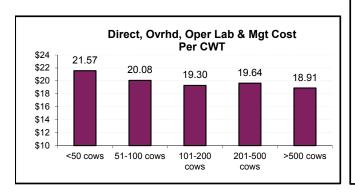
State Database	Sorted by Average Number of Dairy Cows					
Dairy Cow Enterprise		Up to	51 to	101 to	201 To	Over
(Sorted by Herd Size)	Average	50 Cows	100 Cows	200 Cows *** Per Cow ******	500 Cows	500 Cows
Number Of Farms	390	54	145	99	66	26
Milk sold (hd)	5,716.23	4,056.79	4,860.52	5,286.66	5,855.75	6,367.91
Dairy Calves sold (hd)	84.39	47.00	67.25	64.86	73.41	116.00
Transferred out (hd)	56.56	54.94	84.27	41.73	68.89	42.34
Cull sales (hd)	360.17	291.48	350.64	338.02	335.94	404.01
Other income Purchased (hd)	35.38 -34.22	72.13 -137.61	42.63 -71.24	41.38 -47.29	48.91 -19.94	13.89 -13.66
Transferred in (hd)	-113.47	-92.85	-84.65	-84.91	-134.14	-126.84
Inventory change (hd)	73.43	131.16	87.07	71.25	85.11	53.66
Dairy repl net cost	-597.25	-594.36	-583.97	-601.82	-582.96	-613.08
Gross margin	5,581.78	3,830.86	4,753.54	5,111.12	5,731.30	6,244.24
Direct Expenses						
Protein Vit Minerals (lb.) Complete Ration (lb.)	927.72	571.92	727.85	766.87	938.14	1,131.51
Corn (bu.)	366.79 243.92	180.66 210.23	217.77 238.98	386.39 215.60	379.14 263.08	426.99 248.93
Corn Silage (lb.)	243.92 337.79	249.85	236.96 277.67	296.11	349.00	386.60
Hay, Alfalfa (lb.)	218.70	397.30	419.48	225.54	215.86	112.49
Haylage, Alfalfa (lb.)	164.24	111.95	138.97	142.91	192.76	167.76
Other feed stuffs (lb)	161.17	193.60	163.42	185.12	133.63	167.24
Breeding fees	50.70	42.16	47.67	44.48	54.45	53.17
Veterinary	112.47	82.46	94.24	111.99	126.64	111.21
BST	48.82	4.75	12.29	23.04	53.22	80.04
Supplies Fuel & oil	242.91 117.01	222.51 72.32	233.63 87.42	235.88 107.88	229.26 114.85	264.63 141.16
Repairs	181.12	72.32 144.33	155.28	167.42	192.85	193.61
Custom hire	67.83	23.38	38.55	37.13	64.44	105.42
Hired labor	258.84	25.70	66.03	130.60	287.65	414.28
Marketing, Hauling, & Trucking	91.04	106.09	103.11	97.05	83.77	87.16
Bedding	89.17	50.50	74.48	77.84	102.45	94.14
Total direct expenses	3,680.25	2,689.70	3,096.86	3,251.82	3,781.19	4,186.36
Return over direct expense	1,901.53	1,141.16	1,656.68	1,859.30	1,950.11	2,057.88
Overhead Expenses Hired labor	470.70	00.07	100.00	450.00	040.00	000.00
Building leases	178.78 50.40	36.37 22.98	108.93 14.10	152.82 31.30	212.06 66.63	208.39 66.02
Farm Insurance	47.54	47.33	51.33	51.30 51.12	49.83	41.80
Utilities	69.14	100.71	98.15	68.68	69.34	53.62
Interest	84.90	78.33	84.53	99.21	99.65	64.58
Mach & bldg depreciation	166.72	109.61	162.49	188.61	183.42	146.32
Miscellaneous	67.56	85.71	72.31	64.22	68.95	64.66
Total overhead expenses	665.03	481.04	591.84	655.96	749.88	645.39
Total dir & ovhd expenses	4,345.28	3,170.74	3,688.70	3,907.79	4,531.08	4,831.75
Net return	1,236.50	660.12	1,064.84	1,203.33	1,200.23	1,412.48
Labor & management charge Net return over lbr & mgt	223.95 1,012.56	415.67 244.44	311.08 <b>753.75</b>	264.44 938.89	186.33 1,013.90	177.72 1,234.77
	1,012.50	244.44	733.73	930.09	1,013.90	1,234.77
Cost of Production per CWT	15.62	16.18	15.55	15.04	15.74	15.80
Total direct expense per cwt.  Total dir& ovhd expense per cwt.	18.45	19.07	18.52	18.08	18.87	18.23
With other revenue adjustments	19.14	20.70	19.16	19.03	19.55	18.78
With labor and management	20.09	23.20	20.72	20.25	20.33	19.45
Est. labor hours per unit	40.65	47.68	40.42	37.06	40.66	42.24
Other Information						
Avg. number of Cows	182.2	37.6	73.5	140.3	312.1	919.2
Milk produced per Cow	23,556	16,625	19,916	21,614	24,018	26,497
Culling percentage	30.3	26	29.4	28.1	28.3	34.2
Turnover rate	37.4	35.7	36.7	35.1	36	40.5
Percent of barn capacity	110	85.4 5.25	104.2	107.5	115.5	112.6
Feed cost per day	6.63 10.27	5.25 11.52	5.98 10.97	6.08 10.26	6.77 10.29	7.24 9.97
Feed cost per cwt of milk Feed cost per Cow	2,420.33	1,915.52	2,184.15	2,218.53	2,471.63	2,641.53
Avg. milk price per cwt.	24.43	24.75	24.51	24.61	24.63	24.14
Milk price / feed margin	14.15	13.23	13.54	14.35	14.34	14.17
Farm Business Management Education	Programs				Dair	y Farm Sort
A Member of the Minnesota State Col.	-	ies System				April, 2015
		3	-	-		

