Information for Budgets/Cash Flow

Josh Tjosaas-Northland Community and Technical College

Moorhead Site

Information needed for your budgets and
cash flowLast Year (2019)
Soybeans3 Year Avg
Soybeans5 Ye
Soybeans

- At NCTC FBM Moorhead-we emphasis the importance of completing a FINAN with enterprise analysis which allows us to get a good starting point for the next year's cash flow and budget.
- If we don't have that information or you are a new farmer to the program, we will use our area averages for a starting point to develop your budgets and cash flow.

Last Year (2019)	3 Year Avg	5 Year Avg
Soybeans	Soybeans	Soybeans
32.7255 bu.	34.3705 bu.	36.9508 bu.
8.25	8.3197	8.4811
269.99	285.95	313.38
55.54	61.58	36.55
325.53	347.53	349.94
67.54	68.68	67.96
	13.74	13.88
38.13	31.01	28.58
17.94	15.54	15.16
4.90	7.44	6.51
2.78	3.69	3.01

_		
		Long Range
	Product	Corn
	Yield	175 ••• bu.
	Price	3.50 •••
	Product income	612.50
	Miscellaneous income	
	Gross income	612.50
	Seed	88.00 ***
	Fertilizer	105.00 •••
	Crop chemicals	25.00 •••
	Organic crop protection	
	Crop insurance	18.00 •••
	Drying expense	15.00 •••
	Storage	•••
	Packaging and supplies	
	Custom hire	
	Hired labor	
	Hauling and trucking	
	Consultants	
	Total direct expenses	251.00
	Return over direct expenses	361.50
	Labor hours	5.4

- All needed information for budgets on a per acre basis:
 - Yield (Typical a 3-year average)
 - Price (We use FSA Planning Prices for most crops)
 - Misc. Income (Straw, etc.)
 - Seed
 - Fertilizer
 - Crop Chemicals
 - Organic Crop Protection
 - Crop Insurance
 - Drying Expense

- The following information is helpful especially if you have specific data for certain crops and allows adjusting your crop plan easier for multiple cash flows.
- Storage
- Packaging and Supplies
- Custom Hire
- Hired Labor
- Hauling and trucking
- Consultants

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Consultants	
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Type of plan	Monthly plan, crop & livestock budgets
Beginning balance sheet	January 1, 2005
Year the plan begins	2005
Beginning month	January
Ending month (first year)	December
Crop and livestock budgets	2005 Budgets

Typically cash flows are 12 months, but can be set for less than 12 months. We can also do multiple year cash flows which are helpful to look at long range plans as well as cash flow plans regarding loans that will be paid off in the next year or two versus refinancing options.

- Planned Crops and Acres, along with Share %
- Must have corresponding information in budgets as well as need labor hours in budgets to enter correctly.

Crop budget	Share %	2005 Acres	2006 Acres (optional)
Corn	100% 💌	74	
Corn Silage	100%	15	
Oats, with alfalfa establish	100%	15	
Hay, Alfalfa	100%	46	
Corn	60%	70	
Soybeans	60%	70	
	100%		

oybeans Year 1 2005						
Crop Soybeans						
	Unit	Total	Jan	Feb	Mar	
eginning inventory						
roduced	bu.	1,596				
urchased	bu.					
urchase price	\$/bu.					
otal purchase cost						
otal available	bu.					
old	bu.	1,596				
ales price	\$/bu.					
otal income		8,459				
ed	bu.					
nding inventory	bu.					
eginning inventory value	\$/bu.					
nding inventory value	\$/bu.	9.00				

Soybeans Corn Hay, Alfalfa Corn Silage Oats Wheat, Spring

Blank Crop Inven...

Crop Inventory Entry

FINPACK brings in inventory from the balance sheet and you work with your instructor to develop/enter when inventory, both old and new crop, will be sold and values when sold.

Prices and amounts are entered in planned months. If prices are unknown for new crop sales, FSA planning prices will be used. If crop is planned to be carried over at the end of year, we value with ending inventory value (most likely FSA prices).

Direct Crop and Livestock
 Expenses are calculated based
 on acres and budgets and
 FINPACK allocates to specific
 months, but you can adjust
 when the amounts are paid.