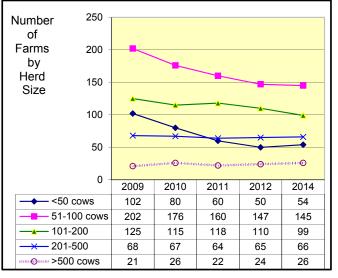
# Selected Dairy Enterprise Factors from the Farm Business Management Program Database

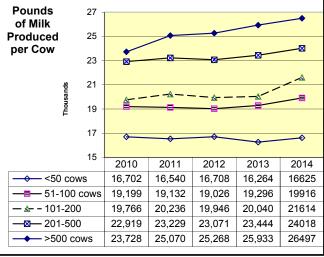
		up to 50	51-100	101-200	201-500	over 500
Herd Size	State Ave.	cows	cows	cows	cows	cows
Number of Farms	390	54	145	99	66	26
Ave # of Cows	182.2	37.6	73.5	140.3	312.1	919.2
Milk Prod. Per Cow	23556	16,625	19,916	21,614	24,018	26,497
Feed Cost per Cwt	\$10.27	\$11.52	\$10.97	\$10.26	\$10.29	\$9.97
Interest per Cwt	\$0.36	\$0.47	\$0.42	\$0.46	\$0.41	\$0.24
Vet per Cwt	<i>\$0.48</i>	\$0.50	\$0.47	\$0.52	\$0.53	\$0.42
Hired Labor per Cwt	\$1.86	\$0.37	\$0.88	\$1.31	\$2.08	\$2.35
Deprec/Lease per Cwt	\$0.92	\$0.80	\$0.89	\$1.02	\$1.04	\$0.80
Milk Price per Cwt	\$24.43	\$24.75	\$0.00	\$24.51	\$0.00	\$24.61
Dir & Ovhd Cost per Cwt	\$18. <b>4</b> 5	\$19.07	\$18.52	\$18.08	\$18.87	\$18.24
Return over Dir & Ovhd per Cow	\$1,237	\$660	\$1,065	\$1,203	\$1,200	\$1,412
Herd Profit over Dir&Ovhd	\$225,290	\$24,821	\$78,266	\$168,827	\$374,592	\$1,298,352
Labor&Mgt per Cwt	\$0.95	\$2.50	\$1.56	\$1.22	\$0.78	\$0.67
Net per Cow after Labor&Mgt	\$1,013	\$244	\$754	\$939	\$1,014	\$1,235
Herd Profit over Labor&Mgt	\$184,487	\$9,191	\$55,401	\$131,726	\$316,438	\$1,134,991







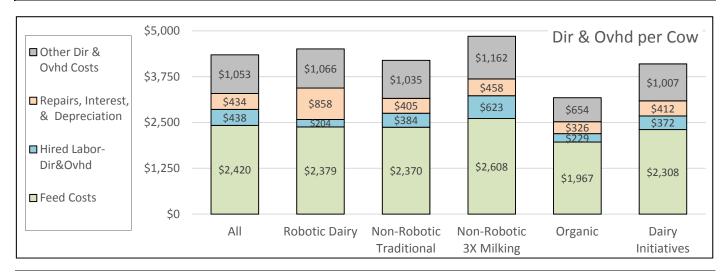




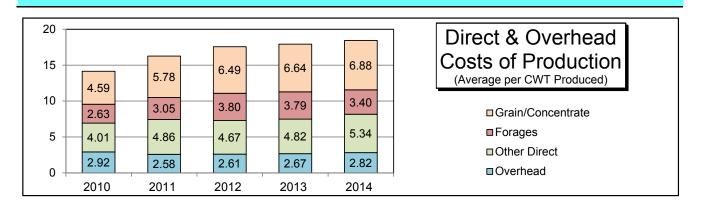
### **Additional Selected Sorts within the Dairy Enterprise**

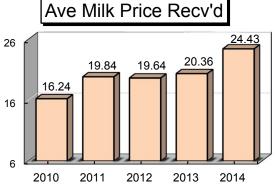
The State Database includes data from almost 400 dairy farms and provides the opportunity to dig deeper into the data using special markers on farms with different practices. Using the FINPACK & RankEM Central software from the Center for Farm Financial Management, specific production practices can be included or excluded from a given sort. This enables selected practices to be compared. Below is a sample of the sort options which provide another comparative look at Minnesota's State Dairy Data.

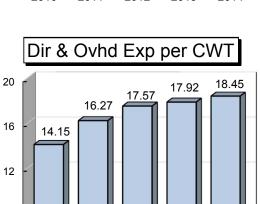
Sort Includes	All	Robotic Dairy	Non-Robotic Traditional	Non-Robotic 3X Milking	Organia	Dairy
Sort - Includes	All	Dairy	Traditional	3X Wilking	Organic	Initiatives
Sort - Excludes	NA	All non- robotic herds	Organic, Org. Transition, 3X Milking, Rot. Grazing, Robotics	Organic, Org. Transition, Rot. Grazing, Robotics, non-3X milk herds	All non- organic herds	All non-Dairy Initiative herds
Number of Farms	390	9	327		15	96
Number of Cows	180.4	179.6	151.0		87.7	158.6
Milk Produced per Cow	23,556	24,742	22,923	26,075	13,041	22,518
Product/Animals Sold	\$5,716.23	\$5,871.18	\$5,582.60	\$6,229.11	\$3,978.38	\$5,488.87
Gross Margin	\$5,581.78	\$5,749.94	\$5,423.43	\$6,159.86	\$3,807.30	\$5,368.08
Feed Cost per Cow	\$2,420.33	\$2,378.86	\$2,369.73	\$2,607.94	\$1,967.27	\$2,308.10
Veterinary	\$112.47	\$144.85	\$107.21	\$129.98	\$35.24	\$105.77
BST	\$48.82	\$36.56	\$40.73	\$75.96	\$0.00	\$34.60
Repairs	\$181.12	\$246.46	\$162.05	\$207.55	\$161.25	\$177.79
Hired Labor-Dir&Ovhd	\$437.62	\$204.02	\$383.98	\$623.30	\$228.92	\$371.63
Interest	\$84.90	\$219.92	\$87.43	\$67.78	\$76.46	\$78.48
Depreciation	\$168.16	\$391.13	\$155.93	\$182.55	\$88.58	\$155.29
Total Dir &Ovhd Cost	\$4,345.28	\$4,506.81	\$4,194.56	\$4,850.70	\$3,176.84	\$4,098.57
Net Return	\$1,236.50	\$1,243.13	\$1,228.87	\$1,309.16	\$630.46	\$1,269.51
Cost of Prod - O&D	\$18.45	\$18.22	\$18.30	\$18.60	\$24.36	\$18.20
Culling Percentage	30.3	27.8	29.1	33.7	28.9	29.8
Turnover Rate	37.4	36.1	36.5	40.2	33.6	36.8
Feed Cost per CWT	\$10.27	\$9.61	\$10.34	\$10.00	\$15.09	\$10.25
Average Milk Price	\$24.43	\$23.98	\$24.48	\$24.10	\$31.25	\$24.56