Direct Crop Expe... Direct Livestock ... Related Operatin... Other Cash Flows

Total	Last Year	3 Year Avg.	5 Year Avg.	Jan	Feb	Mar
9,228	12,570	8,666	7,412	0		
9,115	8,763	7,936	7,890			
6,520	6,009	5,902	5,760			
1,887	2,121	707	824			
1,624	2,093	698	865			
2,406	2,355	2,308	2,275			
	3,857	3,430	3,410			
		3,540	2,124			
30,780	37,768	33,186	30,559			
	9,228 9,115 6,520 1,887 1,624 2,406	9,228 12,570 9,115 8,763 6,520 6,009 1,887 2,121 1,624 2,093 2,406 2,355 3,857	9,228 12,570 8,666 9,115 8,763 7,936 6,520 6,009 5,902 1,887 2,121 707 1,624 2,093 698 2,406 2,355 2,308 3,857 3,430 3,540	9,228 12,570 8,666 7,412 9,115 8,763 7,936 7,890 6,520 6,009 5,902 5,760 1,887 2,121 707 824 1,624 2,093 698 865 2,406 2,355 2,308 2,275 3,857 3,430 3,410 3,540 2,124 3,540 2,124	9,228 12,570 8,666 7,412 •••• 9,115 8,763 7,936 7,890 •••• 6,520 6,009 5,902 5,760 •••• 1,887 2,121 707 824 •••• 1,624 2,093 698 865 •••• 2,406 2,355 2,308 2,275 •••• 3,857 3,430 3,410 ••••• •••••	9,228 12,570 8,666 7,412 1 9,115 8,763 7,936 7,890 </td

Direct Crop Expe... xpenses, Direct Livestock ... Related Operatin...

flow

Other Cash Flows

	Total	Last Year	3 Year Avg.	5 Year Avg.	Jan	Feb	
Storage	0						
Fuel & oil	5,500	4,986	5,661	5,135			
Repairs	12,000	14,479	10,504	9,263			
Custom hire		2,355	2,308	2,275			
Hired labor	4,000	3,857	3,430	3,410			
Owner wages & benefits							
Land rent							
Stock/quota lease							
Machinery leases							
Building leases							
Livestock leases							
Real estate taxes	3,900	3,756	3,456	3,234			
Farm insurance	3,800	3,739	4,335	3,669			
Utilities	7,000	5,725	5,704	4,994	1	1	
Consultants							
Marketing		4,837	1,612	2,296			
Office & administrative							
Licenses & registrations							
Advertising & promotion							
Dues & professional fees	700	654	218	259	1	1	
Organic certification							
Miscellaneous	600	516	925	850	1	1	
Accounts payable	2,032				1		
Total	39,532	44,904	38,152	35,384			

- Related Operating Expenses will be needed to be entered in directly (history helps give an idea from your FINAN for these expenses), otherwise we will work together to get correct amounts.
- We will also work to allocate to correct months of expenses, all of this helps determine expected borrowing needs of the producer.

flow

Direct Crop Expe... Direct Livestock ... Related Operatin... Other Cash Flows

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Organic certification						
Miscellaneous	600	516	925	850	1	
Accounts payable	2,032				1	
Total	39,532	44,904	38,152	35,384		

- Related Operating Expenses Needed-above those in budgets:
 - Storage
 - Fuel and Oil
 - Repairs
 - Custom Hire
 - Hired Labor
 - Owner Wages and Benefits (Corp, etc.)
 - Land Rent
 - Stock/quota lease (JV for beets)

flow

Direct Crop Expe... Direct Livestock ... Related Operatin... Other Cash Flows

		ш				
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- Machinery leases
- Building leases
- Livestock leases
- Real estate taxes
- Farm insurance
- Utilities
- Consultants
- Marketing
- Dues and professional fees
- Organic certification
- Miscellaneous

• Accounts payable needs to be entered from the balance sheet and make sure entered in correct month.



Information needed for your budget and cash Direct Crop Expe... flow

- Other cash flow information:
 - CCC market loan gain
 - Direct and CC govt. payments ullet
 - **CRP** Payments \bullet
 - Conservation govt payments \bullet
 - Other government payments \bullet
 - Custom work income
 - Contract livestock income igodol
 - Renewable energy income ullet
 - Farm rental income \bullet
 - Patronage dividends, cash-Unit \bullet **Retains for Sugarbeets**
 - Crop insurance income

Direct Livestock ... Related Operatin... Other Cash Flows

						1	
	Total	Last Year	3 Year Avg.	5 Year Avg.	Jan	Feb	
CCC market loan gain	0			268		•••	
Direct & CC govt payments	2,768	2,768	3,128	4,201	1		
CRP payments							
Conservation govt payment							
Other government payments	7,345				612.08	612.08	
Custom work income							
Contract livestock income							
Renewable energy income							
Farm rental income							
Patronage dividends, cash	600	551	504	434			
Crop insurance income							
Other farm income	465	465	507	377	1	1	
Personal wages & salary	17,500	16,760	5,587	9,373	1	1	
Personal business income							
Personal rental income							
Personal interest income		398	133	209			
Personal cash dividends							
Tax refunds							
Other personal income							
Gifts and inheritances							
Cash gifts given							
Family living/Owner draw	45,000	46,956	44,033	40,062	1	1	
Income & social sec taxes	10,000	8,557	2,852	3,840			

	Total	Last Year	3 Year Avg.	5 Year Avg.	Jan	Feb
		Last rear	3 fear Avg.	5		
CCC market loan gain	0			268		•••
Direct & CC govt payments	2,768	2,768	3,128	4,201	1	
CRP payments						
Conservation govt payment						
Other government payments	7,345				612.08	612.08
Custom work income						
Contract livestock income						
Renewable energy income						
Farm rental income						
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- Other farm income
- Personal wages and salary
- Personal business income
- Personal rental income
- Personal interest income
- Personal cash dividends
- Tax refunds
- Other personal income
- Gifts and inheritances
- Cash gifts given
- Family living/Owner draw
- Income & Social Security taxes (Need to match balance sheet entry)

 Planned capital purchases and sales-expected items, asset type and amounts along with expected month of purchase or sale.

	0					
Capital Purchases Year 1 2005						
Description	Asset Type		Total Purc Price			
Boars	Breeding livestock	-		600 •••		
Planter	Machinery and equipment			5,500		
Capital Sales Year 1 2005						
Description	Asset Type Tota	Ba I Sales Price	lance Sheet Value	Jan		
	V					

New	Borrowings	Year 1	2005
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Lender	Description	Loan Term	Amount Borrowed	120
Lender	Description		-	Jan
Unassigned	 cattle 	Current 💌	0	•••
Jnassigned	Cows	Intermediate		
Unassigned	Hay Equip	Intermediate		
Unassigned	Mach	Intermediate		
Jnassigned	RE	Long term		
Credit Card	CC	Personal, current		
Jnassigned	Vehicle	Personal, intermedia		
Jnassigned	House	Personal, long term		
Jnassigned	1st Ntl catt	Current	26,325	
Unassigned	1sr Ntl PTR	Intermediate	5,000	

 New Borrowings if needed include amount borrowed and month of borrowing.

 Loan Payments include all previous loan payments as well as new borrowings which will all need interest rates and P&I Payment. If new borrowings are paying off old loans, you will need to show the payoff in the month of payoff including principal and interest payoff from refinance.

Loan Payments Year 1 2005								
	2005							
Lender	Description	Loan Term	Principal Balance	Accrued Interest	Amount Borrowed	Interest Rate	P & I Payment	Jan
Unassigned	cattle	Current	22,650	461		3.50	23,677 •••	•••
Unassigned	Cows	Intermediate	16,030			3.25	5,680	473.41
Unassigned	Hay Equip	Intermediate	7,593	248		3.25	2,932	
Unassigned	Mach	Intermediate	63,910	406		3.25	12,071	
Unassigned	RE	Long term	70,621	637		4.25	8,596	
Credit Card	CC	Personal, current	1,200			21.45	1,200	1
Unassigned	Vehicle	Personal, intermedia	12,486			3.99	3,000	1
Unassigned	House	Personal, long term	125,444	249		4.27	10,500	1
Unassigned	1st Ntl catt	Current			26,325	7.50	23,677	
Unassigned	1sr Ntl PTR	Intermediate			5,000	7.00	990	

Annual Operating Loan -- Year 1 2005

2005 beginning annual operating principal balance	10,568	
2005 beginning annual operating accrued interest	99	

Jan	Feb	Ma
500	500	
7.25	7.25	
Jan	Feb	Ma
	500 7.25	500 7.25 7.25

- Annual Operating Loan Page
- Need to have a minimum cash balance entered for each month, operating loan interest rate in each month and when interest payments on operating are made.
- All of this helps to calculated operating borrowing needs.

Ending Balance Sheet entry

• You work with your instructor to make entries on the ending balance sheet.

Ending	Bal	ance	Sheet	
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	Beginning Balance Sheet	Ending 2005
Prepaid expenses and supplies	7,647	7647
Growing crops		
Accounts receivable	14,242	14,242
Hedging accounts		
Other current assets		
Accounts payable and other accrued expenses	2,880	
Personal accounts payable		
Personal income taxes payable	12,500	
	2005	
Value of labor and management		