#### **Summary of Selected Dairy Enterprise Factors - Average Farm Data**







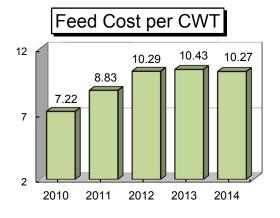
2012

2013

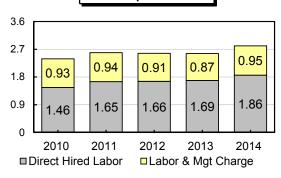
2014

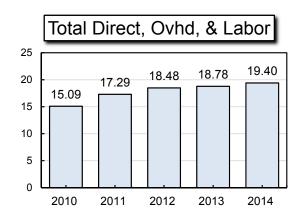
2010

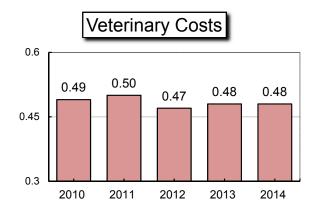
2011



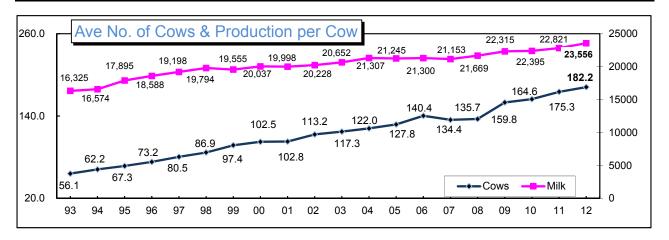
## Labor per CWT

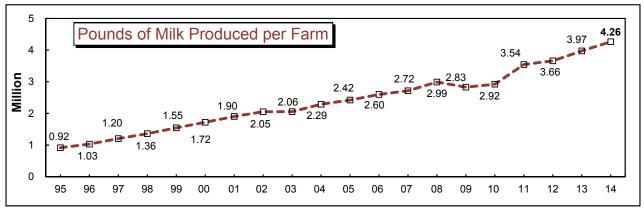


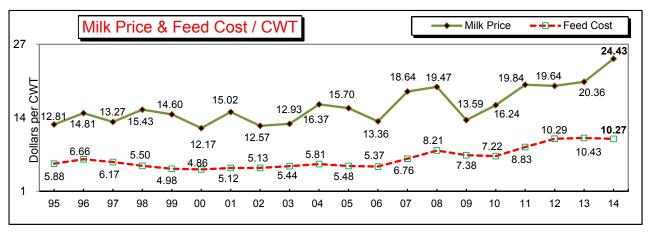


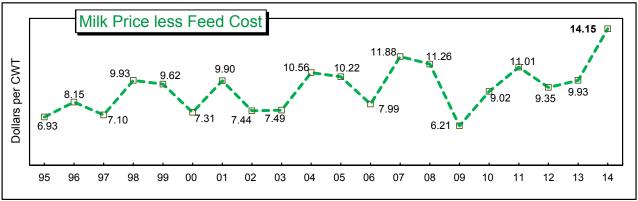


#### **A Twenty Year History of Selected Dairy Information**









Farm Business Management Education Programs

A Member of the Minnesota State Colleges & Universities System

Dairy Farm Sort

April, 2015